

## Update of Major Projects

Over the page is a summary of the Council’s Major projects.

### Please note before reviewing the “Large” project information:

- The Summary of “Large” projects will evolve over time as projects progress, are completed and new projects are initiated and is provided to inform the committee in performing its role of risk and assurance of the project management approach.
- Any project that achieves a score of 80 or more out of 160 qualifies as a “Medium/Large” or Major project and is included in this list.
- Executive is responsible for scheme financing/policy and Scrutiny will perform detailed reviews of any relevant project.
- The status (RAG – Red, Amber or Green) is provided as an overview. (RAG description, below)

Green	All the elements of delivery are within acceptable parameters with risks managed.
Amber	There are risks/issues with one or more elements of delivery. There is a plan in place to bring the project back within acceptable parameters and it is in the control of the project team.
Red	There are issues with one or more elements of delivery and there is no plan in place to mitigate or there is a plan emerging, but it is out of the control of the project team

<b>Large Projects Summary</b>	<b>Lead Officer</b>	<b>Governance</b>	<b>RAG Mar 2024</b>	<b>RAG April 2024</b>	<b>Direction of travel</b>
York Central Funder	David Warburton	YC Strategic Board YC Delivery Co-ordination Board	<b>Amber</b>	<b>Amber</b>	<b>Same</b>
Castle Gateway	David Warburton	Castle Gateway Working Group	<b>Amber</b>		<b>TBC</b>
Local Plan	Alison Cooke	Local Plan Working Group	<b>Green</b>	<b>Green</b>	<b>Same</b>
Outer Ring Road (A1237)	Gary Frost	YORR Project Delivery Group Technical Working Group	<b>Amber</b>	<b>Amber</b>	<b>Same</b>
Housing Delivery Programme	Sophie Round	Housing Delivery and Asset Management Board	<b>Amber</b>	<b>Amber</b>	<b>Same</b>
Smart Travel Evolution Programme – STEP	Shoaib Mahmood	Step Board Transport Board	<b>Green</b>	<b>Green</b>	<b>Same</b>
City Centre Access	Richard Holland	Transport Board	<b>Red</b>	<b>Red</b>	<b>Same</b>
Future Library Investment Programme (FLIP)	Andy Laslett	FLIP Working Group	<b>Green</b>	<b>Green</b>	<b>Same</b>
Council Housing Energy Retrofit Programme	Jenn Linsley	Housing Energy Efficiency Board	<b>Green</b>	<b>Complete</b>	<b>Better</b>
Haxby Station	Richard Holland	NSF Board (DfT; Network Rail etc.)	<b>Green</b>	<b>Green</b>	<b>Same</b>
York Station Gateway	Brendan Murphy	Station Project Board Infrastructure Delivery Board	<b>Red</b>	<b>Red</b>	<b>Same</b>
Ousewem Project	Victoria Murray	Project Governance Board North Yorkshire Flood Risk Partnership	<b>Green</b>	<b>Green</b>	<b>Same</b>
Family Hubs Implementation Project	Niall McVicar	Raise York Partnership Board	<b>Green</b>	<b>Green</b>	<b>Same</b>

Harewood Whin Green Energy Park	Alex Eburne	Interim Project Steering Group	<b>Amber</b>	<b>Amber</b>	<b>Same</b>
Reablement Recommission	Judith Culleton	Reablement Task and Finish Group Health and Wellbeing Board	<b>Green</b>	<b>Green</b>	<b>Same</b>
Hyperhubs – Union Terrace	Stuart Andrews	Transport Board	<b>Amber</b>	<b>Amber</b>	<b>Same</b>
EV Charger Asset Renewal (EVCAR)	Stuart Andrews	Transport Board	<b>Amber</b>	<b>Amber</b>	<b>Same</b>
Local Energy Advice Demonstrator (LEAD)	Jenn Linsley	Project Partnership Board	<b>Green</b>	<b>Green</b>	<b>Same</b>
Specialist Mental Health Housing and Support	Eka Fallon	Project board	<b>Amber</b>	<b>Amber</b>	<b>Same</b>
Carbon Reduction	Shaun Gibbons	Carbon Reduction Programme Board	<b>Green</b>	<b>Green</b>	<b>Same</b>
HR System Transfer to Cloud	Lucy Billington	ICT Board	<b>n/a</b>	<b>Green</b>	<b>New</b>
Green Waste	Steve Watson	Green Waste Project Board	<b>n/a</b>	<b>Green</b>	<b>New</b>
Mansion House	Paul Forrest	Mansion House Refurbishment Project Board	<b>n/a</b>	<b>Green</b>	<b>New</b>

## Detailed Updates

<b>Project title</b>	York Central Funder									
<b>Reporting period</b>	April 2024									
<b>Description</b>										
<p>York Central is a key strategic development site for the city to enable economic growth and housing delivery. The majority of the land is in the ownership of Homes England and Network Rail. CYC have played an active role in de-risking the site and accelerating delivery with public sector partners. The site and the opportunity it presents have recently been positioned at all levels of Government as a priority site for the delivery of locally led regeneration and development, that will manifest significant benefits for the city. The capacity for the site to accommodate high quality new office accommodation, with new public realm and a new station entrance, alongside a transformed cultural offer at the Railway Museum, is vital to attract inward investment. The contribution York Central will make to the achievement of the local plan housing targets is also a key consideration.</p>										
<b>Overall status previous period (March)</b>							<b>Overall status this period (April)</b>			
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Climate Change</b>	<b>Risks</b>	<b>Issues</b>
<b>April</b>										
<b>March</b>										
<b>Costs Status Explanation</b>		<p>Cost pressure remains in relation to the delivery of the key access infrastructure. The Exec report approved in April 2022 confirmed additional CYC funding to support enabling infrastructure delivery. Whilst cost pressures are being felt on the project, Homes England are responsible for the infrastructure delivery.</p>								
<b>Resources Status Explanation</b>		<p>Project Management by Homes England and timely information co-ordination by the contractor are key to successful delivery – there has been some pressure on the project team. However, additional project team resources have been deployed. As the developer partner brings further planning applications forward there may be some pressure on council teams in determining these applications. Understanding the forward programme of applications will therefore be important for resource planning.</p>								

<b>Tasks &amp; Milestones Status Explanation</b>	<ul style="list-style-type: none"> <li>• Homes England and Network Rail as major landowners are now leading project delivery. CYC involvement is now as a part funder and as the statutory authority for regulatory/adoption elements.</li> <li>• The contract for the delivery of the main access infrastructure continues to make progress on site, however, elements of detail design and associated planning conditions must be resolved ahead of construction and there has been some programme delay.</li> <li>• The construction of the site access and the ECML bridge is key to opening the site up for development and will be monitored closely.</li> <li>• The planning application for Museum Square has now been approved.</li> <li>• The planning application for the new GPA office building is pending determination.</li> <li>• The development partner for the site has been announced, and they are now actively working towards the delivery of the first phase of development.</li> </ul>
<b>Risks Status Explanation</b>	<p>Risks associated with the project are complex and interdependent. Active risk management is ongoing with Homes England responsible for the infrastructure delivery.</p>
<b>Issues Status Explanation</b>	<p>Homes England / Network Rail as landowners are responsible for managing issues arising in relation to delivery of the scheme - working with the council as a project partner.</p>
<b>Progress Update</b> <ul style="list-style-type: none"> <li>• Work on the main access infrastructure contract continues to progress with significant site earthworks and drainage works by Sisk visible on site. These are particularly obvious at Water End where ground preparation for the new bridge over the East Coast Mainline is underway.</li> <li>• The NRM main entrance has re-located to allow preparatory work for the construction of the new Central Hall - this is ongoing.</li> <li>• A significant amount of information has been submitted to discharge planning conditions relating to the development.</li> <li>• The preferred developer partners McLaren / Arlington were announced in Dec 2023.</li> <li>• The planning application for the new Public Square was approved by planning committee on 8 February.</li> <li>• The planning application for a Government Office hub was been submitted in Dec 2023 and is pending determination.</li> </ul>	

- The project partners are now working on further phase 1 proposals

**Next period**

- The next period will hopefully see determination of the GPA planning application and further significant progress on the infrastructure delivery.

<b>Reports to</b>	York Central governance structures and Executive.
<b>Exec member</b>	CLlr Peter Kilbane
<b>Director responsible</b>	Neil Ferris - Corporate Director of Place
<b>Dependencies</b>	Local Plan Policy, Economic Strategy, City Transport Policy and external funding bids.
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	<p>Executive December 2015 – York Central and Access Project  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8844&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8844&amp;Ver=4</a></p> <p>Executive July 2016 – York Central  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9303&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9303&amp;Ver=4</a></p> <p>Executive November 2016 - Consultation on access options / Third party acquisitions  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4</a></p> <p>Executive July 2017: Project and Partnership Update  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4</a></p> <p>Executive November 2017 - Preferred Access Route and Preparation for Planning  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10193&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10193&amp;Ver=4</a></p> <p>Executive March 2018 - York Central Access Construction  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10189&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10189&amp;Ver=4</a></p>

	<p>Executive June 2018 – Masterplan &amp; Partnership Agreement  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10469&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10469&amp;Ver=4</a></p> <p>Decision Session August 2018 – York Central Design Guidelines  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?Cid=875&amp;Mid=10847#AI49619">http://modgov.york.gov.uk/ieListDocuments.aspx?Cid=875&amp;Mid=10847#AI49619</a></p> <p>Executive August 2018 York Central Update – Western Access  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10471&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10471&amp;Ver=4</a></p> <p>Executive November 2018 – York Central Enterprise Zone Investment Case  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10474&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10474&amp;Ver=4</a></p> <p>Executive January 2019  York Central Partnership Legal Agreement  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10476&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10476&amp;Ver=4</a></p> <p>Executive July 2019 - York Central Partnership Update  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=11107&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=11107&amp;Ver=4</a></p> <p>Executive October 2019 – Update  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=11111&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=11111&amp;Ver=4</a></p> <p>Executive July 2020 – Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=12295&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=12295&amp;Ver=4</a></p> <p>Executive April 2021 – York Central &amp; York Station Gateway Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=12510&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=12510&amp;Ver=4</a></p> <p>Executive April 2022 – York Central Enterprise Zone Funding Agreement  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=12802&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=12802&amp;Ver=4</a></p>
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<b>Project title</b>	Castle Gateway									
<b>Reporting period</b>	March 2024									
<b>Description</b>										
<p>City of York Council (CYC) is one of the principal landowners in the area around Piccadilly, the Eye of York, St George's Field and the Foss Basin. This area is being referred to as the Castle Gateway and many parts of the area are underused, semi derelict or of poor quality. Many of the properties are for sale or owned by investors and there is a risk that the area will continue to be blighted or that important sites will be developed in a piecemeal manner. The area is urgently in need of a vision to improve the locality and create a socially and economically sustainable future. As the principal landowner, CYC will be instrumental in delivering a joined-up regeneration of the area which will maximise social and economic benefits for the city.</p>										
<b>Overall status previous period (February)</b>						<b>Overall status this period (March)</b>				
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Climate Change</b>	<b>Risks</b>	<b>Issues</b>
<b>March</b>										
<b>February</b>										
<b>Costs Status Explanation</b>		<ul style="list-style-type: none"> <li>The project remains within the approved budget parameters at this time. The Executive considered a report in November which confirmed the way forward for the project and the project programme / budget / outcomes will now be re-baselined.</li> <li>The budget for delivering works will be confirmed and the costs of delivering works through a phased programme established through the design process.</li> </ul>								
<b>Financial Benefits Status Explanation</b>		The Executive considered a report in November which confirmed the way forward for the project and the project programme / budget / outcomes will now be re-baselined.								
<b>Tasks &amp; Milestones Status Explanation</b>		The delivery of the Castle Gateway Masterplan has been delayed by a number of factors. The Executive considered a report in November which confirmed the way forward for the project and the project programme / budget / outcomes will now be re-baselined.								



<p><b>Risks Status Explanation</b></p>	<p>This is a complex project to deliver an ambitious masterplan, and as such there are significant risks to its delivery. Whilst mitigation and monitoring of risks is being undertaken, the project is likely to remain at risk throughout delivery. As the different projects that make up the masterplan move into delivery, dedicated risk registers which feeds into the programme level risk register will be updated. The Executive considered a report in November which confirmed the way forward for the project and the project programme / budget / outcomes &amp; risks will now be re-baselined.</p>
<p><b>Issues Status Explanation</b></p>	<p>The Executive considered a report in November which confirmed the way forward for the project and the project programme / budget / outcomes will now be re-baselined.</p>
<p><b>Progress Update</b></p> <p><b>Castle Mills</b> The Executive considered a report in November which confirmed the way forward for this project and the project programme / budget / outcomes will now be re-baselined.</p> <p><b>St George's Field</b> The Executive considered a report in November which confirmed the way forward for the project and the project programme / budget / outcomes will now be re-baselined.</p> <p><b>Castle and Eye of York</b> The Executive considered a report in November which confirmed the way forward for the project and the project programme / budget / outcomes will now be re-baselined.</p>	
<p><b>Next Period</b></p> <p>The Project Board will consider the updated project plan to ensure that it will deliver the agreed project scope and objectives, and also provide effective project oversight and monitoring with respect to delivery in accordance with the project plan, including programme milestones and budget.</p>	

<b>Reports to</b>	<p>The Executive have approved a whole series of recommendations over the years to advance the project, with delivery of these being the responsibility of the Castle Gateway Working Group. This working group was established in January 2017 and serves as the project board and meets on a monthly basis. It is chaired by the Director of Place, and the wider interests of the council are represented by the Heads of Regeneration and Economy, Head of Highways and Transport, Head of Planning and Development Services, Head of Environmental Services, Head of Housing Delivery and Asset Management, Head of Legal Services, Chief Finance Officer and Head of Property.</p> <p>The Castle Gateway project manager has defined expenditure levels under the Council’s Contract Procedure Rules. Any decisions that are outside the remit of previous recommendations from the Executive are taken to the appropriate decision making route as set out by the council’s governance and decision making framework. Dependent on the nature and scope of the issue this may be an officer decision, Executive Member decision, or require a full Executive decision.</p>
<b>Exec member</b>	Cllr Katie Lomas
<b>Director responsible</b>	Tracey Carter - Director Economy, Regeneration and Housing
<b>Dependencies</b>	Local Plan Policy, City Transport Policy
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	<p>Executive October 2015 - York's Southern Gateway  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=8842&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=8842&amp;Ver=4</a></p> <p>Executive November 2016 - Land Assets on Piccadilly  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9307&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9307&amp;Ver=4</a></p> <p>Executive January 2017 – Update York Castle Gateway  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9309&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9309&amp;Ver=4</a></p> <p>Executive August 2017 - Proposed Temporary Use of Part of Castle Car Park  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10190&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10190&amp;Ver=4</a></p> <p>Executive April 2018 - Castle Gateway Masterplan</p>

<http://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10197&Ver=4>

Executive October 2018 - Proposed Temporary Uses of Part of Castle Car Park

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10473&Ver=4>

Executive October 2019 – Update

<http://modgov.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=11111&Ver=4>

Executive January 2020 –Phase One Delivery Strategy

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=11115&Ver=4>

Executive October 2020 – Update and Business Case Review

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12297&Ver=4>

Executive June 2022 – Castle Gateway Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=13287&Ver=4>

Executive November 2023 – [Castle Gateway Update](#)

<b>Project title</b>	Local Plan									
<b>Reporting period</b>	April 2024									
<b>Description</b>										
<p>The 'Local Plan' is a citywide plan which sets the overall planning vision and the spatial land use strategy for the city. It provides a portfolio of both housing and employments sites for at least a 15 year period and will set the Green Belt boundaries for York. In addition it incorporates both policies and approaches to set the context for development management decisions. Effectively, it sets out the opportunities and policies on what will or will not be permitted and where, including new homes and businesses.</p> <p>The Local Plan must be accompanied by an infrastructure delivery plan setting out the Council's approach to strategic infrastructure and its funding. All housing and employments sites included must be viable and deliverable this is directly linked to future approaches to planning gain i.e. CiL and S106.</p> <p>In response to both the Council resolution in autumn 2014, and the changed national and local context, officers have initiated or a series of work streams to inform the next stages of plan production. This relates to housing need, economic growth and the related need for employment land, and detailed site assessments.</p> <p>The production of the plan has to be in accordance with statute and national guidance. This includes a legal requirement to work with neighbouring authorities. It also means that the plan must be subject to Sustainability and Environmental Assessments. It will also ultimately be subject to an independent examination by a government inspector.</p>										
<b>Overall status previous period (March)</b>							<b>Overall status this period (April)</b>			
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Climate Change</b>	<b>Risks</b>	<b>Issues</b>
<b>April</b>										
<b>March</b>										

<b>Scope Status Explanation</b>	Take the Local Plan through examination in public (EIP) and to adoption as statutory development plan for York. This includes completion of additional work requested by the Inspectors or required to inform the Examination as well as public consultation, when required.
<b>Costs Status Explanation</b>	Cost associated with EIP, modifications consultation and adoption. Staffing costs to ensure timely delivery and adequately resourced EIP as well as consultancy support. Additional information requested by Inspectors can incur additional costs.
<b>Risks Status Explanation</b>	Risks associated with examination of Local Plan by Planning Inspectorate.
<b>Issues Status Explanation</b>	Potential further work resulting from Phase 5 hearing sessions and receipt of letter from DIO re retention of Strensall Barracks.

### Progress Update

- Consultation on the Main Modifications and evidence base submitted for Examination since 2021 ran for a statutory period of 6 weeks between 13th February until 27th March 2023 following sign off with the Inspectors and Executive on 26th January 2023. Consultation documents available via [www.york.gov.uk/localplanconsultation2023](http://www.york.gov.uk/localplanconsultation2023).
- A consultation summary report together with a response to key issues raised was submitted to the Inspectors and published on 19th June 2023.
- Further correspondence received from the Inspectors asking the Council to respond to matters regarding Gypsy and Traveller Provision (22nd September 2023) and the designations associated with York College (16 October 2023). The council have responded to all matters requested by the Inspectors which was published on 30th October.
- Letter received from the Inspectors in December 2023 requesting a further 1 day hearing session to discuss gypsy and traveller matters pertaining to Policy H5 and H6 in the Local Plan [Letter EXINS45 - <https://www.york.gov.uk/downloads/file/9379/ex-ins-45-email-to-council-re-policy-h5>].
- Phase 5 Hearing Session held on 6 March 2024 discussing Gypsy and Traveller and Travelling Show people policy matters [Hearing Notification/Matters, issues and questions EXINS48: <https://www.york.gov.uk/downloads/file/9409/ex-ins-48-phase-5-miqs-30-january-2024>]
- Letter received from Defence Infrastructure Organisation on 25 March 2024 re retention of Strensall Barracks for MOD.

- Updates all available via [www.york.gov.uk/localplanexamination](http://www.york.gov.uk/localplanexamination).

### Next Period

- Awaiting communication from the Inspectors as to how the Local Plan can proceed.

<b>Reports to</b>	Executive, Local Plan Working Group
<b>Exec member</b>	Cllr Michael Pavlovic and Cllr Katie Lomas
<b>Director responsible</b>	Neil Ferris - Corporate Director of Place
<b>Dependencies</b>	Deliverability of York Central
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	<p>Executive July 2015  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8840&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8840&amp;Ver=4</a></p> <p>Executive June 2016 -City of York Local Plan – Preferred Sites Consultation  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9191&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9191&amp;Ver=4</a></p> <p>Executive December 2016 – Update on Preferred Sites Consultation and Next Steps  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9308&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9308&amp;Ver=4</a></p> <p>Executive January 2017 - Update on Local plan  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4</a></p> <p>Executive July 2017  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4</a></p> <p>Executive January 2018 - Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10195&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10195&amp;Ver=4</a></p> <p>Executive May 2018 City of York Local Plan – Submission</p>

	<p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10198&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10198&amp;Ver=4</a></p> <p>Executive September 2018 Supplementary Planning Documents to support the emerging York Local Plan</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10472&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10472&amp;Ver=4</a></p> <p>Executive March 2019 - Update</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10479&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10479&amp;Ver=4</a></p> <p>Executive December 2021 - City of York Planning Policy Housing Delivery Action Plan (HDAP)</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=12798&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=12798&amp;Ver=4</a></p> <p>Executive January 2023 - Update</p> <p><a href="https://democracy.york.gov.uk/documents/s165049/Report%20-%20Local%20Plan%20Modifications.pdf">https://democracy.york.gov.uk/documents/s165049/Report%20-%20Local%20Plan%20Modifications.pdf</a></p>
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<b>Project title</b>	Outer Ring Road (A1237)									
<b>Reporting period</b>	April 2024									
<b>Description</b>										
<p>This project combines the previously separate schemes - YORR roundabout upgrades &amp; YORR dualling (phase 1). This project has already delivered an upgrade of the Wetherby Road roundabout in 2018/19 to the new standard 3 lane approaches and 2 lane exits on the A1237. This project will continue by upgrading the stretch of the A1237 to dual carriageway standard between the A19 junction and Little Hopgrove junction, including the upgrade of the 5 roundabouts on this stretch to the standard already set by the Wetherby Road upgrade. This project will increase the capacity of the ring road, particularly of the roundabouts being upgraded, to reduce orbital and radial journey times. The A1237 roundabout at Great North Way will also be improved as part of this project (although this lies outside the stretch which is to be dualled).</p>										
<b>Overall status previous period (March)</b>							<b>Overall status this period (April)</b>			
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Climate Change</b>	<b>Risks</b>	<b>Issues</b>
<b>April</b>										
<b>March</b>										
<b>Costs Status Explanation</b>		Cost consultants appointed to estimate scheme costs now that planning application has further design fix.								
<b>Tasks &amp; Milestones Status Explanation</b>		The planning application is about to begin a further round of consultation as required by the planning process case officer due to the modifications to information in the Environmental Assessment.								
<b>Climate Change Status Explanation</b>		The carbon impact of the scheme has been considered throughout the development of the project. In principle it is anticipated that traffic will redistribute around the city as a result of the additional orbital capacity reducing overall journey times and emissions.								
<b>Risks Status Explanation</b>		There are a number of risks rated as amber, but the two key risks which are relevant at this stage are getting planning approval and acquiring land. The project team are working on them continuously.								



<b>Issues Status Explanation</b>	The landowners at Cliftongate business park have stated their support for the scheme but have objected to the planning application on a number of grounds mainly based around the impact on their business particularly during construction.
<b>Progress Update</b>	
<ol style="list-style-type: none"> <li>1. March Ongoing negotiations to purchase land by private agreement.</li> <li>2. Send out 'Request for Information' (RFI) to landowners.</li> <li>3. Prepare for and attend planning committee on 19th March 2024.</li> <li>4. Finalising detailed design elements across all disciplines.</li> <li>5. Continued to work with utility companies affected by the scheme.</li> <li>6. Brief cost consultants for forthcoming review.</li> </ol>	
<b>Next Period</b>	
<ol style="list-style-type: none"> <li>1. Continue to negotiate with landowners to purchase land by private agreement.</li> <li>2. Monitor returns of 'Request for Information' (RFI) sent out to landowners.</li> <li>3. Review outcome of the planning committee's decision on the scheme.</li> <li>4. Continue to finalising detailed design elements across all disciplines.</li> <li>5. Continued to work with utility companies affected by the scheme.</li> <li>6. Review specifications, drawings and associated documentation.</li> </ol>	
<b>Reports to</b>	Project reports into the Transport board, Project Board and Lead Members Board
<b>Exec member</b>	Cllr Peter Kilbane
<b>Director responsible</b>	James Gilchrist - Director Environment, Transport and Planning
<b>Dependencies</b>	LTP4, Local plan
<b>Link to paper if it has been</b>	Executive W Yorkshire Transport Fund – 24 Nov 16

**to another member meeting (e.g. executive, council, a scrutiny committee)**

<http://democracy.york.gov.uk/documents/s110381/WYTF%20Exec%20Nov%202016%20v5.pdf>

Executive July 2017 - Proposed York Outer Ring Road Improvements / Approach to Deliver

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10188&Ver=4>

Executive December 2018 -

A1237 Outer Ring Road – Dualling Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10475&Ver=4>

Executive September 2019 - Improvements Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=11109&Ver=4>

Executive February 2020 – Dualling from A19 Rawcliffe to A64 Hopgrove

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=11116&Ver=4>

Executive June 2020 – Phase 1 Dualling - Procurement Strategy, Approach to Public Engagement and Landscaping


<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12293&Ver=4>

Executive March 2021 - Phase 1 Dualling - Resolution in principle to promote a Compulsory Purchase Order and associated Side Roads Order

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12509&Ver=4>

Executive Sept 2021 - Phase 1 Dualling – Evaluation of the Consultation Process and Resolution to Submit a Planning Application

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12795&Ver=4>

Executive June 2022 - [York Outer Ring Road \(YORR\) - Proposed A1237 \(Rawcliffe to Little Hopgrove\) Dualling - Update on Progress and Proposed Utility Diversions](#) 

<b>Project title</b>	Housing Delivery Programme									
<b>Reporting period</b>	April 2024									
<b>Description</b>										
The accelerated delivery of mixed tenure housing across multiple sites in the city.										
<b>Overall status previous period (March)</b>							<b>Overall status this period (April)</b>			
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Climate Change</b>	<b>Risks</b>	<b>Issues</b>
<b>April</b>										
<b>March</b>										
<b>Costs Status Explanation</b>		A review of the business case for the Ordnance Lane scheme has been undertaken to ensure viability. The receipt of grant funding for enabling works is supporting the development of a viable proposal. Inflationary rises will impact the costs of the project and this remains a risk under review.								
<b>Resources Status Explanation</b>		As the Duncombe / Burnholme schemes approach delivery and as further schemes are being developed the resource within the team must be reviewed as part of the housing re-structure to ensure the council's delivery capability remains strong.								
<b>Financial Benefits Status Explanation</b>		The impact of the cost of living crisis on the Housing Market continues to be monitored with the appointed sales agent. Currently the market is still strong in York although it is anticipated this may slow as the wider economic position worsens. The team are adding sales price contingency to their modelling in anticipation of market instability.								
<b>Tasks &amp; Milestones Status Explanation</b>		The Master Programme is being reviewed with respect to the future programme to reflect the revised timescales.								
<b>Risks Status Explanation</b>		Detailed risk register has been formulated to identify all key risks, assign responsibilities, and determine potential mitigation measures. Construction cost inflation remains a concern.								
<b>Issues Status Explanation</b>		Issues are being managed in accordance with identified risk mitigation measures.								
<b>Progress Update</b>										
Lowfield Green										

- Section 278 design has been approved by CYC Highways, now looking to procure a civils contractor for the works. ITT documents being drawn up.
- Programme extended to mid-March.
- All properties handed over.
- Drainage defect remedials completed, awaiting final CCTV to issue to YW.
- Closing of general defects is ongoing.

#### Duncombe Barracks

- Caddick are reporting a delay of between 42 weeks, 4 days for Block A plots 1-4, and 26 weeks, 2 days Block C.
- First hand overs are now forecast for 16.09.24, this is an additional delay since the last report of 2 weeks, 6 days.

#### Burnholme

- Tree pits installation has started.
- Installation of site-wide drainage is on-going.
- Foundations of all terraces complete; timber frame installation is underway at nine terraces and substructures progressing across remaining two terraces.
- Construction is most advanced at Terraces 6 and 9 (western end of site), 11 and 8 (eastern end of site), and 3 (north west).
- External brickwork started at Terraces 6, 9, and 8.
- Windows, window cills, front doors and thresholds installation underway at Terrace 6 and 9.
- Air tightness testing has started at Terraces 6 and 9.

#### Ordinance Lane

- Decision made to change tenure mix to 100% affordable resulting in a need for redesign and new planning permission.
- Ongoing discussions with the design team and CYC internal teams to understand implications of increased number of affordable units.

- Bidders Day held for main works contractor and Married Quarters work to understand current market appetite.
- Number of utilities diversions and connections completed.
- New planning application validated 9th February 2024.
- Procurement route agreed with project team and CYC procurement.
- Tender pack received for review.

## **Next Period**

### Lowfield Green

- Date for tarmac confirmed.
- Updated utility diversion quotes obtained.

### Duncombe Barracks

- Progress cargo bike stores design.
- Progress solar PV change.
- Progress with bathroom technical submission.
- Progress Building Services training slides.
- Progress MVHR tender spec.

### Burnholme

- Roof tiling started at Terrace 6, 8, 9, 11, 3.
- External brickwork progressed at Terraces 6, 9, 8 and started at Terrace 11.
- Internal first fixes started at Terraces 11, 9, 6, 3.
- Timber frame started at Terraces 12 and 2.

### Ordnance Lane

- Revised tender pack returned.

- Commenced legal pack for main works.
- All utilities disconnected prior to enabling works start on site.
- Enabling works start on site date confirmed and contract signed.

<b>Reports to</b>	Project team consisting of officers at the council who will advise on specialisms such as legal, housing, finance, and procurement. This project team feeds into the Housing Delivery and Asset Management Board, which consists of senior officers and managers. The board guides decisions shaping the programme, setting objectives, scope, and timelines for projects. The board reports into Homes England as part of the partnership arrangement as well as One Public Estate. Decisions will be taken by the Council Management Team followed by Executive.
<b>Exec member</b>	Cllr Michael Pavlovic
<b>Director responsible</b>	Tracey Carter - Director Economy, Regeneration and Housing
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	<p>March 2017 Executive Meeting  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=9311&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=9311&amp;Ver=4</a></p> <p>December 2017 Executive Meeting</p> <ul style="list-style-type: none"> <li>- Delivering Health and Wellbeing facilities for York</li> <li>- Establishing a Delivery Model and the Scope of the Programme</li> <li>- Delivering the Lowfield Scheme</li> </ul> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10194&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10194&amp;Ver=4</a></p> <p>July 2018 Executive Meeting - Proposals  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10470&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10470&amp;Ver=4</a></p> <p>October 2018 Executive Meeting - Duncombe Barracks, Burton Stone Lane</p>

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10473&Ver=4>

January 2019 Executive Meeting- Building More Homes for York – removal of the HRA borrowing cap

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10476&Ver=4>

September 2019 Executive Meeting - Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11109&Ver=4>

October 2020 Executive Meeting – Phase 2 of the Housing Delivery Programme

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12298>

October 2021 Executive Meeting – Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12796&Ver=4>

March 2022 Executive Meeting – Delivering Affordable Housing on Council Land

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12801&Ver=4>

February 2023 Executive Meeting - Update

<https://democracy.york.gov.uk/documents/s165356/Housing%20Delivery%20Programme%20Update.pdf>

November 2023 Executive Meeting - [Update](#)

<b>Project title</b>	Smart Travel Evolution Programme – STEP									
<b>Reporting period</b>	April 2024									
<b>Description</b>										
<p>STEP is a programme of delivery that will prepare York for the coming revolution in adoption of connected and autonomous vehicles and managing whole city mobility. The project aims to achieve this by:</p> <ul style="list-style-type: none"> <li>➤ Improving communications to transport infrastructure and collecting more transport data.</li> <li>➤ Building a transport data platform to assist the city to meet big data challenges and making more of this data accessible.</li> <li>➤ Improving transport modelling, that allows us to run City wide models at varying scales, in near real time. This allows us to understand the way the transport network is performing and is expected to improve our transport planning activities.</li> </ul>										
<b>Overall status previous period (March)</b>						<b>Overall status this period (April)</b>				
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Climate Change</b>	<b>Risks</b>	<b>Issues</b>
<b>April</b>										
<b>March</b>										
<b>Resources Status Explanation</b>		Due to limited resource progress on the project has decelerated.								
<b>Issues Status Explanation</b>		Issue - Due to limited resource availability there has been a delay in project completion.								
<b>Progress Update</b>										
<ul style="list-style-type: none"> <li>• Alchera providing information for full system acceptance contract.</li> <li>• Creation of draft project closure report.</li> </ul>										



<b>Next Period</b>	
<ul style="list-style-type: none"> <li>• Continue to liaise with Alchera to complete full system acceptance contract</li> <li>• Continue in creation of draft project closure report</li> <li>• Continue discussion with Business Intelligence regarding York Open Data integration</li> </ul>	
<b>Reports to</b>	The STEP board reports into the Place DMT and PM updates executive member and Executive when required for updates and approvals. Key decisions are agreed by the Transport Board before reaching executive member or Executive.
<b>Exec member</b>	Cllr Peter Kilbane
<b>Director responsible</b>	James Gilchrist - Director Environment, Transport and Planning
<b>Dependencies</b>	The Transport Capital Programme and TSAR Project
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	Annex A – Bid documentation for the Smart Transport Evolution Programme funding: <a href="http://www.york.gov.uk/downloads/download/35/smart-travel-evolution-programme-step">www.york.gov.uk/downloads/download/35/smart-travel-evolution-programme-step</a>  Decision Session - Executive Member for Transport - June 21 <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=738&amp;Mid=12726&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=738&amp;Mid=12726&amp;Ver=4</a>

<b>Project title</b>	City Centre Access										
<b>Reporting period</b>	April 2024										
<b>Description</b>											
<p>Project involves the feasibility, design and installation of static and automated measures to protect the core footstreets area in the city centre and at York Racecourse to provide public protection from potential vehicle as a weapon attack.</p> <p>The proposals follow firm Police and Counter Terror Unit advice to implement measures to protect areas of high footfall.</p> <p>The automated measures will retain vehicle access outside the footstreets hours and allow emergency and other urgent access during footstreets hours through a system of control by CYC.</p>											
<b>Overall status previous period (March)</b>							<b>Overall status this period (April)</b>				
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Climate Change</b>	<b>Risks</b>	<b>Issues</b>	
<b>April</b>											
<b>March</b>											
<b>Costs Status Explanation</b>		<ul style="list-style-type: none"> <li>Issues with utilities and drainage are adding to construction costs.</li> <li>The extended programme to phase the works to retain pedestrian access has extended the programme.</li> <li>Further issues encountered at Parliament Street has extended the programme.</li> <li>Operational costs could increase significantly if access for blue badge holders needs to be securely managed long-term.</li> </ul>									
<b>Resources Status Explanation</b>		<ul style="list-style-type: none"> <li>Operational resource may need to be expanded if additional access required.</li> <li>Routine cleansing of matadors.</li> </ul>									
<b>Non Financial Benefits Status Explanation</b>		<ul style="list-style-type: none"> <li>Blue badge access through the measures is now permitted.</li> <li>A staffed interim solution has been developed. The exclusion of all vehicles during the footstreet hours, except those essential to safety, would maximise protection from vehicle as a weapon attack and reduce road safety risks and the Police could instigate this.</li> <li>Consultation regarding how access for blue badge holders will be managed in the longer term is underway.</li> </ul>									

<b>Tasks &amp; Milestones Status Explanation</b>	<ul style="list-style-type: none"> <li>Working with the contractor, the programme for the works is being regularly revised.</li> <li>Delays are being experienced due to matters picked up during construction and the requirement to avoid pedestrian diversions wherever possible.</li> </ul>
<b>Risks Status Explanation</b>	Risks associated with successful and timely implementation lead to inflation impacts being increased.
<b>Issues Status Explanation</b>	Everyday issues with business owners experienced before and during construction phase, which occupies a lot of Officer time.
<p><b>Progress Update</b></p> <ul style="list-style-type: none"> <li>Ten of the eleven sites are now complete.</li> <li>Parliament Street matadors: Work delayed due to discovery of unmapped Yorkshire water valves which requires a diversion, in addition to further design work required for interface between matadors and traffic signals. To avoid planned events on Parliament St, works now to commence end of August 2024 for several weeks.</li> <li>Further work required to accommodate night-time food vendors (in front of All Saints Church).</li> <li>All existing matadors have just been serviced by the manufacturers.</li> <li>Work continues on access arrangements including for blue badge holders (staffed entries at Blake St &amp; Goodramgate).</li> </ul>	
<p><b>Next Period</b></p> <ul style="list-style-type: none"> <li>Resolution of operational issue with Gough &amp; Kelly, re: pedestrian detection at moving bollards.</li> <li>Diversion works (Yorkshire Water) to commence from 13th May (for up to four weeks) at Parliament St / High Ousegate junction, in advance of main works later in summer.</li> <li>Further detailed design work on signals interface at this junction.</li> </ul>	
<b>Reports to</b>	<p>Programme reports to the Transport Board and is advised by the York Counter Terrorism Working Group.</p> <p>There is a CYC internal working group working on the detail.</p>

<b>Exec member</b>	CLlr Peter Kilbane
<b>Director responsible</b>	James Gilchrist - Director Environment, Transport and Planning
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	<p>Executive February 2018: City Transport Access Measures  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10196&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10196&amp;Ver=4</a></p> <p>Executive September 2018: City Centre Access Update and Priority 1 Proposals  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472&amp;Ver=4</a></p> <p>Executive August 2019: City Centre Access Experimental Traffic Order Conclusion and Phase 1 Proposals  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11108&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11108&amp;Ver=4</a></p> <p>Executive February 2020: Phase 1 Proposals (Update)  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11116&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11116&amp;Ver=4</a></p> <p>Executive January 2022: Security Measures  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12799&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12799&amp;Ver=4</a></p> <p>Exec July 2022: City Centre Access – Action Plan  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=13288&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=13288&amp;Ver=4</a></p> <p>Exec Aug 2022: Security Measures – Update Including Tender Return  <a href="https://democracy.york.gov.uk/documents/s161595/HVM%20Final%20v2.pdf">https://democracy.york.gov.uk/documents/s161595/HVM%20Final%20v2.pdf</a></p>

<b>Project title</b>	Future Library Investment Programme (FLIP)									
<b>Reporting period</b>	April 2024									
<b>Description</b>										
To deliver the library vision for Library Learning Centres with investment of over £4m for Acomb and Clifton.										
<b>Overall status previous period (March)</b>				<b>Overall status this period (April)</b>						
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Climate Change</b>	<b>Risks</b>	<b>Issues</b>
<b>April</b>										
<b>March</b>										
<b>Progress Update</b>										
<b>Clifton Library:</b>										
<u>Main Site Works</u> - Brief summary of site building works progress in the last period.										
<ul style="list-style-type: none"> <li>• Complete the PV panel and roof tiling to the high-level new build extension.</li> <li>• Complete 90% of the installation of the aluminium fascia and soffit including the guttering to the high-level new build extension.</li> <li>• Complete the installation of all the windows and curtain walling apart from the main entrance foyer.</li> <li>• Commence the dismantling of the scaffold.</li> <li>• Complete 90% of all the plastering works.</li> <li>• Commence the mist coat decoration works through out.</li> <li>• Commence the 2nd fix M&amp;E install.</li> <li>• Commence the glulam install to the library reading and café area main entrance.</li> <li>• Complete the loft insulation installation in the roof void.</li> </ul>										

- Complete the installation of the Bauder roof to the activities room.

#### Associated development housing land

Evaluate the final bids received on the live procurement which is ongoing to appoint a housing association provider to deliver a small housing scheme.

#### **Acomb Library** - Funding applications

The outcome of the Library Improvement Fund was announced this period and City of York Council were successful with our £250k bid. Formal sign off achieved.

#### **Haxby Library** - Changing Places Toilet Facility

Mobile changing places unit was delivered to site and installed on the foundations. Work has commenced on the connection to the main building creating the link corridor and the externals.

### **Next Period**

**Clifton Library** - Main Site Works – Brief summary of site building works for the next period.

- Complete the external cladding installation.
- Dismantle the external scaffold.
- Complete the glulam installation to the main entrance.
- Complete the installation of the new incoming electric and water supply.
- Progress with the 2nd fix M&E installation.
- Progress with the final decoration works.
- Complete the installation of the kitchen units.
- Commence the floor laying works.

- To have the grass roof completed to the Activity Room and commence the installation of the Bauder roof the main foyer entrance.
- Continue with the hard landscaped external work

Associated development housing land

Appoint the preferred housing association provider to deliver the small housing scheme.

**Acomb Library - Review of feasibility**

Now the LIF bid has been successful, this confirms the budget of £750k in capital available. The project team will work with Explore and the design team to review the previous feasibility from 2023, bring this up to date reflecting the LIF outputs. As part of this detailed feasibility to ensure cost estimates are checked with the market, work will be done to seek quotes for all fitout elements at this stage, to ensure we have a clear construction budget.

**Haxby Library - Changing Places Toilet Facility**

Final connections and decoration will see the changing places being completed this month and open to the public for use.

<b>Reports to</b>	A programme board made up from senior officers from both Explore and the Council will lead the Programme, reporting will follow the corporate project management approach.
<b>Exec member</b>	CLlr Claire Douglas
<b>Director responsible</b>	Pauline Stuchfield - Director Customer and Communities
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	Executive October19 - Future Libraries Investment Programme <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11111&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11111&amp;Ver=4</a>  Executive January 22 - Future Libraries Investment Programme <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12799&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12799&amp;Ver=4</a>

<b>Project title</b>	Council Housing Energy Retrofit Programme									
<b>Reporting period</b>	April 2024									
<b>Description</b>										
To improve the energy performance of our poorer performing council houses and private sector homes, to tackle fuel poverty, address Category 1 Excess Cold Hazards and to support our ambition of York being carbon neutral by 2030. The programme also seeks to support the creation of a pipeline of retrofit work in York which will support skills development and create new green jobs.										
<b>Overall status previous period (March)</b>							<b>Overall status this period (April)</b>			
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Climate Change</b>	<b>Risks</b>	<b>Issues</b>
<b>April</b>										
<b>March</b>										
<b>Progress Update</b>										
<ul style="list-style-type: none"> <li>• LAD1-3, HUG1 and SHDF Projects now completed and benefits being realised.</li> <li>• Social Housing Decarbonisation Fund: <ul style="list-style-type: none"> <li>○ Grant funding of £343,067.57 granted for specific Social Housing insulation and renewable heating works at two sites in York.</li> <li>○ Physical delivery of measures extended until end of March 2024; grant allocation was invoiced by end of June 2023.</li> <li>○ All installations and completion paperwork now completed.</li> <li>○ 28 properties received a total of 95 measures, including: <ul style="list-style-type: none"> <li>▪ 17x Cavity wall Insulation</li> <li>▪ 26x Solar PV Panels</li> <li>▪ 4x Flat Roof Insulation</li> </ul> </li> </ul> </li> </ul>										



- 1x Loft Insulation
- 9x Smart Heating Controls
- 17x Hybrid Air Source Heat Pumps
- 10x New Doors
- 10x New Windows
- 1x External Wall Insulation

**Next Period**

- Project now complete - No further highlight reports.
- Closure report will be completed.

<b>Reports to</b>	Project delivery will be overseen by the Housing Energy Efficiency Board.
<b>Exec member</b>	Cllr Jenny Kent and Cllr Kate Ravilious
<b>Director responsible</b>	Tracey Carter - Director Economy, Regeneration and Housing
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	<p>Executive December 2020 - Council Housing Energy Retrofit Programme  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12428&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12428&amp;Ver=4</a></p> <p>Decision Session March 2021, Executive Member for Housing and Safer Neighbourhoods - Update on the Housing Energy Retrofit Programme  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=932&amp;MId=12599&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=932&amp;MId=12599&amp;Ver=4</a></p> <p>Executive December 2021 - Housing Energy Efficiency Programme Update - Utilising Grant Funding to Deliver Additional Retrofit Work  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12798&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12798&amp;Ver=4</a></p>

<b>Project title</b>		Haxby Station								
<b>Reporting period</b>		April 2024								
<b>Description</b>										
Delivery of a new railway station in Haxby before the end of 2025/26.										
<b>Overall status previous period (March)</b>							<b>Overall status this period (April)</b>			
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Climate Change</b>	<b>Risks</b>	<b>Issues</b>
<b>April</b>										
<b>March</b>										
<b>Tasks &amp; Milestones Status Explanation</b>		<ul style="list-style-type: none"> <li>• Planning application was delayed by a month.</li> <li>• Delay in funding announcement by Government to date has pushed the programme so that construction will now commence at the end of 2024, with completion not achieved until potentially beginning of 2026.</li> <li>• Any further delays will put the Programme at further risk.</li> </ul>								
<b>Risks Status Explanation</b>		<ul style="list-style-type: none"> <li>• Largest risk to project was confirmation of full funding from Government. Although some funding further granted to Network Rail for next stage, there's always the ongoing risk that the current (or a future) government could decide to cancel the project.</li> <li>• Other major risk is granting of planning consent (or delay in achieving this).</li> </ul> <p>Project de-risked early:</p> <ul style="list-style-type: none"> <li>• Acquisition of land for station site at Towthorpe Road.</li> <li>• Establishment of a CYC project budget, as evidence of local contribution to expected DfT grant.</li> <li>• Granting of extra funding from DfT to continue development of project.</li> <li>• Early approvals in-principle from Executive (06/10/22)</li> </ul>								
<b>Progress Update</b>										
<ul style="list-style-type: none"> <li>• DfT have accepted the Outline Business Case and have committed delivery funding.</li> <li>• Restoring Your Railway Board have expressed their confidence in the project.</li> <li>• Planning application 'live' since end of February 2024.</li> </ul>										

- Project team attended Strensall Parish Council meeting for Q&A on the planning application end of April.
- A further £2.1m granted to the project (from DfT) for Network Rail to continue into ES5 (detailed design & procurement) stage from start of 2024/25.
- Cost estimate total £23m/£24m for new station and associated works (i.e. Highways). This has been benchmarked against comparable stations and is realistic.
- Our project partners Network Rail are leading on the implementation of this project.
- Overall programme unchanged.
- Station completion and brought into service expected December 2025 or beginning of 2026.

#### Next Period

- Further clarifications / responses to queries from the planning application.
- Further discussions with third-party land owner to secure easement for path across land to south-west of station.
- Further discussions between CYC & NwR pertaining to future land transfer.

<b>Reports to</b>	NSF Board (DfT; Network Rail etc.), Executive (CYC)
<b>Exec member</b>	CLlr Peter Kilbane
<b>Director responsible</b>	Neil Ferris - Corporate Director of Place
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	<p>Exec September 2021 - Haxby Station – Update and Land Acquisition  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12795&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12795&amp;Ver=4</a></p> <p>Executive December 2021 - Haxby Station – Site Selection  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12798&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12798&amp;Ver=4</a></p> <p>Executive October 2022 - Haxby Station Update &amp; Next Steps  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=13291&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=13291&amp;Ver=4</a></p>

<b>Project title</b>	York Station Gateway									
<b>Reporting period</b>	April 2024									
<b>Description</b>										
The York Railway Station Gateway scheme comprises a coordinated, multi-modal package of interventions in and around York Railway Station. The scheme complements and connects the proposals being progressed to the west and east of the station and will transform the Station as a gateway to York; significantly improving access, addressing carbon and air quality issues, and directly supporting delivery of housing and commercial uses on the York Central development site.										
<b>Overall status previous period (March)</b>						<b>Overall status this period (April)</b>				
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Climate Change</b>	<b>Risks</b>	<b>Issues</b>
<b>April</b>										
<b>March</b>										
<b>Scope Status Explanation</b>		A tender for Packages 2 and 4 has been issued and returns have been received. The contract for Package 2 has now been awarded. Owing to forecasted overspend, there is risk around funding the complete project.								
<b>Quality Status Explanation</b>		The quality of the finished scheme will be determined by the extent of available funding streams and quality of the approved design. City of York Council is fully committed to delivering high quality new infrastructure that fulfils the scope of the scheme masterplan and WY+TF and TCF aims.								
<b>Costs Status Explanation</b>		Although WY+TF and TCF funding is now assured, care will be taken to deliver the scheme within the budget. There is currently a shortfall in funding in respect of land acquisition from Network Rail, and partners are working together to resolve. A funding gap has also emerged for Package 3 of the scheme and for land purchase for Packages 3 and 4. CYC and partners have developed a strategy to manage the overspend.								
<b>Tasks &amp; Milestones Status Explanation</b>		Engagement with project partners, primary stakeholders and utility companies is critical to financial assurance and development of an appropriate delivery programme. The Package 1 - Enabling Works is complete and Package 2 is in delivery. Steps will be taken to ensure further works packages are instructed and delivered on programme and within budget.								
<b>Risks Status Explanation</b>		Budgetary risk that will be minimised through project decision making to ensure the Council is not exposed to risk and work with funders, partners and Department for Transport. Programme risk that will be minimised by timely								

	stakeholder and utility company engagement. Further risks posed by parking strategy. All risks could be mitigated but would impact on delivery.
<b>Issue Status Explanation</b>	<ul style="list-style-type: none"> <li>- There is currently a shortfall in funding in respect of land acquisition of land from network rail.</li> <li>- A funding gap has also emerged for Package 3 of the scheme which is works within the station.</li> <li>- Electrical Substation to be upgraded to meet the future station demand.</li> <li>- Railway Institute Band Room needs relocating and alternative location is being sought.</li> <li>- Gas diversionary works have snagging issues.</li> </ul>
<p><b>Progress Update</b></p> <p>Procurement and Finance</p> <ul style="list-style-type: none"> <li>• Legal agreements are in place for further funding drawdown for Package 2 delivery.</li> <li>• Approval to proceed in preparation for Packages 3 and 4 of the scheme to be considered spring 2024 in context of budget shortfall.</li> <li>• An overspend of £7.5m across future packages has been identified concerning land costs and project inflation. CYC is currently developing a strategy to address this overspend.</li> </ul> <p>Planning</p> <ul style="list-style-type: none"> <li>• The project team continue to work on discharging pre-construction planning conditions. All Employer conditions are now in place.</li> <li>• Contractor planning condition discharge is almost complete and on programme.</li> <li>• It is a planning condition to find suitable replacement accommodation for the York RI bands. Preparation of the new accommodation continues and is expected to be ready in summer 2024. A temporary band room has been identified which may be required for up to six months.</li> <li>• There is a planning condition to carry out environmental (bat) surveys which are programmed for spring 2024.</li> </ul> <p>Package 1 - Enabling Works (Statutory Utility Diversions)</p>	

- All utilities have been successfully diverted except the gas which requires further adjustment to the original diversion. This has the potential to cause delivery risk but is currently being managed.

#### Package 2 - Highway Works

- Sisk has commenced construction of the scheme beginning in Queen Street and the station long stay car park. Works to construct a diversion route around Queen Street Bridge is progressing to allow for the demolition of the bridge. Installation of new drainage is also progressing.
- Two significant road closures are planned in April 2024 which will mean complete closure of the Inner Ring Road over two weekends to demolish the Queen Street Bridge.
- The new substation has been designed and preparation is in progress to construct.

#### Package 3 - Station Works

- Detailed design is complete and design reviews are in progress, ready to procure, but budget is an issue owing to a £4m forecasted overspend.

#### Package 4 - Station Works

- The Package 4 - Loop Road is expected to begin in August 2024.

#### Stakeholder Engagement

- The project team in association with LNER and WYCA, together with the main contractor continued to actively engage with stakeholders informing them on works in progress and the impact on the various different stakeholder groups.
- Ongoing stakeholder meetings are scheduled for York RI and Queen Street residents.

#### Land

- Legal work continues on the purchase of Packages 3 and 4 land from Network Rail.

## Next Period

### Procurement and Finance

- Approval to proceed in preparation for Packages 3 and 4 of the scheme to be considered spring 2024 in context of budget shortfall.
- An overspend of £7.5m across future packages has been identified concerning land costs and project inflation. CYC is currently developing a strategy to address this overspend.

### Planning

- The project team will continue to work on discharging pre-construction planning conditions.
- Contractor planning condition discharge is almost complete and on programme.
- It is a planning condition to find suitable replacement accommodation for the York RI bands. Preparation of the new accommodation will continue to progress and expected to be ready in summer 2024. A temporary band room has been identified which may be required for up to six months.
- Environmental (bat) surveys around the York RI buildings are currently programmed for spring 2024.

### Package 1 - Enabling Works (Statutory Utility Diversions)

- All utilities have been successfully diverted. There may be further uncharted utilities found but the contract team and delivery contractor have a strategy in place to mitigate.

### Package 2 - Highway Works

- Sisk has commenced construction of the scheme beginning in Queen Street and the station long stay car park. Works to construct a diversion route around Queen Street Bridge will progress to allow for the demolition of the bridge. Installation of new drainage will also progress.

- Two significant road closures have now been given the go ahead to take place in April 2024 which will mean complete closure of the Inner Ring Road between Blossom Street and the station entrance over two weekends to demolish the Queen Street Bridge.

#### Package 2 - Substation Relocation Works

- The design for the new substation is complete and various statutory approvals are being sought to proceed with construction.

#### Package 3 - Station Works

- Detailed design is complete and design reviews are in progress, ready to procure, but budget is an issue owing to a \$4m forecasted overspend.

#### Package 4 - Station Works

- The Package 4 - Loop Road is expected to begin in August 2024 and programmed to be complete at the same time as the Package 2 highways works.

#### Stakeholder Engagement and Communications

- The project team in association with LNER and WYCA, together with the main contractor will continue to actively engage with stakeholders to inform them on works in progress and the impact on the various different stakeholder groups.
- A far-reaching communications programme has been prepared in order to inform the city and visitors of two road closures to allow demolition of elements of Queen Street Bridge in April 2024.
- Ongoing stakeholder meetings are scheduled for York RI and Queen Street residents.

#### Land

- Legal work to continue on the purchase of Packages 3 and 4 land from Network Rail.



<b>Reports to</b>	Project reports into the Transport board, Project Board and Lead Members Board
<b>Exec member</b>	Cllr Peter Kilbane
<b>Director responsible</b>	James Gilchrist - Director Environment, Transport and Planning
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	<p>Exec November 2018 - Report on Public Engagements  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;MId=10474&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;MId=10474&amp;Ver=4</a></p> <p>Exec November 2020 – Funding and Delivery  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;MId=12407&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;MId=12407&amp;Ver=4</a></p> <p>Exec November 2021 - Project Update and LNER Funding &amp; Development Agreement  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;MId=12797&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;MId=12797&amp;Ver=4</a></p>

<b>Project title</b>	Ousewem Project									
<b>Reporting period</b>	April 2024									
<b>Description</b>										
<p>A large strategic project across the Swale, Ure, Nidd and Ouse River catchments covering an area over 3000 km2.</p> <p>The project will deliver a programme of investment in natural flood management measures (NFM) which will increase the resilience of small communities across North Yorkshire. Innovative catchment-scale modelling will show the potential of such measures to cumulatively benefit downstream communities, including the city of York. The project will engage with catchment partners and communities to build capacity to implement NFM and raise awareness of how water connects their communities. Financing models will be investigated with the aim of developing a self-sustaining forward pipeline of NFM investment opportunities that enables a long-term legacy.</p> <p>This project is funded by Defra as part of the £150 million Flood and Coastal Resilience Innovation Programme which is managed by the Environment Agency to develop and test new approaches to resilience tailored to local communities.</p>										
<b>Overall status previous period (March)</b>						<b>Overall status this period (April)</b>				
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Climate Change</b>	<b>Risks</b>	<b>Issues</b>
<b>April</b>										
<b>March</b>										
<b>Costs Status Explanation</b>		Underspend remains possible and is dependent upon pilot project delivery. Many external factors (legislation, alternative funding etc.) cause difficulty in securing sites for delivery. Risk mitigated where possible by delivery team and PM. Looking at options to increase project team capacity in order to deliver more farm projects.								
<b>Resource Status Explanation</b>		Farm advisor NE recruitment remains a project issue. NE recruitment policy has caused delays, post currently not advertised with no date provided for recruitment completion. Ousewem PM working with NE to progress.								

<b>Issues Status Explanation</b>	Natural England recruitment of Farm Advisor now in 5th month and has not been resolved. The post is unfilled and currently not advertised, this leaves the project team down on resource which impacts on delivery, this needs to be resolved by Phase 2 of the project (May 24).
<b>Progress Update</b>	
<ul style="list-style-type: none"> <li>• Completion of Phase1 of Ousewem project. All JBA tools (NFM calculator, flood models x2, NFM Max scenario, Water pollution model and Hydrological Assessment tool) completed, tested and ready for use.</li> <li>• Pilot projects ongoing and testing JBA tools. Awaiting sign off from partners/ planning authorities etc. for delivery to commence.</li> <li>• Communications and engagement ready for phase 2 launch in May 24, includes website, farmer video, promo video, hello lamp post engagement tool.</li> </ul>	
<b>Next Period</b>	
Commence Phase 2 of project which includes;	
<ul style="list-style-type: none"> <li>• identifying and agreeing focus areas in catchment</li> <li>• delivery pilots</li> <li>• engagement with communities</li> <li>• development of new projects.</li> </ul>	
<b>Reports to</b>	Project Governance Board: North Yorkshire Flood Risk Partnership
<b>Exec member</b>	CLlr Jenny Kent and Councillor Kate Ravilious
<b>Director responsible</b>	James Gilchrist - Director Environment, Transport Planning
<b>Dependencies</b>	
<b>Link to paper if it has been to another member</b>	Exec July 2021 - Innovative Flood Resilience Programme <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12793&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12793&amp;Ver=4</a>

<b>meeting (e.g. executive, council, a scrutiny committee)</b>	Exec July 2022 - <a href="#">Catchment Flood Management Project</a> PDF 416 KB
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<b>Project title</b>	Family Hubs Implementation Project										
<b>Reporting period</b>	April 2024										
<b>Description</b>											
<p>We will establish a core transformation team that can reach across the city and across professional boundaries to bring people and services together to realise our vision of multi-agency, place based solutions through hubs and beyond. Our model will be developed on a multi-agency basis and with clear involvement of children, young people, families and communities. Whilst we expect the exact offer to be influenced by this co-production we are committed to delivering by September 2024.</p>											
<b>Overall status previous period (March)</b>							<b>Overall status this period (April)</b>				
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Climate Change</b>	<b>Risks</b>	<b>Issues</b>	
<b>April</b>											
<b>March</b>											
<b>Climate Change Status Explanation</b>		This element has not yet been fully assessed against the new framework. This will be completed for the next highlight report.									
<b>Progress Update</b>											
<b>Project Team/DfE</b>											
<ul style="list-style-type: none"> <li>Commissioned work with the Anna Freud Centre has finished but will continue through the national programme funded by the DfE.</li> <li>The project team has drawn up a road map of core business to sustain the development of Raise York beyond the funded period.</li> <li>An updated costed delivery plan has been shared with the DfE. Following end of year reconciliation the DfE has agreed to the roll forward of £87.5k of funding from 2023/24 to 2024/25 linked to the delivery of specific activity.</li> <li>The Project Officer capacity came to an end at the end of March 2024 as we move into the final six months of the funded programme.</li> </ul>											

- York is one of four areas to have successfully secured funding from the Changemakers programme. Changemakers is a collaboration between the Youth Endowment Fund (YEF) and Foundations. The programme increases capacity to take an evidence led approach to supporting children, young people and families and will trial evidence-based parenting interventions through Family Hubs. York has been awarded £260k from March 2024 to March 2026 for this programme. The period March to May 2024 will see us working alongside Foundations to form our programme of work and fully costed delivery plan. Changemakers will be treated as a separate project to Family Hubs but there are clear connections between the two.

### **Evaluation/Outcomes**

- The project team have made some adjustments to the original Theory of Change developed with ECORYS.
- Initial lessons learned from the pilot period has been shared at the Raise York Partnership event on the 30th April. A full report will be presented to the Raise York Project Board in May.
- In April York St John University hosted an event with researchers from across the region to develop the ongoing model of evaluation. This is likely to be formed by planned activity to understand the contribution made by Raise York alongside making the programme attractive to researchers to undertake their own research.

### **Partner Engagement / Comms**

- The Raise York website went live as planned in November 2023.
- The service directory is being remodelled. Additional functionality to the directory solution has been purchased and the design of the directory will be updated.
- A regular stakeholder update is now being produced and the communications plan has been updated. This reflects the growing visibility of the transformation as the pilot work begins to progress.
- As the offer is now more developed, work is underway to develop a package of communication tools to improve understanding of Raise York.
- A Raise York Partnership event took place on the 30th of April. This was an opportunity for partners to come together to review the development activity and resources linked to Raise York. it also provided a forum for

partners to action plan their contribution towards the six Raise York priority areas. This format worked well and we will plan further sessions with partners and front line workers.

- We have launched work with partners to co-produce a new youth strategy and local youth partnership model.

### **Co-Production**

- A new co-production coordinator has started in post and is developing an updated co-production workplan for remaining funded period of the project.
- A summary of all co-production activity has been produced including visual case studies to demonstrate some of the system challenges families face that need to be address by Raise York.
- Consultation is currently underway with young people to develop plans to enhance the provision of information specifically targeted at young people.

### **Workforce Development**

- The common multi-agency workforce induction plan has launched to operational leads and the front line workforce in April 2024.

### **Family Hubs Offer**

- We are implementing our Parent Champions model with support from Coram Family and Childcare Trust. Six volunteers have been recruited and we are actively recruiting a further six ahead of training in January.
- The Solihull programme is now moving forward following signing of the contract. A communications plan will promote this to families directly and through partners.
- A summary showing the sustainability of the model has been pulled into a single document. This has highlighted key areas of opportunity and some in need of further review.
- We have successfully secured health inequality funding to test new ways of working for the next two years (2024-2026). We are now working with the ICB to establish the contracting arrangements for this role.

- The Team Around the School pilot has worked well and has been extended to a group of early years settings. This has identified a number of tangible actions that will be taken forward by the project team. The project team has reviewed proposals to scale the plan which will be presented to the Raise York Partnership Board.

#### **Asset review**

- Following discussion at CMT proposed sites for Raise York Family Hubs has been confirmed. Engagement has taken place with partners at identified sites.
- Plans have been drawn up with hubs on school sites for changes to signage. These plans are ready to be implemented once agreement is in place.
- We continue to work with the DfE team supporting the redevelopment of Tang Hall. We will be identifying a provider to undertake the required configuration work. Due to timescales associated with the wider development of the site we have been given permission by the DfE Family Hubs team to extend the funding period for capital funding until 31/03/2025.

#### **Data / Systems**

- With the exception of the Early Help system review all planned developments in relation to data/systems has been completed.
- The 'as is' picture for early help has been completed and a programme of development work put forward to improve how the CSC Case Management System (Mosaic) is able to record and report early help activity.

#### **Next Period**

Activity in the next period:

- Initiate work to deliver phase 2 of website development.
- Track usage of the workforce induction toolkit.
- Complete tendering for reconfiguration of space at The Avenues.



- Implementation of the Solihull Parenting programmes (online).
- Implement updated communications plan to raise profile of Raise York across the city.
- Agree the ongoing proposed model for ongoing evaluation of Raise York.
- Agree programme of work with York Place board and put in place contracts with health inequalities funding.
- Continued engagement of young people and partners in development of the new youth strategy.
- Deliver briefing paper to move from pilot phase and agree ongoing model for Raise York.

<b>Reports to</b>	Family Hubs Transition Project Board
<b>Exec member</b>	CLlr Bob Webb
<b>Director responsible</b>	Martin Kelly Corporate Director Children and Education
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	<a href="#">Children, Education and Communities Policy and Scrutiny Committee, 20 December 2022 - YouTube</a> Children, Culture and Communities Scrutiny Committee November 2023 <a href="#">Raise York - Family Hub Network Development Update</a>

<b>Project title</b>	Harewood Whin Green Energy Park									
<b>Reporting period</b>	April 2024									
<b>Description</b>										
<p>The project aims to convert the capped landfill site at Harewood Whin into a 'Green Energy Park' (GEP). A range of technical solutions could be implemented as part of this development including 32MW capacity of renewable energy generation (solar PV and/or onshore wind) and new net zero carbon products/services such as green hydrogen, energy storage, EV charging, and a new council depot.</p> <p>The Harewood Whin GEP scheme aims to make use of a combination of low-carbon technologies and solutions to maximise and optimise the renewable energy generation, carbon savings, cost savings, and revenue generation potential of the site. The scheme will contribute significantly towards the transition to net zero across York and North Yorkshire.</p>										
<b>Overall status previous period (March)</b>							<b>Overall status this period (April)</b>			
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Climate Change</b>	<b>Risks</b>	<b>Issues</b>
<b>April</b>										
<b>March</b>										
<b>Scope Status Explanation</b>		<ul style="list-style-type: none"> <li>The council's Corporate Management team have expressed a desire to develop a new council depot on site. This would help to overcome capacity constraints at the council's Hazel Court depot and provide the additional space required to deliver the council's operational services as demand for services increases with expected housing growth.</li> <li>The next stage of the project will aim to undertake further techno-economic feasibility work in order to understand and appraise the various solutions that could be delivered on site. Therefore, the scope of the project is subject to change at this early stage - a longlist of potential options will be considered with a preferred way forward identified within the Strategic Outline Case (SOC).</li> </ul>								
		The council has secured £243.5k of revenue funding from the York and North Yorkshire Net Zero Fund. The purpose of the funding is to enable the council to develop a Strategic Outline Case (SOC) and Outline Business Case (OBC) for the project.								

<b>Costs Status Explanation</b>	<b>Project Delivery Costs</b> The estimated cost of delivering the project is £25-50m, depending on the technology mix of the GEP. The next stage of project development will appraise a longlist of technical options and develop a high-level financial model in order to ascertain projected capital and revenue costs to deliver the preferred way forward. It will also explore the range of funding options and commercial arrangements that could be considered to deliver the project.
<b>Resources Status Explanation</b>	At the Executive on 20 February 2024, formal approval was granted to initiate the project and commit resources to exploring the feasibility and developing a Strategic Outline Business Case for the project. A Project Manager will also be appointed to manage the development and delivery of the project. This will be funded using the £243.5k of revenue funding secured from the York & North Yorkshire Net Zero Fund. The council are currently progressing the signing and sealing of the Grant Funding Agreement before the £243.5k funding.
<b>Issues Status Explanation</b>	Initial feasibility work has identified that the primary obstacle to the connection of large-scale generation in the immediate location is National Grid Energy Transmission (NGET) system constraints. This is also an issue that is affecting renewable energy project development at a national scale. Following initial discussions with Northern PowerGrid it is expected that there will be significant delays in obtaining a grid connection at Harewood Whin and additional costs. This could impact project delivery timescales and overall project feasibility and viability.
<b>Progress Update</b> <ul style="list-style-type: none"> <li>• The former landfill site at Harewood Whin, owned by the council, has been identified as a potentially suitable site for a Green Energy Park (GEP).</li> <li>• The council has formulated an Interim Project Steering Group and appointed an interim Project Manager to undertake the Project Discovery Stage and develop the Project Initiation Documentation.</li> <li>• A Gateway Review Meeting was undertaken on 30 January 2024 as part of the council's corporate project assurance. The Gateway Review Team were presented with evidence from the Project Team to provide a recommendation to the council's CMT on whether the project should proceed to the next phase. The outcome of the review was positive, and the Gateway Review Team recommended the project for progression.</li> <li>• A decision report was presented to the Executive on 20 February 2024. Approval was granted to initiate the project and to conduct further feasibility work to develop a Strategic Outline Case.</li> </ul>	

- The Council has secured £243.5k revenue funding from the Y&NY Net Zero Fund to enable the next stage of project development, appoint a dedicated Project Manager, and develop a business case for the project. Funding agreement being prepared by the York & North Yorkshire Combined Authority and will be issued to the council in March 2024.
- Approval received to recruit for a new fixed-term Project Manager position to manage the delivery of the next stage of the project. Appointment delayed whilst awaiting Grant Funding Agreement from the York & North Yorkshire Combined Authority.
- Received the Draft Grant Funding Agreement from the York & North Yorkshire Combined Authority.

#### **April 2024**

- Sign and seal Grant Funding Agreement and receive £243,500 revenue funding.
- Appointment of Project Manager to manage the delivery of the next stage of the project.
- Project launch, appointment of Project Sponsor, and formulation of governance structure for the project.
- Development and approval of Project Plan by Project Board.
- Commence soft market engagement and preparation of tender specification for next stage of work (i.e., techno-economic feasibility and business case development).

<b>Reports to</b>	Programme Board, Corporate Management Team (CMT)
<b>Exec member</b>	Cllr Jenny Kent and Cllr Kate Ravilious
<b>Director responsible</b>	Neil Ferris - Corporate Director of Place
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting</b>	Executive Feb 2024 <a href="#">Harewood Whin Green Energy Park (GEP) – Project Initiation</a>

<b>Project title</b>	Reablement Recommission									
<b>Reporting period</b>	April 2024									
<b>Description</b>										
<p>Following a review of prevention and early intervention across a range of Health and Social Care Services in York carried out by Venn Consulting it was found that there is a need for all parts of the system, particularly lower level support to be better integrated and improve the capacity and effectiveness of intermediate care and long term care packages.</p> <p>Pathways and entry points to service need simplifying, duplication of effort to be reduced and measures of success agreed and worked towards.</p>										
<b>Overall status previous period (March)</b>							<b>Overall status this period (April)</b>			
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Climate Change</b>	<b>Risks</b>	<b>Issues</b>
<b>April</b>										
<b>March</b>										
<b>Progress Update</b>										
<p>The contract was completed with all the necessary amendments, additions and forms part of the tender pack. The Reablement and Rapid Response tender was issued to the market via our Yortender procurement portal on the 2<sup>nd</sup> April 2024. In addition, current and potential future providers were emailed to generate interest in this opportunity and to encourage the market to bid for this service.</p> <p>The Council are now receiving and answering clarification questions from providers regarding the service requirements via the portal.</p>										

The timetable for the future activities is below and the implementation of the new service remains on target for the 1<sup>st</sup> October 2024.

<b>Activity</b>	<b>Date</b>
Tender issued	2nd April 2024
Last date for Supplier questions to be submitted	By no later than 4pm on 30th April 2024
Tender response submission deadline	<b>By no later than 12noon on Tuesday 7th May 2024</b>
Tender evaluation period	8th May 2024 – 17th May 2024
Bidder's presentations & interviews	w/c 20th May 2024
Decision/Approval of the contract award recommendation	27th May 2024 – 29th May 2024
10-day mandatory standstill period	30th May 2024 – 10th June 2024
Contract award	11th June 2024 – 14th June 2024
TUPE transfer if applicable of relevant staff	17th June 2024 – 30th September 2024
Contract Mobilisation	17th June 2024 – 30th September 2024
Commencement of the Contract	1st October 2024

**Next Period**

The Council will continue to answer clarification questions from potential bidders for the service up to the 30<sup>th</sup> April 2024. The tender evaluation panel is to be finalised and will consist of Health and Social Care professionals as this is a joint funded service. Planning for the activities detailed in the timetable will be actioned.

<b>Reports to</b>	Health and Wellbeing Board Reablement Task and Finish Group
<b>Exec member</b>	Cllr Jo Coles
<b>Director responsible</b>	Michael Melvin Interim Corporate Director of Adult Services and Integration
<b>Dependencies</b>	Responsive Care and Support Pathway
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	Executive October 2023 - <a href="#">Recommission of York Reablement Services</a>  Executive February 2024 - <a href="#">Update regarding the Recommission of the current York Reablement service</a>

<b>Project title</b>	Hyperhubs - Union Terrace									
<b>Reporting period</b>	April 2024									
<b>Description</b>										
<p>Installation of 'Ultra Rapid Charging Hub' for electric vehicles to comprise of 8 no. charging units with solar photovoltaic canopy and 4no. 7kw charging pillars to existing parking bays. Erection of battery storage unit and substation with temporary construction compound.</p> <p>These provide an alternative for residents without off-street parking, by providing access to Ultra Rapid facilities which can be used as an alternative or as a supplement to public fast charging facilities.</p> <p>Hyper Hubs will provide residents, visitors and through traffic with a convenient charging solution, which will in turn help to persuade more people to switch to an Electric Vehicle. Replacing petrol and diesel vehicle with EV will be beneficial for air quality.</p>										
<b>Overall status previous period (March)</b>					<b>Overall status this period (April)</b>					
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non-Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Climate Change</b>	<b>Risks</b>	<b>Issues</b>
<b>April</b>										
<b>March</b>										
<b>Costs Status Explanation</b>		Cost estimates from 2021 are expected to have increased.								
<b>Resources Status Explanation</b>		BP pulse contractor has been replaced. Aylesford Electrical will now complete substation work.								
<b>Tasks &amp; Milestones Status Explanation</b>		Planning committee decision date to be confirmed.								
<b>Risks Status Explanation</b>		Main project risks are. <ul style="list-style-type: none"> <li>○ Planning permission cannot be obtained.</li> <li>○ Insufficient budget due to price increases since previous quote in 2021.</li> </ul>								



	<ul style="list-style-type: none"> <li>○ Delays delivering upgraded power supply.</li> </ul>
<b>Issues Status Explanation</b>	Current issue is planning permission has been deferred.
<b>Progress Update</b>	
<ul style="list-style-type: none"> <li>• Consultation responses have been received and planning application has been reopened including all new information regarding the deferral.</li> </ul>	
<b>Next Period</b>	
<ul style="list-style-type: none"> <li>• Consultation with YAF scheduled for the 7th of May.</li> <li>• Awaiting date for planning committee to review the planning application.</li> </ul>	
<b>Reports to</b>	The project reports to the Transport Board. This is an internal board that is chaired by the Head of Transport and Highways.
<b>Exec member</b>	Cllr Peter Kilbane
<b>Director responsible</b>	James Gilchrist - Director Environment, Transport and Planning
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	<p>Executive March 2020 - Electric Vehicle Charging Strategy  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11117&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11117&amp;Ver=4</a></p> <p>Decision session Sept 2020: Approval to award the contract for the delivery of Hyper Hubs Project  <a href="https://democracy.york.gov.uk/mgIssueHistoryHome.aspx?IId=60718&amp;Opt=0">https://democracy.york.gov.uk/mgIssueHistoryHome.aspx?IId=60718&amp;Opt=0</a></p> <p>Executive July 2023 <a href="#">LEVI Pilot Funding for Askham Bar HyperHub</a></p>

<b>Project title</b>	EV Charger Asset Renewal (EVCAR)										
<b>Reporting period</b>	April 2024										
<b>Description</b>											
<p>CYC's EV strategy was approved at the March 2020 Executive Session. Fast chargers will meet the needs of residents and visitors wishing to charge their vehicles whilst parked at York's long stay car parks and Park &amp; Ride facilities and rapid chargers will be installed at key locations where users are likely to stay for shorter periods of time. Residents without off-street charging at home will also be able to use fast chargers at council car parks overnight. This project will not deal with the ultra-rapid "service station" charging facilities as this part of the strategy is being progressed through the Hyperhubs project.</p> <p>In-line with this strategy, to ensure the demand for public EV charging can be met, and to encourage people to adopt EV's, the project plans to replace all existing fast and rapid chargers and to install an additional 310 Fast charger bays spread across CYC's long stay car parks and Park and Ride sites (5% of parking spaces).</p>											
<b>Overall status previous period (March)</b>						<b>Overall status this period (April)</b>					
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Climate Change</b>	<b>Risks</b>	<b>Issues</b>	
<b>April</b>											
<b>March</b>											
<b>Resources Status Explanation</b>		<ul style="list-style-type: none"> <li>Currently no engineer in post to deal with day to day running of EV charging network. These tasks are currently being picked up by EV delivery team and maintenance contract will be managed by Head of Programmes.</li> <li>Works on separate project at Hazel Court has taken priority and have affected resources on this project.</li> </ul>									
<b>Financial Benefits Status Explanation</b>		<ul style="list-style-type: none"> <li>Difficulty in obtaining historic billing information</li> </ul>									
<b>Tasks &amp; Milestones Status Explanation</b>		Awaiting NPG to provide installation date at new substations at Monk Bar and Bishopthorpe Road car park.									

<b>Risks Status Explanation</b>	Further delays for NPG to install new substation which will delay charger activation.
<b>Issues Status Explanation</b>	<ul style="list-style-type: none"> <li>• Monk Bar legals complete NPG are yet to provide an installation date and we cannot progress until this date is set.</li> <li>• Subcontractors continue to chase NPG for this information.</li> <li>• Amendments to drawings have been complete and sent to solicitors.</li> </ul>
<b>Progress Update</b>	
<ul style="list-style-type: none"> <li>• Substation application has been moved from WGM back to BP pulse.</li> <li>• Legal drawing issues appear to have all been resolved.</li> </ul>	
<b>Next Period</b>	
<ul style="list-style-type: none"> <li>• Work with NPG to establish program for substation delivery.</li> </ul>	
<b>Reports to</b>	The project will report into the Transport Board who will provide oversight and guidance. Transport Board is chaired by the Assistant Director for Economy and Place who will take ultimate accountability for delivery of the project.
<b>Exec member</b>	CLlr Peter Kilbane
<b>Director responsible</b>	James Gilchrist - Director Environment, Transport and Planning
<b>Dependencies</b>	Hyperhubs
<b>Link to papers</b>	

<b>Project title</b>	Local Energy Advice Demonstrator (LEAD) project										
<b>Reporting period</b>	April 2024										
<b>Description</b>											
This projects focuses on harder to treat/ solid walled homes in councils designated conservation areas and homes on traveller sites. The project will create strong partnerships (including with academics, planners etc.) to provide multi-disciplinary bespoke advice. It will also embed performance monitoring technology to monitor the impact of the retrofit work in each home.											
<b>Overall status prev period (March)</b>							<b>Overall status this period (April)</b>				
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Climate Change</b>	<b>Risks</b>	<b>Issues</b>	
<b>April</b>											
<b>March</b>											
<b>Costs Status Explanation</b>		Spend is currently well within budgets. Indeed, an underspend for this year is predicted however this would not impact on meeting the scheme KPIs. A change request for the underspend to be transferred to the next financial year, has been submitted, this would allow us to engage more consultant/partners in 2024/25. We are currently awaiting the outcome of this request.									
<b>Risks Status Explanation</b>		First procurement run for a Retrofit Designer failed to attract any tender application - we have subsequently contacted invited contractors for information and to gauge interest. We will change the specification and re-release the tender for two extra weeks, in April. This risk has not yet become an issue but is being closely monitored.									
<b>Progress Update</b>											
<ul style="list-style-type: none"> <li>• £500,000 allocated from the Department for Energy Security and Net Zero via the Northeast and Yorkshire Net Zero Hub.</li> <li>• By the end of March 2024, we had approached 95 customers and offered them bespoke 1-2-1 advice about their property needs, EPC ratings, available schemes and the planning permission/ listed building consent processes.</li> </ul>											

- Level three specific training has been completed by all staff, to enable them to give specific advice on traditional and older build types.
- Required mobilisation tasks completed.
- Grant Agreements have been started with partners to enable CYC to deliver more advice, as well as to ensure the quality of the advice we are giving.

**Next Period**

In Q1 of 2024/25 period we expected to:

- Provide 84 customers with bespoke energy saving advice.
- Provide 30 customers with bespoke Advice Packs.

<b>Reports to</b>	Project delivery will be overseen by the Housing Energy Efficiency Board.
<b>Exec member</b>	Cllr Jenny Kent and Cllr Kate Ravilious
<b>Director responsible</b>	Tracey Carter - Director Economy, Regeneration and Housing
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting</b>	

<b>Project title</b>	Specialist Mental Health Housing & Support									
<b>Reporting period</b>	April 2024									
<b>Description</b>										
<p>There is a widely accepted shortage of the right type of accommodation and support to meet the needs of people in York with mental ill-health. The need to improve mental health housing and support in the city has been highlighted and committed to in several key strategic documents. The deficit of housing and support options for people with <i>multiple and complex needs</i>, particularly around mental health and substance misuse was identified as a priority in the 2019 Resettlement Review of the entire housing pathway (PR000190).</p> <p>This project will ensure that people with complex mental health needs, including those with associated substance misuse issues and behavioural difficulties, can access the right type of housing, with the right level of support, at the right time to meet their needs. The project will tackle the local gap in specialist mental health supported accommodation and as a result prevent unnecessarily lengthy stays in hospital or high-cost out-of-area placements. The project will also provide a pathway to combat the high incidence of local placement breakdown within the current offer of generic hostels or low support accommodation. It will increase our ability to meet the multiple and complex support needs of people with mental ill-health and decrease the high numbers of individuals 'bouncing' around the system between homelessness, hospital, prison, and supported housing. This will not only reduce the significant financial cost of extremely expensive placements it will also reduce the significant human cost to some of York's most vulnerable residents.</p>										
<b>Overall status previous period (March)</b>							<b>Overall status this period (April)</b>			
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Climate Change</b>	<b>Risks</b>	<b>Issues</b>
<b>April</b>										
<b>March</b>										
<b>Costs Status Explanation</b>		Increased due to the additional building works required on the property as a result of a major leak. It is also likely that CYC will have to pay for the installation of the CCTV. This is currently being investigated.								

<b>Resources Status Explanation</b>	Project manager left in December, however another officer was seconded to the position on a temporary basis. The secondment ends towards the end of June 2024 and there is a danger that Phase 1 may not be complete by then.
<b>Tasks &amp; Milestones Status Explanation</b>	There was a pause in the project due to a substantial additional building works due to a leak. There has been a delay in finalising the S75 Agreement with ICB as well as the Housing Management Agreement.
<b>Climate Change Status Explanation</b>	This status has yet to be fully assessed.
<b>Issues Status Explanation</b>	Leak in the property has delayed the project delivery which is now behind the initially set timescales. Delay in negotiating S75. Delay in finalising the Housing Management Agreement.

## Progress Update

### Phase 1 - Pilot

Governance - Cross-directorate workshop held on 26 January 2024 to give update on the project and discuss and agree on the command understanding of the pilot project and how it fits in the wider review of the resettlement pathway.

### Buildings

- Meeting about Holgate building worksteam was held on 22 March 2024, reviewed actions from the previous meeting.
- CCTV quotes is awaited as are quotes for fibre and Wi-Fi. The next update meeting is booked for 19 April 2024.
- Building works have largely finished but there are areas which require painting.
- The damaged ceiling following a major leak has been repaired, the room is being dried out.

### Cohort

- Expensive supported living service users were highlighted initially for potential cohort inclusion. This list will be looked at closer to the service opening. The commissioning team have hired two reviewing officers which gives this project additional capacity to undertake the review of the cohort.

- Cohort identification meetings with stakeholders from social work teams, resettlement, ICB, housing options will be pulled together once again as the procurement gets closer to the launch stage.

### **Model**

- Short Market Engagement continues - current consideration of Crisis beds within model.
- Full Service Specification and a KPI Schedule have been developed and shared with other stakeholders in housing, public health and ICB.

### **Procurement**

- Procurement department have drafted tender documentation and most of the queries have been closed out with input from the Commissioning team. Legal department advised that the tendering process cannot start until the s75 Agreement has been renegotiated with ICB.

### **Governance/Legal**

- The existing S75 agreement is currently being redrafted by the Senior Lawyer - Contracts & Commercial (Solicitor) following input from Commissioning. The last meeting between the Commissioning and the Senior Lawyer of CYC was held on 08/04/2024. Consideration is being given to update the agreement to cover the initial 12 months of MH Housing and Support Service delivery at 92 Holgate. This will avoid any further delays to the delivery of this Phase 1 of the project.
- The Service Specification has been finalised by the Commissioning.
- The Property Lease document has been finalised by the Property Services.
- The overarching Service Contract has been finalised and queries on data protection and insurance closed out by the Information Governance and Risk and Insurance Teams.
- Commission visited 92 Holgate to see the works completed, photo evidence gathered



**Phase 2 - Mental Health Housing First**

Service is now at full staffing complement.

**Phase 3 - Housing Development**

Sub-project group has been set up to cover both Holgate Road (Pilot) and potential works at Queen Anne's Drive for Hub. This was paused due to the departure of the previous project manager but since been revived.

**Next Period****Governance Legal**

- S75 variation with ICB to be worked on and negotiated with ICB by CYC Senior Lawyer modelled on the duration of the initial 12 months of the Phase 1 of the project delivery. Seek input from Finance Manager in relation to Schedule 3- Contributions.
- Housing to finalise the Housing Management Agreement.

**Building**

- Hold further discussion between housing, repairs and commissioning on 19 April in relation to the works completed so far and anything else which will bring this property to its final finished state.
- Planning Permission
- Technology/CCTV - obtain quote for CYC sign off.
- Property services rental valuation, below the market value.

**Cohort**

- Cohort identification meetings with stakeholders from social work teams, resettlement, ICB, housing options will be pulled together once the procurement gets closer to the launch stage.

**Model**

- Coproduction principles pulled into a deliverable service model
- Codify stakeholder holistic support
- Engage with LACs/Pathway to recovery

**Procurement**

- Advertise the tender opportunity and engage the market
- Select and appoint suitable provider
- Contract award

<b>Reports to</b>	Project Board
<b>Exec member</b>	CLlr Jo Coles
<b>Director responsible</b>	Michael Melvin Interim Corporate Director of Adult Services and Integration
<b>Dependencies</b>	
<b>Link to paper if it has been to another meeting</b>	Executive Nov 2023 – <a href="#">Specialist Mental Health Housing and Support</a>

<b>Project title</b>	Carbon Reduction									
<b>Reporting period</b>	April 2024									
<b>Description</b>										
The Carbon Reduction Programme will deliver meaningful carbon reduction projects, contributing to the city's net zero carbon ambition by 2030, reducing council emissions and building advocacy and inspiring action throughout the next decade.										
<b>Overall status this period (April)</b>										
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Climate Change</b>	<b>Risks</b>	<b>Issues</b>
<b>April</b>										
<b>Costs Status Explanation</b>	<ul style="list-style-type: none"> <li>Existing funding commitments have been agreed.</li> <li>Some actions in the Climate Change Action Plan are still unfunded.</li> </ul>									
<b>Resources Status Explanation</b>	<ul style="list-style-type: none"> <li>Recruitment for Renewable Energy Manager required</li> </ul>									
<b>Tasks &amp; Milestones Status Explanation</b>	<ul style="list-style-type: none"> <li>Delay to NFF and bad weather presents risk for missing our tree planting target for the 2023/24 planting season.</li> <li>Loss of Project Manager for GEP has created delays as new recruitment required.</li> <li>Delay in board approval for the York LINC Pilot presents a risk to delivery by the funder deadline of March 2025.</li> </ul>									
<b>Risks Status Explanation</b>	<ul style="list-style-type: none"> <li>New Risks associated with Green Streets - see project Risk register for details</li> <li>Approval of Climate Change Strategy removes political risk (at least short-term).</li> <li>Requirement for financial savings will reduce our budget next financial year but the team continues to be successful in securing external grant funding to support delivery.</li> </ul>									
<b>Issues Status Explanation</b>	<ul style="list-style-type: none"> <li>Resident objections relating to Green Streets tree planting.</li> <li>Stakeholder concerns for the development of the GEP.</li> <li>Delays to LINC Pilot approval pose challenges to delivery within funder deadline.</li> </ul>									
<b>Progress Update</b>										
<b>Reporting</b>										

- City-Wide and Council annual emissions report 2023/24 is being prepared for publication in October 2024 (EMDS).
- Greenhouse Gas Accounting methodology will be discussed at Corporate Scrutiny Climate Change and Scrutiny Management Committee on 22nd April 2024.
- CYC will voluntarily participate in DEFRA's Adaptation Reporting Power round (ARP4). The deadline for submission is December 2024.

### **Net Zero Fund**

- Grant Funding Agreements from the Mayoral Combined Authority have been signed. Individual projects are moving into delivery stage.
- Tender documents have been issued for the Elvington Lane & North Wigginton Renewable Feasibility studies.
- Recruitment of a Project Manager for the Harewood Whin Green Energy Park project is underway

### **Decarbonisation Plans**

- Site visits at Hazel Court Eco Depot and Burnholme Centre have been completed. Draft Heat Decarbonisation Plans are due to be completed in April.
- 9 additional council sites have been identified for Heat Decarbonisation Plans and will be the subject of a Low Carbon Skills Fund (LCSF) application. The LCSF application window is open 17th April - 1st May.

### **Business & Commercial**

- Next Green Business Forum event has been postponed due to Mayoral election. The GBF will return in June with a session based on Transport and Logistics.

### **Natural Environment**

- Green Streets tree planting is underway. Delays have been experienced due to a delay in receiving the Grant Funding Agreement from the White Rose Forest and wet weather in February and March. We have now completed planting at 4 out of 13 sites with 1,300 trees in the ground. The deadline for all planting this season is end of April. Any sites that we're unable to complete by this date will be delayed until the next planting season.

- Micro-woodland shortlisting has resulted in 6 suitable sites. These will be assessed and prioritised. A decision paper will be presented to EMDS in July to confirm the site locations for planting in October.
- The York LINC Pilot proposal has been provisionally approved by the Project Board following a delay. Procurement for specialist support is scheduled to begin in April.

**Accelerator**

- The Outline Business Case for a York and North Yorkshire net zero accelerator is being developed for submission.
- A delayed start for June is being requested to support staff recruitment.

**Other**

- A report setting out the proposal to produce and consult on an Offsetting Strategy is being prepared for Executive Member Decision Session (EMDS) in May.
- The Climate Change Action Plan is under review - an updated version will be submitted for approval at EMDS in June.

**Next Period**

- Submit funding application for Low Carbon Skills Fund (subject to approval)
- Submit Offset Strategy report for EMDS
- Complete Outline Business Case for Net Zero Accelerator project
- Recruitment for Harewood Whin GEP Project Manager
- Complete procurement for Renewable Energy feasibility study

<b>Reports to</b>	
<b>Exec member</b>	Councillor Jenny Kent and Councillor Kate Ravilious
<b>Director responsible</b>	Neil Ferris - Corporate Director of Place
<b>Dependencies</b>	

<b>Link to paper if it has been to another member meeting</b>	
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<b>Project title</b>	HR System Transfer to Cloud									
<b>Reporting period</b>	April 2024									
<b>Description</b>										
This project is to transfer City of York Council's Payroll and HR database, iTrent provided by Midland HR from an on-premise solution to a cloud hosted solution.										
<b>Overall status this period (April)</b>										
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Climate Change</b>	<b>Risks</b>	<b>Issues</b>
April										
<b>Scope Status Explanation</b>		The project team are negotiating the contract, and this fluctuates some of the scope.								
<b>Costs Status Explanation</b>		The project team are negotiating the contract, and this fluctuates some of the cost.								
<b>Progress Update</b>										
The project team have been working to support HR, Payroll and BI as we re-contract with MHR. Work stream leads that use iTrent have had meetings with MHR software consultants to consider the following:										
<ul style="list-style-type: none"> <li>• implications moving to cloud hosting</li> <li>• to validate the details of the work required</li> <li>• to identify the resources required to run to our HR and Payroll</li> <li>• to implement the change and test our processes</li> </ul>										
Project governance has been set up and a draft PID has been shared with the iTrent and ICT Boards. Data cleansing has commenced and training requirements have been identified to support this.										

**Next Period**

- Finalise the contract requirements including the Softcat Framework
- Consider MHR response to our additional cyber security questions
- Progress the DPIA
- Recruitment within Payroll, HR Admin and Business Intelligence
- SFTP architecture agreement / setups
- Continue with data cleansing

<b>Reports to</b>	ICT Board
<b>Exec member</b>	ClIr Katie Lomas
<b>Director responsible</b>	Helen Whiting – Head of HR
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting</b>	



<b>Project title</b>	Green Waste									
<b>Reporting period</b>	April 2024									
<b>Description</b>										
<p>This project will deliver the technology and processes to facilitate the introduction of a charge for collecting garden waste (green bins) across the city. This will generate additional income to ensure the continuation of the service to residents and potential future expansion to serve additional properties within York in the future.</p> <p>The project scope includes the following:</p> <ul style="list-style-type: none"> <li>• Year 1 (Phase 1) <ul style="list-style-type: none"> <li>○ a) formalisation of a revised waste policy</li> <li>○ b) introduce a subscription service for garden waste collections.</li> </ul> </li> <li>• Future years <ul style="list-style-type: none"> <li>○ c) replace bags for bins for key areas</li> <li>○ d) round optimisation.</li> </ul> </li> </ul> <p>The current project is focused on delivering a green waste scheme by July 2024.</p>										
<b>Overall status this period (April)</b>										
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Climate Change</b>	<b>Risks</b>	<b>Issues</b>
<b>April</b>										
<b>Progress Update</b>										
<p>Following an Executive decision on 24th Jan 2024 to approve the introduction of a Green Waste Charge, a project to manage the delivery of the scheme was started at the beginning of February.</p>										

Project governance arrangements have been established, including board structure and project team consisting of representatives from key service groups. A project manager has been assigned from ICT to co-ordinate resources and manage delivery by July 2024. A project plan has been created to show key tasks and expected timeframes.

Key deliverables achieved during this period include:

- Contract awarded to Granicus for a replacement CRM
- Contract awarded to Permiserv to supply Bin Licences
- Service design process maps completed
- Granicus Solution Design Document created and signed-off
- Project documentation created including:
  - Business Case
  - Risk Register
  - Stakeholder Map
  - Project structure chart
  - Draft PID
  - CYC Timeline (Gantt)
  - Granicus Implementation Plan
- Web Form Training started
- Web server infrastructure configured by Granicus
- Local Integration Manager (LIM) – server created and installed
- Permiserv engaged including access to test system
- Integration details sent to Granicus
- Marketing Strategy completed

Following review and sign-off of the Solution Design document, Granicus began the solution build w/c 25th March. Granicus are doing the initial build of forms as this approach will speed up development. Training and shadowing is included for CYC teams to enable future CRM forms to be built in-house.

**Next Period**

The primary focus in the next period will be to support Granicus with the form build process and integration with IT systems, as well training for key CYC staff.

Marketing & Communications Team will be supporting the project to initiate a publicity drive using the current GovDelivery service to send information to residents already subscribed to the Waste Bulletin, and via other channels. This will invite residents to register an early expression of interest in the Green Waste Scheme.

Key tasks to include:

- Regular ‘show and tell’ sessions will start as part of the build process
- Web Form Training scheduled during the period 8th April to 18th April on various dates
- Delivery of a first build release to CYC is expected to be around 6th May
- Initial solution testing by Granicus and CYC during May
- Customer awareness and early expressions of Interest using GovDelivery to be progressed during April
- Ongoing project management planning and monitoring

<b>Reports to</b>	A project board has been established with the sponsor. The Green Waste board will report into the CRM Replacement board as a sub-project which will utilise the new CRM platform from Granicus.
<b>Exec member</b>	Councillor Jenny Kent and Councillor Kate Ravilious
<b>Director responsible</b>	James Gilchrist - Director Environment, Transport and Planning

<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting</b>	

<b>Project title</b>	Mansion House									
<b>Reporting period</b>	April 2024									
<b>Description</b>										
Refurbishment of the Mansion House, York centre. This is a large scope of renovation works following an extensive condition survey in March 2023. Budget of £1.273m has been funded primarily by a CRAM bid and is now approved.										
<b>Overall status this period (April)</b>										
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Climate Change</b>	<b>Risks</b>	<b>Issues</b>
<b>April</b>										
<b>Progress Update</b>										
<ul style="list-style-type: none"> <li>• Approval for the budget was given in February 2024 at full council budget meeting.</li> <li>• Budget is available from 1st April 2024 onwards.</li> <li>• Procurement for the principle lead architect and design team is now ongoing with appointment expected by end of April 2024.</li> <li>• Design, programme and specification work will take place during May/ June/ July in preparation for a construction tender to be run in the Autumn 2024 for a proposed January 2025 start date.</li> <li>• All dates are indicative at present.</li> </ul>										
<b>Next Period</b>										
<ul style="list-style-type: none"> <li>• Appointment of Principle architects by end of April 2024.</li> <li>• Programme of design and works prepared May 2024.</li> <li>• Scope and specification of works agreed June/ July 2024.</li> </ul>										
<b>Reports to</b>	Mansion House Refurbishment Project Board									

<b>Exec member</b>	Cllr Claire Douglas
<b>Director responsible</b>	Pauline Stuchfield - Director Customer and Communities
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting</b>	