

Update of Major Projects

Over the page is a summary of the Council's Major projects:

Please note before reviewing the "Large" project information:

- The Summary of "Large" projects will evolve over time as projects progress, are completed and new projects are initiated and is provided to inform the committee in performing its role of risk and assurance of the project management approach.
- Any project that achieves a score of 80 or more out of 160 qualifies as a "Medium/Large" or Major project and is included in this list.
- Executive is responsible for scheme financing/policy and Scrutiny will perform detailed reviews of any relevant project.
- The status (RAG – Red, Amber or Green) is provided as an overview. (RAG description, below, as agreed at the July 2016 A&G committee)

Green	All the elements of delivery are within acceptable parameters with risks managed.
Amber	There are risks/issues with one or more elements of delivery. There is a plan in place to bring the project back within acceptable parameters and it is in the control of the project team.
Red	There are issues with one or more elements of delivery and there is no plan in place to mitigate or there is a plan emerging, but it is out of the control of the project team

Large projects summary	Lead Officer	Governance	RAG Feb 2023	RAG Mar 2023	Direction of travel
York Central	David Warburton	YC Strategic Board YC Delivery Co-ordination Board	Amber	Amber	Same
Castle Gateway	Katie Peeke-Vout	Castle Gateway Working Group	Amber	TBC	TBC
Local Plan	Alison Cooke	Local Plan Working Group	Amber	Amber	Same
Outer Ring Road (A1237)	Gary Frost	YORR Project Delivery Group Technical Working Group	Amber	Amber	Same
Housing Delivery Programme	Sophie Round	Housing Delivery Programme Board	Amber	Amber	Same
Provision of School Places	TBC	Children and Education Directorate Management Team	Amber	Amber	On hold
Smart Travel Evolution Programme (STEP)	Shoaib Mahmood	Step Board Transport Board	Green	Green	Same
Flood Risk	Steve Wragg	Environment Agency Programme Board	Green	Green	Same
City Centre Access	Catherine Higgins	Transport Board	Green	Green	Same
Hyperhubs	Stuart Andrews	Transport Board	Amber	Amber	Same
Future Library Investment Programme (FLIP)	Andy Laslett	FLIP Working Group	Amber	Green	Better
Council Housing Energy Retrofit Programme	Jeremy Smawfield	Housing Energy Efficiency Board	Amber	Amber	Same

Haxby Station	Richard Holland	NSF Board (DfT; Network Rail etc.)	Amber	Amber	Same
York Station Gateway	Brendan Murphy	Station Project Board Infrastructure Delivery Board	Amber	Amber	Same
York and North Yorkshire Catchment Flood Management Project	TBC	Project Governance Board North Yorkshire Flood Risk Partnership	Amber	Green	Better
Family Hubs Implementation Project	Niall McVicar	Health and Well-being Board Project Board	Green	Green	Same
Safety Valve	John Scaife	Inclusion Group Steering Group	Green	Green	Same
Connecting Our City Project	Kate Helm	York Mental Health Partnership Project Steering Group	Green Dec 22	Green Mar 23	Same <i>Quarterly reporting</i>
Harewood Whin Green Energy Park	Alex Eburne		n/a	Amber	New
Responsive Care and Support Pathway Redesign	Judith Culleton / Edward Njuguna	Reablement Task and Finish Group Health and Wellbeing Board	n/a	Green	New

Detailed Updates

Project title				York Central						
Reporting period				March 2023						
Description										
York Central is a key strategic development site for economic growth and housing delivery for the city. The majority of the land is in the ownership of Network Rail and Homes England. CYC have played an active role in de-risking the site and accelerating delivery with public sector partners. The site and the opportunity it presents have recently been positioned at all levels of Government as a priority site for the delivery of locally led regeneration and development, that will manifest significant benefits for the city. The capacity for the site to accommodate high quality new office accommodation, with new public realm and a new station entrance is vital to attract inward investment and its contribution to the achievement of the local plan housing targets is also a key consideration.										
Overall status this period (Mar)						Overall status previous period (Feb)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
Mar										
Feb										
Costs Status Explanation		<ul style="list-style-type: none">Exec report approved in April confirming additional CYC funding to support enabling infrastructure delivery, although cost pressure remains.								
Resources Status Explanation		<ul style="list-style-type: none">Project Management by Homes England and timely information co-ordination by the contractor are key to successful delivery – there is some pressure on the project team.								
Tasks & Milestones Status Explanation		<ul style="list-style-type: none">Homes England and Network Rail as major landowners are now leading project delivery. CYC involvement is now as a part funder and on the regulatory/adoption elements.The contract for the delivery of the enabling infrastructure is progressing well on site, but some elements of detail design and associated planning conditions remain to be resolved ahead of construction. The construction of the site access and the ECML bridge is key to opening the site up for development.Homes England are actively seeking a development partner for the site, with the process progressing.								
Risks Status Explanation		<ul style="list-style-type: none">Risks associated with the project are complex and interdependent. Active risk management is ongoing with Homes England responsible for the infrastructure delivery.Significant number of pre commencement conditions and highway adoption approvals are required prior to construction. Which are progressing, but these are the responsibility of Homes England.								
Issues Status Explanation		<ul style="list-style-type: none">Landowners carrying out due diligence and cost management on the project.								

Current status

- A further round of community engagement was undertaken in March including further information about the new square and proposed government hub. There were a combination of in person and on-line events with a further period for comments to be submitted.
- Work is progressing on the main infrastructure contract with significant site earthworks by Sisk visible on site.
- The project team have prepared and submitted some of the additional detail required to discharge planning conditions – with work progressing on other elements.
- Temporary car parking to rear of railway station opened in January and the Cinder Lane Access has been diverted.
- The NRM main entrance has re-located to allow preparatory work for the construction of the new Central Hall.

Future outlook

- The Highway adoption processes is being coordinated with Homes England in respect of the new infrastructure.
- Homes England continue to work through the submission of information necessary to discharge planning conditions.
- Homes England continue to progress the process to select a developer partner.
- Construction work on site progressing.

Reports to	York Central governance structures and Executive.
Exec member	Cllr Keith Aspden
Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	Local Plan Policy, Economic Strategy, City Transport Policy and external funding bids.
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive December 2015 – York Central and Access Project http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=8844&Ver=4</p> <p>Executive July 2016 – York Central http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=9303&Ver=4</p> <p>Executive November 2016 - Consultation on access options / Third party acquisitions http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=9307&Ver=4</p> <p>Executive July 2017: Project and Partnership Update</p>

	<p>http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10188&Ver=4</p> <p>Executive November 2017 - Preferred Access Route and Preparation for Planning</p> <p>http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10193&Ver=4</p> <p>Executive March 2018 - York Central Access Construction</p> <p>http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10189&Ver=4</p> <p>Executive June 2018 – Masterplan & Partnership Agreement</p> <p>http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10469&Ver=4</p> <p>Decision Session August 2018 – York Central Design Guidelines</p> <p>http://modgov.york.gov.uk/ieListDocuments.aspx?CId=875&MId=10847#AI49619</p> <p>Executive August 2018</p> <p>York Central Update – Western Access</p> <p>http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10471&Ver=4</p> <p>Executive November 2018 – York Central Enterprise Zone Investment Case</p> <p>http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10474&Ver=4</p> <p>Executive January 2019</p> <p>York Central Partnership Legal Agreement</p> <p>http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10476&Ver=4</p> <p>Executive July 2019 - York Central Partnership Update</p> <p>http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11107&Ver=4</p> <p>Executive October 2019 – Update</p> <p>http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4</p> <p>Executive July 2020 – Update</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12295&Ver=4</p> <p>Executive April 2021 – York Central & York Station Gateway Update</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12510&Ver=4</p> <p>Executive April 2022 – York Central Enterprise Zone Funding Agreement</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12802&Ver=4</p>
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Project title		Castle Gateway								
Reporting period		February 2023								
Description										
City of York Council (CYC) is one of the principal landowners in the area around Piccadilly, the Eye of York, St George’s Field and the Foss Basin. This area is being referred to as the Castle Gateway and many parts of the area are underused, semi derelict or of poor quality. Many of the properties are for sale or owned by investors and there is a risk that the area will continue to be blighted or that important sites will be developed in a piecemeal manner. The area is urgently in need of a fresh vision to improve the locality and create a socially and economically sustainable future. As the principal landowner, CYC will be instrumental in delivering a joined-up regeneration of the area which will maximise social and economic benefits for the city.										
Overall status this period (Feb)						Overall status previous period (Jan)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
Feb										
Jan										
Costs Status Explanation		<ul style="list-style-type: none">In Autumn 2021 the Executive approved a further budget of £2.15m to progress the Castle Mills and St George’s Field schemes to detailed design stage and procure contractors, and to secure planning for the Castle and Eye of York scheme.The project remains within budget at this time, as the work on the St George’s Field MSCP has been paused, although some of the additional work resulting from the delay at Castle Mills will require the use of some of the St George’s Field budget. The Executive will only be asked to make a decision to proceed with construction phase once tender prices have been received, de-risking any cost inflation due to current market conditions and allowing a further review of project viability before any further financial commitment.								
Financial Benefits Status Explanation		<ul style="list-style-type: none">An economic business case assessment which was prepared for the unsuccessful Levelling Up Funding bid, identified the benefit cost ratio of funding sought to be 2.7, however these benefits being achieved are dependent on external funding being secured.The sales values of the apartments at Castle Mills will provide a profit which will be reinvested into the wider public benefits of the masterplan.								
Tasks & Milestones Status Explanation		The delivery of the Castle Gateway Masterplan has been delayed due to a number of factors. Firstly, the Government delay to the announcement of schemes successful under the second round of the Levelling Up Fund, and secondly, as reported to Executive in June 2022, due to issues with developing the Castle Mills detailed design.								
		This is a complex project to deliver an ambitious masterplan, and as such it has significant risks to its delivery. Whilst mitigation and monitoring of risks is being undertaken, the project is likely to remain at risk throughout delivery. As the								

Risks Status Explanation	different projects that make up the masterplan move into delivery, each has its own dedicated risk register which feeds into the programme level risk register. The key headline risks reported here are taken from the programme risk register.
Issues Status Explanation	The programme issues remain under review and are managed by the project team.
<p>Current status</p> <p>Castle Mills Officers have continued discussions with Wates as part of the termination process and the review of the design work undertaken to date. The project team have taken this opportunity to undertake a business case review for the delivery options for the scheme, taking in to account the current financial climate and the market in York. The preparation of the procurement pack, and commencement of procurement of a new contractor, is on hold until we have reviewed the business case.</p> <p>St George's Field Officers continued to build the evidence base to inform a future decision on car parking in this area of the city centre.</p> <p>Castle and Eye of York The Levelling Up Fund Bid submitted by the Council to deliver the Castle and Eye of York scheme was not successful in securing funding. Officers will review the business case and explore options for delivering the scheme.</p> <p>Planning Officers have continued to work with the statutory consultees to implement design changes and provide the necessary supplementary information. Once these have been resolved, a planning committee date can be agreed.</p> <p>Procurement Strategy A procurement strategy for procuring a contractor to undertake the next stages of the design through to construction has been undertaken. Some additional design work has been identified to minimise the risk of design change once the contractor has been appointed. Until the design changes referenced above are fixed, this additional design work and procurement pack preparation work is on hold.</p>	
<p>Future outlook</p> <p>Castle Mills</p>	

Undertake business case review of the Castle Mills scheme to consider the current financial climate and market conditions. Subject to outcome, prepare procurement strategy, compile documents necessary for procurement and procure a contractor to undertake the RIBA 4 design and produce a construction cost for the Castle Mills scheme.

St George's Field

Collect improved data on parking demand, engage with city centre stakeholders, and explore alternative options to maximise surface car parking provision at St George's Field.

Castle and Eye of York

The Project Team will continue to work with statutory officers and planning, to respond to the comments on the scheme, providing the necessary supplementary information and design changes. The business case for the scheme will be reviewed and alternative funding sources explored.

Reports to

The Executive have approved a whole series of recommendations over the years to advance the project, with delivery of these being the responsibility of the Castle Gateway Working Group. This working group was established in January 2017 and serves as the project board and meets on a monthly basis. It is chaired by the Director of Place, and the wider interests of the council are represented by the Heads of Regeneration and Economy, Head of Highways and Transport, Head of Planning and Development Services, Head of Environmental Services, Head of Housing Delivery and Asset Management, Head of Legal Services, Chief Finance Officer and Head of Property.

The Castle Gateway project manager has defined expenditure levels under the Council's Contract Procedure Rules. Any decisions that are outside the remit of previous recommendations from the Executive are taken to the appropriate decision making route as set out by the council's governance and decision making framework. Dependent on the nature and scope of the issue this may be an officer decision, Executive Member decision, or require a full Executive decision.

Exec member

Cllr Nigel Ayre

Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	Local Plan Policy, City Transport Policy
Link to paper if it has been to another member meeting	<p>Executive October 2015 - York's Southern Gateway http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8842&Ver=4</p> <p>Executive November 2016 - Land Assets on Piccadilly https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9307&Ver=4</p> <p>Executive January 2017 – Update York Castle Gateway https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9309&Ver=4</p> <p>Executive August 2017 - Proposed Temporary Use of Part of Castle Car Park https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10190&Ver=4</p> <p>Executive April 2018 - Castle Gateway Masterplan http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10197&Ver=4</p> <p>Executive October 2018 - Proposed Temporary Uses of Part of Castle Car Park https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10473&Ver=4</p> <p>Executive October 2019 – Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4</p> <p>Executive January 2020 –Phase One Delivery Strategy https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11115&Ver=4</p> <p>Executive October 2020 – Update and Business Case Review https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12297&Ver=4</p> <p>Executive June 2022 – Castle Gateway Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=13287&Ver=4</p>

Project title				Local Plan					
Reporting period				March 2023					
Description									
<p>The 'Local Plan' is a citywide plan which sets the overall planning vision and the spatial land use strategy for the city. It provides a portfolio of both housing and employments sites for at least a 15 year period and will set the Green Belt boundaries for York. In addition it incorporates both policies and approaches to set the context for development management decisions. Effectively, it sets out the opportunities and policies on what will or will not be permitted and where, including new homes and businesses.</p> <p>The Local Plan must be accompanied by an infrastructure delivery plan setting out the Council’s approach to strategic infrastructure and its funding. All housing and employments sites included must be viable and deliverable this is directly linked to future approaches to planning gain i.e. CiL and S106.</p> <p>In response to both the Council resolution in autumn 2014, and the changed national and local context, officers have initiated or a series of work streams to inform the next stages of plan production. This relates to housing need, economic growth and the related need for employment land, and detailed site assessments.</p> <p>The production of the plan has to be in accordance with statute and national guidance. This includes a legal requirement to work with neighbouring authorities. It also means that the plan must be subject to Sustainability and Environmental Assessments. It will also ultimately be subject to an independent examination by a government inspector.</p>									
Overall status this period (Mar)					Overall status previous period (Feb)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Mar									
Feb									
Scope Status Explanation		Take the Local Plan through examination in public (EIP) and to adoption as statutory development plan for York. This includes completion of additional work requested by the Inspectors or required to inform the Examination as well as public consultation, when required.							
Costs Status Explanation		Cost associated with EIP, modifications consultation and adoption. Staffing costs to ensure timely delivery and adequately resourced EIP as well as consultancy support. Additional information requested by Inspectors can incur additional costs.							
Resources Status Explanation		The majority of expert consultancy support and spend has now been completed. There will be ongoing consultancy spend and this has been awarded additional funding to support the plan process. There is a recognised shortage of planners							

	and securing an additional resource for the team is challenging despite considerable efforts.
Tasks & Milestones Status Explanation	Inspectors have agreed the timeframe for the final statutory Main Modifications consultation starting 13th February - 27th March 2023. Submission to the Planning Inspectorate potentially May 2023.
Risks Status Explanation	Risks associated with examination of Local Plan by Planning Inspectorate. Delay to examination process as a result of resourcing.
Issue Status Explanation	Potential challenges from the proposed modifications stage of consultation.

Current status

- Inspectors have agreed the Main Modifications Schedule to the submitted Local Plan following close of hearing sessions in September 2022.
- Executive agreed to the formal consultation on Main Modifications on 26 January 2023.
- Consultation on the Main Modifications for a statutory period of 6 weeks started on 13 February until 27 March. The consultation also includes evidence base submitted for Examination since 2021.
- Consultation documents and response available via www.york.gov.uk/localplanconsultation2023.

Future outlook

- Responses to the Main Modifications consultation will be collated and submitted to the Planning Inspectors for their final report.
- Local Plan adoption is likely summer / autumn 2023.
- More information on the Local Plan EiP progress is available to view at: www.york.gov.uk/localplanexamination

Reports to	Executive, Local Plan Working Group
Exec member	Cllr Keith Aspden, Cllr Nigel Ayre, Cllr Andrew Waller
Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	Deliverability of York Central
Link to paper if it has been to another member meeting	Executive July 2015 https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=8840&Ver=4 Executive June 2016 -City of York Local Plan – Preferred Sites

	<p>Consultation http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9191&Ver=4</p> <p>Executive December 2016 – Update on Preferred Sites Consultation and Next Steps https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9308&Ver=4</p> <p>Executive January 2017 - Update on Local plan https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9309&Ver=4</p> <p>Executive July 2017 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10188&Ver=4</p> <p>Executive January 2018 - Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10195&Ver=4</p> <p>Executive May 2018 City of York Local Plan – Submission https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10198&Ver=4</p> <p>Executive September 2018 Supplementary Planning Documents to support the emerging York Local Plan https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10472&Ver=4</p> <p>Executive March 2019 - Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10479&Ver=4</p> <p>Local Plan Working Group October 2020 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&MId=12429&Ver=4</p> <p>Local Plan Working Group, March 2021 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?MId=12777</p> <p>Local Plan Working Group, April 2021 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&MId=13028&Ver=4</p> <p>Local Plan Working Group, July 2021 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&MId=13135&Ver=4</p> <p>Executive December 2021 - City of York Planning Policy Housing Delivery Action Plan (HDAP) https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12798&Ver=4</p> <p>Local Plan Working Group, March 2022 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&MId=13570&Ver=4</p> <p>Local Plan Working Group, July 2022 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&MId=13718&Ver=4</p>
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	<p>Local Plan Working Group, Dec 2022 – Update</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&MId=13873&Ver=4</p> <p>Local Plan Working Group, Jan 2023 – Update</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&MId=13874&Ver=4</p> <p>Executive January 2023 - Update</p> <p>https://democracy.york.gov.uk/documents/s165049/Report%20-%20Local%20Plan%20Modifications.pdf</p>
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Project title				Outer Ring Road (A1237)					
Reporting period				March 2023					
Description									
<p>This project combines the previously separate schemes - YORR roundabout upgrades & YORR dualling (phase 1). This project has already delivered an upgrade of the Wetherby Road roundabout in 2018/19 to the new standard 3 lane approaches and 2 lane exits on the A1237. This project will continue by upgrading the stretch of the A1237 to dual carriageway standard between the A19 junction and Little Hopgrove junction, including the upgrade of the 5 roundabouts on this stretch to the standard already set by the Wetherby Road upgrade. This project will increase the capacity of the ring road, particularly of the roundabouts being upgraded, to reduce orbital and radial journey times. The A1237 roundabout at Great North Way will also be improved as part of this project (although this lies outside the stretch which is to be dualled).</p>									
Overall status this period (Mar)					Overall status previous period (Feb)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Mar									
Feb									
Costs Status Explanation		The last cost plan was produced in February 2021 showing that the scheme is broadly within the budget but some of the contingency is at risk. A review of land prices and the additional items recommended in the scheme e.g. diverting Bridleway No. 4 have now put that contingency at greater risk. A full cost review will now be undertaken following the October 2022 planning application submission.							
Tasks & Milestones Status Explanation		The planning application was submitted in September 2022 and the team are now looking at the programme into the future stages which will include completing the detailed design, drafting the final business case, preparing the CPO documentation and submitting a made order to the Secretary of State.							
Risk Status Explanation		There are a number of risks rated as amber, but the two key risks which are relevant at this stage are getting planning approval and acquiring land. These risks will be relevant for at least the next six – nine months and the project team are working on them continuously.							
Issues Status Explanation		The landowners at Cliftongate business park have stated their support for the scheme but have objected to the planning application on a number of grounds mainly based around the impact on their business particularly during construction.							
Current status									
<ol style="list-style-type: none">Continue negotiations to purchase land by private agreement.Continue responding to queries and comments on the planning application as required.									

<ol style="list-style-type: none"> 3. Provide additional information to statutory consultees as requested on the planning application. 4. Review updated Appraisal Specification Report. 5. Review updated version of the updated LTN 1/20 assessment. 6. Continue with detailed design. 7. Complete structures design. 8. Continue to work with utility companies affected by the scheme. 	
Future outlook <ol style="list-style-type: none"> 1. Continue negotiations to purchase land by private agreement. 2. Continue responding to queries and comments on the planning application as required. 3. Provide additional information to statutory consultees as requested on the planning application. 4. Share the updated Appraisal Specification Report with the combined authority. 5. Prepare pack of revised information for planning authority to re-consult. 6. Continue with detailed design. 7. Complete structures design. 8. Continue to work with utility companies affected by the scheme. 	
Reports to	Project reports into the Transport board, Project Board and Lead Members Board
Exec member	Cllr Andy D'Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	LTP4, Local plan
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive W Yorkshire Transport Fund – 24 Nov 16 http://democracy.york.gov.uk/documents/s110381/WYTF%20Exec%20Nov%202016%20v5.pdf</p> <p>Executive July 2017 - Proposed York Outer Ring Road Improvements / Approach to Deliver https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10188&Ver=4</p> <p>Executive December 2018 - A1237 Outer Ring Road – Dualling Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10475&Ver=4</p> <p>Executive September 2019 - Improvements Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11109&Ver=4</p>

	<p>Executive February 2020 – Dualling from A19 Rawcliffe to A64 Hopgrove https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=11116&Ver=4</p> <p>Executive June 2020 – Phase 1 Dualling - Procurement Strategy, Approach to Public Engagement and Landscaping https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=12293&Ver=4</p> <p>Executive March 2021 - Phase 1 Dualling - Resolution in principle to promote a Compulsory Purchase Order and associated Side Roads Order https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=12509&Ver=4</p> <p>Executive Sept 2021 - Phase 1 Dualling – Evaluation of the Consultation Process and Resolution to Submit a Planning Application https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=12795&Ver=4</p> <p>Executive June 2022 - York Outer Ring Road (YORR) - Proposed A1237 (Rawcliffe to Little Hopgrove) Dualling - Update on Progress and Proposed Utility Diversions </p>
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Project title				Housing Delivery Programme					
Reporting period				March 2023					
Description									
The accelerated delivery of mixed tenure housing across multiple sites in the city.									
Overall status this period (Mar)					Overall status previous period (Feb)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Mar									
Feb									
Costs Status Explanation		A review of the business case for the Ordnance Lane scheme has been undertaken to ensure viability. The receipt of grant funding for enabling works is supporting the development of a viable proposal. Inflationary rises will impact the costs of the project and this remains a risk under review.							
Resources Status Explanation		As the Duncombe / Burnholme schemes approach delivery and as further schemes are being developed the resource within the team must be reviewed as part of the housing re-structure to ensure the council's delivery capability remains strong.							
Financial Status Explanation		The impact of the cost of living crisis on the Housing Market continues to be monitored with the appointed sales agent. Currently the market is still strong in York although it is anticipated this may slow as the wider economic position worsens. The team are adding sales price contingency to their modelling in anticipation of market instability.							
Tasks & Milestones Status Explanation		The Master Programme is being reviewed with respect to the future programme to reflect the revised timescales.							
Risks Status Explanation		Detailed risk register has been formulated to identify all key risks, assign responsibilities and determine potential mitigation measures. Construction cost inflation remains a concern.							
Issues Status Explanation		Issues are being managed in accordance with identified risk mitigation measures.							
Current status									
Lowfield									
<ul style="list-style-type: none">• All self build plots have commenced and 4/6 have moved into their property• Superstructure works ongoing to sections 5 & 6• Section 278 design has been approved by CYC Highways, now looking to procure a civils contractor for the works• Programme extended to late April• Section 5 handovers have begun with 29 properties now issued with a practical completion certificate									

- Commencement of highway installation to front of self-build plots
- Section 2/3 remediation works progressing well although delayed due to design clashes

Duncombe

- Caddick are currently behind programme on Block B by approximately 3 weeks and have delayed the timber frame starting on site
- Caddick site managers are undertaking the Passivhaus Tradesperson Course
- Block A beam and block floor construction is complete
- Block A floor insulation, damp proof membrane and screed VCL are complete ready for screed w/c
- There has been an improvement in quality
- Defects are being raised and closed in a timely manner
- Agreements made on changes to subfloor drainage and change to under screed insulation for Block A
- Commercial space fitout costs are being reviewed by Turner and Townsend
- Caddick have been instructed to provide costs for enabling works for provision of 2no. EV chargers on site
- New project coordinator has been appointed to support the project
- Caddick being chased up for their Quality Plan

Burnholme

- Foundations for Terrace 11 are now complete and below ground masonry is underway
- Options for EV charging space locations reviewed
- S38 agreement: Caddick Construction are working with CYC Highways to agree on the construction details around the tree pits before technical approval can be obtained
- Retrospective adoption of drainage (S102) and highway (S36) of Mossdale Avenue: the remediation works have been specified and a procurement exercise is being considered in order to ensure best value

Ordinance Lane

- Main works contractor price was deemed not value for money by our cost consultants
- Executive approval to undertake procurement and appointment of an enabling works contractor, and to undertake procurement for main works contractor
- We have an updated enabling works cost plan which can inform the tender
- Project manager will change from Lisa Otter to Charlotte Bates

Next Period

Lowfield

- Progress on closing out Section 3/4 defects
- Further Section 5/6 properties handed over
- Highway in front of self-build area complete
- S278 procurement commenced

Duncombe

- Screed completed Block A
- Scaffold erected Block A
- Timber frame commenced Block A
- Caddick Site Manager complete Passivhaus Tradesperson Training
- CYC training: Thermal imaging, NEC 4 and PRINCE2 foundation
- New project coordinator starts, inductions
- Commence procurement of Travel Coordinator and parking strategy
- Review and agree CYC workstreams programme
- Close out standing Building Control conditions
- Action planning conditions which need to be discharged prior to façade commencing
- Complete future maintenance costs schedule for service charges
- Decision on freehold/leasehold tenure
- Continue work on future maintenance costs
- Confirm highways works dates

Burnholme

- Installation of branded hoardings
- Road construction started
- Block and beam floor of Terrace 11 complete
- Foundations of Terrace 8 complete
- S38 conditional technical approval obtained
- Issue brief for EV charging parking spaces to contractor
- Progress future maintenance strategy
- Passivhaus user guide to be reviewed
- Progress conveyancing pack for new homes
- Contractor to issue draft buyer's house manual
- New draft of Local Lettings Initiative

Ordnance Lane

- Enabling works ITT issued
- Start work on main works ITT documents and undergo VE process

<ul style="list-style-type: none"> Complete transfer of Shepherds Group PLC parcel of land 	
Reports to	Project team consisting of officers at the council who will advise on specialisms such as legal, housing, finance, and procurement. This project team feeds into the Housing Delivery Programme Board, which consists of senior officers and managers. The board guides decisions shaping the programme, setting objectives, scope, and timelines for projects. The board reports into Homes England as part of the partnership arrangement as well as One Public Estate. Decisions will be taken by the Council Management Team followed by Executive.
Exec member	Cllr. Denise Craghill
Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	None
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>March 2017 Executive Meeting https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9311&Ver=4</p> <p>December 2017 Executive Meeting</p> <ul style="list-style-type: none"> - Delivering Health and Wellbeing facilities for York - Establishing a Delivery Model and the Scope of the Programme - Delivering the Lowfield Scheme <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10194&Ver=4</p> <p>July 2018 Executive Meeting - Proposals https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10470&Ver=4</p> <p>October 2018 Executive Meeting - Duncombe Barracks, Burton Stone Lane https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10473&Ver=4</p> <p>January 2019 Executive Meeting- Building More Homes for York – removal of the HRA borrowing cap https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10476&Ver=4</p> <p>September 2019 Executive Meeting - Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11109&Ver=4</p> <p>October 2020 Executive Meeting – Phase 2 of the Housing Delivery Programme</p>

	<p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12298</p> <p>October 2021 Executive Meeting – Update</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12796&Ver=4</p> <p>March 2022 Executive Meeting – Delivering Affordable Housing on Council Land</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12801&Ver=4</p> <p>February 2023 Executive Meeting - Update</p> <p>https://democracy.york.gov.uk/documents/s165356/Housing%20Delivery%20Programme%20Update.pdf</p>
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Project title				Smart Travel Evolution Programme – STEP					
Reporting period				March 2023					
Description									
STEP is a programme of delivery that will prepare York for the coming revolution in adoption of connected and autonomous vehicles and managing whole city mobility. The project aims to achieve this by:									
<div>➤ Improving communications to transport infrastructure and collecting more transport data.</div> <div>➤ Building a transport data platform to assist the city to meet big data challenges and making more of this data accessible.</div> <div>➤ Improving transport modelling, that allows us to run City wide models at varying scales, in near real time. This allows us to understand the way the transport network is performing and is expected to improve our transport planning activities.</div>									
Overall status this period (Mar)					Overall status previous period (Feb)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Mar									
Feb									
Current status									
In the last reporting period.									
<div><div>• GLOSA feedback survey ongoing</div><div>• Work continued with CYC Procurement to finalise contractual agreements<ul style="list-style-type: none">• Maintenance and Support Agreement• Software as a subscription Agreement• Software License Agreement</div><div>• Novation of contracts ongoing progress with CYC Legal</div><div>• Work continued with Alchera / Business Intelligence to Integrate York Open Data</div><div>• Transition from prototype complete</div></div>									
Future outlook									
In the next reporting period.									
<div>• Novation of contracts</div>									

<ul style="list-style-type: none"> • York Open Data Integration • Export of Dataset to York Open Data • Finalising of contractual agreements • Follow-up meetings to be organised to maximise the Data Platform • GLOSA - Survey ongoing / feedback period open 	
Reports to	<p>The STEP board reports into the Place DMT and PM updates executive member and Executive when required for updates and approvals.</p> <p>Key decisions are agreed by the Transport Board before reaching executive member or Executive.</p>
Exec member	Cllr Andy D'Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	The Transport Capital Programme and TSAR Project
Link to paper if it has been to another member meeting	<p>Annex A – Bid documentation for the Smart Transport Evolution Programme funding: www.york.gov.uk/downloads/download/35/smart-travel-evolution-programme-step</p> <p>Decision Session - Executive Member for Transport - June 21 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=738&Mid=12726&Ver=4</p>

Project title		Flood Risk – York 5 Year Plan								
Reporting period		March 2023								
Description										
CYC are working closely with the Environment Agency to deliver a range of localised improvements to the cities flood defences, this work – the York Five Year Plan – has been developed following the floods and is supported by Government investment. In addition to this we are working with the EA on a catchment scale study to identify opportunities for wider interventions across the river Ouse catchment to further reduce future flood risks into the long term.										
Overall status this period (Mar)						Overall status previous period (Feb)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
Mar										
Feb										
Costs Status Explanation		Further appraisal works are underway on flood cells with less viability or lower priority.								
Risks Status Explanation		The programme involves a wide range of projects with associated risk management in place across all. The Programme Board reviews risks at a programme level monthly.								
Current status										
<ul style="list-style-type: none">• Work continues at Clifton Ings and Strensall.• CYC led appraisal and design works at Fulford continue.• A number of flood cells have construction compounds nearing removal and contractual/operational handover is being progressed.• Installation of property flood resilience measures has progressed.• Planning documentation finalised and submitted for the Germany Beck FAS.										
Future outlook										
<ul style="list-style-type: none">• Works in Clifton and Strensall continuing.• Public consultation work continues around the Peckitt Street/Tower Gardens.• Remaining works on St Georges Field will continue.										
Reports to		The Project board sits within the Environment Agency. The Environment Agency has a formal programme board in compliance with PRINCE2 methodology, CYC are a member of the board. The lead Executive member receives a quarterly report, and it is the subject of a bi-annual report to Economy and Place scrutiny committee. This approach to								

	governance has been approved and adopted by Executive.
Exec member	Cllr Andrew Waller
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	None
Link to paper if it has been to another member meeting	<p>Executive February 2017: CYC Response to the Independent Flood Inquiry https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=9310&Ver=4</p> <p>Executive April 2021 – Strategic Flood Risk Assessment Update https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12510&Ver=4</p> <p>Executive December 2022 - Germany Beck Flood Alleviation Scheme Update https://democracy.york.gov.uk/documents/s164363/Germany%20Beck%20FAS%20Update%20revised%20version.pdf</p>

Project title				City Centre Access					
Reporting period				March 2023					
Description									
<p>Project involves the feasibility and design of static and automated measures to be implemented into the area around Spurriergate, Coney Street, Parliament Street and York Racecourse to provide public protection from potential vehicle attack.</p> <p>The proposals follow firm Police and Counter Terror Unit advice to implement measure to protect areas of high footfall.</p> <p>The automated measures will retain vehicle access outside the footstreets hours and allow emergency and other urgent access during footstreets hours through a system of control by CYC.</p>									
Overall status this period (Mar)					Overall status previous period (Feb)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Mar									
Feb									
Costs Status Explanation		<ul style="list-style-type: none">Costs continue to rise due to inflation; steel costs are still subject to specific surcharges.City of York Council will cover inflation in line with industry indices.Utilities costs have been established, all quoted for worst case scenario. Some major utilities diversion costs have been avoided.							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none">Bringing forward the design of the phase 3 measures whilst the permanent footstreets restrictions were finalised saved some time however implementation of the mitigation measures has been delayed to 2023.Working with the contractor, the programme for the works is being firmed up. Some changes are arising due to other city centre works that could not have been predicted.							
Risk Status Explanation		<ul style="list-style-type: none">Risks associated with successful and timely implementation lead to inflation impacts being increased.							
Issues Status Explanation		<ul style="list-style-type: none">Phase two - Minster area to be clarified.							
Current status									
<ul style="list-style-type: none">Working with the contractor, suppliers and utilities companies as the construction programme is refined.Working on resolving issues raised in the stage 2 Road Safety Audit.Procedures and protocols document reviewed following input from CT.									

Future outlook	
<ul style="list-style-type: none"> Continue working with the designer, contractor, suppliers, and utilities companies in preparation for start of construction in April. 	
Reports to	<p>Programme reports to the Transport Board and is advised by the York Counter Terrorism Working Group.</p> <p>There is a CYC internal working group working on the detail.</p>
Exec member	Cllr Andy D’Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	None
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive February 2018: City Transport Access Measures http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10196&Ver=4</p> <p>Executive September 2018: City Centre Access Update and Priority 1 Proposals http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10472&Ver=4</p> <p>Executive August 2019: City Centre Access Experimental Traffic Order Conclusion and Phase 1 Proposals http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11108&Ver=4</p> <p>Executive February 2020: Phase 1 Proposals (Update) https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11116&Ver=4</p> <p>Executive January 2022: Security Measures https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12799&Ver=4</p> <p>Exec July 2022: City Centre Access – Action Plan https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=13288&Ver=4</p> <p>Exec Aug 2022: Security Measures – Update Including Tender Return https://democracy.york.gov.uk/documents/s161595/HVM%20Final%20v2.pdf</p>

Project title		Hyperhubs							
Reporting period		March 2023							
Description									
Award winning, dedicated Ultra Rapid charging options designed specifically for EV charging in urban areas. These provide an alternative for residents without off-street parking, by providing access to Ultra Rapid facilities which can be used as an alternative or as a supplement to public fast charging facilities. Each HyperHub offers four 50 kW Rapid and four 175 kW Ultra Rapid chargers under a canopy structure, with 24/7 access. Each Hub is equipped with solar PV which provides zero carbon electricity for use in vehicle charging and reduces the day to day running costs. The compact nature of the design allows HyperHubs to be delivered in urban areas. The first two HyperHubs are open and serving customers at strategically located sites covering the Northwest and Northeast of the ring road, a third City Centre HyperHub is progressing through planning and has a confirmed budget.									
Overall status this period (Mar)					Overall status previous period (Feb)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Mar									
Feb									
Scope Status Explanation		In order to satisfy planning committees concerns, some areas of the Union Terrace car park may need to be redesigned. This is not within the original scope of the project.							
Cost Status Explanation		Cost estimates for the scheme were produced over 12 months ago. Given recent global events and economic challenges, a cost increase is expected. Design changes to satisfy the planning committee may also increase project costs. Costs will be reviewed once planning permission is granted.							
Tasks & Milestones Status Explanation		Union Terrace Planning application deferred at committee. Design options and further consultation are ongoing.							
Issues Status Explanation		Planning application for Union Terrace Hyperhub has been deferred.							
Current status									
<ul style="list-style-type: none">The original project, to build the Monks Cross and Poppleton bar HyperHubs, is substantially complete and in the final stages of closing down the ERDF funding requirements.A consultation group is being put together to review plans for Union Terrace HyperHub and discussions are ongoing with Motability to provide feedback									

on the design which will be included in resubmission of the planning application.	
Future outlook <ul style="list-style-type: none"> • Union Terrace: Consultation. • Prepare gateway report and request project is moved to closure phase. 	
Reports to	<p>The project reports to the Transport Board. This is an internal board that is chaired by the Head of Transport and Highways. The members also include the Smart Transport Programme Manager who acts as the Client for this project and the Head of Transport and Highways who is responsible for the delivery of transport, highways and asset projects within the Economy and Place Directorate.</p> <p>The Project Manager reports directly to the Smart Transport Programme Manager, who in turn reports directly to the Head of Transport and Highways. The Head of Transport and Highways will also ensure project assurance is undertaken. Finance also are members of the board to provide any technical input.</p>
Exec member	Cllr Andy D'Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	
Link to paper if it has been to another member meeting	<p>Executive March 2019 - A Sustainable Future for York with Hyper Hubs https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11469&Ver=4</p> <p>Executive Sept 2019 - Reducing York's Carbon Footprint with Electric Vehicles https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11109&Ver=4</p> <p>Executive March 2020 - Electric Vehicle Charging Strategy https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11117&Ver=4</p> <p>Decision session Sept 2020: Approval to award the contract for the delivery of Hyper Hubs Project https://democracy.york.gov.uk/mgIssueHistoryHome.aspx?IId=60718&Opt=0</p>

Project title				Future Library Investment Programme (FLIP)					
Reporting period				March 2023					
Description									
To deliver the library vision for Library Learning Centres with investment of over £4m for Acomb and Clifton.									
Overall status this period (Mar)					Overall status prev period (Feb)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risk	Issues
Mar									
Feb									
Current status									
Clifton Library:									
<ul style="list-style-type: none">• <u>Path enabling works</u> - (new school access path from Fairway) - In site works complete. Outstanding works within existing highway on Fairway only remain.• <u>Construction tender</u> - Procurement completed. Contract Award notice to be made public shortly.									
Acomb Library:									
<ul style="list-style-type: none">• <u>Public consultation</u> - Launched 1st March to local residents.									
Haxby Library:									
<ul style="list-style-type: none">• <u>New Library opening</u> - Successfully opened to the public on Tuesday 3rd January 2023. New café is proving very popular with local residents, lots of positive feedback being received from all who step into the new facilities.									
Future outlook									
Clifton Library:									
<ul style="list-style-type: none">• <u>Path enabling works (new school access path from Fairway)</u> - Works in adjacent existing highway (Fairway) to be completed. Path to open for school use.• <u>Construction tender</u> - Publicly announce the procurement outcome.									
Acomb Library:									
<ul style="list-style-type: none">• <u>Public consultation</u> - Live until 25th March 2023. Project Team will then analyse feedback received.									

Reports to	A programme board made up from senior officers from both Explore and the Council will lead the Programme, reporting will follow the corporate project management approach.
Exec member	Cllr Darryl Smalley
Director responsible	Pauline Stuchfield - Director Customer and Communities
Dependencies	
Link to paper if it has been to another member meeting	<p>Executive October19 - Future Libraries Investment Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11111&Ver=4</p> <p>Executive January 22 - Future Libraries Investment Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12799&Ver=4</p>

Project title				Council Housing Energy Retrofit Programme					
Reporting period				March 2023					
To improve the energy performance of our poorer performing council houses and private sector homes, to tackle fuel poverty, address Category 1 Excess Cold Hazards and to support our ambition of York being carbon neutral by 2030. The programme also seeks to support the creation of a pipeline of retrofit work in York which will support skills development and create new green jobs.									
Overall status this period (Mar)					Overall status prev period (Feb)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Mar									
Feb									
Scope Status Explanation		<ul style="list-style-type: none">SHDF1 Programme to be included until end of March 2023. Extended until end of June 2023Delivery timetables challenging. Identified as critical risk if extension to LAD3/HUG1 programmes not approved.							
Quality Status Explanation		<ul style="list-style-type: none">Issues with obtaining relevant documentation.Concerns over delivery partner's approach to PAS2035 to be addressed.							
Costs Status Explanation		<ul style="list-style-type: none">Continuing monitoring of material and labour costs in current climate. Review of measures may be necessary.Return of underspend will incur significant interest charges based on RPI over life of project.							
Resources Status Explanation		<ul style="list-style-type: none">Funding for Home Energy project Manager post ends June 2023.Retrofit qualified / project management resource required.							
Non-financial Benefits Status Explanation		<ul style="list-style-type: none">Reduction in ability to deliver predicted measures under LAD2 due to a number of factors which are not manageable, outside of CYC control or able to be predicted.Reputational damage if LAD3 /HUG1 experience similar difficulties.							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none">Some partner authorities late in signing contracts with delivery partner leading to pressure on milestones and delivery.Extensions to delivery timescales sought to mitigate delivery issues. Significant risk if extensions to LAD3/HUG1 not obtained.							
Risks Status Explanation		<p>Top risks affecting the project are:</p> <ul style="list-style-type: none">Delivery of council home retrofit has taken longer due to supplier capacity and delivery processes.Delivery timescales for LAD3/HUG1 and SHDF1 challenging given time spent in procurement and contractual approval within remaining delivery timescales, along with delivery issues.Potential for underspend to be returned to BEIS for undelivered measures and subsequent impact on admin. element of claim as a % of capital.Potential interest charges for capital underspend returned to government.							

Issues Status Explanation	<ul style="list-style-type: none"> • SHDF delivery suffering because of changes to sub-contractors and the need to re-survey all properties. Measure to be re-examined and subject to change request. Further re-surveys required and causing delays. • Queries regarding delivery partners understanding of contract delivery based on a quote per job versus d.p's approach of a blended average cost for installs. • Seeking clarity on delivery partner's approach to delivery under PAS2035 requirements.
<p>Current status</p> <p>LAD1B</p> <ul style="list-style-type: none"> • Delivery completed 30th September. • Project sign off returned to BEIS 31st October 2022. • Delivered 139 measures installed in 122 properties (80 Loft Insulation; 38 Cavity Wall Insulation; 21 Room in Roof). <p>LAD2</p> <ul style="list-style-type: none"> • Delivery completed 30th September. • CYC solar PV project contract work complete. 45 properties completed by early July, including 21 roof replacements. • 26 Solar PV, 2 Room in Roof and 1 Air Source Heat Pump delivered. • Joseph Rowntree Housing Trust 6 property ASHP project in Elvington complete. • Yorkshire Housing Association 8 property solar PV project complete. • BRE research received. <p>LAD3</p> <ul style="list-style-type: none"> • £2.38m LAD3 capital funding received from BEIS. • Procurement of delivery partner / contract awarded to E.ON. • Mobilisation meetings commenced June 2022. • Craven D.C. still need to enter into separate agreement with E.ON. • LAD3 - 399 retrofit assessments completed, 186 live jobs. 30 SPV and 2 LI installs to date. • E.ON currently suspending RFA's as limit reached. Examining options. • Install capacity for SPV, Hybrid Heat Pumps and Heating Controls reached. • End date for delivery completion 31/3/2023. • Currently preparing extension bid until 30th September 23 after national extension offer. • Contract with delivery partner extended to accommodate this. Issues with contract delivery to be addressed. <p>HUG1</p>	

- HUG revised resubmission successful with bid of £497,863 capital funding approved.
- Procurement of delivery partner / contract awarded to E.ON.
- Mobilisation meetings commenced June 2022.
- Craven D.C. still need to enter into separate agreement with E.ON
- HUG1 - 52 retrofit assessments completed, 20 live jobs. 2 SPV installs to date. Targets off gas properties, so more suited to Craven / Selby areas.
- E.ON currently suspending RFA's as limit reached. Examining options. Selby D.C. to fund RFA's for waiting list.
- End date for delivery completion 31/3/2023.
- Currently preparing extension bid until 30th September 23 after national extension offer.
- Contract with delivery partner extended to accommodate this. Issues with contract delivery to be addressed.

Social Housing Decarbonisation Fund

- CYC successful with bid of £343,067.57 of capital and ancillary costs funding awarded to improve 28 homes. Additional 4 properties to be paid for under HRA funding to ensure all Danebury Court properties completed.
- Maximum of 2/3rds SHDF to be matched with minimum 1/3rd CYC contribution per property.
- Procurement of delivery partner / contract awarded to E.ON.
- Mobilisation meetings commenced June 2022.
- Delivery partner supplying dedicated project management resources.
- Examine possible options to reduce disturbance to tenants whilst still improving fabric of properties once survey results received.
- Tenants contacted in July. Initial surveys completed 30/9/22. Issues with original surveys identified. Additional work required.
- Continuing to await confirmation of results of new surveys with regard to requesting change in measure mix for properties from BEIS.
- Decisions on suitable measures to be made on receipt of revised survey info. Further delays with surveys.
- Critical risk identified regarding timescales for delivery at current level of progress.
- Extension of delivery deadline approved until 30th June 2023 June with grant funding also extended.

Future Funding Bids

- Bid for SHDF Wave 2 submitted. Awaiting outcome of bid.
- Bid for HUG Wave 2 submitted. Awaiting outcome of bid.

Future outlook	
<ul style="list-style-type: none"> • Seeking extensions for LAD3 and HUG1 programmes. • Continued delivery. • Address contract issues to enable delivery to meet CYC requirements. • Address issues with consortium partners. 	
Reports to	Project delivery will be overseen by the Housing Energy Efficiency Board.
Exec member	Cllr Denise Craghill, Cllr Paula Widdowson
Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	
Link to paper if it has been to another member meeting	<p>Executive December 2020 - Council Housing Energy Retrofit Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12428&Ver=4</p> <p>Decision Session March 2021, Executive Member for Housing and Safer Neighbourhoods - Update on the Housing Energy Retrofit Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=932&MIId=12599&Ver=4</p> <p>Executive December 2021 - Housing Energy Efficiency Programme Update - Utilising Grant Funding to Deliver Additional Retrofit Work https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12798&Ver=4</p>

Project title				Haxby Station					
Reporting period				March 2023					
Description									
Delivery of a new railway station in Haxby before the end of March 2024.									
Overall status this period (Mar)					Overall status this period (Feb)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Mar									
Feb									
Scope Status Explanation		<ul style="list-style-type: none">Scope remains unchangedPotential of scope-creep. Public consultation requested new cycle routes; road safety improvements; change to bus routes; etc. - we were unsuccessful in our bid for part of our Levelling Up Funding, although potential for further round of bid / Active Travel funding.							
Costs Status Explanation		<ul style="list-style-type: none">Cost estimate circa £22m (full project). CYC contribution of £4m towards this.Inflationary pressures have been applied to cost estimate (compared with previous basic estimate, initially undertaken early 2020).DfT has approved additional grant funding to continue developing the project beyond the current stage. CYC Executive has approved significant budget for next three years as match-funding to expected full funding grant from DfT in 2023.							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none">Progression to ES3 stage has taken longer than envisaged (ES2 commencement was delayed; approval to acquire land was required at Executive; completion on land acquisition took longer than expected). Therefore ES3 commencement was a number of months later than envisaged. We are now commencing ES4 stage.Master programming has been undertaken to see if some aspects of the project can be accelerated, including submitting a planning application.Expectation that planning will be determined by end of summer 2023, which is a number of months later than initially hoped, however completion still on track to be achieved within 2024.							
Issues Status Explanation		Predominantly time related.							
Current status									
<ul style="list-style-type: none">Towthorpe Road site (now CYC owned) is the single site option to be developed.Approval granted at Executive (06/10/22) to proceed and gave a number of in-principle approvals to help prevent any delays.									

<ul style="list-style-type: none"> • Pre-application discussions being held with CYC Planners in advance of submitting a planning application in May 2023. Scoping Opinion concluded that EIA not required. • Outline station layout and design now confirmed. Draft Station Proposal Report issued by NwR to CYC and DfT. • Cost estimate for new station concluded - circa £22m. This has been benchmarked against comparable stations and is realistic. • NwR Investment Panel approval granted to proceed to next stage of development (ES4). • Most of Outline Business Case now concluded and submitted to DfT for their appraisal. 	
Future outlook <ul style="list-style-type: none"> • Economic Appraisal Report (of OBC) to be concluded and submitted to DfT. • Management Case Report (of OBC) to be concluded and submitted to DfT. • Planning discussions to continue, prior to anticipated submission in May 2023. • Surveys to be undertaken imminently: Noise & Vibration and Soakaway drainage testing. 	
Reports to	<ul style="list-style-type: none"> • NSF Board (DfT; Network Rail etc.) • Executive (CYC)
Exec member	Cllr Andy D'Agorne
Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	
Link to paper if it has been to another member meeting	<p>Exec September 2021 - Haxby Station – Update and Land Acquisition https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12795&Ver=4</p> <p>Executive December 2021 - Haxby Station – Site Selection https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12798&Ver=4</p> <p>Executive October 2022 - Haxby Station Update & Next Steps https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=13291&Ver=4</p>

Project title				York Station Gateway					
Reporting period				March 2023					
Description									
<p>City of York Council, Network Rail and the Intercity East Coast franchise operator (LNER) are working together to make sure that the entrance to the station provides a fitting gateway to the city; one which reflects both York’s stunning heritage and its bright future. The project aims to reorganise the roads and entrance to the station in order to:</p> <ul style="list-style-type: none">Remove conflict between vehicles and pedestrians, making it simpler and easier to interchange between modes of transport.Create new public spaces and a more pedestrian friendly experience.Create an improved setting for the City Walls, the railway station and other heritage buildings. <p>These proposals will help to transform York’s economy; attracting investment, creating homes and jobs, providing much better transport links for residents and visitors, connecting communities and preparing the station for a tripling of passenger numbers as HS2 and Northern Powerhouse Rail take shape over the coming decades.</p>									
Overall status this period (Mar)					Overall status this period (Feb)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Mar									
Feb									
Scope Status Explanation		A tender for Packages 2 and 4 has been issued and returns have been received. A preferred bidder has been identified. Design work for Package 3 - Station Works ongoing.							
Quality Status Explanation		The quality of the finished scheme will be determined by the extent of available funding streams and quality of the approved design. The design team is fully committed to delivering quality new infrastructure that fulfils the scope of the scheme masterplan and WY+TF and TCF aims.							
Costs Status Explanation		Although WY+TF and TCF funding is now assured, care is being taken to design a scheme within the project budget that fulfils all the goals of the project. Current cost plan (February 2023) shows that the scheme can be delivered within the agreed funding profile however current domestic and world events may mean costs could escalate.							
Tasks & Milestones Status Explanation		Engagement with project partners, primary stakeholders and utility companies is critical to financial assurance and development of an appropriate delivery programme. The Package 1 - Enabling Works has begun and is ongoing but careful management of utilities is essential to ensuring delivery targets are met.							

Risks Status Explanation	Budgetary risk that will be minimised through project delivery strategy. Programme risk that will be minimised by timely stakeholder and utility company engagement. Further risks posed by parking strategy. All risks are currently manageable.
Issues Status Explanation	<ul style="list-style-type: none"> - Electrical Substation to be upgraded to meet the future station demand. - Railway Institute Band Room needs relocating and alternative location is being sought. The identified alternative band room requires extensive refurbishment but design work is now in progress.
<p>Current status</p> <p>Procurement and Finance</p> <ul style="list-style-type: none"> • A delivery contractor for Packages 2 and 4 has been identified. Legal and procurement checks are taking place ahead of an appointment to the role of main contractor. Formal appointment in February 2023 with the commencement of pre-construction activities in March 2023. • Funding approvals are now in place for Packages 2 and 4 of the scheme. <p>Planning</p> <ul style="list-style-type: none"> • The project team continued to work on discharging the planning conditions with the LPA. • It is a planning condition to find suitable replacement accommodation for the York RI bands. A preferred option has been identified and design work has been commissioned to provide an appropriate rehearsal space. • There are two planning conditions relating to parking which the project team and partners are currently being addressed. A parking strategy continues to be prepared to discharge one of the conditions surrounding parking numbers in the current short stay and long stay car parks. <p>Design</p> <ul style="list-style-type: none"> • The detailed design of the Package 3 - Station Works continues to be progressed by LNER. • LNER continue to independently work with an architect to prepare a design for significant improvements to the station portico following the removal of taxis and other vehicles. • The detailed design of the City Walls element of the scheme is complete and a process of technical checks has continued. <p>Package 1 - Enabling Works (Statutory Utility Diversions)</p> <ul style="list-style-type: none"> • Awaiting programme confirmation from Northern Gas Networks to carry out works in the station long stay car park and Queen Street. 	

- Awaiting programme confirmation from Northern PowerGrid for works to the front of the station and in the station long stay car park. All legal agreements now agreed.

Stakeholder Engagement

- An alternative location has been identified for the three York RI brass bands and Network Rail will be carrying out design work in preparation of refurbishment of an existing building.
- A further residents stakeholder meeting took place in February 2023.

Parking Strategy

- A new version of the interim and long-term parking strategy for the York Station Gateway site area and York Central has been agreed between CYC, Network Rail and LNER. The strategy identifies acceptable alternative parking scenarios for stakeholders for each phase of delivery and for the final scheme.

Land

- Network Rail land sale contract agreed. Continued negotiations in progress for a further third party land purchase.

Future outlook

Procurement and Finance

- A delivery contractor for Packages 2 and 4 has been identified. Legal and procurement checks are taking place ahead of an appointment to the role of main contractor. Formal appointment in March 2023 with the commencement of pre-construction activities in April 2023.
- Funding approvals are now in place for Packages 2 and 4 of the scheme.
- Indicative funding approval in place for the Package 3 - Station Works.

Planning

- The project team will continue to work on discharging the planning conditions and a submission was made to the LPA in February 2023.
- Contractor planning condition discharge will commence on appointment of the delivery contractor in March 2023.
- It is a planning condition to find suitable replacement accommodation for the York RI bands. A preferred option has been identified and design work has been commissioned to provide an appropriate rehearsal space. Temporary accommodation has also been identified in the event the new permanent accommodation is not ready in time.

- There are two planning conditions relating to parking which the project team and partners will continue to address. A parking strategy has been agreed to discharge one of the conditions surrounding parking numbers in the current short stay and long stay car parks.

Design

- The detailed design of the Package 3 - Station Works will continue to be progressed by LNER.
- LNER will continue to independently work with an architect to prepare a design for proposed improvements to the station portico following the removal of taxis and other vehicles. The refurbishment will include updated paving and glazing.
- The detailed design of the City Walls element of the scheme is complete and a process of technical checks will continue to progress.

Package 1 - Enabling Works (Statutory Utility Diversions)

- Northern Gas Networks are programmed to carry out works in the station long stay car park and Queen Street from March 2023. Works expected to be complete by April/May 2023.
- Currently awaiting programme confirmation from Northern PowerGrid for works to the front of the station and in the station long stay car park.

Stakeholder Engagement

- An alternative location has been identified for the three York RI brass bands and Network Rail have appointed an architect to carry design work in preparation of refurbishment of an existing listed building.
- A further Queen Street residents stakeholder meeting is planned for March 2023.

Land

- Network Rail land sale contract agreed. Negotiations in progress for a further third party land purchase.

Reports to	Project reports into the Transport board, Project Board and Lead Members Board
Exec member	Cllr Andy D'Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	
Link to paper if it has been to	Exec November 2018 - Report on Public Engagements https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10474&Ver=4

<p>another member meeting</p>	<p>Exec November 2020 – Funding and Delivery https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=12407&Ver=4</p> <p>Exec November 2021 - Project Update and LNER Funding & Development Agreement https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=12797&Ver=4</p>
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Project title				York North Yorkshire Catchment Flood Management Project					
Reporting period				March 2023					
Description									
<p>A large strategic project across the Swale, Ure, Nidd and Ouse River catchments covering an area over 3000 km2.</p> <p>The project will deliver a programme of investment in natural flood management measures (NFM) which will increase the resilience of small communities across North Yorkshire. Innovative catchment-scale modelling will show the potential of such measures to cumulatively benefit downstream communities, including the city of York. The project will engage with catchment partners and communities to build capacity to implement NFM and raise awareness of how water connects their communities. Financing models will be investigated with the aim of developing a self-sustaining forward pipeline of NFM investment opportunities that enables a long-term legacy.</p> <p>This project is funded by Defra as part of the £150 million Flood and Coastal Resilience Innovation Programme which is managed by the Environment Agency to develop and test new approaches to resilience tailored to local communities.</p>									
Overall status this period (Mar)					Overall status last period (Feb)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Mar									
Feb									
Costs Status Explanation		Overall, project cost commitments are within the budgeted figures but some later items are not yet fully costed.							
Resources Status Explanation		<ul style="list-style-type: none">Resource requirements are still being identified for some elements of the project hence are not yet secured.The Project Manager has left the project to join another role, ongoing discussions with the Environment Agency have been held and a secondee has been secured, the new project manager began in role in mid-March and will start to develop the project further.							
Financial Status Explanation		Project outcomes are yet to be delivered. The national benefits provided by the project depend on influencing Government policy on grants and subsidies to farmers. There is currently uncertainty how Government policy in this area might change.							
Risks Status Explanation		The national benefits of the project depend on influencing Government policy on grants and subsidies for farmers. There is some uncertainty over the future policy direction which could affect the project's ability to deliver these benefits.							
Current status									

The Expression of Interest for the project was approved in August 2021, which released development funding to enable an outline business case to be developed. The outline business case was submitted to the Environment Agency in April 2022 and was formally approved on 3rd August 2022. City of York Council Executive approved the implementation of the project on 28th July 2022 and the North Yorkshire Flood Risk Partnership approved further, more detailed, proposals on 30th August 2022.

City of York Council agreed the terms of a grant to Yorkshire Dales Rivers Trust (YDRT) in October 2022 and YDRT are employing an officer to oversee delivery of natural flood management measures across the Swale, Ure, Nidd and Ouse catchment. Detailed catchment modelling has been commissioned from JBA Consulting and workshops were held in November 2022 to engage a number of partner organisations in the modelling approach.

Throughout January 2023, the project team carried out technical work to enable suitable grant payments to be calculated for natural flood management measures across the river catchment, the initial outputs of this work have been shared with partners. A grant agreement with the University of York has been finalised to enable a programme of research as part of the project. An agreement with Natural England is also being prepared to enable them to host a farm advisor to encourage uptake of natural flood management measures in the lower reaches of the catchment.

Future outlook

- New project manager now started in post.
- Period of acclimatisation and work with catchment partners to recruit the wider project team.
- Modelling work is ongoing.
- Further work to confirm the grant payment scheme will be undertaken.

Reports to	Project Governance Board: North Yorkshire Flood Risk Partnership
Exec member	Cllr Paula Widdowson
Director responsible	James Gilchrist - Director Environment, Transport Planning
Dependencies	
Link to paper if it has been to another meeting	Exec July 2021 - Innovative Flood Resilience Programme https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12793&Ver=4 Exec July 2022 - Catchment Flood Management Project PDF 416 KB

Project title				Family Hubs Implementation Project					
Reporting period				March 2023					
Description									
<p>We will establish a core transformation team that can reach across the city and across professional boundaries to bring people and services together to realise our vision of multi-agency, place based solutions through hubs and beyond.</p> <p>Our model will be developed on a multi-agency basis and with clear involvement of children, young people, families and communities. Whilst we expect the exact offer to be influenced by this co-production we are committed to delivering by March 2024.</p>									
Overall status this period (Mar)					Overall status this period (Feb)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Mar									
Feb									
Risks Status Explanation		A further risk has emerged in relation to the Information Workstream. This has been added to the risk register and further mitigations are planned.							
Current status									
Project Team									
<ul style="list-style-type: none">Six weekly monitoring is in place with the DfE.Project Gateway review completed. The next gateway review will take place in April 2023.Teams channel has been established to support project team.The Public Health role within the project team is now in post.The Project Officer role supporting the Project Manager is now in post.The Midwifery lead for Family Hubs is now in place.The Co-Production Coordinator is now in post.									
Evaluation									
<ul style="list-style-type: none">Work with ECORYS - the DfE contracted national evaluation partner.<ul style="list-style-type: none">ECORYS are arranging benchmarking evaluation interviews with three strategic leaders, three front line staff and four families. This forms part of the evaluation of the transformation and will be repeated in the middle and again at the end of the project.Student researcher funding awarded to work jointly with York St John University and Project Team locally.ECORYS have updated the draft Theory of Change.The project group have undertaken more detailed work under the Theory of Change to provide more detail of expected outcomes and required activity.									

- To further support this work operational stakeholders from across the partnership have undertaken System Mapping. This allows us to understand in more detail the strengths, areas of development and next steps. Multiple sessions are currently being run in line with themes from the CYPP and the Family Hubs model.
- A revised outcome framework is being developed and will be ready in April 2023. This will build upon:
 - The Theory of Change
 - The priorities of the draft Children and Young People's Plan
 - The Supporting Families Outcomes framework.

Partner Engagement / Comms

- Family Hubs page established on CYC website www.york.gov.uk/familyhubs
- A meeting has been held with the CYC web governance team to agree key principles of consolidating multiple legacy websites into galaxy sites.
- A specification for the 'look and feel' of Family Hubs is nearing completion. A paper outlining the development of the look and feel will be shared with Project Board in March.
- A new risk has been identified in relation to the transition from the existing Sitekit Content Management System to the JADU Content Management System. The timeframe has been shortened by the existing supplier saying their platform will no longer be available. This risk has been added to the risk register and mitigations are being put in place to work to this revised timescale.

Co-Production

- The co-production lead has now started in post alongside the extended roles of Corporate Parenting Advisors.
- The model of co-production will launch in March and development of young person and family input into the development of Family Hubs.
- Advice has been taken on ensuring co-production is compliant with requirements during the pre-election period.
- The DfE have published guidance on the development of Parent Carer Forums linked to Family Hubs.

Workforce Development

- A toolkit developed by the Early Intervention Foundation has been developed. This will be used with partners to benchmark current multi-agency working linked to the Family Hubs agenda. This benchmarking will be repeated at different stages of transformation to track developments.

Family Hubs Offer

- The Family Hubs Project Group has scoped out key components of the Family Hub Offer and how this could be included in the pilot hub site. The system mapping workshops will identify further components of the offer.
- We were unsuccessful in securing further funding bids in relation to SEND and Mental Health and how these link to whole family working and better connectivity to early help in the city.
- Recruitment is underway to the pilot Family Navigator roles alongside the development of the Family Navigator Network.
- We are developing our Parent Champions model with support from Coram Family and Childcare Trust.
- We are scoping options for the development and commissioning of parenting support including the online parenting offer.
- Work is underway on the development of the Start for Life offer.

Asset review

- An outline scope for asset needs has been developed by the Family Hubs Project Team and shared with the project board.
- Following feedback on the outline asset paper a more detailed options appraisal is being readied to be shared with the project board in March.
- Risks have been identified to the availability of suitable office space in one locality. Options to address this will be considered by the Project Board in March.

Drafting the new Children and Young People's Plan

- Feedback on the draft CYPP has been gathered from the Children and Young People's Health and Well-Being Programme Board and the City of York Safeguarding Children's Partnership. This feedback has been used to amend the draft plan. Work is now underway to develop the CYPP delivery plan prior to launch in June/July 2023 pending final sign off.

Future outlook

- Workforce survey.
- Sign up for the Parent Champions scheme.
- Completing recruitment to the Family Navigator pilot roles.
- Launch specification for Family Hubs 'look and feel'.
- Agreeing key components of the asset plan plans required to develop sites.
- Co-production activity.
- Workforce benchmarking.
- Develop options paper for commissioning of services.

<ul style="list-style-type: none"> Develop options paper for parenting programmes (including online parenting programmes). 	
Reports to	Health and Well-being Board Project Board
Exec member	Cllr Andrew Waller
Director responsible	Martin Kelly Corporate Director Children and Education
Dependencies	
Link to papers	

Project title				Safety Valve Project					
Reporting period				March 2023					
Description									
<p>The project undertakes to reach a positive in-year balance on its DfE Dedicated Schools Grant (DSG) account by the end of 2025-26 and in each subsequent year.</p> <p>Working closely with both internal and external stakeholders safety valve will look to introduce a number of initiatives that provide significant cost savings as well as see a number of process improvements.</p>									
Overall status this period (Mar)					Overall status last period (Feb)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Mar									
Feb									
Non Financial Benefits Status Explanation		The main objective of the program is to reduce costs. However, we see real benefit in implementing a range of non-financial objectives to accomplish this and improve performance. These include CMS implementation (expected Q3 2022) as well as other process improvements, all of which we continue to develop.							
Current status									
<p>The programme remains on track to deliver its core objectives.</p> <ul style="list-style-type: none">A meeting with DfE following Q3 report submission (January) went well with a general acceptance that CYC is on track to meet Safety Valve milestones for this year and end of programme.DfE were encouraged by the level of effort that is going into delivering the core strategy for high needs educational support and understand that the success of this will be fundamental to the success of Safety Valve.									
Future outlook									
<ul style="list-style-type: none">Ongoing activities to underpin the work identified in the strategy document.									
Reports to				Inclusion Group Steering Group					
Exec member				Cllr Andrew Waller					
Director responsible				Martin Kelly Corporate Director Children and Education					
Dependencies									
Link to paper									

Project title				Connecting Our City Project						
Reporting period				March 2023						
Description										
<p>Connecting Our City’ is a partnership vision for improving mental health and wellbeing in York. It is led by the York Mental Health Partnership, a subgroup of the York Health and Wellbeing Board. This partnership includes representatives from across health, social care, the voluntary and community sector as well as people with lived experience of mental health services, families and carers. They set a vision for York as a city where:</p> <ul style="list-style-type: none">• We all feel valued by our community, connected to it, and can help shape it.• We are enabled to help ourselves and others, build on our strengths, and can access support with confidence.• We are proud to have a Mental Health Service that is built around our lives, listens to us, is flexible and responds to all our needs. <p>Connecting our City has a number of different workstreams funded through NHS community mental health transformation funding including:</p> <ul style="list-style-type: none">- development of a mental health hub- eating disorder provision- investment in the VCSE- coproduction										
Overall status this period (Mar)						Overall status last period (Dec)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
Mar										
Dec										
Cost Status Explanation		In order to maintain momentum of the community mental health hub developments, the partnership have agreed to extend the contract with the Innovation Unit for a further 12 months. Funded needs to be secured from partners to contribute to this cost.								
Resources Status Explanation		<ul style="list-style-type: none">• Increase in clinical capacity within the hub required to be able to appropriately support the individuals being referred into the hub.• Eating Disorder Provision - ongoing recruitment challenges to the specialist roles. Practitioner roles now successfully recruited, manager roles out to advert.• VCSE alliance lead role currently vacant - being temporarily filled by York Mind CEO.								

Current status

Since our last written update to the Partnership meeting in December there has been an in person working group meeting in January with over 20 people in attendance. The smaller steering group has continued to meet monthly, and this is working well to progress the detail of the proposals for the community mental health transformation funding. The steering group are also receiving updates periodically from funded projects. The Hub leadership group also continues to meet monthly and is working well.

Key developments since the last update are:

a. Development of a mental health hub and hub network:

- i. The prototype mental health hub for York has supported 33 individuals in York since 4th December. This was a fixed small number of individuals to allow the team to develop the offer and the practice of the hub. The early learning from the work of the hub is very encouraging with some powerful feedback and outcomes from individuals who have accessed the hub. Colleagues from the Innovation Unit along with the hub manager attended the partnership meeting to provide a more in-depth update. Prototyping report will be published at the end of March. 17th April Meeting scheduled to share the findings.
- ii. We continue to have insufficient clinical staffing within the hub. The complexity of the individuals being supported and the nature of managing a newly formed multi-disciplinary team and offer, means that there is a need to increase the clinical capacity. We are pleased that the current clinician within the hub has been seconded for a further 3 months, but he is currently only working 3 days in the hub and on a short term secondment. We are keen to establish a cost centre for the hub manager so that we could recruit directly into dedicated hub posts on a more sustainable basis.
- iii. The Innovation Unit have been supporting us over the past 13 months to design, prototype and evaluate the hub model. The early indications are that this model will have significant benefits for both individuals, but also the system. We are now developing plans for sustaining, integrating, and expanding the hub model. The Innovation Unit bring essential capacity, skills and expertise in supporting this significant change management process. The steering group are therefore proposing that we extend the contract with the Innovation Unit for an additional 12 months. We are asking partners to consider contributing to this cost.

b. Eating Disorder Provision:

- We are pleased to report that we have successfully recruited to the practitioner role and are hopeful of recruiting to the manager role in the next round of recruitment. We are keen to enhance community-based provision whilst this recruitment continues.
- A workshop took place between the Schoen Clinic and TEWV about the potential for further collaboration. This would allow more specialist community based support whilst recruitment continues and also access to specialist clinicians.
- We have been doing significant work on rolling out the support now available from Beat, particularly with primary care and Universities. This includes two webinars being run as part of ED awareness week at the University of York. A drop in took place for students to find out more as part of this week. A session has been held with the first contact mental health workers on the 21st March and a session with social prescribers took place on the 20th February.
- As a result, referrals have been steadily increasing and we are pleased that to date 36 people are actively accessing the programmes.
- The carers programmes have seen a low number of referrals to date and therefore we are planning a specific webinar for carers that will allow people to attend anonymously to find out more and ask questions directly to Beat.
- Work is ongoing to ensure that this offer continues to be available in 2023/24. This will require some additional investment from underspend from the eating disorder specialist roles. Most of the places next year will be carried over from 2022/23. We are pleased that North Yorkshire have also decided to invest in the Beat programmes which will mean they can be made available across the sub region.

c. VCSE Alliance Development Lead role and VCSE Investment:

- i. The VCSE Grant fund is now closed for applications from local voluntary and community groups. £125,000 is available each year for two years. Colleagues at York CVS have been working hard on ensuring that information is circulated about the fund and that information and advice is available to groups looking to apply. We are looking forward to seeing the applications. A panel will meet on the 18th April to consider these.
- ii. Unfortunately, VCSE Alliance Lead has left her role to start an exciting new challenge in North Yorkshire. Significant groundwork for this project has been completed and will be continue whilst recruitment takes place.

d. Coproduction:

- i. As time has gone on, our original coproduction network meetings have reduced in numbers. However, involvement in the different workstreams has continued to increase in numbers and achievements. After some discussion we have taken the decision to pause the Co-Production Network meetings for a short time to allow us to think about the purpose of the meetings and what we really want to get from them to ensure that all our meetings have a purpose and people get the most out of them. The Coproduction Champion will continue 1-2-1s and recommence the drop-ins to ensure a wide range of opportunities to get involved.
- ii. We have been running monthly conversation café style meetings (with kind support from the MCN network) at the hub to ensure ongoing involvement in the development of the hub. These meetings have proved hugely successful with over 40 people at the last meeting, including a current user of the hub. We are keen to use the learning from these sessions to inform the future of the coproduction network. The next conversation café will be held on the 18th April to share the initial prototyping report.

e. Neurodiversity and Mental Health:

We have held further successful in-person meetings in January and March. We are grateful to be working alongside the newly formed YaaaG CIC and the York St John Autism social group. We have also had the opportunity to visit the Faraway CIC in Grimsby which provided real inspiration about the potential of a peer led support in the community. We are grateful to Jayne and the team for their time.

f. Complex Emotional Needs:

- i. We have now held two meetings of this group, chaired by hub manager. Culture change has emerged as a clear priority and theme within the discussions and we will use this alongside the evidence being gathered through the work of the hub to inform proposals for investment in 2023/24. We continue to work in partnership with our colleagues leading the North Yorkshire and York workstream.
- ii. Two Trauma Leads have been employed in North Yorkshire to provide Trauma Informed training across the VCSE, Primary Care and Secondary Care services. The City of York place has not yet invested in these roles. The Connecting our City Steering Group have discussed this in detail and propose the following:

- **For York to invest the requested £16,000 in these roles using currently unspent funding from years 1 and 2 allocated to culture change (see appendix 1)**
- Trauma leads to offer training and ongoing supervision to the hub team.
- Trauma leads to offer trauma informed training to the VCSE organisations funded through the recently launched VCSE grant programme and to facilitate a community of practice for these groups to support ongoing development, reflection and supervision.
- To work with the connecting our city partnership to ensure lived experience input within the development and delivery of the training offer.
- To work with the connecting our city partnership to consider future development of a framework of trainers to increase capacity for training delivery.

g. Evaluation:

PhD student is in post at York St John University evaluating the Connecting our City Project the student is working closely with us on the hub developments and has ethics approval to interview members of the hub staff team over time as part of this work. We are working jointly with the PhD student and CERT to conduct some interviews with people supported by the hub within this initial 3 month period as well as staff working within the hub. Synthesis workshops have been planned for March to look at the information gathered through the interviews and to inform the prototype report.

Future outlook

During the next period the focus will be:

- Publication of the hub prototype report and sharing the findings
- Refine plans for the integration and expansion of the hub offer
- Extension of the Beat Offer for 23/24
- Development of community based support proposals with neurodiversity and mental health group
- Decisions on the VCSE grant fund applications

Reports to

The Project reports quarterly to the York Mental Health Partnership who are responsible for agreeing the York spend of the community mental health transformation funding. Final sign off is at the York and North Yorkshire Leadership

	<p>Alliance.</p> <p>The Chair of the Mental Health Partnership reports bi-annually to the York Health and Wellbeing Board.</p> <p>The Project has a project steering group that meets monthly to monitor progress and manage any risks/exceptions. This is chaired by the Chair of the York Mental Health Partnership.</p>
Exec member	Cllr Carol Runciman
Director responsible	Jamaila Hussain – Corporate Director of Adult Services and Integration
Dependencies	
Link to paper if it has been to another member meeting	

Project title		Harewood Whin Green Energy Park							
Reporting period		March 2023							
Description									
<p>The capped landfill site at Harewood Whin, owned by CYC and leased by Yorwaste, has for some time been considered to be a suitable location for large-scale renewable generation. The project aims to convert the capped landfill site into a commercially operational 'Green Energy Park' that will generate up to 32MW of renewable energy (solar PV and onshore wind) and support the creation of new net zero carbon products/services such as green hydrogen, energy storage, and EV charging. The Green Energy Park project will contribute significantly towards the transition to net zero across York and North Yorkshire.</p> <p>Due to planning timescales, electrical network connection constraints, and the complexities of implementation, the full Green Energy Park project will be delivered in a phased implementation. Phase 1 of the project will deliver a 28MW ground-mounted solar PV array. Subsequent phases of the project will evaluate the potential for wind turbines, battery storage, and hydrogen generation on-site.</p>									
Overall status this period (March)									
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Mar									
Scope Status explanation		The CYC and Yorwaste have begun discussions to confirm the specific roles and responsibilities each delivery partner will take on in relation to financing and managing the remaining project development activities and subsequent delivery of the project. The outputs of these discussions and the feasibility study will confirm the details around the preferred option and inform the development of an Outline Business Case (OBC) for investment. As a result, the scope of the project is not fully confirmed.							
Costs Status explanation		Initial feasibility work has been completed for the project including a high-level financial appraisal. The financial modelling, based on projected cost and income streams, indicates that the project would be a viable investment and deliver a financial return on investment over the project's operational life cycle. Significant capital expenditure will be required to progress the project to completion. The council has recently submitted an application for funding from the Y&NY Net Zero Fund to support with the remaining project development activities required. Confirmation of whether the council has been successful is expected towards the end of March 2023. The largest source of expenditure during the project development stage is expected to be the development of a planning application and supporting documents							

Resources Status explanation	<ul style="list-style-type: none"> Up to this stage, Yorwaste, the leaseholders of the Harewood Whin site, have taken a leading role in progressing the project through feasibility. The resources committed by the Council have thus far been negligible. With the feasibility stage almost complete, and with a potentially feasible and viable option identified, the Council have begun discussions with Yorwaste to confirm the specific roles, responsibilities that each delivery partner is prepared to commit in order to complete the remaining project development activities and subsequent delivery of the project. The outcome of these discussions will help to establish resource requirements and inform the development of an Outline Business Case (OBC) at the next gateway. The council is reliant upon securing external funding in order to progress the project towards the Full Business Case and financial closure. The council is awaiting confirmation on whether it has been successful in its funding application to the Net Zero Fund for development funding. A Project Manager has been identified who will be able to commit the necessary resources to progress the project towards completion. The project will be project managed in accordance with the Council's framework for project management.
Risks Status explanation	<p>The two key risks to successful project delivery at the current stage of project development include securing grid connection and planning permission for the scheme. The delivery of the project and commencement of operation of the proposed first phase 28MW ground-mounted solar farm (and the subsequent revenue generation to the council) is reliant upon securing a grid connection and planning permission. Both risks have been assigned an Amber RAG rating and will be closely monitored and managed as the project progresses.</p>
Issues Status explanation	<p>Initial feasibility work has identified that the primary obstacle to the connection of large-scale generation in the immediate location is National Grid Energy Transmission (NGET) system constraints. This is also an issue that is affecting renewable energy project development at a national scale. Following initial discussions with Northern Powergrid it is expected that there will be significant delays in obtaining a grid connection at Harewood Whin and additional costs. This could impact project delivery timescales and overall project feasibility and viability. A G99 application has been submitted in order to secure a connection offer and understand the full extent of the issue.</p>
<p>Current status</p> <p>This is the first highlight report produced for the Harewood Whin Green Energy Park project.</p> <p><u>Current progress</u></p> <ul style="list-style-type: none"> The project is currently in the feasibility stage with the council's delivery partner and leaseholder of the site Yorwaste taking a leading role in progressing the project. In early 2021, Yorwaste commissioned consultants to undertake an initial feasibility study. This provided a technical and financial analysis and 	

appraisal of a variety of options for developing the Harewood Whin capped landfill site into a 'Green Energy Park'. The findings showed that a Green Energy Park development at the site would be both technically feasible and offer a financial return to the delivery partners.

- Following this, further funding was secured to undertake a more detailed feasibility study of the site. This included a detailed site assessment, outline design, commercial structure, economic appraisal, options appraisal, implementation plan, and review of key risks and constraints. The feasibility study identified the potential for generating up to 32MW of on-site renewable energy generation (28MW solar PV and 4 MW wind). The study also identified opportunities to support the creation of new zero-carbon products/services on-site that make use of any surplus electricity generated such as green hydrogen, battery storage, and EV charging.
- Due to planning timescales, electrical network connection constraints, and the complexities of implementing a range of technologies, the full Green Energy Park solution identified in the feasibility study would need to be delivered in a phased implementation. It is proposed that Phase 1 of the project will deliver a 28MW ground-mounted solar PV array. The financial analysis based on projected cost and income streams, indicates that the solar farm would be a viable project. Subsequent phases of the project will evaluate the potential for wind turbines, battery storage, and hydrogen generation on-site.

Next steps

- Following completion of the feasibility study, there are several remaining project development activities that need completing to progress the scheme to detailed design and construction. This includes, for example, securing grid connection, conducting informal and formal stakeholder engagement, securing planning permission, refining designs, and developing a robust business case for investment.
- There are several key assumptions that will determine the success of the project in terms of its financial viability. Proceeding with the project will allow these assumptions to be confirmed, and the financial projections updated, before a final decision to commence the construction of the project is undertaken.
- Some initial progress has already been made on progressing these project development activities. However, progress has been limited as the project has been held in abeyance for a number of months pending clarification of the likely timescales and other developer dependencies for grid reinforcement and costs that are necessary to implement a grid connection.

- A planning pre-application and G99 application have both now been submitted by Yorwaste.
- The Council and Yorwaste have begun discussions to confirm the specific roles and responsibilities each delivery partner will take on in relation to financing and managing the remaining project development activities and subsequent delivery of the project.
- Lastly, the Council has also submitted an application for funding from the Y&NY Net Zero Fund to support the remaining project development activities. Confirmation of whether the Council has been successful in its funding bid is expected towards the end of March 2023.

Future outlook

- The Council and Yorwaste will continue discussions and finalise the specific roles and responsibilities that each party will take on in relation to the project. A draft Heads of Terms will be prepared for approval confirming the extent of the Council's involvement in the project and the likely resources required for the remaining development and delivery stages.
- Confirmation of whether the Council has been successful in its funding bid is expected towards the end of March 2023. An update will be provided in the next period.
- The grid connection (G99) application and planning pre-application have been submitted. It is expected that an outcome of both applications will be provided within the next couple of months, although an exact timeline is not confirmed. An update will be provided in the next period.

Reports to	
Exec member	Cllr Paula Widdowson
Director responsible	Director of Governance & Monitoring Officer - Janie Berry
Dependencies	
Link to paper if it has been to another member meeting	

Project title		Responsive Care and Support Pathway Redesign							
Reporting period		March 2023							
Description									
<p>Following a review of prevention and early intervention across a range of Health and Social Care Services in York carried out by Venn Consulting it was found that there is a need for all parts of the system, particularly lower level support to be better integrated and improve the capacity and effectiveness of intermediate care and long term care packages.</p> <p>Pathways and entry points to service need simplifying, duplication of effort to be reduced and measures of success agreed and worked towards.</p> <p>As part of the overall redesign project, there is also a recommendation to insource the reablement service, which is currently contracted to an external provider, HSG.</p>									
Overall status this period (March)									
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Mar									
Current status									
<ul style="list-style-type: none">Currently in the review/analysis of the commissioning cycle where we review the current service outcome and outputs.Survey sent to a wide range of stakeholders including: customers, social care staff, health staff, providers and stakeholder groups within the council and with the external voluntary sector. Survey now closed.Financial information received from existing provider and is under review.A draft Equality Impact Assessment has been completed and further stakeholders have been identified.Further work needs to be completed by engaging with the additional stakeholders identified.									
Future outlook									
<ul style="list-style-type: none">Initial financial analysis to be completed and reviewed.Review closed survey into themes.Engage with additional stakeholders identified.									
Reports to			Health and Wellbeing Board Reablement Task and Finish Group						

Exec member	Cllr Carol Runciman
Director responsible	Jamaila Hussain – Corporate Director of Adult Services and Integration
Dependencies	Responsive Care and Support Pathway
Link to paper if it has been to another member meeting	