

## Update of Major Projects

Over the page is a summary of the Council's Major projects:

### Please note before reviewing the “Large” project information:

- The Summary of “Large” projects will evolve over time as projects progress, are completed and new projects are initiated and is provided to inform the committee in performing its role of risk and assurance of the project management approach.
- Any project that achieves a score of 106 or more out of 160 qualifies as a “Large” or Major project and is included in this list.
- Executive is responsible for scheme financing/policy and Scrutiny will perform detailed reviews of any relevant project.
- The status (RAG – Red, Amber or Green) is provided as an overview. (RAG description, below, as agreed at the July 2016 A&G committee)

Green	All the elements of delivery are within acceptable parameters.
Amber	There are risks/issues with one or more elements of delivery. There is a plan in place to bring the project back within acceptable parameters and it is in the control of the project team.
Red	There are issues with one or more elements of delivery and there is no plan in place to mitigate or there is a plan emerging, but it is out of the control of the project team

- Please note the Risk register extract is not included in the report for this period in preparation for the input of risk narrative in future versions of the report (starting December 2019). This is to better describe the position of challenges within the projects.

<b>Large projects summary</b>	<b>Previous period (RAG)</b>	<b>This period (RAG)</b>	<b>Direction of travel</b>
Older Person's Accommodation Phase 2(ASC)	Green	Green	Same
York Central	Amber	Amber	Same
Castle Gateway	Amber	Amber	Same
Local Plan	Amber	Amber	Same
Guildhall	Green	Green	Same
Community Stadium	Green	Green	Same
Adult Social Care – Future Focus	Green	Green	Same
Outer ring road (A1237)	Amber	Amber	Same
Housing Delivery Programme (HCA partnership)	Amber	Amber	Same
Centre of Excellence	Green	Green	Same
Provision of School Places 2017-2023	Amber	Amber	Same
Housing ICT Programme	Green	Green	Same
Smart Travel Evolution Programme (STEP)	Amber	Amber	Same
Flood Risk	Green	Green	Same
City Centre Access Project	Amber	Amber	Same
Parking Review	Green	Green	Same
Children in Care Residential Commissioning	Green	Green	Same
Inclusion Review	Green	Green	Same
Be Independent	Amber	Amber	Same

## Detailed Updates

<b>Project title</b>	Older Persons' Accommodation Programme Phase 2		
<b>Reporting period</b>	October 2019		
<b>Description</b>	<p>To provide, and ensure the provision of, a range of accommodation to address the housing (and care) needs of the city's older residents. The Council's Executive on 30th July 2015 approved the Business Case for the Older Persons' Accommodation Programme in order to prepare the city for a 50% increase in the size of the over 75 population. This will:</p> <ul style="list-style-type: none"> <li>• Deliver a 10 unit extension and refurbishment of Lincoln Court Independent living scheme</li> <li>• Build a 29 unit extension to the Extra Care scheme at Marjorie Waite Court, plus provide 4 bungalows on the site</li> <li>• Carry out community and stakeholder engagement to establish the demand for specialist older person's housing and the issues facility residents of the city in relation to age related housing.</li> <li>• Complete procurement of a new residential care facility as part of the wider Health and Wellbeing Campus at Burnholme; and</li> <li>• Encourage the development of additional residential care capacity, extra care and age related housing, supporting older people to continue to live independently in their own home.</li> <li>• Complete the transfer of Haxby Hall care home to a care provider who will extend and enhance the provision on site.</li> <li>• Review the Council's Independent Living stock to ensure it meets the needs of existing and new tenants and to seek opportunities to increase its capacity.</li> </ul>		
<b>Overall status this period (Oct)</b>		<b>Overall status previous period (Sep)</b>	
<b>Current status</b>	<p><b>Programme Wide</b></p> <ol style="list-style-type: none"> <li>1. The results of the city wide consultation into how and where our older residents want to live are being prepared for publication. Some of the key findings include: a strong preference for residents to have a small manageable but independent home, for accommodation to be accessible by public transport, and the need for access to outdoor space. Our residents have also indicated that they are open to broader use of modern technology to assist them to continue to live independently.</li> </ol>		

### **Burnholme Health & Wellbeing Campus**

1. Care home construction progressing well.
2. A residents newsletter was distributed in early October to the partners on site and surrounding residents.
3. The Sports centre redevelopment works are progressing well, work is due for completion on 22 November with handover to GLL expected to be on 1st January 2020.
4. GLL are preparing for their mobilisation of the site.
5. The pitches are establishing well and will be ready for use in September 2020.

### **Marjorie Waite Court extra Care scheme**

1. Work is progressing well on site.
2. The project is being delivered with residents remaining in the existing part of the scheme. Residents are being kept informed throughout the process.

### **Lincoln Court**

1. Work is progressing well on site.

### **New Independent Sector Provision**

1. JRHT are due to complete the first phase of New Lodge at the end of this month. Extra Care properties will be available for the Council to nominate tenants to in November.
2. Work is progressing well on site to construct a new care home on the former Fordlands care home site.
3. The programme has responded to a number of planning consultations encouraging the provision of older people's accommodation within large housing developments.

### **Future outlook**

1. The results of our city wide engagement with residents about where and how they want to live in their later years will be published and shared with elected members at the decision session for the executive members for Housing and safer Neighbourhoods and Health and Adult Social Care, and at Health and Adult social care Scrutiny committee.
2. The report from this research will also be published on line at the end of the month.
3. Work to review the opportunities for older people's housing at Oakhaven and Lowfield green will continue.

### **Reports to**

Executive, CMT, Project Board, DMT

<b>Exec member</b>	Cllr. Carol Runciman and Cllr Denise Craghill
<b>Director responsible</b>	Corporate Director of Health, Housing and Adult Social Care: Sharon Houlden
<b>Dependencies</b>	Burnholme Health & Wellbeing Campus Capital Programme
<b>Link to paper if it has been to another member meeting</b>	<p>Executive July 2015  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8840&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8840&amp;Ver=4</a></p> <p>Executive October 2015 - Grove House and Oakhaven Older Persons' Homes  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8842&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8842&amp;Ver=4</a></p> <p>Executive July 2016 Demonstrating Progress on the Older Persons Accommodation Programme  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9303&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9303&amp;Ver=4</a></p> <p>Executive November 2016 (Willow house OPH)  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4</a></p> <p>Executive December 2016 - Older Persons' Accommodation Programme Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9308&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9308&amp;Ver=4</a></p> <p>Executive Feb 2017 - Sale of Land at Fordlands Road as Part of the Older Persons' Accommodation Programme  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9310&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9310&amp;Ver=4</a></p> <p>Executive March 2017 - Oakhaven Extra Care Facility: the sale of land to facilitate the development  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9311&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9311&amp;Ver=4</a></p> <p>Executive March 2017 - Burnholme: the sale of land to facilitate the development of a Care Home; agreement to management arrangements for the Community &amp; Library facilities; disposal of the Tang Hall Library site  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9311&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9311&amp;Ver=4</a></p> <p>Executive August 2017 - Investment in New Extra Care Accommodation for Older People at Marjorie Waite</p>

Court Following the Closure of Burton Stone Lane Community Centre

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10190&Ver=4>

Executive August 2017 - A Further Phase of the Older Persons' Accommodation Programme Deciding the Future of Woolnough House Older Persons' Home .

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10190&Ver=4>

Executive September 2017 - Demonstrating Delivery of the Older Persons' Accommodation Programme

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10191&Ver=4>

Executive October 2017 - Disposal of Willow House, Walmgate, York

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10192&Ver=4>

Executive December 2017 - A Further Phase of the Older Persons' Accommodation Programme: Deciding the Future of Windsor House Older Persons' Home

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10194&Ver=4>

Executive January 2018 - Securing a Sustainable Future for Haxby Hall Older Persons' Home

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10195&Ver=4>

Executive February 2018 – Disposal of Willow House

<http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10196&Ver=4>

Executive March 2018 - Investment at Lincoln Court to Create an Independent Living with Support Facility

<http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10189&Ver=4>

Executive April 2018 - Deciding the Future of Morrell House Older Persons Home

<http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10197&Ver=4>

Executive July 2018 – Delivering Improved Sports and Active Leisure Facilities at Burnholme

	<p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10470&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10470&amp;Ver=4</a></p> <p>Executive September 2018 - Demonstrating Delivery of the Older Persons' Accommodation Programme and Preparing for Further Action</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472&amp;Ver=4</a></p> <p>Executive November 2018 – A Further Phase</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10474&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10474&amp;Ver=4</a></p> <p>Executive March 2019</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11469&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11469&amp;Ver=4</a></p>
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<b>Project title</b>	York Central		
<b>Reporting period</b>	October 2019		
<b>Description</b>			
<p>York Central is a key strategic development site for economic growth and housing delivery for the city. The majority of the land is in the ownership of Network Rail and Homes England. CYC have a role to play in de-risking the site and accelerating delivery with public sector partners. In recent months, the site and the opportunity it presents have been positioned at all levels of Government as a priority site for support to enable delivery of locally-led regeneration and development schemes. The capacity for the site to contribute to the achievement of the local plan housing targets is also a key consideration.</p>			
<b>Overall status this period (Oct)</b>		<b>Overall status previous period (Sep)</b>	
<b>Current status</b>			
<p>The Outline Planning Application was approved by Planning Committee in March 2019. The Reserved Matters Application for phase 1 infrastructure is being prepared and will be submitted in late December 2019.</p> <p>Procurement by CYC of infrastructure delivery partners is progressing with tender documents issued in February, 4 tender returns were received in April 2019, seeking to appoint for PCS in September 2019.</p> <p>The WY+TF Full Business Case has been conditionally approved by WYCA.</p>			
<b>Future outlook</b>			
<p>The Outline Planning Application was approved by Planning Committee in March 2019. The Reserved Matters Application for phase 1 infrastructure is being prepared and will be submitted in February 2020.</p> <p>Procurement by CYC of infrastructure delivery partners is progressing with John Sisk appointed for the PCS in September 2019. Design meeting has been held and Sisk are scheduling a series of workshops and meeting in October/November with the Technical Partners to discuss Key Areas including value engineering, buildability and materials.</p> <p>The WY+TF Full Business Case has been conditionally approved by WYCA and discharge of conditions.</p>			

The HIF business case continues through the final stages of assessment, confirmation details of when the decision will be made are awaited.	
<b>Reports to</b>	York Central government structures and the Executive.
<b>Exec member</b>	Cllr Keith Aspen
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	Local Plan Policy, Economic Strategy, City Transport Policy and external funding bids.
<b>Link to paper if it has been to another member meeting</b>	<p>Executive December 2015 – York Central and Access Project  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8844&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8844&amp;Ver=4</a></p> <p>Executive July 2016 – York Central  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9303&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9303&amp;Ver=4</a></p> <p>Executive November 2016          Consultation on access options          Third party acquisitions  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4</a></p> <p>Executive July 2017: Project and Partnership Update  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4</a></p> <p>Executive November 2017 - Preferred Access Route and Preparation for Planning  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10193&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10193&amp;Ver=4</a></p> <p>Executive March 2018 - York Central Access Construction  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10189&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10189&amp;Ver=4</a></p> <p>Executive June 2018 – Masterplan and Partnership Agreement  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10469&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10469&amp;Ver=4</a></p> <p>Decision Session August 2018 – York Central Design Guidelines</p>

	<p><a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=875&amp;MID=10847#A149619">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=875&amp;MID=10847#A149619</a></p> <p>Executive August 2018 York Central Update – Western Access <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10471&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10471&amp;Ver=4</a></p> <p>Executive November 2018 – York Central Enterprise Zone investment Case <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10474&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10474&amp;Ver=4</a></p> <p>Executive January 2019 York Central Partnership Legal Agreement <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10476&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10476&amp;Ver=4</a></p> <p>Executive July 2019 York Central Partnership Update <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11107&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11107&amp;Ver=4</a></p>
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<b>Project title</b>	Castle Gateway		
<b>Reporting period</b>	October 2019		
<b>Description</b>			
<p>City of York Council (CYC) are one of the principal land owners in the area around Piccadilly, the Eye of York, St George's Field and the Foss Basin. This area is being referred to as the "Castle Gateway" and many parts of the area are underused, semi derelict or of poor quality. Many of the properties are for sale or owned by investors and there is a risk that the area will continue to be blighted or that important sites will be developed in a piecemeal manner. The area is urgently in need of a fresh vision to improve the locality and create a socially and economically sustainable future. As the principal landowner, CYC will be instrumental in delivering a joined-up regeneration of the area which will maximise social and economic benefits for the City.</p>			
<b>Overall status this period (Oct)</b>		<b>Overall status previous period (Sep)</b>	
<b>Current status</b>			
<b><u>Work Package 1</u></b>			
<p><b>St George's Field</b> - The planning application for the multi-storey car park was submitted in mid-September. This represents the achievement of a major milestone in the delivery of the Castle Gateway regeneration and follows significant engagement with key stakeholders and statutory bodies to resolve the constraints and issues relating to this complex site.</p>			
<p><b>Castle Mills</b> - the final design elements and planning documents are being prepared ready for submission this month.</p>			
<p><b>Fishergate junction improvements</b> - WSP have been commissioned to lead the West Yorkshire Transport Fund bid for the junction improvements and other highway interventions in the Castle Gateway and wider city and the outline business case is expected to be submitted this month. This is a key funding source for the Castle Gateway.</p>			
<p><b>Public engagement</b> - The summer of events designed to provide the public brief which will shape the new public space at Castle Car Park and the Eye of York has continued and has provided very useful feedback and debate. These will continue through to the autumn when the public brief will be finalised.</p>			

**Delivery strategy** - a report will be taken to the Executive later this year setting out the outline business case for the whole masterplan and the detailed business case for work package 1. This will seek the capital funding required for the first phase of delivery.

### **Future outlook**

**St George's Field** – officers will be engaging with planning officers and monitoring the responses received to the planning application to identify and resolve any concerns or issues to ensure the successful achievement of planning permission.

**Castle Mills** - The design work is currently being finalised to allow the application to be submitted this month.

**Castle Gateway events** - the programme of events to be curated by York Mediale through the Leeds City Region Business Rates Pool fund will continue following the first event in September by York Dance Space. Unfortunately the Rose Theatre has recently announced that they have entered liquidation due to unexpectedly poor ticket sales in their second year and as such won't be returning next summer.

**Delivery strategy** - the financial modelling and options appraisals are ongoing to establish the recommended delivery strategy for work package 1 which, subject to Executive approval, will be taken to the Executive later this year.

### **Reports to**

The Executive sponsor for the Castle Gateway is the Leader of the Council in his remit as Executive Member for Finance and Performance. The Executive have approved a whole series of recommendations over the last three years to advance the project, with delivery of these being the responsibility of the Castle Gateway Working Group. This working group was established in January 2017 and serves as the project board and meets on a monthly basis. It is chaired by the Director for Economy and Place, and the wider interests of the council are represented by the Assistant Directors for Regeneration and Asset Management; Planning and Sustainable Development; and Transport, Highways and the Environment. The group also has Heads of Service for legal, finance and property.

The working group is the key interface point with wider stakeholders, with the project manager and Assistant

	<p>Director for Regeneration and Asset Management chairing the Castle Gateway Advisory Group (which consists of key stakeholders and principal custodians of the city) and the My Castle Gateway public engagement partnership. The interests of the formal partnership with York Museums Trust will also be represented by the same individuals and outcomes and decisions fed back in to the working group.</p> <p>The Castle Gateway project manager has defined expenditure levels under the Council's Contract Procedure Rules. Any decisions that are outside the remit of previous recommendations from the Executive are taken to the appropriate decision making route as set out by the council's governance and decision making framework. Dependent on the nature and scope of the issue this may be an officer decision, Executive Member decision, or require a full Executive decision.</p>
<b>Exec member</b>	Cllr Nigel Ayre
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	Local Plan Policy, City Transport Policy
<b>Link to paper if it has been to another member meeting</b>	<p>Executive October 2015 - York's Southern Gateway  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8842&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8842&amp;Ver=4</a></p> <p>Executive November 2016 - Land Assets on Piccadilly  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4</a></p> <p>Executive January 2017 – Update York Castle Gateway  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4</a></p> <p>Executive August 2017 - Proposed Temporary Use of Part of Castle Car Park  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10190&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10190&amp;Ver=4</a></p> <p>Executive April 2018 - Castle Gateway Masterplan  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10197&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10197&amp;Ver=4</a></p> <p>Executive October 2018 - Proposed Temporary Uses of Part of Castle Car Park  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10473&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10473&amp;Ver=4</a></p>

<b>Project title</b>	Local Plan		
<b>Reporting period</b>	October 2019		
<b>Description</b>			
<p>The 'Local Plan' is a citywide plan which sets the overall planning vision and the spatial land use strategy for the city. It provides a portfolio of both housing and employments sites for at least a 15 year period and will set the Green Belt boundaries for York. In addition it incorporates both policies and approaches to set the context for development management decisions. Effectively, it sets out the opportunities and policies on what will or will not be permitted and where, including new homes and businesses.</p> <p>The Local Plan must be accompanied by an infrastructure delivery plan setting out the Council's approach to strategic infrastructure and its funding. All housing and employments sites included must be viable and deliverable this is directly linked to future approaches to planning gain i.e. CiL and S106.</p> <p>In response to both the Council resolution in autumn 2014, and the changed national and local context, officers have initiated or a series of work streams to inform the next stages of plan production. This relates to housing need, economic growth and the related need for employment land, and detailed site assessments.</p> <p>The production of the plan has to be in accordance with statute and national guidance. This includes a legal requirement to work with neighbouring authorities. It also means that the plan must be subject to Sustainability and Environmental Assessments. It will also ultimately be subject to an independent examination by a government inspector.</p>			
<b>Overall status this period (Oct)</b>		<b>Overall status previous period (Sep)</b>	
<b>Current status</b>			
<p>A report on Local Plan progress was taken to LPWG on 10th July and Executive on 13th July. The report sought to:</p> <ul style="list-style-type: none"> <li>• provide an update to Members on the work undertaken on the MOD sites highlighted in previous reports to LPWG and Executive;</li> <li>• seek the views of Members on the methodology and studies carried out to inform the housing and employment that the City is tasked with accommodating;</li> </ul>			

- seek the views of Members on the most appropriate way of accommodating this future growth for consultation;
- ask for Members approval of non-housing and employment site specific policies for consultation; and
- request the approval of Members for officers to undertake the necessary work to produce a draft plan based on the recommendations of the Executive for the purposes of consultation along with associated technical papers.

The Executive on 13th July decided in respect of the latest housing need assessment to 'accept the increased figure of 867 dwellings per annum based on the latest revised sub national and household projections published by ONS/CLG'. The report and background papers are available at the following link:

<http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10188>

In respect of employment need they decided to accept the updated Employment Land Review. In terms of sites for both housing and employment Members decided to accept minor changes to sites included in the Preferred Sites Consultation along with the addition of some new sites including the MOD sites at Imphal Barracks and Queen Elizabeth Barracks for housing and at Towthorpe Lines for employment. A range of non-site specific policy modifications were also approved.

Following agreement at Executive in July 2017 the Draft Plan (Pre-Publication Draft) commenced a 6 week on 18th September 2017, which ended on 30th October 2017.

The consultation was in accordance with the Council's adopted Statement of Community Involvement (2007). It was produced working alongside colleagues in the Communications Team and Communities and Equalities Team. The consultation included a city wide 'Our City' special distributed to all households with a response form, a letter to all people registered on the Local Plan database (approx. 10,000), a dedicated website and response form and a series of drop in exhibitions across the city.

A report was taken to Local Plan Working Group and Executive in January 2018 which provided:

- a background summary of the previous iterations of draft policies and the circumstances which led to the rationale of the Executive decision to approve the Pre-Publication Draft Local Plan for consultation;

- a summary of the present national policy and legislative context, including the “soundness” requirement and potential for Government intervention;
- a summary of responses to the Autumn 2017 Pre Publication Draft Local Plan Consultation; and
- Officers’ advice regarding appropriate responses to the Consultation outcomes.

The report also requested Members approval of the next steps in the York Local Plan making process, including further city wide consultation.

Executive on 25th January voted in favour of progressing with the Regulation 19 stage of plan production. Following decisions made at committee a composite Local Plan and Policies map and accompanying statutory documents were finalised. Consultation on the Local Plan Publication draft (Regulation 19) consultation commenced on 21st February and ran for 6 weeks until 4th April 2018.

The consultation ended on 4<sup>th</sup> April 2018 and a report was taken to LPWG on 2<sup>nd</sup> May and Executive on 8<sup>th</sup> May detailing the responses and requesting that Members consider whether the Local Plan should be submitted to the Secretary of State for examination. Members of the Executive resolved to recommend to Council that the Plan should be submitted for examination subject to amendments to the schedule of minor modifications (Annex G) agreed at the meeting regarding pub protection.

At an extraordinary meeting of the Full Council on 17<sup>th</sup> May 2018 members resolved to submit the Local Plan to the Planning Inspectorate (PINS) for independent examination.

The Plan was submitted to PINS on 25<sup>th</sup> May 2018. Please see following link;

<https://www.york.gov.uk/LocalPlanSubmission>

### **Future outlook**

The proposed modifications consultation took place from 10th June 2019 to 22nd July 2019. 176 individuals responded raising around 1500 separate comments on the modifications presented and on wider aspects of the plan. The comments have been summarised by PM reference and by Plan theme in an Addendum to the Consultation Statement along with providing a full copy of individual representations in the annexes (with personal information redacted). Hard copies of the representations have been provided to the

Inspectors and published on the examination library.  
([www.york.gov.uk/localplanexamination](http://www.york.gov.uk/localplanexamination) )

The Inspectors are currently reviewing the representations and will issue the Council with their Matters, Issues and Questions (MIQs) prior to the first phase of hearing sessions. The inspectors have provisionally indicated that the first phase of hearings will take place in December 2019 and will run for approximately 8 sitting days covering legal compliance, SEA and Duty to Co-operate. Once the Inspectors have confirmed dates a notice will be issued to all those who have made representations on the Plan. This notice period is for a statutory period of 6 weeks prior to the first hearing session.

Following the first hearing sessions the Inspector will issue an interim report which will include any modifications which they recommend as necessary to make the Plan 'sound' and any further work that may be necessary. Following receipt of the report officers will bring a report to LPWG/Executive to update members on the outcome of the hearing sessions and next steps. It is anticipated that this will take place in February 2020.

<b>Reports to</b>	Executive, Local Plan Working Group
<b>Exec member</b>	Cllr. Keith Aspden, Cllr Andrew Waller and Cllr Nigel Ayre
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	Deliverability of York Central
<b>Link to paper if it has been to another member meeting</b>	<p>Executive July 2015  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8840&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8840&amp;Ver=4</a></p> <p>Executive June 2016  City of York Local Plan – Preferred Sites Consultation  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9191&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9191&amp;Ver=4</a></p> <p>Executive December 2016 – Update on Preferred Sites Consultation and Next Steps  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9308&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9308&amp;Ver=4</a></p> <p>Executive January 2017 - Update on Local plan  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4</a></p> <p>Executive July 2017</p>

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10188&Ver=4>

Executive January 2018 - Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10195&Ver=4>

Executive May 2018 City of York Local Plan –  
Submission

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10198&Ver=4>

Executive September 2018 - Supplementary Planning  
Documents to support the emerging York Local Plan

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10472&Ver=4>

Executive March 2019 - Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10479&Ver=4>

<b>Project title</b>	The Guildhall		
<b>Reporting period</b>	October 2019		
<b>Description</b>			
<p>City of York Council vacated the Guildhall in April 2013, moving to West Offices as part of the Admin Accommodation programme, in order to make approx. £1m pa savings. An evaluation of potential future uses had already been undertaken, and following further feasibility work and review a decision on the Future of the complex was taken by Executive in October 2015. Approval was granted for detailed project development work to secure the future of the Guildhall as a serviced office venue; with virtual office and business club facilities, maximising the benefits of the different spaces within the complex, its heritage appeal, and also ensuring ongoing council use and public access in a mixed use development.</p>			
<b>Overall status this period (Oct)</b>		<b>Overall status previous period (Sep)</b>	
<b>Current status</b>			
<b>Statutory Consents / Approvals</b>			
<ul style="list-style-type: none"> <li>• Executive approval February 2019 to advance to the construction stage.</li> <li>• Planning and LBC approvals granted 16 Feb 17.</li> <li>• Executive approval for scheme delivery 16 Mar 2017.</li> <li>• Full Council approval of budget requirement 30 Mar 2017.</li> <li>• Grant Agreement letter signed with WYCA 7 Apr 2017 securing £2.347m of LGF funding from LCR LEP to support project delivery.</li> </ul>			
<b>Project Progress</b>			
<p>In response to the May 2018 Executive approval a revised project programme was prepared for Project Board Approval on 15 June covering the re-design and re-tender process.</p> <p>Tender process has completed and a successful contractor has been selected. The project has now passed through the standstill period and the contract has been awarded to Vinci Construction uk Ltd.</p> <p>Construction commenced on the 16th of September 2019.</p>			

<b>Future outlook.</b>	
The site establishment is to be completed and minor demolitions are to be undertaken.	
<b>Reports to</b>	The Guildhall board reports to Economy and Place DMT and PM updates Executive member and Executive when required for updates and approvals.
<b>Exec member</b>	Cllr Nigel Ayre
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	Local plan
<b>Link to paper if it has been to another member meeting</b>	<p>Executive October 2015  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=8842&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=8842&amp;Ver=4</a></p> <p>Scrutiny – 13 June 2016  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=144&amp;MIId=9420&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=144&amp;MIId=9420&amp;Ver=4</a></p> <p>Exec – 14 July 2016  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9303&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9303&amp;Ver=4</a></p> <p><b>Planning application links</b></p> <p>16/01971/FULM   Alterations and refurbishment of Guildhall complex to create conference rooms, meeting rooms and offices, refurbishment and part rebuild of existing south range to provide cafe and ancillary accommodation, and erection of extension on north side of complex to form restaurant and office accommodation  The Guildhall Coney Street York YO1 9QN  <a href="https://planningaccess.york.gov.uk/online-applications/applicationDetails.do?activeTab=summary&amp;keyVal=OCD5KE SJMZK00">https://planningaccess.york.gov.uk/online-applications/applicationDetails.do?activeTab=summary&amp;keyVal=OCD5KE SJMZK00</a></p> <p>16/01972/LBC   Alterations and refurbishment of Guildhall complex to create conference rooms, meeting rooms and offices, refurbishment and part rebuild of existing south range to provide cafe and ancillary accommodation, and erection of extension on north side of complex to form restaurant and office accommodation  The Guildhall Coney Street York YO1 9QN  <a href="https://planningaccess.york.gov.uk/online-applications/applicationDetails.do?activeTab=summary&amp;keyVal=OCD5LD SJMZL00">https://planningaccess.york.gov.uk/online-applications/applicationDetails.do?activeTab=summary&amp;keyVal=OCD5LD SJMZL00</a></p>

	<p>Executive March 2017 – The Development of the Guildhall Complex <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9311&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9311&amp;Ver=4</a></p> <p>Executive May 2018: The Development of the Guildhall Complex <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10198&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10198&amp;Ver=4</a></p> <p>Executive February 2019: Redevelopment Tender Evaluation &amp; Project Business Plan Appraisal <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11007&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11007&amp;Ver=4</a></p>
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<b>Project title</b>	Community Stadium		
<b>Reporting period</b>	October 2019		
<b>Description</b>			
<p>The Community Stadium project will deliver a new football and rugby stadium for professional sport and community sport and leisure facilities for the city of York. The project also includes a new athletics facility for use by York Athletic Club as well as many community uses and work with community partners.</p> <p>The core project objectives are to provide a new Community Stadium within a new leisure facility complex on the grounds of the existing Huntington Stadium / Waterworld swimming pool.</p> <p>This project represents an opportunity to create one of the country's most far reaching community stadium complexes.</p>			
<b>Overall status this period (Oct)</b>		<b>Overall status previous period (Sep)</b>	
<b>Current status</b>			
<p>In the last six months of the project progress has been made as follows:</p> <ul style="list-style-type: none"> <li>• Internal fit outs and structure are progressing.</li> <li>• Tenant now secured for the lantern unit with legal agreements ready for execution.</li> <li>• Additional tenant for the lantern remainder area now being progressed as well as gym usage.</li> <li>• Build delay now confirmed on the stadium and leisure site with delay currently being notified by the GLL consortium. This is subject to further review and scrutiny. Confirmation of full delay and completion is awaited from GLL.</li> <li>• Original deadline of May 2019 for build completion has passed.</li> <li>• Build now expected end of 2019 build completion.</li> <li>• Pitch construction now complete.</li> <li>• Floodlights all in and complete.</li> <li>• All 3 pools complete.</li> <li>• Seats now complete in 3 stands.</li> </ul>			
<b>Future outlook.</b>			
<p>The next steps for the project are as follows:</p> <ul style="list-style-type: none"> <li>• Seats complete by end of 2019.</li> </ul>			

	<ul style="list-style-type: none"> <li>• Pitch construction to June 2019, now complete.</li> <li>• Completion of the road and connections build by end of 2019.</li> <li>• Completion of the commercial build by end of December 2019.</li> <li>• Confirmation of tenants for the commercial unit by end of 2019.</li> <li>• Lantern tenant now confirmed with additional tenant now progressing.</li> <li>• Confirmation of sponsorship and naming by late Autumn 2019.</li> <li>• Stadium and leisure site build completion expected by end of 2019.</li> <li>• Commercial tenants fit out July 2019 to March 2020.</li> <li>• Stadium, Leisure and Hub Tenant fit out expected early 2020.</li> <li>• Stadium and leisure Site predicted open and operational early 2020.</li> <li>• Commercial site Cinema predicted opening December 2019 onwards, rest to follow early 2020.</li> </ul>
<b>Reports to</b>	Project team report to the Director of Finance and prepare reports to the project Board. The project Board Chair updates Exec and Full Council when needed. Subject to Audit and Governance scrutiny.
<b>Exec member</b>	Cllr. Nigel Ayre
<b>Director responsible</b>	Ian Floyd – Deputy Chief Executive & Director of Customer & Corporate Services
<b>Dependencies</b>	Yearsley review. The continued operation of Yearsley is Potentially linked to the DBOM contract proposed.
<b>Link to paper if it has been to another member meeting</b>	<p>Full Council March 2016  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=331&amp;MId=8836&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=331&amp;MId=8836&amp;Ver=4</a></p> <p>Executive December 2016 – Update report  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9308&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9308&amp;Ver=4</a></p> <p>Executive March 2017  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9311&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9311&amp;Ver=4</a></p> <p>Executive July 2017  Community Stadium &amp; Leisure Facilities Report  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10406&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10406&amp;Ver=4</a></p> <p>Executive October 2017  Community Stadium Project Report  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10192">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10192</a></p>

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Executive 27<sup>th</sup> September 2018

Community Stadium Project Update

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10472>

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<b>Project Title</b>	ASC - Future Focus
<b>Reporting period</b>	October 2019
<b>Description</b>	
<p>Demand for Adult Social Care rises each year. People are living longer into old age requiring support, there are more people living longer with complex long term conditions and there are increasing numbers of young adults in transition to adult services with complex needs.</p> <p>This increased demand for services coincides with significant financial pressure arising from reduced Local Authority funding, legislative changes driven by the Care Act and an increased public expectation of Adult Social Care and rightly an expectation of high quality, personalised and flexible support for those who are eligible for care.</p> <p>The goal of health and care services is to help older, vulnerable or disabled adults who have ongoing support needs to live well and have a good life. A “good life” means living independently at home wherever possible, with opportunities to spend time with other people and to do things which are meaningful to that individual.</p> <p>Current ways of supporting adults do not consistently result in everyone achieving all of their goals and living well where they want to live. People and families are not always helped enough to look after themselves and each other. Services can be overly paternalistic and lack the choice and control that services users rightly demand.</p> <p>Social care is often a vital part of enabling people to live independent lives but it is far from being the only component to enable people to live fulfilled lives. We must be ready to have different conversations which take full account people’s assets, strengths, knowledge and skills to build and harness the contributions of people, their personal networks, social capital and their local communities. This will support greater wellbeing and independence.</p> <p>The nature and scale of these challenges requires a fundamental shift in how Adult Social Care is delivered to ensure financial sustainability and to help those with social care needs, their families and carers have a better quality of life.</p> <p>There is an emerging consensus that community based models of social work based on Asset Based Conversations that will support a collaborative approach alongside communities, families and carers are the most effective</p>	

way to approach the challenges outlined above. A review of national best practice and emerging evidence to identify the elements of such approaches that are likely to be of key importance for any operating model that seeks achieve both improved lives and financial sustainability for Adult Social Care.

To be successful this will entail:

Changing culture and reducing bureaucracy, with an emphasis on having deeper and more specific conversations based upon what people, their families and carers want in terms of their outcomes;

Focussing on maximising the Assets, Skills Knowledge and Strengths of individuals and their communities in maintaining health, wellbeing and independence and thereby helping people develop and maintain skills that will maximise their independence in the long term;

Reaching people earlier and being more accessible in local communities;

Helping people access community solutions and improve their connections with others to reduce isolation and loneliness;

Emphasising the importance of being highly responsive when people are in crisis and developing a plan that helps them to regain as much independence as possible;

Making the best use of digital and technological solutions to support employees to be more effective and efficient in their work, and help people lead independent lives.

Working closely with Community and Health Partners to make best use of resources and ensure that people receive the right care, in the right place at the right time.

Overall status this period (Oct)		Overall status previous period (Sep)	
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**Current status**

**Progress**

A detailed plan and approach has been approved. New staff member started in post on Monday 23 September and has begun a process of engaging staff individually in conversation about the way we work. The programme contributed to the Good Help workshop, and facilitated the Preparing for Adulthood Workshop. The programme office has written guidance re Next Steps which is currently with the Comms team for

branding / messaging. Changes to the Talking Point leaflet for customers have been done. A new talking point has started at St Edwards the Confessor, Tadcaster Road (taking us up to 10 TPs across the city). The team have supported the ASCCT to identify and move to a new Talking Point for north York – using the Folk Hall and phasing out Oaken Grove and has set up Talking Point's specifically for carers work.

### **LD review**

The LD team has received input from NDTi. Specifically work has been undertaken with 2 workshops in the team on strength based approaches in Learning Disability teams - Good conversation training-01/09/19-01/11/ 2 training completed 20/09/19 and 07/10/19. The project has implemented some overview of tasks and volume of incoming work and commenced using duty monitoring sheets at the start of the period. At the end of the period an analysis was done of the 4 weeks 2/9 to 29/9/ this analysis has been provided to the team to support change. The team attended the LD Provider forum 12/09/19 to discuss potential new processes and expectations and opportunities arising from the changes.

### **Paper work / ICT**

Algorithm received and further testing and implementation planned during October. A full and detailed specification has been prepared for ICT and the project is awaiting their review and implementation schedule. See below for issues and next steps planned during October. Systems Lead has launched the support plan testing sessions, which team members have all been along and supported with.

- OT assessment form now gone live
- Amended DoLS form 3 has gone live
- Support given to Be Independent project for on-boarding to Mosaic
- Continuing engagement with Commissioning team around issues in the finance configuration
- Support given to ASC teams re upgrade testing for 5.17

### **York Model**

Completion of the commercialisation work by external partner has been received. Partner agency has expressed interest in creating a partnership and these details will be discussed by senior management. This aspect of the project has been closed pending further decision making.

### **Additional- Preparation for Adulthood.**

A workshop was convened by the programme office at the request of the Assistant Director in Adults and Children's Services. Connections will be

made with Impower and NDTi regarding coordinated plan for Adults and Children's to take this work forward. See next steps.

### **Future outlook**

A revised forward plan for the work has been done and will be discussed and agreed in detail with AD Adults Social Care on 14th October.

### **LD review**

2 peer support sessions have been organised for 07/11/19 and 19/11/2019. Planning and preparation for these will commence in the coming period. The LD team will continue train on conversation record awaiting implementation in the system. It is intended that we will make use of this with providers at the same time (see above re provider forum opportunities). Training session will be held at Systems House on 09/10/19. 8 of the team have attended sessions. Workers who were unable to attend encouraged to book on other sessions. It is noted that there are significant links to PFA work (see below) and the programme will integrate the two strands of work after discussion with Children's and Adults managers.

### **Preparation for Adulthood.**

Meetings are planned with Impower (consulting in Children services) on 16th October to align plans and PMO will provide and outline plan during the period for agreement with relevant parties. Diffusion and agreement of governance arrangements etc. will take place this period.

### **Review.**

New paperwork to come in within next 4 weeks. Then need a period of support ahead of evaluating impact of this on culture of reviews undertaken (i.e., are we seeing improvements in proportionately, good conversations, focus on wellbeing and creative solutions, reduction in over provision). We will look to promote use of community settings for reviews. Also consideration to be given to duty contact being considered a review and if so, how this is communicated to customers Stage 3 training re MCA and safeguarding – still to be developed - planning will commence.

### **Paperwork & ICT systems.**

This next period will start to plan for the final 6 months of development required. Specifically: Carers work flow, Safeguarding work flow, • 5.17 upgrade (coordinating acceptance testing for the ASC teams); Overview strategy paper on information-sharing & IG; Review of data quality & configuration for services on Mosaic and Tidy-up of config & legacy data.

<b>Evaluation</b>	
We await the response of NDTi of our evaluation data and will be planning a field visit from them to the site to arrive before Jan 2020.	
<b>Reports to</b>	The Programme uses existing Management Structures in the HHASC Directorate and uses DMT as its Programme Board.
<b>Exec member</b>	Cllr. Carol Runciman
<b>Director responsible</b>	Sharon Houlden: Corporate Director of Health, Housing and Adult Social Care
<b>Dependencies</b>	Market development, Comprehensive Information, Advice and Guidance for ASC
<b>Link to paper if it has been to another member meeting</b>	Additional Adult Social care Support and Resources Executive May 2018 <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10198&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10198&amp;Ver=4</a>

<b>Project title</b>	Outer Ring Road (A1237)		
<b>Reporting period</b>	October 2019		
<b>Description</b>			
<p>This project increases the capacity of 7 roundabouts on the ring road to reduce orbital and radial journey times. Upgrades would be to a similar standard to the A59 and A19 roundabouts with 3 lane approaches and 2 lane exits on the A1237. The enhancements will be designed to accommodate future dualling where possible.</p>			
<b>Overall status this period (Oct)</b>		<b>Overall status previous period (Sep)</b>	
<b>Current status</b>			
<ol style="list-style-type: none"> <li>1. A report was presented to the September Executive Meeting to inform Members about progress on YORR. A number of decisions were taken, the key one being approval to pursue a CPO at Monks Cross.</li> <li>2. Negotiations with landowners at Jcn 7 Monks Cross are still open and ongoing to enable the acquisition of land and provide Great Crested Newt mitigation measures. The project team continue to engage with the landowners but progress is slow.</li> <li>3. Continue with design and development work for upgrading Jcn 4 Wigginton Rd.</li> <li>4. Commence drafting the CPO for Monks Cross.</li> <li>5. Preparation of a Final Business Case for Jcn 3 Clifton Moor.</li> <li>6. A design workshop was held to tease out key decisions on Great North Way, Strensall Rd and Haxby Rd junctions.</li> </ol>			
<b>Future outlook</b>			
<ol style="list-style-type: none"> <li>1. Submit Final Business Case for Jcn 3 Clifton Moor to WYCA.</li> <li>2. Continue to negotiate with landowners at Jcn 7 Monks Cross to acquire the requisite plots of land to undertake the civil engineering works.</li> <li>3. Progress discussions with landowners at Jcn 4 Wigginton Rd to achieve a design freeze.</li> <li>4. Make preparations for an invitation to tender for civil engineering works at Jcn 3 Clifton Moor.</li> <li>5. Finalise Statement of Reasons for Jcn 7 Monks Cross CPO.</li> </ol>			
<b>Reports to</b>	Project reports into the Transport board, Project Board and Lead Members Board		
<b>Exec member</b>	Cllr Andy D'Agorne		
<b>Director</b>	Neil Ferris – Corporate Director of Economy and		

<b>responsible</b>	Place
<b>Dependencies</b>	LTP4, Local plan
<b>Link to paper if it has been to another member meeting</b>	<p>Executive July 2017 - Proposed York Outer Ring Road Improvements / Approach to Deliver  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10188&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10188&amp;Ver=4</a></p> <p>Executive December 2018  A1237 Outer Ring Road – Dualling Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10475&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10475&amp;Ver=4</a></p> <p>Executive September 2019  York Outer Ring Road Improvements Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11109&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11109&amp;Ver=4</a></p>

<b>Project title</b>	Housing Delivery Programme		
<b>Reporting period</b>	October 2019		
<b>Description</b>			
The accelerated delivery of mixed tenure housing across multiple sites in the city.			
<b>Overall status this period (Oct)</b>		<b>Overall status previous period (Sep)</b>	
<b>Current status</b>			
Executive approved the recommendations of the Housing Delivery Programme report. These were:			
<ul style="list-style-type: none"> <li>i. Note the progress made on Lowfield, Ashfield football pitches, and Duncombe Barracks and the procurement of a design team to help us deliver the objectives of the Housing Delivery Programme.</li> <li>ii. Approve the 'Building Better Places' Design Manual (Annex B) as the new set of standards for the Housing Delivery Programme.</li> <li>iii. Support the 'Shape Homes York' brand and the creation of a website to support our open market and shared ownership sales.</li> <li>iv. Support the proposed approach for site based business case development, the setting of open market and shared ownership sales prices (supported by RICS valuations and guidance from procured sales agent) and agreeing sales including the associated delegated authorities (see Annex C) with quarterly sales reports to be presented to the S151 Officer and Executive Member for Housing and Safer Neighbourhoods.</li> <li>v. Approve the proposed new public engagement strategy for the programme to ensure the voices of our communities are heard and responded to.</li> <li>vi. Approve the reallocation of the previously approved budget (Recommendation V - Building More Homes for York, Executive report, July 2018) to undertake detailed design work to develop and submit a planning application for the Askham Bar site. With this budget to instead be used to undertake the equivalent work at the Ordnance Lane and Hospital Fields Road site. The Askham Bar site to instead be brought forward as part of a later phase of development.</li> <li>vii. Note the proposed timetable for the submission of planning applications and a business case for Burnholme, Duncombe Barracks and Ordnance Lane/Hospital Fields Road.</li> </ul>			

Following Executive approval of the new approach to public engagement and the Design Manual, we had a public launch on 1st October. This event was attended by housing and design professionals, as well as councillors and members of staff. This was followed by 'Meet the Design Team' public engagement events at Burnholme and St Luke's Church.

**Future outlook**

- i. The building contract for Lowfield will be signed and house building will start on site.
- ii. Design work will continue on the Burnholme and Duncombe Barracks site.
- iii. Further public engagement events will be organised for Burnholme, Duncombe Barracks and Hospital Fields Road/Ordnance Lane.

<b>Reports to</b>	Project team consisting of officers at the council who will advise on specialisms such as legal, housing, finance, and procurement. This project team feeds into the Housing Delivery Programme Board, which consists of senior officers and managers. The board guides decisions shaping the programme, setting objectives, scope, and timelines for projects. The board reports into the HCA as part of the partnership arrangement as well as One Public Estate. When milestones are met the programme will report into 'Capital and Asset Board' and 'Health, Housing and Adult Social Care' and 'Employment and Place' Management Teams for co-ordination and major project issues. Decisions taken by the Council Management Team followed by Executive.
<b>Exec member</b>	Cllr. Denise Craghill
<b>Director responsible</b>	Sharon Houlden: Corporate Director of Health, Housing and Adult Social Care
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting</b>	<p>March 2017 Executive Meeting  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9311&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9311&amp;Ver=4</a></p> <p>December 2017 Executive Meeting</p> <ul style="list-style-type: none"> <li>- Delivering Health and Wellbeing facilities for York</li> <li>- Establishing a Delivery Model and the Scope of the Programme</li> </ul>

	<p>- Delivering the Lowfield Scheme <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10194&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10194&amp;Ver=4</a></p> <p>July 2018 Executive Meeting - Proposals <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10470&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10470&amp;Ver=4</a></p> <p>October 2018 Executive Meeting - Duncombe Barracks, Burton Stone Lane <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10473&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10473&amp;Ver=4</a></p> <p>January 2019 Executive Meeting- Building More Homes for York – removal of the HRA borrowing cap <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10476&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10476&amp;Ver=4</a></p> <p>September 2019 Executive Meeting - Housing Delivery Programme Update <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11109&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11109&amp;Ver=4</a></p>
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<b>Project title</b>	Centre of Excellence		
<b>Reporting period</b>	October 2019		
<b>Description</b>			
<p>City of York Council with its partners are planning to:</p> <ol style="list-style-type: none"> <li>Deliver a feasibility study to explore the opportunities and benefits of building a Specialist Disabled Children Short Break Facility in York.</li> <li>To expand the Family Intensive Rapid Support Team (FIRST) to incorporate a therapeutic short break residential element and to explore the opportunities and benefits of increasing the service offer to neighbouring Local Authorities across the region.</li> </ol> <p>The project is part of the wider development of services for disabled children and young people across the city and provides the council with an opportunity to:</p> <ul style="list-style-type: none"> <li>– Invest capital in developing a ‘Disability Centre of Excellence’ which has the potential to be a leader in innovative practice both regionally and nationally.</li> <li>– Make York Home for more disabled children and young people by reducing out of Area placements.</li> <li>– Develop and invest in service provision in order to generate future savings and income generating potential.</li> <li>– Deliver better outcomes for disabled children and young people including those with the most complex needs.</li> </ul> <p>FIRST is a specialist Clinical Psychology led service that supports families with children/ young people who have a learning disability, autism and the most complex behavioural needs. FIRST provides intensive assessment and intervention for children and their family at the point of potential placement breakdown.</p> <p>The proposed Specialist Disabled Children Short Break Facility would potentially incorporate and replace the short break residential provision currently provided at The Glen and Glen House.</p>			
<b>Overall status this period (Oct)</b>		<b>Overall status previous period (Sep)</b>	
<b>Current status</b>			
<b>Finance</b>			

- Client contingency is being monitored closely to ensure risk items and provisional sums remain within contingency budget.
- There is an agreed payments schedule, linked to build milestones to draw down NHSE Transforming Care Capital Grant

### **Risks**

- Substation risk has significantly reduced. Legal agreement between all parties has been resolved and section 73 planning application is due to be complete on 16/1019
- There is increased certainty to drainage risk. Costs and delay is being discussed, mitigated and challenged.
- Ground risks have been significantly reduced

### **Programme**

- Potential delay to programme caused by risk above, all other parts of programme are on or ahead of schedule.
- Piling has been completed

### **Communication and engagement**

- Regular residents newsletter agreed and circulated
- Ward councillors are being regularly briefed
- School issues resolved and briefed on milestones
- School safety posters have been completed by children at Hob Moor school

### **School playing fields**

- Development of the school playing fields at the back of the school as a mitigation measure for playing fields used at the front has been completed on time and budget.

### **Legal**

- All outstanding legal issues have been agreed

### **Governance**

- Risks and decisions are being monitored, recorded and agreed through Project Board.

### **Future outlook**

- Substation to be built
- Substation and Drainage risks to be closed
- Foundations to be completed
- Safety posters design by children to be produced and put site

<b>Reports to</b>	<ul style="list-style-type: none"> <li>• The project is accountable to a Project Board chaired by Amanda Hatton - Director CEC.</li> <li>• The project Board contains representation from Children's Social Care, Health, Education, Adult Services and Finance.</li> <li>• The project Board is accountable to CEC DMT chaired by Amanda Hatton, Director of Children, Education and Communities.</li> <li>• The project Sponsor is Amanda Hatton.</li> </ul>
<b>Exec member</b>	Cllr Ian Cuthbertson
<b>Director responsible</b>	Amanda Hatton - Corporate Director of Children, Education and Communities
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting</b>	<p>Executive August 2017 - Re-Commissioning a Short Break Service for Adults with a Learning Disability based at Flaxman Avenue, York  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10190&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10190&amp;Ver=4</a></p> <p>Executive January 2018  Develop a Centre of Excellence for Disabled Children and their Families in York  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10195&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10195&amp;Ver=4</a></p> <p>Executive April 2018 - Revised Recommendation in Relation to the Capital Budget  <a href="http://democracy.york.gov.uk/documents/s122950/Centre%20of%20Excellence%20for%20Disabled%20Children%20Executive%20Paper%20April%202018%20Final.pdf">http://democracy.york.gov.uk/documents/s122950/Centre%20of%20Excellence%20for%20Disabled%20Children%20Executive%20Paper%20April%202018%20Final.pdf</a></p>

<b>Project title</b>	Provision of School Places		
<b>Reporting period</b>	October 2019		
<b>Description</b>			
<p>The need to provide sufficient school places for current and future residents is a key statutory duty of CYC and will build an educational infrastructure for the city by forecasting likely demand and supply of school places over the medium term (until 2022/23).</p> <p>The aims of this project are to identify where and when additional school places will be required, and work with central government and the school community to provide places in good or outstanding schools.</p> <p>CYC is provided with some 'Basic Need' funding from central government for this purpose and will need to ensure that this and other sources of funding are used to best effect in those areas of greatest need, and to ensure that all educational provision is sustainable in the longer term, working with the school community.</p> <p>The project represents a significant priority for City of York council in delivering educational opportunities for residents.</p>			
<b>Overall status this period (Oct)</b>		<b>Overall status previous period (Sep)</b>	
<b>Current status</b>			
<b>This Period</b>			
<p>Throughout late 2018 and early 2019 the major focus of the project is on communicating – principally with schools and multi-academy trusts – both the general project approach to build awareness and confidence in the aims of the project, but also awareness of the headline figures of the future need for school places in each of the 4 secondary and 17 primary planning areas. This builds upon earlier project work in building a robust and resilient data model to take account of many variables as they change. The key variables are capacity, births, migration, additional housing and parental preference with forecasting work undertaken on an annual basis. As new datasets have been published in early 2019, these conversations with partners have needed to mature and develop to include finding solutions to the issues raised. The project includes many statutory tasks and processes within the project framework to aide the project's aims - these include annual processes around school admissions and school buildings.</p>			

This project has five major work streams: capacity; communication; data modelling; forecasting; and policy. Many of these are by the nature of the project and subject area annual or cyclical in each school year, with many related dependencies between them.

### **Capacity**

- Net capacity assessments continue to be used to assist in calculating future funding through the 'SCAP' process with central government. These net capacity assessments continue to be reviewed this month as new information is received.

### **Communication**

- Communication is ongoing with local schools and academy trusts in the city re: future forecasts. Schools continue to approach the LA where they wish to propose their own visions for expansion. The LA were this month approached by a school in the Secondary Planning Area - West with agreement to explore the use of a bulge class, should the need arise.
- There is continued communication with residents, elected members, and with other partners throughout the lifetime of this project. Communication with developers of some forthcoming housing sites continues, as does communication with those officers overseeing the draft Local Plan and future infrastructure plan for the city, to ensure the information we have is the most up to date.
- Communication is ongoing that has enabled a report to go to the Council Management Team, prior to going to the Executive Committee, to address secondary school place requirements in the Secondary Planning Area - East.
- Communication is also ongoing to discuss solutions to address secondary school place requirements in the south east of the city. Issues continue to exist around access and a consultation which will begin in November and conclude in January will seek to address these. These access issues will impact on the speed at which school places can be provided.
- Communication continues this month both with colleagues in Planning, academies, and the developer to discuss the requirement for expansion to make a development in the north of the city viable.

### **Data Modelling**

- Provisional submission of the annual SCAP process, for central government review has now taken place and formal sign off is expected later in the year. Additional information has been requested from the DfE and a response provided.

## **Forecasting**

- There is continued development of data sets, especially where significant housing is proposed. These forecasts are used to plan for future need and in order to work alongside colleagues in economic development and other major projects. Several data analyses and reports have been modelled that can be deployed where there is a need for an in-depth analysis of pupil attendance and preference trends to aide discussions on the future planning of school places and admission arrangements.

## **Policy**

- Priority areas continue to be supported with a limited amount of Basic Need funding, through the policies employed. Future spending needs to include supporting the growth in the numbers of pupils with additional needs - though this is outside the scope of this project, it is part of the parallel Inclusion Review.
- Delivery of a very small number of basic need funding schemes for the current and upcoming financial year are ongoing at schools in Primary Planning Areas 4 and 5, with the practical completion date of each project expected in the next period.
- Work continues to explore actual pupil yields from completed housing developments across the City of York, with some preliminary analysis already complete.
  - Coordinated admissions schemes for the 2021/22 school year have now been updated and the admission arrangements placed on the Forward Plan. Those Schools and MATs who are their Own Admission Authority have now been contacted regarding their admission policies/arrangements.

## **Future outlook**

The main focus of this period:

### **Capacity**

- Following the initial submission of the annual 'SCAP' return, await and respond to any further queries from the Department for Education. This process continues for 2019 in coordination with the DfE, with final submission expected to take place in the Autumn term.
- The Autumn Sufficiency Collection will take place during the next period.

### **Communication**

- Continued engagement with local schools and academy trusts to gather their views and identify any potential plans about how they could assist in providing for future need.
- Continue communication regarding the proposal to address secondary school place requirements in the Secondary Planning Area - East York.
- Continue to liaise regarding the proposal to address secondary school place requirements in the Secondary Planning Area - South East York.
- Continue to move forward proposals to address the secondary school place requirements in the Secondary Planning Area - West York.
- Identify related projects that may arise as a result of this project's findings - particularly those at secondary level. Some initial projects have already been identified and these proposals are included in the PAAPs.

### **Forecasting**

- Early investigations have begun to look at how to model future SEN need across the city.

### **Policy**

- Seek continued support to update and seek authorisation regarding project approach, scope and processes - to focus on the business changes as well as the business as usual processes identified initially in the project plan.
- Continued work around a refined planning policy approach re: Housing Developer Contributions (HDCs) for current and future developers is in review with colleagues in Planning to ensure compliance with wider CYC policy and agreements re: Local Plan.
- Work will continue on the admission arrangements for the school year starting September 2021.
- The pupil yield delivered from recent housing developments in York, will continue to be investigated this month.
- The capital position will be reported back to the DMT during this period.

### **Project Plan**

- Further develop, communicate and agree the project plan.

<b>Reports to</b>	Project is overseen by Children, Education and Communities Directorate Management Team and Executive Member for Children and Young People as necessary.
<b>Exec member</b>	Cllr Ian Cuthbertson

<b>Director responsible</b>	Amanda Hatton – Corporate Director of Children, Education and Communities
<b>Dependencies</b>	Local Plan Policy, Economic Strategy, City Transport Policy
<b>Link to paper if it has been to another member meeting</b>	<p>Executive February 2018  Admission arrangement for the 2019/20 school year  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10196&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10196&amp;Ver=4</a></p> <p>Executive July 2019 - The Provision of School Places and Allocation of School Capital Budgets 2019-2023 to Address Secondary Place Pressures  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11107&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11107&amp;Ver=4</a></p>

<b>Project title</b>	Housing ICT Program		
<b>Reporting period</b>	October 2019		
<b>Description</b>			
<p>The Housing ICT Programme is a major ICT enabled business transformation and culture change programme which will deliver a new operating model and systems for Housing and Building Repairs Services, based on customer centric, holistic services to be delivered with first point of contact resolution at a place, time and manner that suits the customer.</p>			
<b>Overall status this period (Oct)</b>		<b>Overall status previous period (Sep)</b>	
<b>Current status</b>			
<p>The overall programme work stream status remains at green this month as the programme remains on track and no major issues are being encountered.</p> <p>Implementation planning is now complete and, following Programme Board agreement, we have now baselined the Implementation Plan and have commenced our implementation work outright.</p> <p>Since the last Board meeting the Core module work package and configuration has taken place as well as full system administration training for key members of the programme team. Planning now continues in the run up to configuring the repairs and maintenance, voids and rents and arrears modules.</p> <p>Recruitment continues for the two current vacant programme posts – the Full-Stack Developer to support the Total Mobile integration and the Programme Support Officer. A System Support Analyst and a Business Change Agent have both joined the programme and the remaining 3 Business Change Agents will join the programme by the end of the month.</p> <p>Following further Capita errors within the final draft plan, modules being included that we hadn't procured and a further delay to receiving the finalised baseline implementation plan we have re-escalated project concerns to Capita with our current Project Manager at a senior level.</p> <p>No new risks or issues have been identified this month. One existing programme risk is increasing that needs to be highlighted to Board at this stage (availability of a project room for the programme team affecting team wellbeing).</p>			
<b>Future Outlook</b>			

In the next month the programme will continue implementation of the new ICT system and progress the business change work stream. Key activities will be:

- Continuing detailed implementation workshops across Housing Services, work package completion and configuration kick-offs with the supplier for the set of modules to be configured in October
- Recruitment to the Programme Support Officer finalised
- Benefits mapping next steps agreed alongside producing the draft business change action plan
- Implementation launch open event date agreed and planning underway to launch implementation to the department/wider
- Programme Team move to a new office base at Swinegate Court East.

<b>Reports to</b>	Programme reports to the Housing ICT Programme Board. This group is chaired by the Assistant Director for Housing and Community Safety.
<b>Exec member</b>	Cllr. Denise Craghill
<b>Director responsible</b>	Sharon Houlden: Corporate Director of Health, Housing and Adult Social Care
<b>Dependencies</b>	Digital Services Programme – for delivery of other inter-dependent projects and technical resources
<b>Link to paper if it has been to another member meeting</b>	N/A

<b>Project title</b>	Smart Travel Evolution Programme – STEP		
<b>Reporting period</b>	October 2019		
<b>Description</b>			
<p>STEP is a programme of delivery that will prepare York for the coming revolution in adoption of connected and autonomous vehicles and managing whole city mobility. The project aims to achieve this by:</p> <p>Improving communications to transport infrastructure and collecting more transport data.</p> <p>Building a transport data platform to assist the City to meet big data challenges and making more of this data accessible.</p> <p>Improving transport modelling, that allows us to run City wide models at varying scales, in near real time. This allows us to understand the way the transport network is performing and is expected to improve our transport planning activities.</p>			
<b>Overall status this period (Oct)</b>		<b>Overall status previous period (Sep)</b>	
<b>Current status</b>			
<p>In the last reporting period:</p> <ul style="list-style-type: none"> <li>• Data platform specification worked on further.</li> <li>• Modelling ITT closed.</li> <li>• GLOSA specification draft version sent to stakeholders for review.</li> </ul>			
<b>Future outlook</b>			
<p>In the next reporting period:</p> <ul style="list-style-type: none"> <li>• GLOSA service to go out to tender</li> <li>• Modelling tender evaluation to begin</li> </ul>			
<b>Reports to</b>	<p>The STEP board reports in to Economy and Place DMT and PM updates executive member and Executive when required for updates and approvals. Key decisions are agreed by the Transport Board before reaching executive member or Executive.</p>		
<b>Exec member</b>	Cllr Andy D’Agorne		
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place		

<b>Dependencies</b>	The Transport Capital Programme and TSAR Project
<b>Link to paper if it has been to another member meeting</b>	

<b>Project title</b>	Flood Risk – York 5 Year Plan		
<b>Reporting period</b>	October 2019		
<b>Description</b>			
<p>CYC are working closely with the Environment Agency to deliver a range of localised improvements to the cities flood defences, this work – the York Five Year Plan – has been developed following the floods and is supported by Government investment. In addition to this we are working with the EA on a catchment scale study to identify opportunities for wider interventions across the River Ouse catchment to further reduce future flood risks into the long term.</p>			
<b>Overall status this period (Oct)</b>		<b>Overall status previous period (Sep)</b>	
<b>Current status</b>			
<p>CYC continue to work closely with the EA on the delivery of the York Flood Alleviation Scheme as part of the York Five Year Plan.</p> <p>CYC are members of the Programme Board and EA continue to attend quarterly Executive Member for the Environment Decision Sessions and Economy &amp; Place Overview and Scrutiny bi-annually.</p> <p>19 flood cells have been identified and schemes to improve existing or build new defences are in varying stages of development in a prioritised manner across the city to deliver the projects stated required outcomes, as determined by Defra, to better protect 2000 homes and businesses in the city.</p> <p>The Outline Business Case has been agreed by the EA Large Project Review Group for all 19 flood cells.</p> <p>Planning applications are being submitted for a range of cells, construction has begun on two flood cells - North Street/Memorial Gardens and St Peters School. Planning permissions are being considered for Clementhorpe and Clifton Ings.</p>			
<b>Future outlook</b>			
<ul style="list-style-type: none"> <li>• Planning applications are expected for further schemes in the next 3 months.</li> <li>• Construction will be completed by Memorial Gardens and the north Street defence works will be close to completion. Construction works will</li> </ul>			

continue by St Peters School and the Clifton Ings site will begin to be developed.	
<b>Reports to</b>	The Project board sits within the Environment Agency. The Environment Agency has a formal programme board in compliance with PRINCE2 methodology, CYC are a member of the board. The lead Executive member receives a quarterly report and it is the subject of a bi-annual report to Economy and Place scrutiny committee. This approach to governance has been approved and adopted by Executive.
<b>Exec member</b>	Cllr Andrew Waller
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting</b>	Executive February 2017: CYC Response to the Independent Flood Inquiry <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9310&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9310&amp;Ver=4</a>

<b>Project title</b>	City Centre Access		
<b>Reporting period</b>	October 2019		
<b>Description</b>			
<p>Project involves the feasibility and design of static and automated measures to be implemented into the area around Spurriergate, Coney Street, Parliament Street and York Racecourse to provide public protection from potential vehicle attack.</p> <p>The proposals follow firm Police and Counter Terror Unit advice to implement measure to protect areas of high footfall.</p> <p>The automated measures will retain vehicle access outside the footstreets hours and allow emergency and other urgent access during footstreets hours through a system of control by CYC.</p>			
<b>Overall status this period (Oct)</b>		<b>Overall status previous period (Sep)</b>	
<b>Current status</b>			
<p>Executive agreed to progress with the Phase 1 measures on 29.08.19 and Detailed design is entering the final stages for the phase 1 area of the city centre and York Racecourse.</p> <p>Following the recent appointment of an interim project manager we have been able to progress the programme further where the resources of the PM have focused on:-</p> <ul style="list-style-type: none"> <li>• the Exec Member Decision session report development</li> <li>• detailed design stages and trial trenches</li> <li>• project management office work including a review and update of the project plan</li> <li>• and start the procurement of a supplier to procure and install the HVM measures.</li> </ul> <p>Additionally Gough and Kelly are working with the PM to finalise the operational procedures and protocols in addition to CCTV camera location and installation with our security consultants as well as the PIA work. This will then be fed to MFD who are the principal designers.</p> <p>The decision by the Executive is that the report that was originally due for June, then July has now been delayed to August. As a result the project plan has been updated to reflect the timescales of potential procurement</p>			

and installation/operation of the HVM measures. Instruction from officers is to achieve some of the permanent measures prior to Xmas 2019.

An initial set of 8 fixed bollards have been ordered and installation dates set for the bottom of Parliament Street to enable removal of some of the temporary measures in place.

At director instruction the project scope increased to assist with HVM for Xmas market, Xmas Lights Switch on and New Year which has created quite an urgent workstream which we are progressing with.

Date set to consider any amendments to the budget at the December Exec, 2019

### **Future outlook**

- Resolve any issues regarding the HVM for Xmas events.
- Oversee installation of Parliament St Bollards (8No)
- Hold Procurement Stage 1 bidders day
- Prep for December Exec / revise budget estimates
- Progress the operational procedures documents
- Handover to new Project Manager for the CCA work
- Undertake trial holes for permanent measures

<b>Reports to</b>	Programme reports to the Transport Board and is advised by the York Counter Terrorism Working Group There is a CYC internal working group working on the detail. This group is chaired by the Assistant Director for Transport, Highways and Environment.
<b>Exec member</b>	Cllr Andy D'Agorne
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting</b>	Executive February 2018: City Transport Access Measures  Executive September 2018: City Centre Access Update and Priority 1 Proposals  Executive August 2019: City Centre Access Experimental Traffic Order Conclusion and Phase 1 Proposals

<b>Project title</b>	Parking Review		
<b>Reporting period</b>	October 2019		
<b>Description</b>			
<p>This project deals relates specifically to the research, procurement and implementation of a new parking back office system to replace the old and soon to be out of date back office system, Parking Gateway. In turn this new system will help to bring around a change in how parking is managed and how our customer interact with us by taking forward a customer self-service system, such as the purchasing of parking permits and dealing with PCNs (Penalty Charge Notices).</p> <p>More than 25% of footfall in the customer centre is for Parking related matters. This has been attributed to complex policy, under performing IT systems and associated processes and lack of available online services for customers. There is an opportunity to resolve a number of issues with a change project with an ICT back office system change.</p> <p>As part of the project the council ICT team are looking into how this system could interface with existing CYC systems, such as FMS and CRM but looking forward, of these systems can interface with other systems such as parking machines.</p>			
<b>Overall status this period (Oct)</b>		<b>Overall status previous period (Sep)</b>	
<b>Current status</b>			
<p>Key progress for this period (September):</p> <ul style="list-style-type: none"> <li>• Completion of reference site calls/visits</li> <li>• Selection of winning supplier and award letter submitted</li> <li>• Meeting with the new supplier to discuss next steps and develop the data migration plan</li> <li>• Contract review activities</li> </ul>			
<b>Future outlook</b>			
<p>Key Work for the next period (October):</p> <ul style="list-style-type: none"> <li>• Review of detailed work to develop the configuration of the new system between all CYC teams and the new supplier (WSP).</li> <li>• Development of an Executive Member report for the November decision session in response to the March 2019 parking scrutiny report and additional works and request of Members for the new system.</li> </ul>			

<ul style="list-style-type: none"> <li>Review of the RAID log that will be submitted in the next report</li> </ul>	
<b>Reports to</b>	The project is steered by the Parking working group and reports to the Transport Board
<b>Exec member</b>	Cllr Andy D'Agorne
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting</b>	Executive February 2016: Parking Review <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8846&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8846&amp;Ver=4</a>

<b>Project title</b>	Children in Care Residential Commissioning		
<b>Reporting period</b>	October 2019		
<b>Description</b>	<p>City of York Council utilises many placement options in order to look after children and young people who are not able to live within their immediate birth family. City of York Council's mainstream and short break foster carers are recruited and trained to look after York's most vulnerable children and young people.</p> <p>To deliver on our commitment to the Making York Home vision and the aims of the Child in Care Strategy our priorities are;</p> <ul style="list-style-type: none"> <li>• The recruitment of new foster carers</li> <li>• The retention of the current fostering workforce, and</li> <li>• Increasing the options and flexibility of other placement provisions including residential.</li> </ul>		
<b>Overall status this period (Oct)</b>		<b>Overall status previous period (Sep)</b>	
<b>Current status</b>	<p><b>Foster care recruitment</b></p> <ul style="list-style-type: none"> <li>• Foster care recruitment specification has gone out to procurement. Interviews for 2 lots looking at design collateral and digital campaign will take place 18/10/19</li> </ul> <p><b>Residential</b></p> <ul style="list-style-type: none"> <li>• Property specification agreed</li> <li>• All property options have been explored</li> <li>• Decision making protocol has been agreed</li> <li>• Key stakeholders have been briefed</li> <li>• Property department are highlighting buildings to purchase.</li> </ul>		
<b>Future outlook</b>	<ul style="list-style-type: none"> <li>• Make offer on properties</li> <li>• Develop service specification and contract budget</li> <li>• Market engagement exercise with potential providers</li> </ul>		
<b>Reports to</b>	CEC DMT and Project Board		
<b>Exec member</b>	Cllr Ian Cuthbertson		

<b>Director responsible</b>	Amanda Hatton – Corporate Director of Children, Education and Communities
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting</b>	Executive July 2019 - Children in Care Residential Commissioning Plan <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11107&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11107&amp;Ver=4</a>

<b>Project title</b>	Inclusion Review		
<b>Reporting period</b>	October 2019		
<b>Description</b>	<p>The purpose of the inclusion review will be to ensure that The Local Authority and School Community work together to maximise the opportunity for early intervention and prevention and to improve the outcomes of children and young people with special educational needs and/or disabilities (SEND).</p> <p>The review will examine the current configuration of services and the use of funding to support SEND to ensure that there is greater clarity and accountability around the use and impact of resources. The pressures on the High Needs funding block within the designated schools grant (DSG) means that there are accelerating financial pressures in meeting the needs of children and young people with SEND.</p> <p>A key purpose of the Inclusion Review is ensuring that the pressures on High Needs funding are being managed effectively whilst ensuring that the local authority is able to deliver its statutory duties articulated in the Children and Families Act, 2014 and the SEND code of practice.</p>		
<b>Overall status this period (Oct)</b>		<b>Overall status previous period (Sep)</b>	
<b>Current status</b>	<p>Phase 3 of the Inclusion Review has started and a steering group appointed. The programme plan will be developed by this group using the recommendations from phase 2 of the review.</p> <p>The strategic principles developed in stage 2 have been agreed and shared with the Council's Executive, Schools forum and members of the York Schools and Academies Board.</p> <p>Capital works have taken place at Hob Moor Oaks primary special school (August 2018) and capital works have been agreed to support the development of the post 19 local education offer at Blueberry academy and Askham Bryan College.</p> <p>Expressions of interest for secondary satellite provision have been received and a project plan is in the early stages of development.</p>		

A feasibility study is taking place with a primary school to support the development of a proposed primary ERP provision.

Preliminary work to review the Behaviour and Attendance Partnership protocols and processes is underway.

A steering group has been established to oversee the academy conversion of the Danesgate Community. This will put in place a commissioning agreement with the South Partnership Multi-Academy Trust which will define the future relationship between the local authority and Danesgate when it becomes an alternative provision academy.

### **Future outlook**

The project plan for the work with IMPOWER has been established and the hypotheses have been identified and confirmed. A programme of meetings with stakeholders has been established and feedback on findings to the secondary heads forum has been booked for 22nd November.

ME and MS visited the secondary heads forum on 20th September. Discussion focused on the development of alternative provision and the need to look at curriculum pathways in KS4. The secondary heads forum has established two task and finish groups to look at AP and curriculum and both groups will report back to the forum on 22nd November.

A joint workshop with adult services took place on 30th September focusing on preparation for adulthood. Outcomes from this meeting were discussed at a joint adults/childrens DMT meeting on 1st October and it was agreed that a focused pilot project should be established with support from IMPOWER. The work would be to identify a group of parents who can form a small group to work with to develop the new approach to preparing for adulthood which will focus on what makes a good life with less reliance on statutory services.

DB is working with the head of Danesgate to bring clarity about the current Danesgate offer by looking at the educational packages in place for each pupil. This will be used to inform the commissioning plan.

DB and ME have rewritten the Fair Access Protocols and they are now out to consultation with the secondary heads.

Admissions processes for Danesgate are being strengthened to improve gate-keeping. All requests for admission must now come through EHCP

panel for CYP with EHCPs and an MSP/FEHA is required for requests coming to the BAP.

Recruitment to the SEND/AP commissioner post was unsuccessful in September. The job description is being revised and the post is being re-advertised.

<b>Reports to</b>	CEC, DMT
<b>Exec member</b>	Cllr Ian Cuthbertson
<b>Director responsible</b>	Amanda Hatton – Corporate Director of Children, Education and Communities
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting</b>	<p>Executive November 2018: The Inclusion Review and the Special Needs Capital Grant  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10474&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10474&amp;Ver=4</a></p> <p>Executive August 2019: Executive Report Danesgate Land Academy Conversion  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11108&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11108&amp;Ver=4</a></p>

<b>Project title</b>	Be Independent
<b>Reporting period</b>	October 2019
<b>Description</b>	
<p>Be Independent (BI) is the provider of the Council's community alarm and equipment service. This includes a 24 hour response service, assessment and installation of equipment, telecare and assistive technology services. These services play a key role in supporting better outcomes for individuals either in their own homes, supported living or in residential and nursing homes across the City. The aim is to prevent, reduce or delay the need for care, enabling people to be as independent as possible. Previously provided in-house, the service was externalised in 2014 and the Council supported the establishment of a social enterprise in the form of a Community Interest Company (CIC) to deliver the service.</p> <p>In June 2018 the Executive agreed to the transfer of Be Independent service back to the Council and the direct management of Health, Housing &amp; Adult Social Care.</p> <p>All assets and liabilities will be transferred from Be Independent to the City of York Council and staff transfers will be agreed under TUPE.</p> <p>Following the transfer which was completed in August 2018, an operational review of the service has commenced to understand its core functions, purpose, strengths and areas for improvement to ensure that it is sustainable. Whilst the overarching vision for the service will be co-produced in line with the Council's vision, a 3 month IT scoping project has been commissioned to review the systems/processes currently in use as this is a key priority to move the service forward.</p> <p>Be Independent needs to have a robust IT infrastructure in line with CYC protocols to enhance and grow the business, and improve the customer experience of this Community Equipment &amp; Response Service.</p> <p>By utilising the latest technology (GDPR compliant), workers will become agile and customers will have a seamless service from all teams including Business Support, Response, Assessment and Control Teams, where an overburden on paperwork is phased out. IT aims to integrate different software systems used for call handling, stock management and financing linked to a service manager with comprehensive performance reporting tools. Streamlining software systems and providing teams with the appropriate hardware (with internet connection) is a primary focus in order</p>	

for the teams to perform efficiently and effectively. This will improve the use of resources, develop capacity and ensure a strength based approach can be implemented in the future.

Overall status this period (Oct)

Overall status previous period (Sep)

### Current status

- Findings from the 'As Is' & 'To Be' Workshops carried out with delegates from the Response, Assessment, Control, Warehouse, Driver and Administration teams were presented to the project board on October 2nd 2019. Waste / unnecessary hand-offs (from value stream maps) within a process was highlighted as a result of legacy. These were indicative costs as based on time estimates.
- Findings will be shared with BI managers in October.
- PNC 8 & Windows 10 solution has been agreed - awaiting a negotiated final price from the supplier on the upgrades and time-scales.
- To Be maps will be used as starting points from which changes can be prototyped against with user research.
- The need for a desktop resource for 3 months has been shared at project board on October 2nd 2019 in order to progress work on device trials with assessment team.
- Full access to Mosaic has been approved at the Adults Mosaic Governance Board on September 24th 2019 for BI staff. Some remaining areas of work to complete the change request is due to be complete soon.
- IoT trials with Karantis360 & Grandacare are actively being progressed as work in parallel to enhance the customer experience.

### Future outlook

#### Phase 1

- Upgrade x 12 PNC workstations to Windows 10 & PNC 8 by December 2019
- Set objectives based on the ambitions of BI's commercial plan & mission statement
- Work to complete for Mosaic full access - now approved
- Ongoing work IoT trials (Karantis360 & Grandcare) in evaluating impact on customer experience

#### Phase 2

- Research with customers
- Research with OTs
- Evaluating Tunstall
- Formulating To Be processes for prototyping change

<ul style="list-style-type: none"> <li>• Desktop engineers for compatibility of device trials</li> <li>• Further information on Community Equipment Loans and impact in the Telecare &amp; Response servic</li> </ul>	
<b>Reports to</b>	Head of ICT/Director level/CMT/Executive
<b>Exec member</b>	Cllr Carol Runciman
<b>Director responsible</b>	Sharon Houlden - Corporate Director of Health, Housing and Adult Social Care
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting</b>	Executive June 2018 - Transfer of Be Independent to the direct management of City of York Council <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10469&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10469&amp;Ver=4</a>