

## Update of Major Projects

Over the page is a summary of the Council's Major projects:

### Please note before reviewing the “Large” project information:

- The Summary of “Large” projects will evolve over time as projects progress, are completed and new projects are initiated and is provided to inform the committee in performing its role of risk and assurance of the project management approach.
- Any project that achieves a score of 106 or more out of 160 qualifies as a “Large” or Major project and is included in this list.
- Executive is responsible for scheme financing/policy and Scrutiny will perform detailed reviews of any relevant project.
- The status (RAG – Red, Amber or Green) is provided as an overview. (RAG description, below, as agreed at the July 2016 A&G committee)

Green	All the elements of delivery are within acceptable parameters.
Amber	There are risks/issues with one or more elements of delivery. There is a plan in place to bring the project back within acceptable parameters and it is in the control of the project team.
Red	There are issues with one or more elements of delivery and there is no plan in place to mitigate or there is a plan emerging, but it is out of the control of the project team

- Please note the Risk register extract is not included in the report for this period in preparation for the input of risk narrative in future versions of the report (starting December 2019). This is to better describe the position of challenges within the projects.

<b>Large projects summary</b>	<b>Previous period (RAG)</b>	<b>This period (RAG)</b>	<b>Direction of travel</b>
Older Person's Accommodation Phase 2(ASC)	Green	Green	Same
York Central	Amber	Amber	Same
Castle Gateway	Amber	Amber	Same
Local Plan	Amber	Amber	Same
Guildhall	Green	Green	Same
Community Stadium	Green	Green	Same
Adult Social Care – Future Focus	Green	Green	Same
Outer ring road (A1237)	Amber	Amber	Same
Housing Delivery Programme	Amber	Amber	Same
Centre of Excellence	Green	Green	Same
Provision of School Places 2017-2023	Amber	Amber	Same
Housing ICT Programme	Green	Green	Same
Smart Travel Evolution Programme (STEP)	Amber	Amber	Same
Flood Risk	Green	Green	Same
City Centre Access Project	Amber	Amber	Same
Parking Review	Green	Green	Same
Children in Care Residential Commissioning	Green	Green	Same
Inclusion Review	Green	Green	Same
Be Independent	Green	Amber	Worse

## Detailed Updates

<b>Project title</b>	Older Persons' Accommodation Programme Phase 2		
<b>Reporting period</b>	September 2019		
<b>Description</b>			
<p>To provide, and ensure the provision of, a range of accommodation to address the housing (and care) needs of the city's older residents. The Council's Executive on 30th July 2015 approved the Business Case for the Older Persons' Accommodation Programme in order to prepare the city for a 50% increase in the size of the over 75 population. This will:</p> <ul style="list-style-type: none"> <li>• Deliver a 10 unit extension and refurbishment of Lincoln Court Independent living scheme</li> <li>• Build a 29 unit extension to the Extra Care scheme at Marjorie Waite Court, plus provide 4 bungalows on the site</li> <li>• Carry out community and stakeholder engagement to establish the demand for specialist older person's housing and the issues facility residents of the city in relation to age related housing.</li> <li>• Complete procurement of a new residential care facility as part of the wider Health and Wellbeing Campus at Burnholme; and</li> <li>• Encourage the development of additional residential care capacity, extra care and age related housing, supporting older people to continue to live independently in their own home.</li> <li>• Complete the transfer of Haxby Hall care home to a care provider who will extend and enhance the provision on site.</li> <li>• Review the Council's Independent Living stock to ensure it meets the needs of existing and new tenants and to seek opportunities to increase its capacity.</li> </ul>			
<b>Overall status this period (Sep)</b>		<b>Overall status previous period (Aug)</b>	
<b>Current status</b>			
<b>Programme Wide</b>			
<ol style="list-style-type: none"> <li>1. The City wide consultation into how and where our residents want to live in their later years has now been completed.</li> <li>2. Work is underway to produce some promotional information about extra care accommodation and the accommodation available in the city.</li> </ol>			
<b>Burnholme Health &amp; Wellbeing Campus</b>			
<ol style="list-style-type: none"> <li>1. Care home construction progressing well.</li> </ol>			

2. A resident's newsletter was distributed in early August inviting local residents to be involved in naming the new care home.
3. The Sports centre redevelopment works are progressing well.
4. GLL are preparing for their mobilisation of the site.
5. The pitches are establishing well and will be ready for use in September 2020.

### **Marjorie Waite Court extra Care scheme**

1. Work is progressing well on site.
2. The project is being delivered with residents remaining in the existing part of the scheme. Residents are being kept informed throughout the process.
3. Brick work and roof tiling is complete on 2 of the bungalow plots.

### **Lincoln Court**

1. Piling work for the foundations to the new apartment extension is now complete.
2. H&S site visit last week- happy with the site set up and commitment to H&S.
3. Block work has started on the extension.
4. The new roofing on the existing wings is now complete

### **New Independent Sector Provision**

1. JRHT are progressing with their replacement care home and extra care units at New Lodge. The first phase is now due for completion in Autumn 2019. We are in discussion about the nominations process and the timetable for letting the properties.
2. Work is progressing well on site to construct a new care home on the former Fordland's care home site and is due for completion by December 2019.
3. Anchor housing have submitted an application to develop an extra care scheme on the Barleyfields and Ashbank site.
4. The programme has responded to a number of planning consultations encouraging the provision of older people's accommodation within large housing developments.

### **Crombie House**

Initial scoping and feasibility work has begun on the potential to redevelop Crombie House, when vacant, for accommodation for adults with learning disabilities.

## Future outlook

- Publish the results of our resident engagement about where and how our older residents want to live.
- Review the possible options for the Oakhaven site and draw up recommendations for how to ensure that we are able to secure independent living accommodation on the site.
- Receive feedback about the Lowfield procurement and make recommendations as to how to move forward.
- Receive initial plans for the Crombie House Learning Disability accommodation scheme.
- Start to distribute information about extra care accommodation to raise awareness of the product and to support colleagues to have conversations about accommodation with their customers.

<b>Reports to</b>	Executive, CMT, Project Board, DMT
<b>Exec member</b>	Cllr. Carol Runciman and Cllr Denise Craghill
<b>Director responsible</b>	Corporate Director of Health, Housing and Adult Social Care: Sharon Houlden
<b>Dependencies</b>	Burnholme Health & Wellbeing Campus Capital Programme
<b>Link to paper if it has been to another member meeting</b>	<p>Executive July 2015  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8840&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8840&amp;Ver=4</a></p> <p>Executive October 2015 - Grove House and Oakhaven Older Persons' Homes  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8842&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8842&amp;Ver=4</a></p> <p>Executive July 2016 Demonstrating Progress on the Older Persons Accommodation Programme  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9303&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9303&amp;Ver=4</a></p> <p>Executive November 2016 (Willow house OPH)  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4</a></p> <p>Executive December 2016 - Older Persons' Accommodation Programme Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9308&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9308&amp;Ver=4</a></p>

Executive Feb 2017 - Sale of Land at Fordlands Road as Part of the Older Persons' Accommodation Programme

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9310&Ver=4>

Executive March 2017 - Oakhaven Extra Care Facility: the sale of land to facilitate the development

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9311&Ver=4>

Executive March 2017 - Burnholme: the sale of land to facilitate the development of a Care Home; agreement to management arrangements for the Community & Library facilities; disposal of the Tang Hall Library site

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9311&Ver=4>

Executive August 2017 - Investment in New Extra Care Accommodation for Older People at Marjorie Waite Court Following the Closure of Burton Stone Lane Community Centre

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10190&Ver=4>

Executive August 2017 - A Further Phase of the Older Persons' Accommodation Programme Deciding the Future of Woolnough House Older Persons' Home .

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10190&Ver=4>

Executive September 2017 - Demonstrating Delivery of the Older Persons' Accommodation Programme

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10191&Ver=4>

Executive October 2017 - Disposal of Willow House, Walmgate, York

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10192&Ver=4>

Executive December 2017 - A Further Phase of the Older Persons' Accommodation Programme: Deciding the Future of Windsor House Older Persons' Home

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10194&Ver=4>

	<p>Executive January 2018 - Securing a Sustainable Future for Haxby Hall Older Persons' Home  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10195&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10195&amp;Ver=4</a></p> <p>Executive February 2018 – Disposal of Willow House  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10196&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10196&amp;Ver=4</a></p> <p>Executive March 2018 - Investment at Lincoln Court to Create an Independent Living with Support Facility  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10189&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10189&amp;Ver=4</a></p> <p>Executive April 2018 - Deciding the Future of Morrell House Older Persons Home  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10197&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10197&amp;Ver=4</a></p> <p>Executive July 2018 – Delivering Improved Sports and Active Leisure Facilities at Burnholme  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10470&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10470&amp;Ver=4</a></p> <p>Executive September 2018 - Demonstrating Delivery of the Older Persons' Accommodation Programme and Preparing for Further Action  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472&amp;Ver=4</a></p> <p>Executive November 2018 – A Further Phase  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10474&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10474&amp;Ver=4</a></p> <p>Executive March 2019  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11469&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11469&amp;Ver=4</a></p>
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<b>Project title</b>	York Central		
<b>Reporting period</b>	September 2019		
<b>Description</b>			
<p>York Central is a key strategic development site for economic growth and housing delivery for the city. The majority of the land is in the ownership of Network Rail and Homes England. CYC have a role to play in de-risking the site and accelerating delivery with public sector partners. In recent months, the site and the opportunity it presents have been positioned at all levels of Government as a priority site for support to enable delivery of locally-led regeneration and development schemes. The capacity for the site to contribute to the achievement of the local plan housing targets is also a key consideration.</p>			
<b>Overall status this period (Sep)</b>		<b>Overall status previous period (Aug)</b>	
<b>Current status</b>			
<p>The Outline Planning Application was approved by Planning Committee in March 2019. The Reserved Matters Application for phase 1 infrastructure is being prepared and will be submitted in late December 2019.</p> <p>Procurement by CYC of infrastructure delivery partners is progressing with tender documents issued in February, 4 tender returns were received in April 2019, seeking to appoint for PCS in September 2019.</p> <p>The WY+TF Full Business Case has been conditionally approved by WYCA.</p>			
<b>Future outlook</b>			
<p>The Outline Planning Application was approved by Planning Committee in March 2019. The Reserved Matters Application for phase 1 infrastructure is being prepared and will be submitted in late January 2020.</p> <p>Procurement by CYC of infrastructure delivery partners is progressing with tender documents issued in February, 4 tender returns were received in April 2019, further to approval of funding release by Executive in July 2019, Preconstruction Service Contract to commence September 2019.</p> <p>The WY+TF Full Business Case (having been conditionally approved by WYCA PAT), was approved by the Investment Committee in March. The HIF FBC is in 'clarification' stage, funding decision expected in Autumn 2019.</p>			

<b>Reports to</b>	York Central government structures and the Executive.
<b>Exec member</b>	Cllr Keith Aspen
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	Local Plan Policy, Economic Strategy, City Transport Policy and external funding bids.
<b>Link to paper if it has been to another member meeting</b>	<p>Executive December 2015 – York Central and Access Project  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8844&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8844&amp;Ver=4</a></p> <p>Executive July 2016 – York Central  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9303&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9303&amp;Ver=4</a></p> <p>Executive November 2016 - Consultation on access options. Third party acquisitions  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4</a></p> <p>Executive July 2017: Project and Partnership Update  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4</a></p> <p>Executive November 2017 - Preferred Access Route and Preparation for Planning  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10193&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10193&amp;Ver=4</a></p> <p>Executive March 2018 - York Central Access Construction  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10189&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10189&amp;Ver=4</a></p> <p>Executive June 2018 – Masterplan and Partnership Agreement  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10469&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10469&amp;Ver=4</a></p> <p>Decision Session August 2018 – York Central Design Guidelines  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=875&amp;MID=10847#A149619">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=875&amp;MID=10847#A149619</a></p>

	<p>Executive August 2018 - York Central Update – Western Access <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10471&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10471&amp;Ver=4</a></p> <p>Executive November 2018 – York Central Enterprise Zone investment Case <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10474&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10474&amp;Ver=4</a></p> <p>Executive January 2019 - York Central Partnership Legal Agreement <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10476&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10476&amp;Ver=4</a></p> <p>Executive July 2019 York Central Partnership Update <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11107&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11107&amp;Ver=4</a></p>
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<b>Project title</b>	Castle Gateway		
<b>Reporting period</b>	September 2019		
<b>Description</b>			
<p>City of York Council (CYC) are one of the principal land owners in the area around Piccadilly, the Eye of York, St George's Field and the Foss Basin. This area is being referred to as the "Castle Gateway" and many parts of the area are underused, semi derelict or of poor quality. Many of the properties are for sale or owned by investors and there is a risk that the area will continue to be blighted or that important sites will be developed in a piecemeal manner. The area is urgently in need of a fresh vision to improve the locality and create a socially and economically sustainable future. As the principal landowner, CYC will be instrumental in delivering a joined-up regeneration of the area which will maximise social and economic benefits for the City.</p>			
<b>Overall status this period (Sep)</b>		<b>Overall status previous period (Aug)</b>	
<b>Current status</b>			
<b><u>Work Package 1</u></b>			
<p><b>St George's Field</b> - The planning application was ready for submission at the end of July, but unfortunately the Environment Agency have asked for some further information relating to the impact on flood storage of the new access ramp. A meeting took place in mid-August and we are awaiting their formal response in early September. The application will be submitted as soon as the response has been received and any required mitigation included in the design.</p>			
<p><b>Castle Mills</b> - the final design elements and planning documents are being prepared and the project remains on target for submission in September.</p>			
<p><b>Fishergate junction improvements</b> - WSP have been commissioned to lead the West Yorkshire Transport Fund bid for the junction improvements and other highway interventions in the Castle Gateway and wider city and are now working on the proposal to re-purpose the council's outstanding funding headroom from historic projects which are no longer proceeding. Refinements to the final package of options means that the outline business case is expected to be submitted by mid-September.</p>			
<p><b>Public engagement</b> - The summer of events designed to provide the public brief which will shape the new public space at Castle Car Park and the Eye</p>			

of York has continued and has provided very useful feedback and debate. These will continue through to the autumn when the public brief will be finalised.

**Delivery strategy** - a report will be taken to the Executive later in the year setting out the outline business case for the whole masterplan and the detailed business case for work package 1. This will seek the capital funding required for the first phase of delivery.

### **Future outlook**

**St George's Field** - assuming the outstanding technical information can be resolved with the Environment Agency the planning application will be submitted by the end of the month.

**Castle Mills** - The design work is currently being finalised to allow the application to be submitted in September.

**Castle Gateway events** - the programme of events to be curated by York Mediale through the Leeds City Region Business Rates Pool fund have been announced, including the projection of art work on to Clifford's Tower, a community dance event on the car park, and an app based experience telling the history of the area. The Rose Theatre has returned to Castle Car Park and will also run throughout the summer. The first event, run by York Dance Space will take place on 29th September.

**Delivery strategy** - the financial modelling and options appraisals are ongoing to establish the recommended delivery strategy for work package 1 which, subject to Executive approval, will be taken to the Executive later in the year.

### **Reports to**

The Executive sponsor for the Castle Gateway is the Leader of the Council in his remit as Executive Member for Finance and Performance. The Executive have approved a whole series of recommendations over the last three years to advance the project, with delivery of these being the responsibility of the Castle Gateway Working Group. This working group was established in January 2017 and serves as the project board and meets on a monthly basis. It is chaired by the Director for Economy and Place, and the wider interests of the council are represented by the Assistant Directors for Regeneration and Asset Management; Planning and Sustainable Development; and Transport, Highways

	<p>and the Environment. The group also has Heads of Service for legal, finance and property.</p> <p>The working group is the key interface point with wider stakeholders, with the project manager and Assistant Director for Regeneration and Asset Management chairing the Castle Gateway Advisory Group (which consists of key stakeholders and principal custodians of the city) and the My Castle Gateway public engagement partnership. The interests of the formal partnership with York Museums Trust will also be represented by the same individuals and outcomes and decisions fed back in to the working group.</p> <p>The Castle Gateway project manager has defined expenditure levels under the Council's Contract Procedure Rules. Any decisions that are outside the remit of previous recommendations from the Executive are taken to the appropriate decision making route as set out by the council's governance and decision making framework. Dependent on the nature and scope of the issue this may be an officer decision, Executive Member decision, or require a full Executive decision.</p>
<b>Exec member</b>	Cllr Nigel Ayre
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	Local Plan Policy, City Transport Policy
<b>Link to paper if it has been to another member meeting</b>	<p>Executive October 2015 - York's Southern Gateway  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8842&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8842&amp;Ver=4</a></p> <p>Executive November 2016 - Land Assets on Piccadilly  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4</a></p> <p>Executive January 2017 – Update York Castle Gateway  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4</a></p> <p>Executive August 2017 - Proposed Temporary Use of Part of Castle Car Park  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10190&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10190&amp;Ver=4</a></p> <p>Executive April 2018 - Castle Gateway Masterplan</p>

	<p><a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10197&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10197&amp;Ver=4</a></p> <p>Executive October 2018 - Proposed Temporary Uses of Part of Castle Car Park</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10473&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10473&amp;Ver=4</a></p>
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<b>Project title</b>	Local Plan		
<b>Reporting period</b>	September 2019		
<b>Description</b>			
<p>The 'Local Plan' is a citywide plan which sets the overall planning vision and the spatial land use strategy for the city. It provides a portfolio of both housing and employments sites for at least a 15 year period and will set the Green Belt boundaries for York. In addition it incorporates both policies and approaches to set the context for development management decisions. Effectively, it sets out the opportunities and policies on what will or will not be permitted and where, including new homes and businesses.</p> <p>The Local Plan must be accompanied by an infrastructure delivery plan setting out the Council's approach to strategic infrastructure and its funding. All housing and employments sites included must be viable and deliverable this is directly linked to future approaches to planning gain i.e. CiL and S106.</p> <p>In response to both the Council resolution in autumn 2014, and the changed national and local context, officers have initiated or a series of work streams to inform the next stages of plan production. This relates to housing need, economic growth and the related need for employment land, and detailed site assessments.</p> <p>The production of the plan has to be in accordance with statute and national guidance. This includes a legal requirement to work with neighbouring authorities. It also means that the plan must be subject to Sustainability and Environmental Assessments. It will also ultimately be subject to an independent examination by a government inspector.</p>			
<b>Overall status this period (Sep)</b>		<b>Overall status previous period (Aug)</b>	
<b>Current status</b>			
<p>A report on Local Plan progress was taken to LPWG on 10th July and Executive on 13th July. The report sought to:</p> <ul style="list-style-type: none"> <li>• provide an update to Members on the work undertaken on the MOD sites highlighted in previous reports to LPWG and Executive;</li> <li>• seek the views of Members on the methodology and studies carried out to inform the housing and employment that the City is tasked with accommodating;</li> <li>• seek the views of Members on the most appropriate way of accommodating this future growth for consultation;</li> </ul>			

- ask for Members approval of non-housing and employment site specific policies for consultation; and
- request the approval of Members for officers to undertake the necessary work to produce a draft plan based on the recommendations of the Executive for the purposes of consultation along with associated technical papers.

The Executive on 13th July decided in respect of the latest housing need assessment to 'accept the increased figure of 867 dwellings per annum based on the latest revised sub national and household projections published by ONS/CLG'. The report and background papers are available at the following link:

<http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10188>

In respect of employment need they decided to accept the updated Employment Land Review. In terms of sites for both housing and employment Members decided to accept minor changes to sites included in the Preferred Sites Consultation along with the addition of some new sites including the MOD sites at Imphal Barracks and Queen Elizabeth Barracks for housing and at Towthorpe Lines for employment. A range of non-site specific policy modifications were also approved.

Following agreement at Executive in July 2017 the Draft Plan (Pre-Publication Draft) commenced a 6 week on 18th September 2017, which ended on 30th October 2017.

The consultation was in accordance with the Council's adopted Statement of Community Involvement (2007). It was produced working alongside colleagues in the Communications Team and Communities and Equalities Team. The consultation included a city wide 'Our City' special distributed to all households with a response form, a letter to all people registered on the Local Plan database (approx. 10,000), a dedicated website and response form and a series of drop in exhibitions across the city.

A report was taken to Local Plan Working Group and Executive in January 2018 which provided:

- a background summary of the previous iterations of draft policies and the circumstances which led to the rationale of the Executive decision to approve the Pre-Publication Draft Local Plan for consultation;

- a summary of the present national policy and legislative context, including the “soundness” requirement and potential for Government intervention;
- a summary of responses to the Autumn 2017 Pre Publication Draft Local Plan Consultation; and
- Officers’ advice regarding appropriate responses to the Consultation outcomes.

The report also requested Members approval of the next steps in the York Local Plan making process, including further city wide consultation.

Executive on 25th January voted in favour of progressing with the Regulation 19 stage of plan production. Following decisions made at committee a composite Local Plan and Policies map and accompanying statutory documents were finalised. Consultation on the Local Plan Publication draft (Regulation 19) consultation commenced on 21st February and ran for 6 weeks until 4th April 2018.

The consultation ended on 4<sup>th</sup> April 2018 and a report was taken to LPWG on 2<sup>nd</sup> May and Executive on 8<sup>th</sup> May detailing the responses and requesting that Members consider whether the Local Plan should be submitted to the Secretary of State for examination. Members of the Executive resolved to recommend to Council that the Plan should be submitted for examination subject to amendments to the schedule of minor modifications (Annex G) agreed at the meeting regarding pub protection.

At an extraordinary meeting of the Full Council on 17<sup>th</sup> May 2018 members resolved to submit the Local Plan to the Planning Inspectorate (PINS) for independent examination.

The Plan was submitted to PINS on 25<sup>th</sup> May 2018. Please see following link;

<https://www.york.gov.uk/LocalPlanSubmission>

### **Future outlook**

The Proposed Modifications consultation was undertaken for a period of 6 weeks between 10th June and 22nd July following submission of the proposed modifications and additional evidence to the Inspectors in March 2019 after approval by Executive. The representations have been submitted to the Inspector and officers are working to produce an update to the Regulation 22 (C) Consultation Statement and the Duty to Co-operate

Statement for approval under the relevant delegated power prior to submission to the Inspectors.

It is anticipated that the Inspectors will issue the Matters, Issues and Questions for the first phase of hearing sessions in September, following this the Council will notify representors and issue a six week notice of the hearing sessions. It is anticipated that hearing sessions could take place in October/November 2019.

<b>Reports to</b>	Executive, Local Plan Working Group
<b>Exec member</b>	Cllr. Keith Aspden, Cllr Andrew Waller and Cllr Nigel Ayre
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	Deliverability of York Central
<b>Link to paper if it has been to another member meeting</b>	<p>Executive July 2015  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8840&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8840&amp;Ver=4</a></p> <p>Executive June 2016            City of York Local Plan – Preferred Sites Consultation  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9191&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9191&amp;Ver=4</a></p> <p>Executive December 2016 – Update on Preferred Sites Consultation and Next Steps  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9308&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9308&amp;Ver=4</a></p> <p>Executive January 2017 - Update on Local plan  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4</a></p> <p>Executive July 2017  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4</a></p> <p>Executive January 2018 - Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10195&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10195&amp;Ver=4</a></p> <p>Executive May 2018 City of York Local Plan – Submission  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10198&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10198&amp;Ver=4</a></p>

	<p>Executive September 2018 - Supplementary Planning Documents to support the emerging York Local Plan <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472&amp;Ver=4</a></p> <p>Executive March 2019 - Update <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10479&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10479&amp;Ver=4</a></p>
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<b>Project title</b>	The Guildhall		
<b>Reporting period</b>	September 2019		
<b>Description</b>			
<p>City of York Council vacated the Guildhall in April 2013, moving to West Offices as part of the Admin Accommodation programme, in order to make approx. £1m pa savings. An evaluation of potential future uses had already been undertaken, and following further feasibility work and review a decision on the Future of the complex was taken by Executive in October 2015. Approval was granted for detailed project development work to secure the future of the Guildhall as a serviced office venue; with virtual office and business club facilities, maximising the benefits of the different spaces within the complex, its heritage appeal, and also ensuring ongoing council use and public access in a mixed use development.</p>			
<b>Overall status this period (Sep)</b>		<b>Overall status previous period (Aug)</b>	
<b>Current status</b>			
<b>Statutory Consents / Approvals</b>			
<ul style="list-style-type: none"> <li>• Executive approval February 2019 to advance to the construction stage.</li> <li>• Planning and LBC approvals granted 16 Feb 17</li> <li>• Executive approval for scheme delivery 16 Mar 2017</li> <li>• Full Council approval of budget requirement 30 Mar 2017</li> <li>• Grant Agreement letter signed with WYCA 7 Apr 2017 securing £2.347m of LGF funding from LCR LEP to support project delivery.</li> </ul>			
<b>Project Progress</b>			
<p>In response to the May 2018 Executive approval a revised project programme was prepared for Project Board Approval on 15 June covering the re-design and re-tender process.</p> <p>Tender process has completed and a successful contractor has been selected. The project has now passed through the standstill period and the contract has been awarded to Vinci Construction uk Ltd.</p>			
<b>Future outlook.</b>			
<p>Vinci Construction UK Ltd took possession of the Guildhall on the 16th of September, site establishment has commenced and construction will</p>			

<p>commence directly, the proposed contract period is 77 weeks.</p> <p>As we move into contract the risk register will be updated.</p>	
<b>Reports to</b>	The Guildhall board reports to Economy and Place DMT and PM updates Executive member and Executive when required for updates and approvals.
<b>Exec member</b>	Cllr Nigel Ayre
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	Local plan
<b>Link to paper if it has been to another member meeting</b>	<p>Executive October 2015  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8842&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8842&amp;Ver=4</a></p> <p>Scrutiny – 13 June 2016  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=144&amp;MId=9420&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=144&amp;MId=9420&amp;Ver=4</a></p> <p>Exec – 14 July 2016  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9303&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9303&amp;Ver=4</a></p> <p><b>Planning application links</b></p> <p>16/01971/FULM   Alterations and refurbishment of Guildhall complex to create conference rooms, meeting rooms and offices, refurbishment and part rebuild of existing south range to provide cafe and ancillary accommodation, and erection of extension on north side of complex to form restaurant and office accommodation  The Guildhall Coney Street York YO1 9QN  <a href="https://planningaccess.york.gov.uk/online-applications/applicationDetails.do?activeTab=summary&amp;keyVal=OCD5KESJMZK00">https://planningaccess.york.gov.uk/online-applications/applicationDetails.do?activeTab=summary&amp;keyVal=OCD5KESJMZK00</a></p> <p>16/01972/LBC   Alterations and refurbishment of Guildhall complex to create conference rooms, meeting rooms and offices, refurbishment and part rebuild of existing south range to provide cafe and ancillary accommodation, and erection of extension on north side of complex to form restaurant and office accommodation  The Guildhall Coney Street York YO1 9QN  <a href="https://planningaccess.york.gov.uk/online-applications/applicationDetails.do?activeTab=summary&amp;keyVal=OCD5LDSJMZL00">https://planningaccess.york.gov.uk/online-applications/applicationDetails.do?activeTab=summary&amp;keyVal=OCD5LDSJMZL00</a></p>

	<p>Executive March 2017 – The Development of the Guildhall Complex <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9311&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9311&amp;Ver=4</a></p> <p>Executive May 2018: The Development of the Guildhall Complex <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10198&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10198&amp;Ver=4</a></p> <p>Executive February 2019: Redevelopment Tender Evaluation &amp; Project Business Plan Appraisal <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11007&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11007&amp;Ver=4</a></p>
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<b>Project title</b>	Community Stadium		
<b>Reporting period</b>	September 2019		
<b>Description</b>			
<p>The Community Stadium project will deliver a new football and rugby stadium for professional sport and community sport and leisure facilities for the city of York. The project also includes a new athletics facility for use by York Athletic Club as well as many community uses and work with community partners.</p> <p>The core project objectives are to provide a new Community Stadium within a new leisure facility complex on the grounds of the existing Huntington Stadium / Waterworld swimming pool.</p> <p>This project represents an opportunity to create one of the country's most far reaching community stadium complexes.</p>			
<b>Overall status this period (Sep)</b>			<b>Overall status previous period (Aug)</b>
			
<b>Current status</b>			
<p>In the last six months of the project progress has been made as follows:</p> <ul style="list-style-type: none"> <li>• Internal fit outs and structure are progressing.</li> <li>• Tenant now secured for the lantern unit with legal agreements ready for execution.</li> <li>• Additional tenant for the lantern remainder area now being progressed as well as gym usage.</li> <li>• Build delay now confirmed on the stadium and leisure site with minimum 28 week delay currently being notified by the GLL consortium. This is subject to further review and scrutiny. Confirmation of full delay and completion is awaited from GLL.</li> <li>• Original deadline of May 2019 for build completion has passed.</li> <li>• Build now expected early 2020 build completion.</li> <li>• Pitch construction now complete.</li> <li>• Floodlights all in and complete.</li> <li>• All 3 pools complete.</li> <li>• Seats now complete in 3 stands.</li> </ul>			
<b>Future outlook.</b>			
<p>The next steps for the project are as follows:</p> <ul style="list-style-type: none"> <li>• Seats complete by end of 2019.</li> </ul>			

	<ul style="list-style-type: none"> <li>• Pitch construction to June 2019, now complete.</li> <li>• Completion of the road and connections build by end of 2019.</li> <li>• Completion of the commercial build by end of December 2019.</li> <li>• Confirmation of tenants for the commercial unit by end of 2019.</li> <li>• Lantern tenant now confirmed with additional tenant now progressing.</li> <li>• Confirmation of sponsorship and naming by late Autumn 2019.</li> <li>• Stadium and leisure site build completion expected by end of 2019.</li> <li>• Commercial tenants fit out July 2019 to March 2020.</li> <li>• Stadium, Leisure and Hub Tenant fit out expected early 2020.</li> <li>• Stadium and leisure Site predicted open and operational early 2020.</li> <li>• Commercial site Cinema predicted opening December 2019 onwards, rest to follow early 2020.</li> </ul>
<b>Reports to</b>	Project team report to the Director of Finance and prepare reports to the project Board. The project Board Chair updates Exec and Full Council when needed. Subject to Audit and Governance scrutiny.
<b>Exec member</b>	Cllr. Nigel Ayre
<b>Director responsible</b>	Ian Floyd – Deputy Chief Executive & Director of Customer & Corporate Services
<b>Dependencies</b>	Yearsley review. The continued operation of Yearsley is Potentially linked to the DBOM contract proposed.
<b>Link to paper if it has been to another member meeting</b>	<p>Full Council March 2016  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=331&amp;MId=8836&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=331&amp;MId=8836&amp;Ver=4</a></p> <p>Executive December 2016 – Update report  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9308&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9308&amp;Ver=4</a></p> <p>Executive March 2017  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9311&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9311&amp;Ver=4</a></p> <p>Executive July 2017  Community Stadium &amp; Leisure Facilities Report  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10406&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10406&amp;Ver=4</a></p> <p>Executive October 2017  Community Stadium Project Report  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10192">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10192</a></p>

	<p><a href="#">&amp;Ver=4</a></p> <p>Executive 27<sup>th</sup> September 2018 Community Stadium Project Update</p> <p><a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472 &amp;Ver=4</a></p>
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<b>Project Title</b>	ASC - Future Focus
<b>Reporting period</b>	September 2019
<b>Description</b>	
<p>Demand for Adult Social Care rises each year. People are living longer into old age requiring support, there are more people living longer with complex long term conditions and there are increasing numbers of young adults in transition to adult services with complex needs.</p> <p>This increased demand for services coincides with significant financial pressure arising from reduced Local Authority funding, legislative changes driven by the Care Act and an increased public expectation of Adult Social Care and rightly an expectation of high quality, personalised and flexible support for those who are eligible for care.</p> <p>The goal of health and care services is to help older, vulnerable or disabled adults who have ongoing support needs to live well and have a good life. A “good life” means living independently at home wherever possible, with opportunities to spend time with other people and to do things which are meaningful to that individual.</p> <p>Current ways of supporting adults do not consistently result in everyone achieving all of their goals and living well where they want to live. People and families are not always helped enough to look after themselves and each other. Services can be overly paternalistic and lack the choice and control that services users rightly demand.</p> <p>Social care is often a vital part of enabling people to live independent lives but it is far from being the only component to enable people to live fulfilled lives. We must be ready to have different conversations which take full account people’s assets, strengths, knowledge and skills to build and harness the contributions of people, their personal networks, social capital and their local communities. This will support greater wellbeing and independence.</p> <p>The nature and scale of these challenges requires a fundamental shift in how Adult Social Care is delivered to ensure financial sustainability and to help those with social care needs, their families and carers have a better quality of life.</p> <p>There is an emerging consensus that community based models of social work based on Asset Based Conversations that will support a collaborative approach alongside communities, families and carers are the most effective</p>	

way to approach the challenges outlined above. A review of national best practice and emerging evidence to identify the elements of such approaches that are likely to be of key importance for any operating model that seeks achieve both improved lives and financial sustainability for Adult Social Care.

To be successful this will entail:

Changing culture and reducing bureaucracy, with an emphasis on having deeper and more specific conversations based upon what people, their families and carers want in terms of their outcomes;

Focussing on maximising the Assets, Skills Knowledge and Strengths of individuals and their communities in maintaining health, wellbeing and independence and thereby helping people develop and maintain skills that will maximise their independence in the long term;

Reaching people earlier and being more accessible in local communities;

Helping people access community solutions and improve their connections with others to reduce isolation and loneliness;

Emphasising the importance of being highly responsive when people are in crisis and developing a plan that helps them to regain as much independence as possible;

Making the best use of digital and technological solutions to support employees to be more effective and efficient in their work, and help people lead independent lives.

Working closely with Community and Health Partners to make best use of resources and ensure that people receive the right care, in the right place at the right time.

Overall status this period (Sep)



Overall status previous period (Aug)



### **Current status**

#### **Staffing**

Our operational lead has left the team and we have agreed a replacement from the business. As an operational manager we have some issues to resolve to extricate them from their current duties, but are confident this will be done timely during this period. This may create a delay in delivery of aspects of the review work as this post is key to this work.

**LD review**

We are coordinating the project work plans with the acting LD manager. We will continue our review of systems and the opportunity to trial the paperwork in the team. The team have begun to complete conversation record but support plan not used at present due to delay in paperwork (see issues). Duty monitoring: LD ASM has now introduced a duty monitoring sheet which is completed by the duty worker and should hopefully look at where work is originating and what happens to it. Project lead will support process mapping of this for the LD team.

**Progressing Reviews**

A detailed plan and approach has been approved - detailed and supported issues re staffing. This will be owned by current project team until new staff member joins the team.

**Paper work**

Algorithm received and testing planned for next period. This significant issue has been moved on successful although did result in a delay to business activity.

**York Model**

This month has seen detailed discussions about the model and its benefits with Liverpool, Bradford, South Oxfordshire and Leeds. See below for plans for next period.

**Talking Points**

The exit plan from this piece of work and handover to BAU has commenced.

**Evaluation**

Following a detailed discussion of the data to be provided during this month we will begin the the evaluation that should present a detailed Cost Benefit Analysis (CBA) to demonstrate the financial case for CLS. We have received the customer feedback from the survey which will be analysed and a report presented to board during the next period.

**Future outlook**

Work completed this period as follows:

**LD review**

The next period will see the project engaging with the LD providers via the provider forum. Also, LD sessions organised for 20/09/19 and 07/10/19, Zone-workers are aware and are booking on via MyLo. Peer support

sessions 21/10/19 9 11.30am and 7/11/19 2.30-5pm. Work ongoing- team have begun to complete conversation record but support plan not used at present due to delay in paperwork (see issues).

The ASM is introducing a new provider review form at Providers Forum on 12/09/19, once this is introduced and providers start using this it should support with working in a more strength based approach.

Transitions session 30/09/19: NDTi, the business and Impower services have agreed to involvement in this.

Duty monitoring: LD ASM has now introduced a duty monitoring sheet (02/09/19) completed by the duty worker which should hopefully look at where work is originating and what happens to it. Project lead will support process mapping of this for the LD team.

### **Progressing Reviews**

A detailed plan and approach has been approved - detailed and supported. This will be owned by current project team until new staff member joins the team.

### **Paper work**

As reported above. Algorithm received and testing planned for next period.

### **York Model**

A detailed further report of the evaluation, value and potential benefits of the commercialisation of our work undertaken by IM23 will be presented to the director of ASC and AD for Social Care on the 18th September. Options and recommendations will be discussed and escalated through the director's office.

### **Talking Points**

The exit plan from this piece of work and handover to BAU has commenced.

### **Evaluation**

Following a detailed discussion of the data to be provided during this month we will begin the evaluation that should present a detailed Cost Benefit Analysis (CBA) to demonstrate the financial case for CLS. We are using the GMCA (formerly New Economy) CBA model to do this see <https://www.greatermanchester-ca.gov.uk/what-we-do/research/research-cost-benefit-analysis/>

<p>This model allows us to look at both the financial case (the net cost to the public sector) and the wider economic case (which includes economic and social benefits). To do this we need both data on costs and data on outcomes (benefits). This data is then used to generate benefit-cost ratios which shows the monetary return for every £1 invested. In addition we have received the customer feedback from the survey which will be analysed and a report presented to board during the next period.</p>	
<b>Reports to</b>	The Programme uses existing Management Structures in the HHASC Directorate and uses DMT as its Programme Board.
<b>Exec member</b>	Cllr. Carol Runciman
<b>Director responsible</b>	Sharon Houlden: Corporate Director of Health, Housing and Adult Social Care
<b>Dependencies</b>	Market development, Comprehensive Information, Advice and Guidance for ASC
<b>Link to paper if it has been to another member meeting</b>	Additional Adult Social care Support and Resources Executive May 2018 <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10198&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10198&amp;Ver=4</a>

<b>Project title</b>	Outer Ring Road (A1237)		
<b>Reporting period</b>	September 2019		
<b>Description</b>			
<p>This project increases the capacity of 7 roundabouts on the ring road to reduce orbital and radial journey times. Upgrades would be to a similar standard to the A59 and A19 roundabouts with 3 lane approaches and 2 lane exits on the A1237. The enhancements will be designed to accommodate future dualling where possible.</p>			
<b>Overall status this period (Sep)</b>		<b>Overall status previous period (Aug)</b>	
<b>Current status</b>			
<ol style="list-style-type: none"> <li>1. A report was presented to the August 2019 Executive Decision Session to get endorsement for the Public Consultation process and design details on Jcn 3 Clifton Moor. The Executive Member for Transport accepted most of the recommendations but asked for further work to be done on landscaping, drainage and the B&amp;Q junction.</li> <li>2. Negotiations with landowners at Jcn 7 Monks Cross are still open and ongoing to enable the acquisition of land and provide Great Crested Newt mitigation measures. The project team continue to engage with the landowners but progress is slow.</li> <li>3. Preparation of draft options and meet with landowner for upgrading Jcn 4 Wigginton Rd.</li> <li>4. Letters have been distributed to landowners about the intention to seek powers for Compulsory Purchase on all junctions on the YORR programme. Landowners have been informed that CYC's preferred method to acquire land will be by private agreement and that CPO is a last resort.</li> </ol> <p>Working up detailed design details for Jcn 3 Clifton Moor and preparation of tender documents.</p>			
<b>Future outlook</b>			
<ol style="list-style-type: none"> <li>1. Draft Report to CYC Executive (Sept 2019 Meeting) to update Members on progress on YORR. This will include information on bids for dualling, seeking additional funding for the 'enhanced option' for Jcn 3 Clifton Moor and proposals for compulsorily purchasing land.</li> <li>2. Continue to negotiate with landowners at Jcn 7 Monks to acquire the plots required to upgrade the junction.</li> <li>3. Prepare Final Business Case for Jcn 3 Clifton Moor to be submitted to WYCA in October 2019.</li> </ol>			

4. Hold workshop to discuss key design decisions on Jcn 2 Great North Way, Strensall Road and Haxby Road.	
<b>Reports to</b>	Project reports into the Transport board, Project Board and Lead Members Board
<b>Exec member</b>	Cllr Andy D'Agorne
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	LTP4, Local plan
<b>Link to paper if it has been to another member meeting</b>	<p>Executive July 2017 - Proposed York Outer Ring Road Improvements / Approach to Deliver  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10188&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10188&amp;Ver=4</a></p> <p>Executive December 2018  A1237 Outer Ring Road – Dualling Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10475&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10475&amp;Ver=4</a></p>

<b>Project title</b>	Housing Delivery Programme		
<b>Reporting period</b>	September 2019		
<b>Description</b>			
The accelerated delivery of mixed tenure housing across multiple sites in the city.			
<b>Overall status this period (Sep)</b>		<b>Overall status previous period (Aug)</b>	
<b>Current status</b>			
<b><u>Projects</u></b>			
<u>Lowfield</u>			
All remaining items of the draft building contract have been agreed, including the contract value. Discussions have progressed with Yorkshire Water regarding the details and timescales for the diversion of the sewer which runs through the site. As such, we will be in a position to sign the contract with Wates in the coming weeks.			
<u>Ashfield football pitches</u>			
Pitch works are progressing well and are expected to be complete within 4 weeks. The land will then be seeded. The details of the contract with RH Fullwood's, who will be building the pavilion, have been finalised.			
The full design of the access road has progressed to allow the price to be finalised.			
<u>Burnholme and Duncombe Barracks</u>			
The public engagement strategy for the programme has been completed. This has been used to start the public engagement on Burnholme and Duncombe Barracks. The design and client team spent the 10th and 11th September speaking to a range of stakeholders in respect of the Burnholme site.			
An engagement flyer has been delivered to around 4000 households in the vicinity of the Burnholme and Duncombe Barracks sites. This invites people to the launch of the new Design Manual on 1st October at West Offices, as well as site specific 'meet the team' events at the Burnholme Centre on 2nd October and St Luke's Church on 3rd October. This is the start of a number of site specific public engagement events.			

The design team, led by Mikhail Riches, have progressed their contextual analysis of the site. This is used to identify a number of opportunities and constraints which will be used once to inform the design process.

## **Future outlook**

### **Programme**

A Housing Delivery Programme update report is to be considered by Executive on 26th September. This report includes:

- Update on progress over the last 12 months
- Consideration of a Design Manual which sets objectives for the next sites within the programme
- Consideration of a sales brand to support our open market and shared ownership sales
- Proposed business case and sales approach

### **Projects**

#### **Lowfield**

The access road from Tudor Road into Lowfield will be completed. The access road from Dijon Avenue will be upgraded.

The building contract will be signed with Wates. Further applications to discharge pre-commencement planning conditions will be submitted. A period of site mobilisation will start pending a start of housing construction on site.

#### **Ashfield football pitches**

Pitch works will be completed and the land will be seeded. The 12 month maintenance period will then commence, after which time the pitches will be read for use.

The contract to construct the pavilion will be signed and a period of mobilisation will commence including discharging planning conditions.

#### **Burnholme and Duncombe Barracks**

The Design Manual will formally be launched on 1st October. This event will act as the start of our new public engagement strategy and site based discussions will continue with local stakeholders.

Design work will commence and initial cost analysis will be carried out.

<b>Reports to</b>	Project team consisting of officers at the council who will advise on specialisms such as legal, housing, finance, and procurement. This project team feeds into the Housing Delivery Programme Board, which consists of senior officers and managers. The board guides decisions shaping the programme, setting objectives, scope, and timelines for projects. The board reports into the HCA as part of the partnership arrangement as well as One Public Estate. When milestones are met the programme will report into 'Capital and Asset Board' and 'Health, Housing and Adult Social Care' and 'Employment and Place' Management Teams for co-ordination and major project issues. Decisions taken by the Council Management Team followed by Executive.
<b>Exec member</b>	Cllr. Denise Craghill
<b>Director responsible</b>	Sharon Houlden: Corporate Director of Health, Housing and Adult Social Care
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting</b>	<p>March 2017 Executive Meeting  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9311&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9311&amp;Ver=4</a></p> <p>December 2017 Executive Meeting</p> <ul style="list-style-type: none"> <li>- Delivering Health and Wellbeing facilities for York</li> <li>- Establishing a Delivery Model and the Scope of the Programme</li> <li>- Delivering the Lowfield Scheme</li> </ul> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10194&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10194&amp;Ver=4</a></p> <p>July 2018 Executive Meeting - Proposals  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10470&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10470&amp;Ver=4</a></p> <p>October 2018 Executive Meeting - Duncombe Barracks, Burton Stone Lane  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10473&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10473&amp;Ver=4</a></p> <p>January 2019 Executive Meeting- Building More Homes for York – removal of the HRA borrowing cap</p>

	<p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10476&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10476&amp;Ver=4</a></p> <p>September 2019 Executive Meeting - Housing Delivery Programme Update</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11109&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11109&amp;Ver=4</a></p>
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<b>Project title</b>	Centre of Excellence		
<b>Reporting period</b>	September 2019		
<b>Description</b>			
<p>City of York Council with its partners are planning to:</p> <ol style="list-style-type: none"> <li>a. Deliver a feasibility study to explore the opportunities and benefits of building a Specialist Disabled Children Short Break Facility in York.</li> <li>b. To expand the Family Intensive Rapid Support Team (FIRST) to incorporate a therapeutic short break residential element and to explore the opportunities and benefits of increasing the service offer to neighbouring Local Authorities across the region.</li> </ol> <p>The project is part of the wider development of services for disabled children and young people across the city and provides the council with an opportunity to:</p> <ul style="list-style-type: none"> <li>– Invest capital in developing a ‘Disability Centre of Excellence’ which has the potential to be a leader in innovative practice both regionally and nationally.</li> <li>– Make York Home for more disabled children and young people by reducing out of Area placements.</li> <li>– Develop and invest in service provision in order to generate future savings and income generating potential.</li> <li>– Deliver better outcomes for disabled children and young people including those with the most complex needs.</li> </ul> <p>FIRST is a specialist Clinical Psychology led service that supports families with children/ young people who have a learning disability, autism and the most complex behavioural needs. FIRST provides intensive assessment and intervention for children and their family at the point of potential placement breakdown.</p> <p>The proposed Specialist Disabled Children Short Break Facility would potentially incorporate and replace the short break residential provision currently provided at The Glen and Glen House.</p>			
<b>Overall status this period (Sep)</b>		<b>Overall status previous period (Aug)</b>	
<b>Current status</b>			
<b>Finance</b>			

- Client contingency is being monitored closely to ensure risk items and provisional sums remain within contingency budget

### **Risks**

- 2 key risks are being managed and have potential to impact on programme and cost
- Drainage solution and Substation location
- Mitigation measures being put in place and risk monitored
- Certainty about next steps reached on both risk items

### **Programme**

- Potential delay to programme caused by risks above

### **Communication and engagement**

- Regular residents newsletter agreed and circulated
- Ward councillors are being regularly briefed
- School issues resolved and briefed on milestones

### **Legal**

- Deed of Variation (DOV) agreed - increase to legal cost due to added complexity
- Drainage legal agreements in place - Section 106 /50

### **Governance**

- Risks and decisions are been monitored, recorded and agreed through Project Board.

### **Future outlook**

- Section 78 planning agreement for new location for substation
- Legal agreement between NHSE, NPG and CYC for substation agreed
- Drainage diversion, including works on school playing field
- Piling works commenced
- School safety poster competition launched

### **Reports to**

- The project is accountable to a Project Board chaired by Amanda Hatton - Director CEC.
- The project Board contains representation from Children's Social Care, Health, Education, Adult Services and Finance.
- The project Board is accountable to CEC DMT chaired by Amanda Hatton, Director of Children, Education and Communities.
- The project Sponsor is Amanda Hatton.

<b>Exec member</b>	Cllr Ian Cuthbertson
<b>Director responsible</b>	Amanda Hatton - Corporate Director of Children, Education and Communities
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting</b>	<p>Executive August 2017 - Re-Commissioning a Short Break Service for Adults with a Learning Disability based at Flaxman Avenue, York  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10190&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10190&amp;Ver=4</a></p> <p>Executive January 2018  Develop a Centre of Excellence for Disabled Children and their Families in York  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10195&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10195&amp;Ver=4</a></p> <p>Executive April 2018 - Revised Recommendation in Relation to the Capital Budget  <a href="http://democracy.york.gov.uk/documents/s122950/Centre%20of%20Excellence%20for%20Disabled%20Children%20Executive%20Paper%20April%202018%20Final.pdf">http://democracy.york.gov.uk/documents/s122950/Centre%20of%20Excellence%20for%20Disabled%20Children%20Executive%20Paper%20April%202018%20Final.pdf</a></p>

<b>Project title</b>	Provision of School Places		
<b>Reporting period</b>	September 2019		
<b>Description</b>			
<p>The need to provide sufficient school places for current and future residents is a key statutory duty of CYC and will build an educational infrastructure for the city by forecasting likely demand and supply of school places over the medium term (until 2022/23).</p> <p>The aims of this project are to identify where and when additional school places will be required, and work with central government and the school community to provide places in good or outstanding schools.</p> <p>CYC is provided with some 'Basic Need' funding from central government for this purpose and will need to ensure that this and other sources of funding are used to best effect in those areas of greatest need, and to ensure that all educational provision is sustainable in the longer term, working with the school community.</p> <p>The project represents a significant priority for City of York council in delivering educational opportunities for residents.</p>			
<b>Overall status this period (Sep)</b>		<b>Overall status previous period (Aug)</b>	
<b>Current status</b>			
<b>Capacity</b>			
<ul style="list-style-type: none"> <li>- Net capacity assessments continue to be used to assist in calculating future funding through the 'SCAP' process with central government. These net capacity assessments continue to be reviewed as new information is received.</li> </ul>			
<b>Communication</b>			
<ul style="list-style-type: none"> <li>- Communication is ongoing with local schools and academy trusts in the city re: future forecasts. Schools continue to approach the LA where they wish to propose their own visions for expansion.</li> <li>- There is continued communication with residents, elected members, and with other partners throughout the lifetime of this project. Communication with developers of some forthcoming housing sites continues, as does communication with those officers overseeing the draft Local Plan and future infrastructure plan for the city, to ensure the information we have is the most up to date.</li> </ul>			

- Communication is ongoing to enable a report to go to the Executive Committee to address secondary school place requirements in the Secondary Planning Area - East.
- Communication is also ongoing to discuss solutions to address secondary school place requirements in the south east of the city. Issues continue to exist around access, which will impact on the speed at which school places can be provided.
- A meeting to discuss the secondary school place requirements in the west of the city took place this month, with agreement reached to explore this further.
- Communication continues both with colleagues in Planning and academies, to discuss the requirement for expansion to make a development in the north of the city viable.

### **Data Modelling**

Provisional submission of the annual SCAP process, for central government review has now taken place and formal sign off is expected later in the year. Additional information has been requested from the Department for Education and a response provided.

### **Forecasting**

There is continued development of data sets, especially where significant housing is proposed. These forecasts are used to plan for future need and in order to work alongside colleagues in economic development and other major projects. Several data analyses and reports have been modelled that can be deployed where there is a need for an in-depth analysis of pupil attendance and preference trends to aide discussions on the future planning of school places and admission arrangements.

### **Policy**

- Delivery of a very small number of basic need funding schemes for the current and upcoming financial year are ongoing at schools in Primary Planning Areas 4 and 5.
- As of the 1st September 2019 pooling restrictions have been removed. Section 106 funding levels have also been updated from the DfE Scorecard.
- Work continues to explore actual pupil yields from completed housing developments across the City of York, with some preliminary analysis already complete.
- Coordinated admissions schemes for the 2021/22 school year have now been updated and the admission arrangements placed on the Forward Plan.

## **Future outlook**

The main focus of this period:

### **Capacity**

- Following the initial submission of the annual 'SCAP' return, await and respond to any queries from the Department for Education. This process continues for 2019 in coordination with the DfE, with final submission expected to take place in the autumn term.

### **Communication**

- Continued engagement with local schools and academy trusts to gather their views and identify any potential plans about how they could assist in providing for future need.
- Continue communication regarding the proposal to address secondary school place requirements in the Secondary Planning Area - East York.
- Continue to liaise regarding the proposal to address secondary school place requirements in the Secondary Planning Area - South East York.
- Continue to move forward proposals to address the secondary school place requirements in the Secondary Planning Area - West York.
- Identify related projects that may arise as a result of this project's findings - particularly those at secondary level. Some initial projects have already been identified and these proposals are included in the PAAPs.

### **Forecasting**

Early investigations have begun to look at how to model future SEN need across the city.

### **Policy**

- Seek continued support to update and seek authorisation regarding project approach, scope and processes - to focus on the business changes as well as the business as usual processes identified initially in the project plan.
- Continued work around a refined planning policy approach re: Housing Developer Contributions (HDCs) for current and future developers is in review with colleagues in Planning to ensure compliance with wider CYC policy and agreements re: Local Plan.
- Work will continue on the admission arrangements for the school year starting September 2021.
- The pupil yield delivered from recent housing developments in York, will continue to be investigated this month.

<b>Project Plan</b> Further develop, communicate and agree the project plan.	
<b>Reports to</b>	Project is overseen by Children, Education and Communities Directorate Management Team and Executive Member for Children and Young People as necessary.
<b>Exec member</b>	Cllr Ian Cuthbertson
<b>Director responsible</b>	Amanda Hatton – Corporate Director of Children, Education and Communities
<b>Dependencies</b>	Local Plan Policy, Economic Strategy, City Transport Policy
<b>Link to paper if it has been to another member meeting</b>	Executive February 2018 Admission arrangement for the 2019/20 school year <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10196&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10196&amp;Ver=4</a>  Executive July 2019 - The Provision of School Places and Allocation of School Capital Budgets 2019-2023 to Address Secondary Place Pressures <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11107&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11107&amp;Ver=4</a>

<b>Project title</b>	Housing ICT Program		
<b>Reporting period</b>	September 2019		
<b>Description</b>			
<p>The Housing ICT Programme is a major ICT enabled business transformation and culture change programme which will deliver a new operating model and systems for Housing and Building Repairs Services, based on customer centric, holistic services to be delivered with first point of contact resolution at a place, time and manner that suits the customer.</p>			
<b>Overall status this period (Sep)</b>		<b>Overall status previous period (Aug)</b>	
<b>Current status</b>			
<p>The programme work stream status has returned to green this month and the programme returns to being on track and no major issues are being encountered. The escalation of programme concerns to Capita now continues to be monitored by the Programme Manager.</p> <p>Implementation planning is now complete with Capita and, subject to Board agreement; we will now baseline the Implementation Plan.</p> <p>Following kick-offs earlier in the year, the project, technical and data migration work streams are now underway.</p> <p>The install of the best practice un-configured Capita solution onto our servers has now been completed jointly between Capita and CYC technical teams.</p> <p>In terms of resources, the recruitment process for the 4 new Business Change Agent posts has been completed. Programme Support Officer Hayley Bolding has now left the Council.</p> <p>All programme RAID items continue to be monitored on a monthly basis by the programme team and two new risks have been added to the RAID this month.</p>			
<b>Future Outlook</b>			
<ul style="list-style-type: none"> <li>• Baselining the implementation plan.</li> <li>• Continuing detailed implementation planning towards first set of modules to be configured in September.</li> <li>• Team resources continue to be mobilised, ICT continue to assign technical roles.</li> </ul>			

<ul style="list-style-type: none"> <li>Benefits mapping next steps agreed ahead of presenting to combined Housing Services &amp; Building Services Management Team.</li> </ul>	
<b>Reports to</b>	Programme reports to the Housing ICT Programme Board. This group is chaired by the Assistant Director for Housing and Community Safety.
<b>Exec member</b>	Cllr. Denise Craghill
<b>Director responsible</b>	Sharon Houlden: Corporate Director of Health, Housing and Adult Social Care
<b>Dependencies</b>	Digital Services Programme – for delivery of other inter-dependent projects and technical resources
<b>Link to paper if it has been to another member meeting</b>	N/A

<b>Project title</b>	Smart Travel Evolution Programme – STEP		
<b>Reporting period</b>	September 2019		
<b>Description</b>			
<p>STEP is a programme of delivery that will prepare York for the coming revolution in adoption of connected and autonomous vehicles and managing whole city mobility. The project aims to achieve this by:</p> <p>Improving communications to transport infrastructure and collecting more transport data.</p> <p>Building a transport data platform to assist the City to meet big data challenges and making more of this data accessible.</p> <p>Improving transport modelling, that allows us to run City wide models at varying scales, in near real time. This allows us to understand the way the transport network is performing and is expected to improve our transport planning activities.</p>			
<b>Overall status this period (Sep)</b>		<b>Overall status previous period (Aug)</b>	
<b>Current status</b>			
<p>In the last reporting period:</p> <ul style="list-style-type: none"> <li>• Data platform specification worked on further.</li> <li>• Modelling ITT questions addressed and extension given to tender time line to accommodate the amount of questions to answer.</li> <li>• GLOSA specification draft version sent to stakeholders for review.</li> </ul>			
<b>Future outlook</b>			
<p>In the next reporting period:</p> <ul style="list-style-type: none"> <li>• GLOSA specification to be finalised &amp; sent to procurement for review.</li> <li>• Modelling tenders to go through initial evaluation stage.</li> <li>• Comms upgrades to be awarded.</li> </ul>			
<b>Reports to</b>	<p>The STEP board reports in to Economy and Place DMT and PM updates executive member and Executive when required for updates and approvals. Key decisions are agreed by the Transport Board before reaching executive member or Executive.</p>		
<b>Exec member</b>	Cllr Andy D’Agorne		
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place		

<b>Dependencies</b>	The Transport Capital Programme and TSAR Project
<b>Link to paper if it has been to another member meeting</b>	

<b>Project title</b>	Flood Risk – York 5 Year Plan		
<b>Reporting period</b>	September 2019		
<b>Description</b>			
<p>CYC are working closely with the Environment Agency to deliver a range of localised improvements to the cities flood defences, this work – the York Five Year Plan – has been developed following the floods and is supported by Government investment. In addition to this we are working with the EA on a catchment scale study to identify opportunities for wider interventions across the River Ouse catchment to further reduce future flood risks into the long term.</p>			
<b>Overall status this period (Sep)</b>		<b>Overall status previous period (Aug)</b>	
<b>Current status</b>			
<p>CYC continue to work closely with the EA on the delivery of the York Flood Alleviation Scheme as part of the York Five Year Plan.</p> <p>CYC are members of the Programme Board and EA continue to attend quarterly Executive Member for the Environment Decision Sessions and Economy &amp; Place Overview and Scrutiny bi-annually.</p> <p>19 flood cells have been identified and schemes to improve existing or build new defences are in varying stages of development in a prioritised manner across the city to deliver the projects stated required outcomes, as determined by Defra, to better protect 2000 homes and businesses in the city.</p> <p>The Outline Business Case has been agreed by the EA Large Project Review Group for all 19 flood cells.</p> <p>Planning applications are being submitted for a range of cells. Construction has begun on two flood cells - North Street/Memorial Gardens and St Peters School. Planning permissions are being considered for Clementhorpe and Clifton Ings.</p>			
<b>Future outlook</b>			
<ul style="list-style-type: none"> <li>• Planning applications to be determined for Clementhorpe and Clifton Ings.</li> <li>• Planning applications to be submitted for Strensall flood storage reservoir.</li> </ul>			

<ul style="list-style-type: none"> <li>Construction continuing at St Peters School, construction nearing conclusion at Memorial Gardens - programmed to be complete before Remembrance Weekend.</li> </ul>	
<b>Reports to</b>	The Project board sits within the Environment Agency. The Environment Agency has a formal programme board in compliance with PRINCE2 methodology, CYC are a member of the board. The lead Executive member receives a quarterly report and it is the subject of a bi-annual report to Economy and Place scrutiny committee. This approach to governance has been approved and adopted by Executive.
<b>Exec member</b>	Cllr Andrew Waller
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting</b>	Executive February 2017: CYC Response to the Independent Flood Inquiry <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9310&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9310&amp;Ver=4</a>

<b>Project title</b>	City Centre Access		
<b>Reporting period</b>	September 2019		
<b>Description</b>			
<p>Project involves the feasibility and design of static and automated measures to be implemented into the area around Spurriergate, Coney Street, Parliament Street and York Racecourse to provide public protection from potential vehicle attack.</p> <p>The proposals follow firm Police and Counter Terror Unit advice to implement measure to protect areas of high footfall.</p> <p>The automated measures will retain vehicle access outside the footstreets hours and allow emergency and other urgent access during footstreets hours through a system of control by CYC.</p>			
<b>Overall status this period (Sep)</b>		<b>Overall status previous period (Aug)</b>	
<b>Current status</b>			
<p>Executive agreed to progress with the Phase 1 measures on 29.08.19 and Detailed design is entering the final stages for the phase 1 area of the city centre and York Racecourse.</p> <p>Following the recent appointment of an interim project manager we have been able to progress the programme further where the resources of the PM have focused on:-</p> <ul style="list-style-type: none"> <li>• the Exec Member Decision session report development</li> <li>• detailed design stages and trial trenches</li> <li>• project management office work including a review and update of the project plan</li> <li>• and start the procurement of a supplier to procure and install the HVM measures.</li> </ul> <p>Additionally Gough and Kelly are working with the PM to finalise the operational procedures and protocols in addition to CCTV camera location and installation with our security consultants as well as the PIA work. This will then be fed to MFD who are the principal designers.</p> <p>The decision by the Executive was taken in August. As a result the project plan has been updated to reflect the timescales of potential procurement and installation/operation of the HVM measures. Instruction from officers is</p>			

to achieve some of the permanent measures prior to Xmas 2019.

No decision has been made from the Executive on the second phased area at this time but officers will continue to work with the York Minster and Police to work through the Minster's Neighbourhood Plan and the incorporation of HVM measures within this.

**Future outlook**

A new Project Manager is expected to be in post and a handover period agreed. Other contractors may continue to be involved in developing the operational procedures, protocols and contracts needed to operate the system safely, securely and successfully.

Detail design will be finalised for the P1 measures.

Our Scope has been extended to include CYC support to Make it York for HVM measures for the Xmas market and Xmas Lights Switch on.

Order and prepare for implementation of fixed measures at southern end of Parliament St.

<b>Reports to</b>	Programme reports to the Transport Board and is advised by the York Counter Terrorism Working Group There is a CYC internal working group working on the detail. This group is chaired by the Assistant Director for Transport, Highways and Environment.
<b>Exec member</b>	Cllr Andy D'Agorne
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting</b>	Executive February 2018: City Transport Access Measures  Executive September 2018: City Centre Access Update and Priority 1 Proposals  Executive August 2019: City Centre Access Experimental Traffic Order Conclusion and Phase 1 Proposals

<b>Project title</b>	Parking Review		
<b>Reporting period</b>	September 2019		
<b>Description</b>			
<p>This project deals relates specifically to the research, procurement and implementation of a new parking back office system to replace the old and soon to be out of date back office system, Parking Gateway. In turn this new system will help to bring around a change in how parking is managed and how our customer interact with us by taking forward a customer self-service system, such as the purchasing of parking permits and dealing with PCNs (Penalty Charge Notices).</p> <p>More than 25% of footfall in the customer centre is for Parking related matters. This has been attributed to complex policy, under performing IT systems and associated processes and lack of available online services for customers. There is an opportunity to resolve a number of issues with a change project with an ICT back office system change.</p> <p>As part of the project the council ICT team are looking into how this system could interface with existing CYC systems, such as FMS and CRM but looking forward, of these systems can interface with other systems such as parking machines.</p>			
<b>Overall status this period (Sep)</b>		<b>Overall status previous period (Aug)</b>	
<b>Current status</b>			
<ul style="list-style-type: none"> <li>• First version of the Data Privacy Impact Assessment has been completed and will be brought to the October project board with the Information Governance team for a review and steer</li> <li>• Interview/demos with top 2 suppliers completed</li> <li>• ICT questions clarified</li> <li>• Reference sites identified and contacted</li> <li>• One reference call set up</li> </ul>			
<b>Future outlook</b>			
<ul style="list-style-type: none"> <li>• Completion of reference site calls/visits</li> <li>• Selection of winning supplier and award letter to be submitted</li> <li>• Meeting with the new supplier to discuss next steps and develop the data migration plan</li> <li>• Contract review activities</li> </ul>			
<b>Reports to</b>	The project is steered by the Parking working group and		

	reports to the Transport Board
<b>Exec member</b>	Cllr Andy D'Agorne
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting</b>	Executive February 2016: Parking Review <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8846&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8846&amp;Ver=4</a>

<b>Project title</b>	Children in Care Residential Commissioning		
<b>Reporting period</b>	September 2019		
<b>Description</b>			
<p>City of York Council utilises many placement options in order to look after children and young people who are not able to live within their immediate birth family. City of York Council's mainstream and short break foster carers are recruited and trained to look after York's most vulnerable children and young people.</p> <p>To deliver on our commitment to the Making York Home vision and the aims of the Child in Care Strategy our priorities are;</p> <ul style="list-style-type: none"> <li>• The recruitment of new foster carers</li> <li>• The retention of the current fostering workforce, and</li> <li>• Increasing the options and flexibility of other placement provisions including residential.</li> </ul>			
<b>Overall status this period (Sep)</b>		<b>Overall status previous period (Aug)</b>	
<b>Current status</b>			
<b>Foster care</b>			
<ul style="list-style-type: none"> <li>• Foster care recruitment business case agreed</li> <li>• Foster care recruitment specification drafted ready for procurement</li> <li>• Foster Carer fees and allowances updated policy communicated to Foster Carers</li> </ul>			
<b>Residential</b>			
<ul style="list-style-type: none"> <li>• Executive paper agreed</li> <li>• Key stakeholders briefed on options and potential developments</li> <li>• Implementation plan drafted for Project Board agreement</li> <li>• key decisions around service and property specifications, procurement strategy, decisions making process drafted for agreement at Project Board</li> <li>• Property options mapped and examples identified by discussion with practice and senior decision makers</li> </ul>			
<b>Future outlook</b>			
<ul style="list-style-type: none"> <li>• Identify properties</li> <li>• Plan and deliver market engagement - residential and step down</li> </ul>			

<ul style="list-style-type: none"> <li>Develop detailed service specifications - residential and step down</li> </ul>	
<b>Reports to</b>	CEC DMT and Project Board
<b>Exec member</b>	Cllr Ian Cuthbertson
<b>Director responsible</b>	Amanda Hatton – Corporate Director of Children, Education and Communities
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting</b>	Executive July 2019 - Children in Care Residential Commissioning Plan <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=11107&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=11107&amp;Ver=4</a>

<b>Project title</b>	Inclusion Review		
<b>Reporting period</b>	September 2019		
<b>Description</b>	<p>The purpose of the inclusion review will be to ensure that The Local Authority and School Community work together to maximise the opportunity for early intervention and prevention and to improve the outcomes of children and young people with special educational needs and/or disabilities (SEND).</p> <p>The review will examine the current configuration of services and the use of funding to support SEND to ensure that there is greater clarity and accountability around the use and impact of resources. The pressures on the High Needs funding block within the designated schools grant (DSG) means that there are accelerating financial pressures in meeting the needs of children and young people with SEND.</p> <p>A key purpose of the Inclusion Review is ensuring that the pressures on High Needs funding are being managed effectively whilst ensuring that the local authority is able to deliver its statutory duties articulated in the Children and Families Act, 2014 and the SEND code of practice.</p>		
<b>Overall status this period (Sep)</b>		<b>Overall status previous period (Aug)</b>	
<b>Current status</b>	<p>Phase 3 of the Inclusion Review has started and a steering group appointed. The programme plan will be developed by this group using the recommendations from phase 2 of the review.</p> <p>The strategic principles developed in stage 2 have been agreed and shared with the Council's Executive, Schools forum and members of the York Schools and Academies Board.</p> <p>Capital works have taken place at Hob Moor Oaks primary special school (August 2018) and capital works have been agreed to support the development of the post 19 local education offer at Blueberry academy and Askham Bryan College.</p> <p>Expressions of interest for secondary satellite provision have been received and a project plan is in the early stages of development.</p>		

A feasibility study is taking place with a primary school to support the development of a proposed primary ERP provision.

Preliminary work to review the Behaviour and Attendance Partnership protocols and processes is underway.

A steering group has been established to oversee the academy conversion of the Danesgate Community. This will put in place a commissioning agreement with the South Partnership Multi-Academy Trust which will define the future relationship between the local authority and Danesgate when it becomes an alternative provision academy.

### **Future outlook**

The Executive have received a paper on the Danesgate conversion which has outlined the decisions needed to complete the land lease. This was approved at the Executive meeting on 29th August.

Work with IMPOWER has started to support the Inclusion review and this will focus on the identification of changes to culture and process which will help to better manage demand for statutory assessment and focus on improving the impact and effectiveness of My Support Plans and support for SEN in mainstream schools and settings. A key outcome of this work will be to ensure cost effectiveness and reduce pressures on the DSG. A co-dependency is the review of early help services.

The IMPOWER review will take place over the 12 weeks from 2nd September to 22nd November. This has added additional external project management support to the Inclusion Review and will also help to facilitate the focus on the journey of the child through the SEN system and the preparation for adulthood. A core group and project group structure is being established and meetings put in place.

<b>Reports to</b>	CEC, DMT
<b>Exec member</b>	Cllr Ian Cuthbertson
<b>Director responsible</b>	Amanda Hatton – Corporate Director of Children, Education and Communities
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting</b>	Executive November 2018: The Inclusion Review and the Special Needs Capital Grant <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10474&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10474&amp;Ver=4</a>

	<p>Executive August 2019: Executive Report Danesgate Land Academy Conversion</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=1108&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=1108&amp;Ver=4</a></p>
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<b>Project title</b>	Be Independent
<b>Reporting period</b>	September 2019
<b>Description</b>	
<p>Be Independent (BI) is the provider of the Council's community alarm and equipment service. This includes a 24 hour response service, assessment and installation of equipment, telecare and assistive technology services. These services play a key role in supporting better outcomes for individuals either in their own homes, supported living or in residential and nursing homes across the City. The aim is to prevent, reduce or delay the need for care, enabling people to be as independent as possible. Previously provided in-house, the service was externalised in 2014 and the Council supported the establishment of a social enterprise in the form of a Community Interest Company (CIC) to deliver the service.</p> <p>In June 2018 the Executive agreed to the transfer of Be Independent service back to the Council and the direct management of Health, Housing &amp; Adult Social Care.</p> <p>All assets and liabilities will be transferred from Be Independent to the City of York Council and staff transfers will be agreed under TUPE.</p> <p>Following the transfer which was completed in August 2018, an operational review of the service has commenced to understand its core functions, purpose, strengths and areas for improvement to ensure that it is sustainable. Whilst the overarching vision for the service will be co-produced in line with the Council's vision, a 3 month IT scoping project has been commissioned to review the systems/processes currently in use as this is a key priority to move the service forward.</p> <p>Be Independent needs to have a robust IT infrastructure in line with CYC protocols to enhance and grow the business, and improve the customer experience of this Community Equipment &amp; Response Service.</p> <p>By utilising the latest technology (GDPR compliant), workers will become agile and customers will have a seamless service from all teams including Business Support, Response, Assessment and Control Teams, where an overburden on paperwork is phased out. IT aims to integrate different software systems used for call handling, stock management and financing linked to a service manager with comprehensive performance reporting tools. Streamlining software systems and providing teams with the appropriate hardware (with internet connection) is a primary focus in order</p>	

for the teams to perform efficiently and effectively. This will improve the use of resources, develop capacity and ensure a strength based approach can be implemented in the future.

<b>Overall status this period (Sep)</b>		<b>Overall status previous period (Aug)</b>	
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<p><b>Current status</b></p> <ul style="list-style-type: none"> <li>• Workshops carried out with delegates from the Response, Assessment, Control, Warehouse, Driver and Administration teams to map current business processes.</li> <li>• Workshops carried out with all teams, except for Drivers (yet to occur) to map out ideal business processes where waste or unnecessary hand-offs within a process could be removed</li> <li>• Value Stream Maps are underway from the findings documented in business process maps</li> <li>• The Assessment team has been identified as the first team to trial laptops with due to the nature of their work (mobile).</li> <li>• Although initial discussions have taken place around the number of laptops to trial as well as software requirements with existing equipment with Assessment team as part of the User Research/Design work as well as a request for a desktop engineer to be dedicated to this phase of user design work, this has been put on hold until a Windows 10 solution has been identified. Information on costs and time frames of the upgrade has been received from the supplier and a meeting with the project board will be arranged to make a decision on this.</li> <li>• Initial steps towards full access/ permissions to Mosaic for BI staff have started through a change request and guidance from Systems Change</li> </ul>
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<p><b>Future outlook</b></p> <ul style="list-style-type: none"> <li>• A decision on next steps for a Windows 10 upgrade for x12 workstations (2 CYC laptops) to be made and work to progress on this</li> <li>• Desktop resource to be confirmed from Infrastructure team based on decision to upgrade Windows OS</li> <li>• Value Stream Maps will be created from the processes documented during workshops</li> <li>• Progress work on full access/permissions to Mosaic at AS Mosaic board for approval</li> <li>• Business Case development</li> </ul>
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<b>Reports to</b>	Head of ICT/Director level/CMT/Executive
<b>Exec member</b>	Cllr Carol Runciman
<b>Director responsible</b>	Sharon Houlden - Corporate Director of Health, Housing and Adult Social Care

<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting</b>	Executive June 2018 - Transfer of Be Independent to the direct management of City of York Council <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10469&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10469&amp;Ver=4</a>