

Update of Major Projects

Over the page is a summary of the Council's Major projects:

Please note before reviewing the "Large" project information:

- The Summary of "Large" projects will evolve over time as projects progress, are completed and new projects are initiated and is provided to inform the committee in performing its role of risk and assurance of the project management approach.
- Any project that achieves a score of 80 or more out of 160 qualifies as a "Medium/Large" or Major project and is included in this list.
- Executive is responsible for scheme financing/policy and Scrutiny will perform detailed reviews of any relevant project.
- The status (RAG – Red, Amber or Green) is provided as an overview. (RAG description, below, as agreed at the July 2016 A&G committee)

Green	All the elements of delivery are within acceptable parameters with risks managed.
Amber	There are risks/issues with one or more elements of delivery. There is a plan in place to bring the project back within acceptable parameters and it is in the control of the project team.
Red	There are issues with one or more elements of delivery and there is no plan in place to mitigate or there is a plan emerging, but it is out of the control of the project team

Large projects summary	Lead Officer	Governance	RAG May 2023	RAG June 2023	Direction of travel
York Central Funder	David Warburton	YC Strategic Board YC Delivery Co-ordination Board	Amber	Amber	Same
Castle Gateway	Katie Peeke-Vout	Castle Gateway Working Group	Amber	Amber	Same
Local Plan	Alison Cooke	Local Plan Working Group	Amber	Amber	Same
Outer Ring Road (A1237)	Gary Frost	YORR Project Delivery Group Technical Working Group	Amber	Amber	Same
Housing Delivery Programme	Sophie Round	Housing Delivery Programme Board	Amber	Amber	Same
Provision of School Places	Claire Roberts	Children and Education Directorate Management Team	Amber	Green	Better
Smart Travel Evolution Programme – STEP	Shoaib Mahmood	Step Board Transport Board	Green	Green	Same
Flood Risk	Steve Wragg	Environment Agency Programme Board	Green	Green	Same
City Centre Access	Catherine Higgins	Transport Board	Amber	Amber	Same
Hyperhubs	Stuart Andrews	Transport Board	Amber	Amber	Same
Future Library Investment Programme (FLIP)	Andy Laslett	FLIP Working Group	Green	Green	Same
Council Housing Energy Retrofit Programme	Jeremy Smawfield	Housing Energy Efficiency Board	Amber	Amber	Same

Haxby Station	Richard Holland	NSF Board (DfT; Network Rail etc.)	Amber	Amber	Same
York Station Gateway	Brendan Murphy	Station Project Board Infrastructure Delivery Board	Amber	Amber	Same
Ousewem Project	Victoria Murray	Project Governance Board North Yorkshire Flood Risk Partnership	Green	Green	Same
Family Hubs Implementation Project	Niall McVicar	Health and Well-being Board Project Board	Green	Green	Same
Harewood Whin Green Energy Park	Alex Eburne		Amber	Amber	Same
Responsive Care and Support Pathway Redesign	Judith Culleton	Reablement Task and Finish Group Health and Wellbeing Board	Green	Green	Same
Specialist Mental Health Housing and Support	Caroline Billington	Project board	Green	Green	Same
CQC Readiness	Dawn Hobson	Project Board		Green	New

Detailed Updates

Project title				York Central Funder						
Reporting period				June 2023						
Description										
York Central is a key strategic development site for the city to enable economic growth and housing delivery. The majority of the land is in the ownership of Homes England and Network Rail. CYC have played an active role in de-risking the site and accelerating delivery with public sector partners. The site and the opportunity it presents have recently been positioned at all levels of Government as a priority site for the delivery of locally led regeneration and development, that will manifest significant benefits for the city. The capacity for the site to accommodate high quality new office accommodation, with new public realm and a new station entrance, alongside a transformed cultural offer at the Railway Museum, is vital to attract inward investment. The contribution York Central will make to the achievement of the local plan housing targets is also a key consideration.										
Overall status this period (May)						Overall status previous period (June)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
June										
May										
Costs Status Explanation		<ul style="list-style-type: none">Exec report approved in April 2022 confirming additional CYC funding to support enabling infrastructure delivery, although cost pressure remains.								
Resources Status Explanation		<ul style="list-style-type: none">Project Management by Homes England and timely information co-ordination by the contractor are key to successful delivery – there is some pressure on the project team.								
Tasks & Milestones Status Explanation		<ul style="list-style-type: none">Homes England and Network Rail as major landowners are now leading project delivery. CYC involvement is now as a part funder and as the statutory authority for regulatory/adoption elements.The contract for the delivery of the main access infrastructure continues to progress through the enabling phase on site, elements of detail design and associated planning conditions still remain to be resolved ahead of construction. The construction of the site access and the ECML bridge is key to opening the site up for development.Homes England continue to progress the procurement process to secure a development partner for the site.								
Risks Status Explanation		<ul style="list-style-type: none">Risks associated with the project are complex and interdependent. Active risk management is ongoing with Homes England responsible for the infrastructure delivery.								
Issues Status Explanation		<ul style="list-style-type: none">Landowners carrying out due diligence and cost management on the project.								

Current status

- Following the community engagement undertaken in March which provided further information about the new square and proposed government hub through a combination of in person and on-line events. Designs are being revised in response to comments. See the York Central website for feedback <https://www.yorkcentral.info/>
- Work is progressing on the main infrastructure contract with significant site earthworks by Sisk visible on site.
- Temporary car parking to rear of railway station opened in January and the Cinder Lane Access has been diverted.
- The NRM main entrance has re-located to allow preparatory work for the construction of the new Central Hall.

Future outlook

- Homes England continue to work through the submission of information necessary to discharge planning conditions.
- Homes England continue to progress the process to select a developer partner.
- Construction work on site progressing.
- The planning application for the New Square is being prepared for submission.

Reports to	York Central governance structures and Executive.
Exec member	Cllr Peter Kilbane
Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	Local Plan Policy, Economic Strategy, City Transport Policy and external funding bids.
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive December 2015 – York Central and Access Project http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8844&Ver=4</p> <p>Executive July 2016 – York Central http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9303&Ver=4</p> <p>Executive November 2016 - Consultation on access options / Third party acquisitions http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9307&Ver=4</p> <p>Executive July 2017: Project and Partnership Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10188&Ver=4</p> <p>Executive November 2017 - Preferred Access Route and Preparation for Planning</p>

	http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10193&Ver=4 Executive March 2018 - York Central Access Construction http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10189&Ver=4 Executive June 2018 – Masterplan & Partnership Agreement http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10469&Ver=4 Decision Session August 2018 – York Central Design Guidelines http://modgov.york.gov.uk/ieListDocuments.aspx?CId=875&MId=10847#AI49619 Executive August 2018 York Central Update – Western Access http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10471&Ver=4 Executive November 2018 – York Central Enterprise Zone Investment Case http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10474&Ver=4 Executive January 2019 York Central Partnership Legal Agreement http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10476&Ver=4 Executive July 2019 - York Central Partnership Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11107&Ver=4 Executive October 2019 – Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4 Executive July 2020 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12295&Ver=4 Executive April 2021 – York Central & York Station Gateway Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12510&Ver=4 Executive April 2022 – York Central Enterprise Zone Funding Agreement https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12802&Ver=4
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Project title		Castle Gateway								
Reporting period		June 2023								
Description										
City of York Council (CYC) is one of the principal landowners in the area around Piccadilly, the Eye of York, St George’s Field and the Foss Basin. This area is being referred to as the Castle Gateway and many parts of the area are underused, semi derelict or of poor quality. Many of the properties are for sale or owned by investors and there is a risk that the area will continue to be blighted or that important sites will be developed in a piecemeal manner. The area is urgently in need of a fresh vision to improve the locality and create a socially and economically sustainable future. As the principal landowner, CYC will be instrumental in delivering a joined-up regeneration of the area which will maximise social and economic benefits for the city.										
Overall status this period (May)						Overall status previous period (June)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
June										
May										
Costs Status Explanation		<ul style="list-style-type: none">In Autumn 2021 the Executive approved a further budget of £2.15m to progress the Castle Mills and St George’s Field schemes to detailed design stage and procure contractors, and to secure planning for the Castle and Eye of York scheme.The project remains within budget at this time, as the work on the St George’s Field MSCP has been paused, although some of the additional work resulting from the delay at Castle Mills will require the use of some of the St George’s Field budget. The Executive will only be asked to make a decision to proceed with construction phase once tender prices have been received, de-risking any cost inflation due to current market conditions and allowing a further review of project viability before any further financial commitment.								
Financial Benefits Status Explanation		<ul style="list-style-type: none">An economic business case assessment which was prepared for the unsuccessful Levelling Up Funding bid, identified the benefit cost ratio of funding sought to be 2.7, however these benefits being achieved are dependent on external funding being secured.								
Tasks & Milestones Status Explanation		The delivery of the Castle Gateway Masterplan has been delayed due to a number of factors. Firstly, the Government delay to the announcement of schemes successful under the second round of the Levelling Up Fund, and secondly, as reported to Executive in June 2022, due to issues with developing the Castle Mills detailed design.								
Risks Status Explanation		This is a complex project to deliver an ambitious masterplan, and as such it has significant risks to its delivery. Whilst mitigation and monitoring of risks is being undertaken, the project is likely to remain at risk throughout delivery. As the different projects that make up the masterplan move into delivery, each has its own dedicated risk register which feeds into the programme level risk register.								

	The key headline risks reported here are taken from the programme risk register.
Issues Status Explanation	The programme issues remain under review and are managed by the project team.
Current status <p>Castle Mills Officers have continued discussions with Wates as part of the termination process and review of the design work undertaken to date. The project team have taken this opportunity to undertake a business case review for the delivery options for the scheme, taking into account the current financial climate and the market in York. The preparation of the procurement pack, and commencement of procurement of a new contractor, is on hold until we have reviewed the business case.</p> <p>St George's Field Officers continued to build the evidence base to inform a future decision on car parking in this area of the city centre.</p> <p>Castle and Eye of York The Levelling Up Fund Bid submitted by the Council to deliver the Castle and Eye of York scheme was not successful in securing funding. Officers will review the business case and explore options for delivering the scheme.</p> <p>Planning Officers have continued to work with the statutory consultees to implement design changes and provide the necessary supplementary information. Once these have been resolved, a planning committee date can be agreed.</p>	
Future outlook <p>Castle Mills Undertake business case review of the Castle Mills scheme to consider the current financial climate and market conditions. Subject to outcome, prepare procurement strategy, compile documents necessary for procurement and procure a contractor to undertake the RIBA 4 design and produce a construction cost for the Castle Mills scheme.</p> <p>St George's Field</p>	

Collect improved data on parking demand, engage with city centre stakeholders, and explore alternative options to maximise surface car parking provision at St George's Field.

Castle and Eye of York

The Project Team will continue to work with statutory officers and planning, to respond to the comments on the scheme, providing the necessary supplementary information and design changes. The business case for the scheme will be reviewed and alternative funding sources explored.

Reports to	<p>The Executive have approved a whole series of recommendations over the years to advance the project, with delivery of these being the responsibility of the Castle Gateway Working Group. This working group was established in January 2017 and serves as the project board and meets on a monthly basis. It is chaired by the Director of Place, and the wider interests of the council are represented by the Heads of Regeneration and Economy, Head of Highways and Transport, Head of Planning and Development Services, Head of Environmental Services, Head of Housing Delivery and Asset Management, Head of Legal Services, Chief Finance Officer and Head of Property.</p> <p>The Castle Gateway project manager has defined expenditure levels under the Council's Contract Procedure Rules. Any decisions that are outside the remit of previous recommendations from the Executive are taken to the appropriate decision making route as set out by the council's governance and decision making framework. Dependent on the nature and scope of the issue this may be an officer decision, Executive Member decision, or require a full Executive decision.</p>
Reports to	
Exec member	Cllr Katie Lomas
Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	Local Plan Policy, City Transport Policy
Link to paper if it has been to another member meeting	<p>Executive October 2015 - York's Southern Gateway http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8842&Ver=4</p> <p>Executive November 2016 - Land Assets on Piccadilly https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9307&Ver=4</p>

	<p>Executive January 2017 – Update York Castle Gateway https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9309&Ver=4</p> <p>Executive August 2017 - Proposed Temporary Use of Part of Castle Car Park https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10190&Ver=4</p> <p>Executive April 2018 - Castle Gateway Masterplan http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10197&Ver=4</p> <p>Executive October 2018 - Proposed Temporary Uses of Part of Castle Car Park https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10473&Ver=4</p> <p>Executive October 2019 – Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4</p> <p>Executive January 2020 –Phase One Delivery Strategy https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11115&Ver=4</p> <p>Executive October 2020 – Update and Business Case Review https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12297&Ver=4</p> <p>Executive June 2022 – Castle Gateway Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=13287&Ver=4</p>
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Project title				Local Plan						
Reporting period				June 2023						
Description										
<p>The 'Local Plan' is a citywide plan which sets the overall planning vision and the spatial land use strategy for the city. It provides a portfolio of both housing and employments sites for at least a 15 year period and will set the Green Belt boundaries for York. In addition it incorporates both policies and approaches to set the context for development management decisions. Effectively, it sets out the opportunities and policies on what will or will not be permitted and where, including new homes and businesses.</p> <p>The Local Plan must be accompanied by an infrastructure delivery plan setting out the Council’s approach to strategic infrastructure and its funding. All housing and employments sites included must be viable and deliverable this is directly linked to future approaches to planning gain i.e. CiL and S106.</p> <p>In response to both the Council resolution in autumn 2014, and the changed national and local context, officers have initiated or a series of work streams to inform the next stages of plan production. This relates to housing need, economic growth and the related need for employment land, and detailed site assessments.</p> <p>The production of the plan has to be in accordance with statute and national guidance. This includes a legal requirement to work with neighbouring authorities. It also means that the plan must be subject to Sustainability and Environmental Assessments. It will also ultimately be subject to an independent examination by a government inspector.</p>										
Overall status this period (May)						Overall status previous period (June)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
June										
May										
Scope Status Explanation		Take the Local Plan through examination in public (EIP) and to adoption as statutory development plan for York. This includes completion of additional work requested by the Inspectors or required to inform the Examination as well as public consultation, when required.								
Costs Status Explanation		Cost associated with EIP, modifications consultation and adoption. Staffing costs to ensure timely delivery and adequately resourced EiP as well as consultancy support. Additional information requested by Inspectors can incur additional costs.								
Resources Status Explanation		The majority of expert consultancy support and spend has now been completed. There is potential for ongoing consultancy spend and this has been awarded additional funding to support the plan process. There is a recognised shortage of								

	planners and securing an additional resource for the team is challenging despite considerable efforts. Recruitment into vacant posts to recommence asap to resource team long-term.
Risks Status Explanation	Risks associated with examination of Local Plan by Planning Inspectorate. Delay to examination process as a result of resourcing.
Issue Status Explanation	Potential challenges from the proposed modifications stage of consultation.
Current status <ul style="list-style-type: none"> Inspectors have agreed the Main Modifications Schedule to the submitted Local Plan following close of hearing sessions in September 2022. Executive agreed to the formal consultation on Main Modifications on 26 January 2023. Consultation on the Main Modifications and evidence base submitted for Examination since 2021 ran for a statutory period of 6 weeks between 13th February until 27th March. Consultation documents available via www.york.gov.uk/localplanconsultation2023. The Inspectors are in receipt of the full representations received through consultation. A consultation summary report together with a response to key issues raised was submitted to the Inspectors and published on 19 June 2023. 	
Future outlook <ul style="list-style-type: none"> Awaiting a response from the Inspectors regarding the outcomes of consultation. Next steps will be determined by the appointed Local Plan Inspectors. 	
Reports to	Executive, Local Plan Working Group
Exec member	Cllr Michael Pavlovic and Cllr Katie Lomas
Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	Deliverability of York Central
Link to paper if it has been to another member meeting	<p>Executive July 2015 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=8840&Ver=4</p> <p>Executive June 2016 -City of York Local Plan – Preferred Sites Consultation http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=9191&Ver=4</p> <p>Executive December 2016 – Update on Preferred Sites Consultation and Next Steps</p>

	<p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=9308&Ver=4</p> <p>Executive January 2017 - Update on Local plan</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=9309&Ver=4</p> <p>Executive July 2017</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10188&Ver=4</p> <p>Executive January 2018 - Update</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10195&Ver=4</p> <p>Executive May 2018 City of York Local Plan – Submission</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10198&Ver=4</p> <p>Executive September 2018 Supplementary Planning Documents to support the emerging York Local Plan</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10472&Ver=4</p> <p>Executive March 2019 - Update</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10479&Ver=4</p> <p>Executive December 2021 - City of York Planning Policy Housing Delivery Action Plan (HDAP)</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12798&Ver=4</p> <p>Executive January 2023 - Update</p> <p>https://democracy.york.gov.uk/documents/s165049/Report%20-%20Local%20Plan%20Modifications.pdf</p>
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Project title				Outer Ring Road (A1237)					
Reporting period				June 2023					
Description									
This project combines the previously separate schemes - YORR roundabout upgrades & YORR dualling (phase 1). This project has already delivered an upgrade of the Wetherby Road roundabout in 2018/19 to the new standard 3 lane approaches and 2 lane exits on the A1237. This project will continue by upgrading the stretch of the A1237 to dual carriageway standard between the A19 junction and Little Hopgrove junction, including the upgrade of the 5 roundabouts on this stretch to the standard already set by the Wetherby Road upgrade. This project will increase the capacity of the ring road, particularly of the roundabouts being upgraded, to reduce orbital and radial journey times. The A1237 roundabout at Great North Way will also be improved as part of this project (although this lies outside the stretch which is to be dualled).									
Overall status this period (May)					Overall status previous period (June)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
June									
May									
Costs Status Explanation		Cost consultants appointed to estimate scheme costs now that planning application has further design fixity.							
Tasks & Milestones Status Explanation		The planning application is about to begin a further round of consultation as required by the planning case officer due to the modifications to information in the EA. A planning committee in Aug/Sept is sought.							
Risk Status Explanation		There are a number of risks rated as amber, but the two key risks which are relevant at this stage are getting planning approval and acquiring land. These risks will be relevant for at least the next six – nine months and the project team are working on them continuously.							
Issues Status Explanation		The landowners at Cliftongate business park have stated their support for the scheme but have objected to the planning application on a number of grounds mainly based around the impact on their business particularly during construction.							
Current status									
1. Ongoing negotiations to purchase land by private agreement. 2. Continue responding to queries and comments on the planning application as required including providing information to statutory consultees. 3. Finalise pack of revised information for planning authority to re-consult. 4. Conclude review of Appraisal Specification Report. 5. Review updated version of the LTN 1/20 assessment. 6. Continue with detailed design.									

<ol style="list-style-type: none"> Complete structures design. Continue to work with utility companies affected by the scheme. 	
Future outlook <ol style="list-style-type: none"> Continue negotiations to purchase land for the scheme. Submit pack of revised information for planning authority to re-consult. Respond to further queries on the planning application as required. Continue with detailed design. Continue to work with utility companies affected by the scheme. Continue to prepare CPO documentation. Continue working on Full Business Case. 	
Reports to	Project reports into the Transport board, Project Board and Lead Members Board
Exec member	Cllr Peter Kilbane
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	LTP4, Local plan
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive W Yorkshire Transport Fund – 24 Nov 16 http://democracy.york.gov.uk/documents/s110381/WYTF%20Exec%20Nov%202016%20v5.pdf</p> <p>Executive July 2017 - Proposed York Outer Ring Road Improvements / Approach to Deliver https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=10188&Ver=4</p> <p>Executive December 2018 - A1237 Outer Ring Road – Dualling Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=10475&Ver=4</p> <p>Executive September 2019 - Improvements Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=11109&Ver=4</p> <p>Executive February 2020 – Dualling from A19 Rawcliffe to A64 Hopgrove https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=11116&Ver=4</p> <p>Executive June 2020 – Phase 1 Dualling - Procurement Strategy, Approach to Public Engagement and Landscaping https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=12293&Ver=4</p> <p>Executive March 2021 - Phase 1 Dualling - Resolution in principle to promote a Compulsory Purchase Order and</p>

	<p>associated Side Roads Order</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12509&Ver=4</p> <p>Executive Sept 2021 - Phase 1 Dualling – Evaluation of the Consultation Process and Resolution to Submit a Planning Application</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12795&Ver=4</p> <p>Executive June 2022 - York Outer Ring Road (YORR) - Proposed A1237 (Rawcliffe to Little Hopgrove) Dualling - Update on Progress and Proposed Utility Diversions </p>
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Project title				Housing Delivery Programme					
Reporting period				June 2023					
Description									
The accelerated delivery of mixed tenure housing across multiple sites in the city.									
Overall status this period (May)					Overall status previous period (June)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
June									
May									
Costs Status Explanation		A review of the business case for the Ordnance Lane scheme has been undertaken to ensure viability. The receipt of grant funding for enabling works is supporting the development of a viable proposal. Inflationary rises will impact the costs of the project and this remains a risk under review.							
Resources Status Explanation		As the Duncombe / Burnholme schemes approach delivery and as further schemes are being developed the resource within the team must be reviewed as part of the housing re-structure to ensure the council's delivery capability remains strong.							
Financial Status Explanation		The impact of the cost of living crisis on the Housing Market continues to be monitored with the appointed sales agent. Currently the market is still strong in York although it is anticipated this may slow as the wider economic position worsens. The team are adding sales price contingency to their modelling in anticipation of market instability.							
Tasks & Milestones Status Explanation		The Master Programme is being reviewed with respect to the future programme to reflect the revised timescales.							
Risks Status Explanation		Detailed risk register has been formulated to identify all key risks, assign responsibilities, and determine potential mitigation measures. Construction cost inflation remains a concern.							
Issues Status Explanation		Issues are being managed in accordance with identified risk mitigation measures.							
Current status									
Lowfield Green									
<ul style="list-style-type: none">Section 278 design has been approved by CYC Highways, now looking to procure a civils contractor for the worksProgramme extended to mid-JulySection 5 handovers have begun with 29 properties now issued with a practical completion certificateSection 2/3 remediation works progressing well, car parking outside Magnolia Court is finished but further defects found on Restharrow Road causing minor delay									

- Section 5 groundworks have recommenced and are progressing well. Self-build highway is complete besides minor works around the feeder pillar
- Majority of remediation works complete on Restharrow Road. All residents now have vehicular access.
- All balconies on Magnolia Court have been relevelled and works to walkway complete

Duncombe Barracks

- Caddick are currently in delay against the contract programme by 1 week, 2 days.
- Block A first floor joists and floor is complete. First floor timber frame walls are under construction.
- Block B substructure blockwork and waterproofing is complete. Beam and block floor is near completion.
- Block C substructure blockwork and waterproofing is complete. Beam and block floor is near completion.
- Defects continue to be raised by the NEC supervisor. A small number of defects that have been on the tracker for a while have been flagged as a concern.
- Two change control requests for level access showers in M4(3) units and rationalisation of meter cupboards have been agreed.
- Commercial unit fitout tender is being prepared with assistance from T&T, legal services and procurement.
- We are awaiting costs for the EV chargers from Caddick who are in turn awaiting costs from NPG
- Caddick have appointed a new site manager and an airtightness champion has been appointed for the site and due to start in 2 months' time.

Burnholme

- Road base formation works are complete.
- Installation of site-wide drainage is on-going.
- Masonry below floor level is underway at Terrace 3 (northwest of site) and Terrace 9 (west of site) and is complete at Terraces 11 and 8 (eastern end of site) where damp proofing works are progressing.
- Excavation and pouring of foundations have now been completed Terrace 2 (north of site) and Terrace 6 (west of site) and are underway at Terrace 4 (centre of site).
- S38 agreement: Caddick Construction are working with CYC Highways to agree on the construction details around the tree pits before technical approval can be obtained.

- Retrospective adoption of drainage (S102) and highway (S36) of Mosssdale Avenue: necessary remediation works will be required in order to complete the adoption of Mosssdale Avenue and the new Burnholme housing development.
- Street names and numbering submitted.
- Conveyancing pack progressed, to be completed nearer completion.

Ordnance Lane

- Main works contractor price was deemed not value for money by our cost consultants
- Executive approval to undertake procurement and appointment of an enabling works contractor, and to undertake procurement for main works contractor
- We have an updated enabling works cost plan which can inform the tender
- Change in project manager.
- Risk assessments carried out on vacant buildings and actions taken to make safe prior to works commencing.

Next Period

Lowfield Green

- Completion of remediation works.
- Updated programme received from Wates.
- Client inspections completed on remaining properties.
- Further closure of property defects.

Duncombe Barracks

- Finalise appointment of Travel Plan Coordinator.
- Finalise the commercial unit tender to go out via YORTender.
- Progress with the NPG wayleave and lease agreement to allow Caddick to progress.
- Agree and implement VE changes.
- Make decision on white goods specification and instruct.
- Review cargo bike stores and instruct required changes.
- Progress with POE monitoring equipment options.
- Progress external site tours planning, including data protection compliance.
- Progress with cargo bike costings.
- Meet Caddick to discuss plans for community engagement.

Burnholme

- Installation of branded hoardings.
- Excavation and pouring of foundations at Terrace 12.
- Installation of scaffoldings at Terraces 11 and 8 and start of timber frame construction.
- Progress of substructure brickwork at Terraces 3, 6, 9, and 12.
- S38 conditional technical approval obtained.
- Quality Plan update to be completed by contractor.
- Brief for future maintenance of landscaping and drainage issued to providers for quotes.
- Passivhaus user guide to be reviewed.
- Contractor to issue draft buyer's house manual.
- Street names and addresses approved.

Ordinance Lane

- Issue ITT for enabling works package.
- Confirm next steps with new administration.
- Progress Clerk of Works ITT.
- Confirm date for site hoarding to be erected.

Reports to	Project team consisting of officers at the council who will advise on specialisms such as legal, housing, finance, and procurement. This project team feeds into the Housing Delivery Programme Board, which consists of senior officers and managers. The board guides decisions shaping the programme, setting objectives, scope, and timelines for projects. The board reports into Homes England as part of the partnership arrangement as well as One Public Estate. Decisions will be taken by the Council Management Team followed by Executive.
Exec member	Cllr Michael Pavlovic
Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	None
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>March 2017 Executive Meeting https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=9311&Ver=4</p> <p>December 2017 Executive Meeting</p> <ul style="list-style-type: none"> - Delivering Health and Wellbeing facilities for York - Establishing a Delivery Model and the Scope of the Programme

	<p>- Delivering the Lowfield Scheme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10194&Ver=4</p> <p>July 2018 Executive Meeting - Proposals https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10470&Ver=4</p> <p>October 2018 Executive Meeting - Duncombe Barracks, Burton Stone Lane https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10473&Ver=4</p> <p>January 2019 Executive Meeting- Building More Homes for York – removal of the HRA borrowing cap https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10476&Ver=4</p> <p>September 2019 Executive Meeting - Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11109&Ver=4</p> <p>October 2020 Executive Meeting – Phase 2 of the Housing Delivery Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12298</p> <p>October 2021 Executive Meeting – Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12796&Ver=4</p> <p>March 2022 Executive Meeting – Delivering Affordable Housing on Council Land https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12801&Ver=4</p> <p>February 2023 Executive Meeting - Update https://democracy.york.gov.uk/documents/s165356/Housing%20Delivery%20Programme%20Update.pdf</p>
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Project title				Provision of School Places					
Reporting period				June 2023					
Description									
<p>The need to provide sufficient school places for current and future residents is a key statutory duty of CYC and will build an educational infrastructure for the city by forecasting likely demand and supply of school places over the medium term (until 2022/23).</p> <p>The aims of this project are to identify where and when additional school places will be required, and work with central government and the school community to provide places in good or outstanding schools.</p> <p>CYC is provided with some ‘Basic Need’ funding from central government for this purpose and will need to ensure that this and other sources of funding are used to best effect in those areas of greatest need, and to ensure that all educational provision is sustainable in the longer term, working with the school community.</p> <p>The project represents a significant priority for City of York council in delivering educational opportunities for residents.</p>									
Overall status this period (May)					Overall status previous period (June)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
June									
May									
Cost Status Explanation		Future Basic Need funding is likely to be very limited and housing developer contributions may not meet the expected requirements for educational infrastructure across all sites. This is being addressed through the Local Plan required infrastructure process, but these requirements exceed any current capital for the costs.							
Current status									
Capacity									
<ul style="list-style-type: none">Correspondence has taken place with schools to ensure the accuracy of net capacity assessments.Net capacity assessments have been carried out in schools where capacity has changed and through an ongoing cycle of updates.Discussion has taken place with CYC officers to outline options for planning areas in which there is a possible need for increased capacity in the future.Updated sixth form capacities have been calculated.									
Communication									

- Continued communication has taken place with other departments within CYC to address the need for additional school places from housing developments proposed in Local Plans.
- Discussions continue to take place with relevant parties to address the need for places from proposed housing developments in the city and neighbouring areas.
- Communication has been sent to schools regarding possible changes to planned admission numbers (PANs) and they are responding with requests.
- Discussions have taken place with school leaders regarding reorganisation of classes within schools and the possible implications for place planning.
- Draft DfE guidance for calculating pupil yields was distributed and feedback returned.

Data Modelling

- NHS data is being collated and analysed to support future forecasting accuracy.
- Options for the local plan are being modelled to assess the impact on school places.
- Data is being modelled for schools considering a change to PAN.
- Housing development yields have been modelled to identify differences in yields between different types of development and to plan places for children in developments that are still in progress.

Forecasting

- Work on forecasting for the SCAP has started, including forecasting for SEND places in specialist provision.
- Previous forecasting accuracy has been assessed to identify where further data is needed.
- Discussions have taken place with school leaders to support understanding of forecasts and their use in planning for future cohorts.

Policy

- Joint work with the admissions team has taken place regarding changes to admissions policies.

Future outlook

The main focus of this period:

Capacity

- Net capacity assessments will be completed and finalised prior to SCAP submission.

- Net capacity assessments will be carried out in specialist provision using DfE guidance.

Communication

- Meetings will be held with school leaders regarding place planning and changes to admissions policies.
- Continued engagement with schools and academy trusts regarding how we can work together to plan for future need.

Forecasting

- Training for SCAP is planned for this month.
- CYC officers meeting to plan how forecasting will be completed for mainstream and SEND provision.

Policy

- Consultation on changes to school admission policies will continue.

Reports to	Children and Education Directorate Management Team and Executive Member for Children and Young People oversee project as necessary.
Exec member	Cllr Bob Webb
Director responsible	Martin Kelly Corporate Director Children and Education
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive February 2018 Admission arrangement for the 2019/20 school year https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10196&Ver=4</p> <p>Executive July 2019 - The Provision of School Places and Allocation of School Capital Budgets 2019-2023 to Address Secondary Place Pressures https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11107&Ver=4</p> <p>Executive October 2019 Archbishop Holgate's School - Expansion 2020-21 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4</p> <p>Executive May 2020 - Fulford School Remodelling Phase 1 & Access Improvements by Highways https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12288&Ver=4</p>

Project title				Smart Travel Evolution Programme – STEP					
Reporting period				June 2023					
Description									
STEP is a programme of delivery that will prepare York for the coming revolution in adoption of connected and autonomous vehicles and managing whole city mobility. The project aims to achieve this by:									
<div>➤ Improving communications to transport infrastructure and collecting more transport data.</div> <div>➤ Building a transport data platform to assist the city to meet big data challenges and making more of this data accessible.</div> <div>➤ Improving transport modelling, that allows us to run City wide models at varying scales, in near real time. This allows us to understand the way the transport network is performing and is expected to improve our transport planning activities.</div>									
Overall status this period (May)					Overall status previous period (June)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
June									
May									
Current status									
In the last reporting period.									
<div>• Survey opened for responses on GLOSA app.</div> <div>• GLOSA App - Carflow rebranded to YorkFlow due to possible trademark infringements.</div>									
Future outlook									
In the next reporting period.									
<div>• GLOSA feedback survey to be closed and a summary of results to be summarised.</div> <div>• GLOSA contract due to expire 31/07. Contract not due to be extended.</div> <div>• Meeting arranged to complete outstanding objectives of Project Initiation Documentation.</div> <div>• Meeting arranged with Business Intelligence to ascertain whether integration with York Open Data has been successful. Full Acceptance of STEP outstanding Action to be closed out in next reporting period.</div>									

Reports to	The STEP board reports into the Place DMT and PM updates executive member and Executive when required for updates and approvals. Key decisions are agreed by the Transport Board before reaching executive member or Executive.
Exec member	Cllr Peter Kilbane
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	The Transport Capital Programme and TSAR Project
Link to paper if it has been to another member meeting	Annex A – Bid documentation for the Smart Transport Evolution Programme funding: www.york.gov.uk/downloads/download/35/smart-travel-evolution-programme-step Decision Session - Executive Member for Transport - June 21 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=738&MId=12726&Ver=4


Project title				Flood Risk – York 5 Year Plan					
Reporting period				June 2023					
Description									
CYC are working closely with the Environment Agency to deliver a range of localised improvements to the cities flood defences, this work – the York Five Year Plan – has been developed following the floods and is supported by Government investment. In addition to this we are working with the EA on a catchment scale study to identify opportunities for wider interventions across the river Ouse catchment to further reduce future flood risks into the long term.									
Overall status this period (May)					Overall status previous period (June)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
June									
May									
Costs Status Explanation		Further appraisal works are underway on flood cells with less viability or lower priority.							
Risks Status Explanation		The programme involves a wide range of projects with associated risk management in place across all. The Programme Board reviews risks at a programme level monthly.							
Current status									
<ul style="list-style-type: none">Environment Agency works at Strensall and Clifton Ings continue.Determination of Environment Agency planning application for St Georges Field expected.CYC led Germany Beck scheme planning submission receiving further consultation responses, determination date to be determined.									
Future outlook									
<ul style="list-style-type: none">Environment Agency works at Strensall and Clifton Ings continue.Determination of Environment Agency planning application for St Georges Field expected.CYC led Germany Beck scheme planning submission receiving further consultation responses, determination date to be determined.									
Reports to				The Project board sits within the Environment Agency. The Environment Agency has a formal programme board in compliance with PRINCE2 methodology, CYC are a member of the board. The lead Executive member receives a quarterly report, and it is the subject of a bi-annual report to Economy and Place scrutiny committee. This approach to					

	governance has been approved and adopted by Executive.
Exec member	Cllr Jenny Kent and Cllr Kate Ravilious
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	None
Link to paper if it has been to another member meeting	<p>Executive February 2017: CYC Response to the Independent Flood Inquiry https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9310&Ver=4</p> <p>Executive April 2021 – Strategic Flood Risk Assessment Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12510&Ver=4</p> <p>Executive December 2022 - Germany Beck Flood Alleviation Scheme Update https://democracy.york.gov.uk/documents/s164363/Germany%20Beck%20FAS%20Update%20revised%20version.pdf</p>

Project title				City Centre Access					
Reporting period				June 2023					
Description									
<p>Project involves the feasibility, design and installation of static and automated measures to protect the core footstreets area in the city centre and at York Racecourse to provide public protection from potential vehicle as a weapon attack.</p> <p>The proposals follow firm Police and Counter Terror Unit advice to implement measures to protect areas of high footfall.</p> <p>The automated measures will retain vehicle access outside the footstreets hours and allow emergency and other urgent access during footstreets hours through a system of control by CYC.</p>									
Overall status this period (May)					Overall status previous period (June)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
June									
May									
Costs Status Explanation		<ul style="list-style-type: none">Costs continue to rise due to inflation, steel costs are still subject to specific surcharges.City of York Council will cover inflation in line with industry indices.Utilities costs have been established, all quoted for worst case scenario. Some major utilities diversion costs have been avoided.Issues on site are increasing reinstatement areas and drainage costs.							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none">Working with the contractor, the programme for the works is being finalised. Some changes are arising due to other city centre works that could not have been predicted and remain on-going.Delays are being experienced due to matters picked up during construction.							
Risk Status Explanation		Risks associated with successful and timely implementation lead to inflation impacts being increased.							
Issues Status Explanation		Phase two - Minster area to be clarified.							
Current status									
<ul style="list-style-type: none">Construction at first two junctions, High Petergate and Lendal, continued with substantial completion at both location due 16th June.Work continued with partners regarding operational systems.									
Future outlook									
<ul style="list-style-type: none">Spurriergate/High Ousegate junction construction.									

<ul style="list-style-type: none"> Work to address operational elements to continue. 	
Reports to	<p>Programme reports to the Transport Board and is advised by the York Counter Terrorism Working Group.</p> <p>There is a CYC internal working group working on the detail.</p>
Exec member	Cllr Peter Kilbane
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	None
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive February 2018: City Transport Access Measures http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10196&Ver=4</p> <p>Executive September 2018: City Centre Access Update and Priority 1 Proposals http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10472&Ver=4</p> <p>Executive August 2019: City Centre Access Experimental Traffic Order Conclusion and Phase 1 Proposals http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11108&Ver=4</p> <p>Executive February 2020: Phase 1 Proposals (Update) https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11116&Ver=4</p> <p>Executive January 2022: Security Measures https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12799&Ver=4</p> <p>Exec July 2022: City Centre Access – Action Plan https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=13288&Ver=4</p> <p>Exec Aug 2022: Security Measures – Update Including Tender Return https://democracy.york.gov.uk/documents/s161595/HVM%20Final%20v2.pdf</p>

Project title		Hyperhubs							
Reporting period		June 2023							
Description									
<p>Award winning, dedicated Ultra Rapid charging options designed specifically for EV charging in urban areas. These provide an alternative for residents without off-street parking, by providing access to Ultra Rapid facilities which can be used as an alternative or as a supplement to public fast charging facilities. Each HyperHub offers four 50 kW Rapid and four 175 kW Ultra Rapid chargers under a canopy structure, with 24/7 access. Each Hub is equipped with solar PV which provides zero carbon electricity for use in vehicle charging and reduces the day to day running costs. The compact nature of the design allows HyperHubs to be delivered in urban areas. The first two HyperHubs are open and serving customers at strategically located sites covering the Northwest and Northeast of the ring road, a third City Centre HyperHub is progressing through planning and has a confirmed budget.</p>									
Overall status this period (May)					Overall status previous period (June)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
June									
May									
Scope Status Explanation		<ul style="list-style-type: none">In order to satisfy planning committees concerns, some areas of the Union Terrace car park may need to be redesigned. This is not within the original scope of the project.Askham Bar HyperHub to be included in project scope if approved at Exec.							
Cost Status Explanation		Cost estimates for the scheme were produced over 12 months ago. Given recent global events and economic challenges, a cost increase is expected. Design changes to satisfy the planning committee may also increase project costs. Costs will be reviewed once planning permission is granted.							
Tasks & Milestones Status Explanation		Union Terrace Planning application deferred at committee. Design options and further consultation are ongoing.							
Issues Status Explanation		Planning application for Union Terrace Hyperhub has been deferred.							
Current status									
<ul style="list-style-type: none">Monks Cross - CompletePoppleton Bar - CompleteUnion Terrace - Consultation in progressAskham Bar - Funding Offer from OZEV's LEVI Pilot scheme. Decision paper being prepared for July.									

Future outlook <ul style="list-style-type: none"> • Monks Cross and Poppleton Closure Report • Union Terrace - Charge 2 Access consultation • Askham Bar - Prepare decision paper for LEVI funding offer. 	
Reports to	<p>The project reports to the Transport Board. This is an internal board that is chaired by the Head of Transport and Highways. The members also include the Smart Transport Programme Manager who acts as the Client for this project and the Head of Transport and Highways who is responsible for the delivery of transport, highways and asset projects within the Economy and Place Directorate.</p> <p>The Project Manager reports directly to the Smart Transport Programme Manager, who in turn reports directly to the Head of Transport and Highways. The Head of Transport and Highways will also ensure project assurance is undertaken. Finance also are members of the board to provide any technical input.</p>
Exec member	Cllr Peter Kilbane
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	
Link to paper if it has been to another member meeting	<p>Executive March 2019 - A Sustainable Future for York with Hyper Hubs https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11469&Ver=4</p> <p>Executive Sept 2019 - Reducing York's Carbon Footprint with Electric Vehicles https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11109&Ver=4</p> <p>Executive March 2020 - Electric Vehicle Charging Strategy https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11117&Ver=4</p> <p>Decision session Sept 2020: Approval to award the contract for the delivery of Hyper Hubs Project https://democracy.york.gov.uk/mgIssueHistoryHome.aspx?IId=60718&Opt=0</p>
<div>  <div> European Union European Regional Development Fund </div> </div>	

Project title		Future Library Investment Programme (FLIP)							
Reporting period		June 2023							
Description									
To deliver the library vision for Library Learning Centres with investment of over £4m for Acomb and Clifton.									
Overall status prev period (May)					Overall status this period (June)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risk	Issues
June									
May									
Current status									
Clifton Library:									
<ul style="list-style-type: none">• <u>Path enabling works (new school access path from Fairway)</u> – All technical approvals now received from CYC highways. Building contractor has been instructed to complete works and is in process of mobilising (including gaining required street works permit to work in the existing highway).• <u>Main Site Works</u> – Demolition works 90% complete. Site progress good and on programme. Start vibro piling mat for the new building structure.• <u>Library garden public engagement</u> – Explore launch local public engagement around the external landscaping detailed design.									
Acomb Library:									
<ul style="list-style-type: none">• <u>Feasibility studies</u> – Project team design workshop held considering key findings from the recent Explore public engagement.• <u>Funding applications</u> – Funding application submitted to the UKSPF bid (E22 lot) to deliver new office space for start-up businesses ('Incubator Hub') within Acomb Library.									
Haxby Library:									
<ul style="list-style-type: none">• <u>Changing Places Toilet Facility</u> – Funding secured to build a changing places facility. Sub working group established who are arranging legal documentation required, a small planning application and procurement tender documents.									
Future outlook									
Clifton Library:									
<ul style="list-style-type: none">• <u>Path enabling works (new school access path from Fairway)</u> - Outstanding works within existing highway on Fairway to be undertaken.									

- Main Site Works – Demolition 100% completed. Start vibro piling mat for the new building structure.
- Library garden public engagement – Explore local public engagement around the external landscaping detailed design closes, responses analysed.

Acomb Library:

- Feasibility studies – Develop design options with Architect based on Explore vision and available funding.
- Funding applications – Explore to submit Acomb Library funding application into the next round of nationally available Library Improvement Fund (LIF) application process.

Haxby Library:

- Changing Places Toilet Facility – Small planning application prepared.

Reports to	A programme board made up from senior officers from both Explore and the Council will lead the Programme, reporting will follow the corporate project management approach.
Exec member	Cllr Claire Douglas
Director responsible	Pauline Stuchfield - Director Customer and Communities
Dependencies	
Link to paper if it has been to another member meeting	<p>Executive October19 - Future Libraries Investment Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4</p> <p>Executive January 22 - Future Libraries Investment Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12799&Ver=4</p>

Project title				Council Housing Energy Retrofit Programme					
Reporting period				June 2023					
To improve the energy performance of our poorer performing council houses and private sector homes, to tackle fuel poverty, address Category 1 Excess Cold Hazards and to support our ambition of York being carbon neutral by 2030. The programme also seeks to support the creation of a pipeline of retrofit work in York which will support skills development and create new green jobs.									
Overall status prev period (May)					Overall status this period (June)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
June									
May									
Scope Status Explanation		<ul style="list-style-type: none">SHDF1 programme to be included until end of March 2023. Extended until end of June 2023. Delivery and grant spend critical.Delivery timetables challenging. LAD3 / HUG1 extension approved.							
Quality Status Explanation		<ul style="list-style-type: none">All installations being completed under PAS2035 certification.Certifications are sent to CYC for monitoring.Issues with obtaining relevant documentation partially resolved.Concerns over delivery partner's approach to PAS2035.Sign off process to start.							
Costs Status Explanation		<ul style="list-style-type: none">Continuing monitoring of material and labour costs in current climate. Review of measures may be necessary.Return of underspend will incur significant interest charges based on RPI over life of project.							
Resources Status Explanation		<ul style="list-style-type: none">Funding for Home Energy Project Manager post ends June 2023. Extension underway.Housing Energy Efficiency Programme Manager post vacant from May end.Retrofit qualified / project management resource required.Admin support required.							
Non-financial Benefits Status Explanation		<ul style="list-style-type: none">Reduction in ability to deliver predicted measures were experienced under LAD2 due to a number of factors which are not manageable, outside of CYC control or able to be predicted.Reputational damage if LAD3 /HUG1 and SHDF W1 experience similar difficulties.							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none">Some partner authorities late in signing contracts with delivery partner leading to pressure on milestones and delivery.Extensions to delivery timescales sought to mitigate delivery issues. Achieved.Delivery timescales still challenging.							
Risks Status Explanation		Top risks affecting the project are: <ul style="list-style-type: none">Delivery of council home retrofit has taken longer due to supplier capacity and delivery processes.							

	<ul style="list-style-type: none"> • Delivery timescales for LAD3/HUG1 and SHDF1 challenging given time spent in procurement and contractual approval within remaining delivery timescales, along with delivery issues. • Potential for underspend to be returned to BEIS for undelivered measures and subsequent impact on admin. element of claim as a % of capital. • Potential interest charges for capital underspend returned to government.
Issues Status Explanation	<ul style="list-style-type: none"> • LAD3 / HUG1 have more challenging targets, although LAD3 percentage of D rated properties increased to 50%. Now increased to 80% nationally to address issue of lack of suitable properties meeting scheme criteria. • Delivery of measures. • SHDF delivery suffering because of changes to sub-contractors and the need to re-survey all properties. Measure to be re-examined and subject to change request. Further re-surveys required and causing delays. • Queries regarding delivery partners understanding of contract delivery based on a quote per job versus d.p's approach of a blended average cost for installs. • Seeking clarity on delivery partner's approach to delivery under PAS2035 requirements. • Spend of £343k of DESNZ grant funding by 30/6/23.
Current status LAD3 <ul style="list-style-type: none"> • £2.38m LAD3 capital funding received from BEIS. • Procurement of delivery partner / contract awarded to E.ON. • Mobilisation meetings commenced June 2022. • Craven D.C. still need to enter into separate agreement with E.ON. • LAD3 - 462 retrofit assessments completed, 254 live jobs. 68 SPV and 21 LI, 4 HASHP, 4 Smart heating controls and 2 UFI installs completed. • Extension of delivery until 30th September 2023 after national extension offer. • Contract with delivery partner extended to accommodate this. Issues with contract delivery addressed. HUG1 <ul style="list-style-type: none"> • HUG revised resubmission successful with bid of £497,863 capital funding approved. • Procurement of delivery partner / contract awarded to E.ON. • Mobilisation meetings commenced June 2022. • Craven D.C. not proceeding with HUG1 programme. • HUG1 - 64 retrofit assessments completed, 33 live jobs. 14 SPV; 3 ASHP and 1 LI installs completed. Targets off gas properties, so more suited to Craven / Selby areas. • Selby D.C. funding RFA's for waiting list. 	

- Extension of delivery until 30th September 2023 after national extension offer. Delivery for Craven, Harrogate and Selby extended until 30th June 2023.
- Contract with delivery partner extended to accommodate this. Issues with contract delivery addressed.

Social Housing Decarbonisation Fund

- CYC successful with bid of £343,067.57 of capital and ancillary costs funding awarded to improve 28 homes. Additional 4 properties to be paid for under HRA funding to ensure all Danebury Court properties completed.
- Maximum of 2/3rds SHDF to be matched with minimum 1/3rd CYC contribution per property.
- Procurement of delivery partner / contract awarded to E.ON.
- Mobilisation meetings commenced June 2022.
- Delivery partner supplying dedicated project management resources.
- Examine possible options to reduce disturbance to tenants whilst still improving fabric of properties once survey results received.
- Tenants contacted in July. Initial surveys completed 30/9/22. Issues with original surveys identified. Additional work required.
- Continuing to await confirmation of results of new surveys with regard to requesting change in measure mix for properties from BEIS.
- Decisions on suitable measures to be made on receipt of revised survey info. Further delays with surveys.
- Critical risk identified regarding timescales for delivery at current level of progress.
- Extension of delivery deadline approved until 30th June 2023 with grant funding also extended.
- Change of measures approved by DESNZ 4/5/23. Physical delivery of measures extended until 31/08/23; grant allocation needs to be spent by 30/6/23.

SHDF Wave 2

- CYC successful with bid of £1,033,019 capital and ancillary costs.
- 2 year delivery window until 31/3/25
- HRA match funding
- Procurement linked to Home Improvement contracts.

HUG Wave 2

- CYC successful with bid of £1,242,000 capital and ancillary costs.
- 2 year delivery window until 31/5/25
- Procurement of delivery partner underway.

Future outlook	
<ul style="list-style-type: none"> • Ongoing delivery of LAD3 and HUG1. • Procurement of delivery partner for HUG2. • Start of SHDF Wave 2. • Delivery and spend of grant element of SHDF Wave 1 by end of June 2023. 	
Reports to	Project delivery will be overseen by the Housing Energy Efficiency Board.
Exec members	Cllr Jenny Kent and Cllr Kate Ravilious
Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	
Link to paper if it has been to another member meeting	<p>Executive December 2020 - Council Housing Energy Retrofit Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12428&Ver=4</p> <p>Decision Session March 2021, Executive Member for Housing and Safer Neighbourhoods - Update on the Housing Energy Retrofit Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=932&MId=12599&Ver=4</p> <p>Executive December 2021 - Housing Energy Efficiency Programme Update - Utilising Grant Funding to Deliver Additional Retrofit Work https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12798&Ver=4</p>

Project title				Haxby Station					
Reporting period				June 2023					
Description									
Delivery of a new railway station in Haxby before the end of March 2024.									
Overall status this period (May)					Overall status this period (June)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
June									
May									
Costs Status Explanation		<ul style="list-style-type: none">DEPENDENT ON VALUE OF FINAL AWARD FROM GOVERNMENT.Cost estimate circa £22/23m (full project). CYC contribution of £4m towards this. Costs benchmarked against comparable projects and deemed realistic.Inflationary pressures have been applied to cost estimate (compared with previous basic estimate, initially undertaken early 2020).DfT has approved additional £1.1m grant funding (bringing total to £1.5m) to continue developing the project beyond the current stage.							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none">Progression through Nwr's ES stages has taken longer than envisaged. We are now commencing ES4 stage.Programming review has been undertaken to see if some aspects of the project can be accelerated, including reducing construction duration.Expectation that planning will be determined by autumn 2023, which is a number of months later than initially hoped, however construction/completion still on track to be achieved within 2024.							
Risks Status Explanation		<ul style="list-style-type: none">Largest risk to project remains confirmation of full funding from Government.Other major risk is granting of planning consent (or delay in achieving this). <p>Project de-risked early:</p> <ul style="list-style-type: none">Acquisition of land for station site at Towthorpe Road.Establishment of a CYC project budget, as evidence of local contribution to expected DfT grant.Granting of extra funding from DfT to continue development of project.Early approvals in-principle from Executive (06/10/22)							
Issues Status Explanation		Predominantly time related.							
Current status									
<ul style="list-style-type: none">Towthorpe Road site (acquired by CYC) is the single site being developed.Approval at Executive (06/10/22) to proceed and granted a number of in-principle approvals to help prevent any delays.Work underway to prepare a Planning Application for submission in the coming months. Pre-application discussions held with CYC Planners. Scoping Opinion concluded that EIA not required.									

<ul style="list-style-type: none"> • Outline station layout / design now confirmed, with all proposals now issued by NwR to CYC and DfT. • Cost estimate for new station circa £22/23m. This has been benchmarked against comparable stations and is realistic. • Outline Business Case concluded and submitted to DfT for their appraisal. • Still awaiting full funding award by Government. 	
Future outlook <ul style="list-style-type: none"> • Continue drafting planning application documentation. • Finalise realistic programme, primarily for planning stage, but also for construction stage (expected completion late 2024). • Confirm final proposal with third-party landowner, for path from Swarthdale to Western Platform. 	
Reports to	<ul style="list-style-type: none"> • NSF Board (DfT; Network Rail etc.) • Executive (CYC)
Exec member	Cllr Peter Kilbane
Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	
Link to paper if it has been to another member meeting	<p>Exec September 2021 - Haxby Station – Update and Land Acquisition https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12795&Ver=4</p> <p>Executive December 2021 - Haxby Station – Site Selection https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12798&Ver=4</p> <p>Executive October 2022 - Haxby Station Update & Next Steps https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=13291&Ver=4</p>

Project title				York Station Gateway					
Reporting period				June 2023					
Description									
<p>City of York Council, Network Rail and the Intercity East Coast franchise operator (LNER) are working together to make sure that the entrance to the station provides a fitting gateway to the city; one which reflects both York’s stunning heritage and its bright future. The project aims to reorganise the roads and entrance to the station in order to:</p> <ul style="list-style-type: none">Remove conflict between vehicles and pedestrians, making it simpler and easier to interchange between modes of transport.Create new public spaces and a more pedestrian friendly experience.Create an improved setting for the City Walls, the railway station and other heritage buildings. <p>These proposals will help to transform York’s economy; attracting investment, creating homes and jobs, providing much better transport links for residents and visitors, connecting communities and preparing the station for a tripling of passenger numbers as HS2 and Northern Powerhouse Rail take shape over the coming decades.</p>									
Overall status this period (May)					Overall status this period (June)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
June									
May									
Quality Status Explanation		The quality of the finished scheme will be determined by the extent of available funding streams and quality of the approved design. The design team is fully committed to delivering quality new infrastructure that fulfils the scope of the scheme masterplan and WY+TF and TCF aims.							
Costs Status Explanation		Although WY+TF and TCF funding is now assured, care is being taken to design a scheme within the project budget that fulfils all the goals of the project. Current cost plan (February 2023) shows that the scheme can be delivered within the agreed funding profile however current domestic and world events may mean costs could escalate.							
Tasks & Milestones Status Explanation		Engagement with project partners, primary stakeholders and utility companies is critical to financial assurance and development of an appropriate delivery programme. The Package 1 - Enabling Works has begun and is ongoing but careful management of utilities is essential to ensuring delivery targets are met. The contract for the highway works packages has been awarded and preparations for a start on site are in progress.							
		Budgetary risk that will be minimised through project delivery strategy. Programme risk that will be minimised by timely stakeholder and utility							

Risks Status Explanation	company engagement. Further risks posed by parking strategy. All risks are currently manageable.
Issues Status Explanation	<ul style="list-style-type: none"> - Electrical Substation to be upgraded to meet the future station demand. <ul style="list-style-type: none"> o Engagement with NR/LNER ongoing. New size transformer has been agreed and quotation expected soon. Electrical substation will be delivered by CYC in Package 2 of the scheme. - Railway Institute Band Room needs relocating and alternative location is being sought. <ul style="list-style-type: none"> o The identified alternative band room requires extensive refurbishment, but design work is now in progress.
<p>Current status</p> <p>Procurement and Finance</p> <ul style="list-style-type: none"> • A delivery contractor has been awarded and a press release has been prepared for the announcement. • Funding approvals are in place for Packages 2 and 4 of the scheme. Indicative funding approval in place for the Package 3 - Station Works. <p>Planning</p> <ul style="list-style-type: none"> • The project team continued to work on discharging the planning conditions and made a submission to the LPA in February 2023. • Preparation of Contractor planning condition discharge continued. • A new Listed Building Consent application has been submitted for the Package 3 - Station works. <p>Design</p> <ul style="list-style-type: none"> • The detailed design of the Package 3 - Station Works continued to be progressed by LNER. • LNER continued independent work with an architect to prepare a design for proposed improvements to the station portico following the removal of taxis and other vehicles. The refurbishment is likely to include improved paving and glazing. • The detailed design of the City Walls element of the scheme is complete and a process of technical checks is complete. <p>Package 1 - Enabling Works (Statutory Utility Diversions)</p> <ul style="list-style-type: none"> • The BT Openreach diversionary works are now complete. • Northern Gas Networks commenced on site in June 2023. • Northern PowerGrid commenced works to the front of the station and in the station long stay car park which are to be completed in July 2023. <p>Stakeholder Engagement</p>	

- An alternative location has been identified for the three York RI brass bands and Network Rail have appointed an architect to carry design work in preparation of refurbishment of an existing listed building.

Land

- Network Rail land sale contract agreed.

Future outlook

Procurement and Finance

- A delivery contractor has been awarded and a press release is prepared for the announcement in June 2023.
- Funding approvals are in place for Packages 2 and 4 of the scheme. Indicative funding approval in place for the Package 3 - Station Works.

Planning

- The project team will continue to work on discharging the planning conditions in particular around drainage and parking strategy.
- Preparation of Contractor planning condition discharge will continue.
- It is a planning condition to find suitable replacement accommodation for the York RI bands. A preferred option has been identified and design work has been commissioned to provide an appropriate rehearsal space and work will continue to progress.
- There are two planning conditions relating to parking which the project team and partners have now agreed. Also, a parking strategy has been agreed to discharge one of the conditions surrounding parking numbers in the current short stay and long stay car parks.
- A new Listed Building Consent application has been submitted for the Package 3 - Station works and is awaiting determination.

Design

- The detailed design of the Package 3 - Station Works is being progressed by LNER.

Package 1 - Enabling Works (Statutory Utility Diversions)

- Northern Gas Networks is currently on site and expected to complete by July 2023.
- Northern PowerGrid works in Queen Street and the station long stay car park to be completed in July 2023.

Package 2 - Highway Works

- The appointed delivery contractor has commenced pre-construction activities including planning discharge, contractor design and sub-contractor procurement.
- Main contractor in preparation to begin works on site in August 2024.

Stakeholder Engagement

- An alternative location has been identified for the three York RI brass bands and Network Rail have appointed an architect to carry design work in preparation of refurbishment of an existing listed building.
- The main contractor is actively engaging with stakeholders in preparation for works to start on site in the summer 2023.

Land

- Network Rail land sale contract agreed.

Reports to	Project reports into the Transport board, Project Board and Lead Members Board
Exec member	Cllr Peter Kilbane
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	
Link to paper if it has been to another member meeting	<p>Exec November 2018 - Report on Public Engagements https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10474&Ver=4</p> <p>Exec November 2020 – Funding and Delivery https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12407&Ver=4</p> <p>Exec November 2021 - Project Update and LNER Funding & Development Agreement https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12797&Ver=4</p>

Project title		Ousewem Project							
Reporting period		June 2023							
Description									
<p>A large strategic project across the Swale, Ure, Nidd and Ouse River catchments covering an area over 3000 km2.</p> <p>The project will deliver a programme of investment in natural flood management measures (NFM) which will increase the resilience of small communities across North Yorkshire. Innovative catchment-scale modelling will show the potential of such measures to cumulatively benefit downstream communities, including the city of York. The project will engage with catchment partners and communities to build capacity to implement NFM and raise awareness of how water connects their communities. Financing models will be investigated with the aim of developing a self-sustaining forward pipeline of NFM investment opportunities that enables a long-term legacy.</p> <p>This project is funded by Defra as part of the £150 million Flood and Coastal Resilience Innovation Programme which is managed by the Environment Agency to develop and test new approaches to resilience tailored to local communities.</p>									
Overall status this period (May)					Overall status last period (June)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
June									
May									
Costs Status Explanation		Overall, project cost commitments are within the budgeted figures but some later items are not yet fully costed. Risk is low, overspend is not a risk at present. Ensuring in year spend meets forecast is risk- potential year underspend.							
Resources Status Explanation		Resource requirements are still being identified for some elements of the project hence are not yet secured, these includes farm officers (at YDRT and NE) and communication officer (CYC) and project support officer (CYC). <ul style="list-style-type: none">June 2023 - Farm Officer NE recruited, communication officer advert live. YDRT farm advisor recruitment not started; project support officer recruitment not started.							
Financial Status Explanation		Project outcomes are yet to be delivered. The national benefits provided by the project depend on influencing Government policy on grants and subsidies to farmers. There is currently uncertainty how Government policy in this area might change.							
Risks Status Explanation		The national benefits of the project depend on influencing Government policy on grants and subsidies for farmers. There is some uncertainty over the future policy direction which could affect the project's ability to deliver these benefits.							
Current status									

- In March 2023 a new Project Manager commenced work on this project. A new project manager for Yorkshire Dales Rivers Trust overseeing this project also commenced work in March 2023.
- In May 2023 the project name was created - Ousewem. Ouse to recognise the catchment and WEM for water environment management. Several local design agencies have been contacted for quotes.
- In June 2023 work continued with C&E and procurement to agree logo design contract.
Advert for C&E officer is now live.

Future outlook

- Currently working with C&E and procurement to agree logo design contract.
- Advert for Communications and Engagement officer is now live, interviews planned for late mid July, aiming for C&E officer in post by September 2023.
- Project Delivery Group created, first meeting due June.
- JBA - development of Natural Flood Management (NFM) calculator continuing, model led NFM opportunity maps (identifying what NFM, where, strategically across catchment) in development and workshop to finalise planned for September.

Reports to	Project Governance Board: North Yorkshire Flood Risk Partnership
Exec member	Cllr Jenny Kent and Councillor Kate Ravilious
Director responsible	James Gilchrist - Director Environment, Transport Planning
Dependencies	
Link to paper if it has been to another meeting	Exec July 2021 - Innovative Flood Resilience Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12793&Ver=4 Exec July 2022 - Catchment Flood Management Project PDF 416 KB

Project title				Family Hubs Implementation Project					
Reporting period				June 2023					
Description									
<p>We will establish a core transformation team that can reach across the city and across professional boundaries to bring people and services together to realise our vision of multi-agency, place based solutions through hubs and beyond.</p> <p>Our model will be developed on a multi-agency basis and with clear involvement of children, young people, families and communities. Whilst we expect the exact offer to be influenced by this co-production we are committed to delivering by March 2024.</p>									
Overall status this period (May)					Overall status this period (June)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
June									
May									
Risks Status Explanation		A further risk has emerged in relation to the Information Workstream. This has been added to the risk register and further mitigations are planned. The status has been moved to amber due to further mitigations being planned to new risks relating to the Information Workstream and Assets.							
Issue Status Explanation		One issue has been identified. This relates to dependency on decisions relating to assets outside the scope of this project. This has been raised through the Corporate Management Team for a decision.							
Current status									
Project Team/DfE									
<ul style="list-style-type: none">Six weekly monitoring is in place with the DfE. We have now had confirmation that the transformation window has now been extended to the end of September 2024. The purpose of the extension is to allow more time to embed system change arising from the transformation. The delivery of the pilot and opening of Family Hubs remains unchanged from the original agreement. We are allowed to carry forward into 2024/25 a maximum of £62.5k The DfE have asked York to provide an updated costed delivery plan by the end of June 2024. This is due to be approved at the project board in June.The second Project Gateway review has now been completed.The Terms of Reference and membership of the Project Board have been reviewed. Recommendations will be considered at the project board in June.We have been active in engaging in the national community of practice developing Family Hubs. We have now undertaken an external diagnostic of									

our transformation programme to help us identify any further opportunities for delivery of system change. Whilst the findings are helpful the proposed next steps need further work before being shared with the project board for consideration.

Evaluation/Outcomes

- The systematic review into Family Hubs undertaken by York St John University has been completed. This has provided valuable insight to inform the development of our approach locally. The report has been shared with the project team and will be shared with the Project Board,
- The project team have made some adjustments to the original Theory of Change developed with ECORYS. Further work is required to finalise the outcomes framework and co-production with children, young people and families. This is a critical step and will allow a number of other workstreams to progress.

Partner Engagement / Comms

- Work is underway to develop the JADU Galaxy site for Family Hubs and separately for the other sites impacted by the migration from the existing Content Management System. This is working to the timeframe of launching the new websites in September 2023. Some further development of content and functionality will take place between September 2023 and March 2024. The delivery of this work has very limited contingency and as such is being tracked closely to ensure delivery. This is reflected within the risk log.
- Work is now well underway with Bright Sparks to develop the 'look and feel' for Family Hubs. Following co-production we have now agreed a name for the Family Hubs - "**Raise York**" with a strapline of "**Connected Family Hubs**". Work in this area will continue to move at pace to support developing the website and pilot.

Co-Production

- A plan of co-production activity is in place for the next 12 months. This will initially focus on supporting work in relation to the name, look and feel and website developments to ensure this is delivered within the required timeframe. This will then move into Best Start for Life developments and the outcomes framework.

Workforce Development

- Initial benchmarking using a toolkit developed by the Early Intervention Foundation and the LGA has been undertaken. The aim is to develop an

integrated workforce strategy that will drive forward shared values and priorities for the children's workforce. The strategy will also develop a skills and training matrix with partners for key role groupings. This will inform the delivery of training during the transformation period.

- We are anticipating needing to give greater focus to developing our approach to integrated working as fundamental to delivering meaningful system change.

Family Hubs Offer

- The Family Hubs Project Group has scoped out key components of the Family Hub Offer and how this could be included in the pilot hub site. The system mapping workshops will identify further components of the offer. We have shared our pilot model with the DfE.
- Recruitment has been completed to our pilot Family Navigator roles alongside the development of the Family Navigator Network.
- We are developing our Parent Champions model with support from Coram Family and Childcare Trust.
- We are scoping options for the development and commissioning of parenting support including the online parenting offer.
- Work is underway on the development of the Start for Life offer.
- We are nearing agreement with York Libraries over their role during the pilot period and delivery of key elements of the Family Hub offer.
- A systems mapping workshop in relation to the Youth Offer took place on the 5th June and facilitated by the Youth Work Unit. A follow up session is taking place on the 13th July. This will be used to develop a new approach to youth work in the city.
- A summary showing the sustainability of the model is currently being pulled into a single document. This will highlight any key areas in need of further review.
- The DfE Family Hub Model Framework has been re-visited by members of the project team to check plans continue to be aligned to national expectations.

Asset review

- A more detailed plan in relation to assets was considered by the Project Board in March. Proceeding with key elements of the asset plan are dependent on corporate asset decisions beyond the scope of the Family Hubs Transformation. These will be considered initially by the Corporate Management Team in order to agree next steps. Given this key dependency is outside the scope of Family Hubs Transformation it is currently being

recorded as an issue pending a decision. A paper has been drafted and will be considered by CMT in June.

Data / Systems

- The work to undertake detailed scoping of data / system developments has been completed. The project board in June will be asked to consider and agree which system developments to take forward.
- The SEND case management system is now live and benefitting from the investment from the Family Hubs grant.

Future outlook

Work in the next period includes:

- Agreeing the look and feel and visuals for Raise York - Connected Family Hubs.
- Agreeing the SLA with York Explore for the pilot period.
- Sharing the Raise York offer mapped to sustainable plans.
- Progress the system developments as agreed by project board.
- Co-production on best start for life and outcomes framework.
- Second youth offer workshop followed by the development of options paper.
- Agreeing proposed approach for system/cultural change within the workforce.
- Take forward asset feasibility work following direction from CMT.

Reports to	Health and Well-being Board Project Board
Exec member	Cllr Bob Webb
Director responsible	Martin Kelly Corporate Director Children and Education
Dependencies	
Link to papers	

Project title				Harewood Whin Green Energy Park						
Reporting period				June 2023						
Description										
<p>The capped landfill site at Harewood Whin, owned by CYC and leased by Yorwaste, has for some time been considered to be a suitable location for large-scale renewable generation. The project aims to convert the capped landfill site into a commercially operational 'Green Energy Park' that will generate up to 32MW of renewable energy (solar PV and onshore wind) and support the creation of new net zero carbon products/services such as green hydrogen, energy storage, and EV charging. The Green Energy Park project will contribute significantly towards the transition to net zero across York and North Yorkshire.</p> <p>Due to planning timescales, electrical network connection constraints, and the complexities of implementation, the full Green Energy Park project will be delivered in a phased implementation. Phase 1 of the project will deliver a 28MW ground-mounted solar PV array. Subsequent phases of the project will evaluate the potential for wind turbines, battery storage, and hydrogen generation on-site.</p>										
Overall status prev period (May)						Overall status this period (June)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
June										
May										
Scope Status explanation		The Project Team have initiated discussions with the Council's Senior Leadership Team to understand their perspective on the potential investment opportunity and consider the various technical options outlined in the feasibility study. The Council has also initiated discussion with potential delivery partners to understand interest from other parties in partnering with the Council to develop the project. The outputs of these discussions will inform the development of a project business case at the next decision gateway (Strategic Business Case). As a result, the scope of the project is not full confirmed.								
Costs Status explanation		Significant capital expenditure will be required to progress the project to completion (between £32m - £57m). The council has recently submitted an application for funding from the Y&NY Net Zero Fund to support with the remaining project development activities required. If successful, the available funding will allow the project to progress through the remaining project development activities towards the creation of a Full Business Case (FBC) for investment. The largest source of expenditure during the remaining project development stage is expected to be the development of a planning application and supporting documents.								

Resources Status explanation	The council is reliant upon securing external funding in order to progress the project towards the Full Business Case (FBC) and financial closure. The council is awaiting confirmation on whether it has been successful in its funding application to the Net Zero Fund for development funding. A Project Manager has been identified who will be able to commit the necessary resources to progress the project towards completion. The project will be project managed in accordance with the council's framework for project management.
Risks Status explanation	There are several risks to the project's delivery and these are captured in the project risk register. The two key risks to successful project delivery at the current stage of project development include securing grid connection and planning permission for the scheme. The delivery of the project and commencement of operation of the proposed first phase 28MW ground-mounted solar farm (and the subsequent revenue generation to the council) is reliant upon securing a grid connection and planning permission. Both risks have been assigned an Amber RAG rating and will be closely monitored and managed as the project progresses.
Issues Status explanation	Initial feasibility work has identified that the primary obstacle to the connection of large-scale generation in the immediate location is National Grid Energy Transmission (NGET) system constraints. This is also an issue that is affecting renewable energy project development at a national scale. Following initial discussions with Northern PowerGrid it is expected that there will be significant delays in obtaining a grid connection at Harewood Whin and additional costs. This could impact project delivery timescales and overall project feasibility and viability.
Current status <ul style="list-style-type: none"> • The project is currently in the feasibility stage with the council's delivery partner and leaseholder of the site Yorwaste taking a leading role in progressing the project. • A feasibility study has been undertaken confirming that the site is suitable for the development of a Green Energy Park (GEP) and a shortlist of technological options with indicative costs have been developed. • The feasibility study identified that the site has the potential to accommodate up to 28MW of ground-mounted solar PV and an additional 4MW wind turbine. This would generate 39GWh of electricity per annum over a 25-year period - equivalent to powering 10,000 households - and 8,308 tCO₂e of annual carbon savings. • The study also assessed opportunities to support the creation of new products/services that utilise the on-site renewable generation. This includes EV charging and installation of a Council depot on site; battery energy storage applications; and green hydrogen production and utilisation. Supplying renewable energy generation to properties adjacent to the site via a private wire arrangement and/or exporting via the grid to other sites through a Power Purchase Agreement (PPA) are also considered. 	

- Initial analysis suggests a potential carbon saving of between 6,000 - 8,500 tCO₂e can be achieved depending on the technology mix deployed, for an investment of between £31m - £52m, and an IRR of 5% - 8.9%.
- A project report was presented to the council's Corporate Management Team (CMT) in May 2023 to understand their perspective on the potential investment opportunity, consider the various technical options, and determine the next steps for the project. A Programme Board will be set up to monitor and control project progress.
- Having progressed through the initial concept development and feasibility stage, the project has now reached a key decision gateway, the Strategic Business Case (SBC). At this gateway, the Council will need to decide whether to invest further time and resources in the development of the project and identify a shortlist of options for further assessment. Work is underway to develop an SBC for the scheme.
- The Council has submitted an application for funding from the Y&NY Net Zero Fund. The application has been successfully shortlisted following an initial review of proposals and the Council has now provided further information for consideration by the funding body (Y&NY LEP) as part of a second round of shortlisting. Confirmation of whether the Council has been successful in its funding bid is expected from Jun 23 onwards. If successful, the funding will support the remaining project development activities.

Future outlook

- Further work is required to develop an SBC for the project. A further meeting with the Council's CMT will take place in September 2023 to review progress.
- If the SBC is approved, additional work will be required to assess and update the assumptions and options developed in the feasibility study and develop the five case dimensions within the Outline Business Case (OBC). Formal approval will be required, via an appropriate decision route, for the Council to approve the OBC and proceed to the final stage of project development with a preferred option.
- Upon approval of the OBC, significant capital and revenue expenditure will be required to undertake the remaining development and delivery of the preferred option. This includes securing statutory consents; grid connection; developing the technical design; conducting community engagement; procuring contractor(s) to design, build, operate, and maintain the scheme; and developing the components of the Full Business Case (FBC) for approval at the final decision gateway.

Reports to

Exec member	Cllr Jenny Kent and Cllr Kate Ravilious
Director responsible	Director of Governance & Monitoring Officer - Janie Berry
Dependencies	
Link to paper if it has been to another member meeting	

Project title				Responsive Care and Support Pathway Redesign					
Reporting period				June 2023					
Description									
<p>Following a review of prevention and early intervention across a range of Health and Social Care Services in York carried out by Venn Consulting it was found that there is a need for all parts of the system, particularly lower level support to be better integrated and improve the capacity and effectiveness of intermediate care and long term care packages.</p> <p>Pathways and entry points to service need simplifying, duplication of effort to be reduced and measures of success agreed and worked towards.</p> <p>As part of the overall redesign project, there is also a recommendation to insource the reablement service, which is currently contracted to an external provider, HSG.</p>									
Overall status this period (May)					Overall status this period (June)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
June									
May									
Current status									
<ul style="list-style-type: none">Currently in the review/analysis of the commissioning cycle where we review the current service outcome and outputs.Survey sent to a wide range of stakeholders including: customers, social care staff, health staff, providers and stakeholder groups within the council and with the external voluntary sector. Survey now closed.Financial information received from existing provider and is under review.A draft Equality Impact Assessment has been completed and further stakeholders have been identified.Further work needs to be completed by engaging with the additional stakeholders identified.									
Future outlook									
<ul style="list-style-type: none">A waiver has been raised to extend the current contract till the 31st March 2024.Currently preparing reports in readiness for approval at DMT on the 19th July 2023.									

<ul style="list-style-type: none"> Once approved at DMT the report will be taken through the next steps in terms of governance reporting process. 	
Reports to	Health and Wellbeing Board Reablement Task and Finish Group
Exec member	Cllr Jo Coles
Director responsible	Jamaila Hussain – Corporate Director of Adult Services and Integration
Dependencies	Responsive Care and Support Pathway
Link to paper if it has been to another member meeting	

Project title				Specialist Mental Health Housing & Support						
Reporting period				June 2023						
Description										
<p>There is a widely accepted shortage of the right type of accommodation and support to meet the needs of people in York with mental ill-health. The need to improve mental health housing and support in the city has been highlighted and committed to in several key strategic documents. The deficit of housing and support options for people with <i>multiple and complex needs</i>, particularly around mental health and substance misuse was identified as a priority in the 2019 Resettlement Review of the entire housing pathway (PR000190).</p> <p>This project will ensure that people with complex mental health needs, including those with associated substance misuse issues and behavioural difficulties, can access the right type of housing, with the right level of support, at the right time to meet their needs. The project will tackle the local gap in specialist mental health supported accommodation and as a result prevent unnecessarily lengthy stays in hospital or high-cost out-of-area placements. The project will also provide a pathway to combat the high incidence of local placement breakdown within the current offer of generic hostels or low support accommodation. It will increase our ability to meet the multiple and complex support needs of people with mental ill-health and decrease the high numbers of individuals 'bouncing' around the system between homelessness, hospital, prison, and supported housing. This will not only reduce the significant financial cost of extremely expensive placements it will also reduce the significant human cost to some of York's most vulnerable residents.</p>										
Overall status this period (May)						Overall status this period (June)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
June										
May										
Current status										
<p>Project Board has signed off the PID and the outlined phased approach NB these phases will be delivered concurrently.</p> <p>Phase 1 - Pilot</p> <ul style="list-style-type: none">• Pilot accommodation has been identified.• All end user stakeholders/clinicians identified and engaged with. Meetings have commenced with planned leads from TUVE, CYC social work and CYC resettlement to identify 7 pilot cohort members.• Market engagement has continued with visits to and input from:										

- existing local providers
- specialist mental health supported accommodation service in Leeds
- TUVE REACH model

Phase 2 - Mental Health Housing First

- Mental Health Housing First is now successfully supporting 14 units and is at capacity.
- As per the agreed approach the recruitment for the third and final worker is commencing to enable a further 7 units within this support model.

Phase 3 - Housing Development

- All Age Commissioning, Housing Development and Housing Strategy met to progress recruitment of a temporary Specialist Housing Development lead to take forward Phase 3 of the project.
- Agreement that role would sit within Housing Development management structures but would deliver the specific housing requirements of this project.
- Existing building with current general needs stock has been identified as a potential option for the first 'hub'. Timescales and costings would be less than a brand new purpose built development.

Future outlook

In the next 2 months the project aims to deliver against the following.

Workstream 1

- Procurement process
- Legal process (tenancies etc)
- Confirmation of Pilot Provider
- Modifications to the building (funding, process, works)

Workstream 2

- Recruitment of Mental Health Housing First worker

Workstream 3

- Further exploration of Queen Anne's Drive
- Next steps to recruit Housing Development worker specifically for this project

Reports to	Project Board
Exec member	Cllr Jo Coles
Director	Jamaila Hussain – Corporate Director of Adult Services and

responsible	Integration
Dependencies	
Link to paper if it has been to another member meeting	

Project title		CQC Readiness Project							
Reporting period		June 2023							
Description									
<p>To prepare thoroughly and effectively for the implementation of Care Quality Commission (CQC) assessment and assurance.</p> <p>CQC acquired a new duty to independently review and assess how Local Authorities are delivering their Care Act Functions. CQC has announced that all providers will be regulated against the new single assessment framework from 2023/24. Its new way of regulating will be rolled out, and providers will have access to a CQC team and a new provider portal.</p>									
Overall status this period (June)									
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
June									
Current status									
<p>Two Face to Face Workshops have been held on CQC Assurance & Update on Ways of Working on the 13th December 2022 and 28th February 2023. These Workshops were designed to help staff understand the timeline for the CQC Inspection and what would be expected during the process.</p> <p>We attended an Event hosted by ADASS on 17th April 2023 where CYC had to produce and present a self-assessment for City of York Council, this gave us an opportunity to provide information and evidence on all areas of ASC, with ADASS providing information on our assessment and gaps identified to help us improve when getting ready for our CQC Inspection. A copy of the assessment has been uploaded within Verto.</p> <p>A CQC Readiness - Support and Engagement Communication has been sent to all ASC Staff ASC on Wednesday 7th June 2023 and also in a recent Newsletter to inform them that there will be CQC Assurance informal Drop-in Sessions starting from Tuesday 13th June 2023 to Tuesday 12th September 2023 (Bi-Weekly) for operational colleagues to ensure they are all feel prepared and to enable staff to ask any questions and understand what the CQC’s visit will mean for them.</p>									
Future outlook									

- Our CQC Assurance Drop-in Sessions will commence on 13th June 2023 (Bi-weekly), an attendance log will be kept to inform on how these sessions are attended.
- **CQC Assurance Workshops** We will host 4 workshops between August and November at West Offices. During these workshops we will want to hear from staff about what is going well, where it is felt improvements could be made and suggestions for driving change.

Reports to	Project Board
Exec member	Cllr Jo Coles
Director responsible	Jamaila Hussain – Corporate Director of Adult Services and Integration
Dependencies	
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