

## Update of Major Projects

Over the page is a summary of the Council's Major projects:

### Please note before reviewing the "Large" project information:

- The Summary of "Large" projects will evolve over time as projects progress, are completed and new projects are initiated and is provided to inform the committee in performing its role of risk and assurance of the project management approach.
- Any project that achieves a score of 80 or more out of 160 qualifies as a "Medium/Large" or Major project and is included in this list.
- Executive is responsible for scheme financing/policy and Scrutiny will perform detailed reviews of any relevant project.
- The status (RAG – Red, Amber or Green) is provided as an overview. (RAG description, below, as agreed at the July 2016 A&G committee)

Green	All the elements of delivery are within acceptable parameters with risks managed.
Amber	There are risks/issues with one or more elements of delivery. There is a plan in place to bring the project back within acceptable parameters and it is in the control of the project team.
Red	There are issues with one or more elements of delivery and there is no plan in place to mitigate or there is a plan emerging, but it is out of the control of the project team

<b>Large projects summary</b>	<b>Lead Officer</b>	<b>Governance</b>	<b>RAG April 2023</b>	<b>RAG May 2023</b>	<b>Direction of travel</b>
York Central Funder	David Warburton	YC Strategic Board YC Delivery Co-ordination Board	<b>Amber</b>	<b>Amber</b>	Same
Castle Gateway	Katie Peeke-Vout	Castle Gateway Working Group	<b>Amber</b>	<b>Amber</b>	Same
Local Plan	Alison Cooke	Local Plan Working Group	<b>Amber</b>	<b>Amber</b>	Same
Outer Ring Road (A1237)	Gary Frost	YORR Project Delivery Group Technical Working Group	<b>Amber</b>	<b>Amber</b>	Same
Housing Delivery Programme	Sophie Round	Housing Delivery Programme Board	<b>Amber</b>	<b>Amber</b>	Same
Provision of School Places	Claire Roberts	Children and Education Directorate Management Team	<b>Amber (Jan)</b>	<b>Amber</b>	Same
Smart Travel Evolution Programme – STEP	Shoaib Mahmood	Step Board Transport Board	<b>Green</b>	<b>Green</b>	Same
Flood Risk	Steve Wragg	Environment Agency Programme Board	<b>Green</b>	<b>Green</b>	Same
City Centre Access	Catherine Higgins	Transport Board	<b>Amber</b>	<b>Amber</b>	Same
Hyperhubs	Stuart Andrews	Transport Board	<b>Amber</b>	<b>Amber</b>	Same
Future Library Investment Programme (FLIP)	Andy Laslett	FLIP Working Group	<b>Green</b>	<b>Green</b>	Same
Council Housing Energy Retrofit Programme	Jeremy Smawfield	Housing Energy Efficiency Board	<b>Amber</b>	<b>Amber</b>	Same
Haxby Station	Richard Holland	NSF Board (DfT; Network Rail etc.)	<b>Amber</b>	<b>Amber</b>	Same

York Station Gateway	Brendan Murphy	Station Project Board Infrastructure Delivery Board	<b>Amber</b>	<b>Amber</b>	Same
Ousewem Project	Victoria Murray	Project Governance Board North Yorkshire Flood Risk Partnership	<b>Green</b>	<b>Green</b>	Same
Family Hubs Implementation Project	Niall McVicar	Health and Well-being Board Project Board	<b>Green</b>	<b>Green</b>	Same
Harewood Whin Green Energy Park	Alex Eburne		<b>Amber</b>	<b>Amber</b>	Same
Responsive Care and Support Pathway Redesign	Judith Culleton	Reablement Task and Finish Group Health and Wellbeing Board	<b>Green</b>	<b>Green</b>	Same
Specialist Mental Health Housing and Support	Caroline Billington	Project board		<b>Green</b>	New

## Detailed Updates

Project title				York Central Funder						
Reporting period				May 2023						
Description										
York Central is a key strategic development site for the city to enable economic growth and housing delivery. The majority of the land is in the ownership of Homes England and Network Rail. CYC have played an active role in de-risking the site and accelerating delivery with public sector partners. The site and the opportunity it presents have recently been positioned at all levels of Government as a priority site for the delivery of locally led regeneration and development, that will manifest significant benefits for the city. The capacity for the site to accommodate high quality new office accommodation, with new public realm and a new station entrance, alongside a transformed cultural offer at the Railway Museum, is vital to attract inward investment. The contribution York Central will make to the achievement of the local plan housing targets is also a key consideration.										
Overall status this period (Apr)						Overall status previous period (May)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
May										
Apr										
Costs Status Explanation		<ul style="list-style-type: none"><li>Exec report approved in April 2022 confirming additional CYC funding to support enabling infrastructure delivery, although cost pressure remains.</li></ul>								
Resources Status Explanation		<ul style="list-style-type: none"><li>Project Management by Homes England and timely information co-ordination by the contractor are key to successful delivery – there is some pressure on the project team.</li></ul>								
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"><li>Homes England and Network Rail as major landowners are now leading project delivery. CYC involvement is now as a part funder and as the statutory authority for regulatory/adoption elements.</li><li>The contract for the delivery of the main access infrastructure continues to progress through the enabling phase on site, elements of detail design and associated planning conditions still remain to be resolved ahead of construction. The construction of the site access and the ECML bridge is key to opening the site up for development.</li><li>Homes England have continued to progress the procurement process to secure a development partner for the site.</li></ul>								
Risks Status Explanation		<ul style="list-style-type: none"><li>Risks associated with the project are complex and interdependent. Active risk management is ongoing with Homes England responsible for the infrastructure delivery.</li></ul>								

<b>Issues Status Explanation</b>	<ul style="list-style-type: none"> <li>Landowners carrying out due diligence and cost management on the project.</li> </ul>
<b>Current status</b> <ul style="list-style-type: none"> <li>Following the community engagement undertaken in March which provided further information about the new square and proposed government hub through a combination of in person and on-line events. Designs are being revised in response to comments. See the York Central website for feedback <a href="https://www.yorkcentral.info/">https://www.yorkcentral.info/</a></li> <li>Work is progressing on the main infrastructure contract with significant site earthworks by Sisk visible on site.</li> <li>Temporary car parking to rear of railway station opened in January and the Cinder Lane Access has been diverted.</li> <li>The NRM main entrance has re-located to allow preparatory work for the construction of the new Central Hall.</li> </ul>	
<b>Future outlook</b> <ul style="list-style-type: none"> <li>Homes England continue to work through the submission of information necessary to discharge planning conditions.</li> <li>Homes England continue to progress the process to select a developer partner.</li> <li>Construction work on site progressing.</li> <li>The planning application for the New Square is being prepared for submission.</li> </ul>	
<b>Reports to</b>	York Central governance structures and Executive.
<b>Director responsible</b>	Neil Ferris - Corporate Director of Place
<b>Dependencies</b>	Local Plan Policy, Economic Strategy, City Transport Policy and external funding bids.
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	<p>Executive December 2015 – York Central and Access Project  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=8844&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=8844&amp;Ver=4</a></p> <p>Executive July 2016 – York Central  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9303&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9303&amp;Ver=4</a></p> <p>Executive November 2016 - Consultation on access options / Third party acquisitions  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9307&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9307&amp;Ver=4</a></p> <p>Executive July 2017: Project and Partnership Update  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10188&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10188&amp;Ver=4</a></p>

	<p>Executive November 2017 - Preferred Access Route and Preparation for Planning  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10193&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10193&amp;Ver=4</a></p> <p>Executive March 2018 - York Central Access Construction  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10189&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10189&amp;Ver=4</a></p> <p>Executive June 2018 – Masterplan &amp; Partnership Agreement  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10469&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10469&amp;Ver=4</a></p> <p>Decision Session August 2018 – York Central Design Guidelines  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=875&amp;MId=10847#AI49619">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=875&amp;MId=10847#AI49619</a></p> <p>Executive August 2018  York Central Update – Western Access  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10471&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10471&amp;Ver=4</a></p> <p>Executive November 2018 – York Central Enterprise Zone Investment Case  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10474&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10474&amp;Ver=4</a></p> <p>Executive January 2019  York Central Partnership Legal Agreement  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10476&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10476&amp;Ver=4</a></p> <p>Executive July 2019 - York Central Partnership Update  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11107&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11107&amp;Ver=4</a></p> <p>Executive October 2019 – Update  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11111&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11111&amp;Ver=4</a></p> <p>Executive July 2020 – Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12295&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12295&amp;Ver=4</a></p> <p>Executive April 2021 – York Central &amp; York Station Gateway Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12510&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12510&amp;Ver=4</a></p> <p>Executive April 2022 – York Central Enterprise Zone Funding Agreement  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12802&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12802&amp;Ver=4</a></p>
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Project title		Castle Gateway								
Reporting period		May 2023								
Description										
City of York Council (CYC) is one of the principal landowners in the area around Piccadilly, the Eye of York, St George’s Field and the Foss Basin. This area is being referred to as the Castle Gateway and many parts of the area are underused, semi derelict or of poor quality. Many of the properties are for sale or owned by investors and there is a risk that the area will continue to be blighted or that important sites will be developed in a piecemeal manner. The area is urgently in need of a fresh vision to improve the locality and create a socially and economically sustainable future. As the principal landowner, CYC will be instrumental in delivering a joined-up regeneration of the area which will maximise social and economic benefits for the city.										
Overall status this period (Apr)						Overall status previous period (May)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
May										
Apr										
Costs Status Explanation		<ul style="list-style-type: none"><li>In Autumn 2021 the Executive approved a further budget of £2.15m to progress the Castle Mills and St George’s Field schemes to detailed design stage and procure contractors, and to secure planning for the Castle and Eye of York scheme.</li><li>The project remains within budget at this time, as the work on the St George’s Field MSCP has been paused, although some of the additional work resulting from the delay at Castle Mills will require the use of some of the St George’s Field budget. The Executive will only be asked to make a decision to proceed with construction phase once tender prices have been received, de-risking any cost inflation due to current market conditions and allowing a further review of project viability before any further financial commitment.</li></ul>								
Financial Benefits Status Explanation		<ul style="list-style-type: none"><li>An economic business case assessment which was prepared for the unsuccessful Levelling Up Funding bid, identified the benefit cost ratio of funding sought to be 2.7, however these benefits being achieved are dependent on external funding being secured.</li></ul>								
Tasks & Milestones Status Explanation		The delivery of the Castle Gateway Masterplan has been delayed due to a number of factors. Firstly, the Government delay to the announcement of schemes successful under the second round of the Levelling Up Fund, and secondly, as reported to Executive in June 2022, due to issues with developing the Castle Mills detailed design.								
Risks Status Explanation		This is a complex project to deliver an ambitious masterplan, and as such it has significant risks to its delivery. Whilst mitigation and monitoring of risks is being undertaken, the project is likely to remain at risk throughout delivery. As the different projects that make up the masterplan move into delivery, each has its own dedicated risk register which feeds into the programme level risk register.								

	The key headline risks reported here are taken from the programme risk register.
<b>Issues Status Explanation</b>	The programme issues remain under review and are managed by the project team.
<b>Current status</b> <p><b>Castle Mills</b> Officers have continued discussions with Wates as part of the termination process and review of the design work undertaken to date. The project team have taken this opportunity to undertake a business case review for the delivery options for the scheme, taking into account the current financial climate and the market in York. The preparation of the procurement pack, and commencement of procurement of a new contractor, is on hold until we have reviewed the business case.</p> <p><b>St George's Field</b> Officers continued to build the evidence base to inform a future decision on car parking in this area of the city centre.</p> <p><b>Castle and Eye of York</b> The Levelling Up Fund Bid submitted by the Council to deliver the Castle and Eye of York scheme was not successful in securing funding. Officers will review the business case and explore options for delivering the scheme.</p> <p><b>Planning</b> Officers have continued to work with the statutory consultees to implement design changes and provide the necessary supplementary information. Once these have been resolved, a planning committee date can be agreed.</p>	
<b>Future outlook</b> <p><b>Castle Mills</b> Undertake business case review of the Castle Mills scheme to consider the current financial climate and market conditions. Subject to outcome, prepare procurement strategy, compile documents necessary for procurement and procure a contractor to undertake the RIBA 4 design and produce a construction cost for the Castle Mills scheme.</p> <p><b>St George's Field</b></p>	



Collect improved data on parking demand, engage with city centre stakeholders, and explore alternative options to maximise surface car parking provision at St George's Field.

### **Castle and Eye of York**

The Project Team will continue to work with statutory officers and planning, to respond to the comments on the scheme, providing the necessary supplementary information and design changes. The business case for the scheme will be reviewed and alternative funding sources explored.

<b>Reports to</b>	<p>The Executive have approved a whole series of recommendations over the years to advance the project, with delivery of these being the responsibility of the Castle Gateway Working Group. This working group was established in January 2017 and serves as the project board and meets on a monthly basis. It is chaired by the Director of Place, and the wider interests of the council are represented by the Heads of Regeneration and Economy, Head of Highways and Transport, Head of Planning and Development Services, Head of Environmental Services, Head of Housing Delivery and Asset Management, Head of Legal Services, Chief Finance Officer and Head of Property.</p> <p>The Castle Gateway project manager has defined expenditure levels under the Council's Contract Procedure Rules. Any decisions that are outside the remit of previous recommendations from the Executive are taken to the appropriate decision making route as set out by the council's governance and decision making framework. Dependent on the nature and scope of the issue this may be an officer decision, Executive Member decision, or require a full Executive decision.</p>
<b>Director responsible</b>	Tracey Carter - Director Economy, Regeneration and Housing
<b>Dependencies</b>	Local Plan Policy, City Transport Policy
<b>Link to paper if it has been to another member meeting</b>	<p>Executive October 2015 - York's Southern Gateway  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8842&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8842&amp;Ver=4</a></p> <p>Executive November 2016 - Land Assets on Piccadilly  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4</a></p> <p>Executive January 2017 – Update York Castle Gateway</p>

	<p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4</a> Executive August 2017 - Proposed Temporary Use of Part of Castle Car Park <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10190&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10190&amp;Ver=4</a></p> <p>Executive April 2018 - Castle Gateway Masterplan <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10197&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10197&amp;Ver=4</a></p> <p>Executive October 2018 - Proposed Temporary Uses of Part of Castle Car Park <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10473&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10473&amp;Ver=4</a></p> <p>Executive October 2019 – Update <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11111&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11111&amp;Ver=4</a></p> <p>Executive January 2020 –Phase One Delivery Strategy <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11115&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11115&amp;Ver=4</a></p> <p>Executive October 2020 – Update and Business Case Review <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12297&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12297&amp;Ver=4</a></p> <p>Executive June 2022 – Castle Gateway Update <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=13287&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=13287&amp;Ver=4</a></p>
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Project title				Local Plan					
Reporting period				May 2023					
Description									
<p>The 'Local Plan' is a citywide plan which sets the overall planning vision and the spatial land use strategy for the city. It provides a portfolio of both housing and employments sites for at least a 15 year period and will set the Green Belt boundaries for York. In addition it incorporates both policies and approaches to set the context for development management decisions. Effectively, it sets out the opportunities and policies on what will or will not be permitted and where, including new homes and businesses.</p> <p>The Local Plan must be accompanied by an infrastructure delivery plan setting out the Council’s approach to strategic infrastructure and its funding. All housing and employments sites included must be viable and deliverable this is directly linked to future approaches to planning gain i.e. CiL and S106.</p> <p>In response to both the Council resolution in autumn 2014, and the changed national and local context, officers have initiated or a series of work streams to inform the next stages of plan production. This relates to housing need, economic growth and the related need for employment land, and detailed site assessments.</p> <p>The production of the plan has to be in accordance with statute and national guidance. This includes a legal requirement to work with neighbouring authorities. It also means that the plan must be subject to Sustainability and Environmental Assessments. It will also ultimately be subject to an independent examination by a government inspector.</p>									
Overall status this period (Apr)					Overall status previous period (May)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Apr									
Scope Status Explanation		Take the Local Plan through examination in public (EIP) and to adoption as statutory development plan for York. This includes completion of additional work requested by the Inspectors or required to inform the Examination as well as public consultation, when required.							
Costs Status Explanation		Cost associated with EIP, modifications consultation and adoption. Staffing costs to ensure timely delivery and adequately resourced EiP as well as consultancy support. Additional information requested by Inspectors can incur additional costs.							
Resources Status Explanation		The majority of expert consultancy support and spend has now been completed. There is potential for ongoing consultancy spend and this has been awarded additional funding to support the plan process. There is a recognised shortage of							

	planners and securing an additional resource for the team is challenging despite considerable efforts. Recruitment into vacant posts to recommence asap to resource team long-term.
<b>Risks Status Explanation</b>	Risks associated with examination of Local Plan by Planning Inspectorate. Delay to examination process as a result of resourcing.
<b>Issue Status Explanation</b>	Potential challenges from the proposed modifications stage of consultation.
<b>Current status</b> <ul style="list-style-type: none"> <li>Inspectors have agreed the Main Modifications Schedule to the submitted Local Plan following close of hearing sessions in September 2022.</li> <li>Executive agreed to the formal consultation on Main Modifications on 26 January 2023.</li> <li>Consultation on the Main Modifications and evidence base submitted for Examination since 2021 ran for a statutory period of 6 weeks between 13th February until 27th March. Consultation documents available via <a href="http://www.york.gov.uk/localplanconsultation2023">www.york.gov.uk/localplanconsultation2023</a>.</li> <li>The Inspectors are in receipt of the full representations received through consultation.</li> </ul>	
<b>Future outlook</b> <ul style="list-style-type: none"> <li>Officers anticipate submitting a Regulation 22 compliant Consultation Statement to the Inspectors by end of May/ Early June.</li> <li>This statement together with redacted versions of the Main Modifications consultation responses will be published via the CYC website.</li> <li>Next steps will be determined by the appointed Local Plan Inspectors.</li> </ul>	
<b>Reports to</b>	Executive, Local Plan Working Group
<b>Director responsible</b>	Neil Ferris - Corporate Director of Place
<b>Dependencies</b>	Deliverability of York Central
<b>Link to paper if it has been to another member meeting</b>	<p>Executive July 2015  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8840&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8840&amp;Ver=4</a></p> <p>Executive June 2016 -City of York Local Plan – Preferred Sites Consultation  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9191&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9191&amp;Ver=4</a></p>

	<p>Executive December 2016 – Update on Preferred Sites Consultation and Next Steps  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9308&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9308&amp;Ver=4</a></p> <p>Executive January 2017 - Update on Local plan  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4</a></p> <p>Executive July 2017  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4</a></p> <p>Executive January 2018 - Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10195&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10195&amp;Ver=4</a></p> <p>Executive May 2018 City of York Local Plan – Submission  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10198&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10198&amp;Ver=4</a></p> <p>Executive September 2018 Supplementary Planning Documents to support the emerging York Local Plan  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472&amp;Ver=4</a></p> <p>Executive March 2019 - Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10479&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10479&amp;Ver=4</a></p> <p>Executive December 2021 - City of York Planning Policy Housing Delivery Action Plan (HDAP)  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12798&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12798&amp;Ver=4</a></p> <p>Executive January 2023 - Update  <a href="https://democracy.york.gov.uk/documents/s165049/Report%20-%20Local%20Plan%20Modifications.pdf">https://democracy.york.gov.uk/documents/s165049/Report%20-%20Local%20Plan%20Modifications.pdf</a></p>
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Project title				Outer Ring Road (A1237)					
Reporting period				May 2023					
Description									
This project combines the previously separate schemes - YORR roundabout upgrades & YORR dualling (phase 1). This project has already delivered an upgrade of the Wetherby Road roundabout in 2018/19 to the new standard 3 lane approaches and 2 lane exits on the A1237. This project will continue by upgrading the stretch of the A1237 to dual carriageway standard between the A19 junction and Little Hopgrove junction, including the upgrade of the 5 roundabouts on this stretch to the standard already set by the Wetherby Road upgrade. This project will increase the capacity of the ring road, particularly of the roundabouts being upgraded, to reduce orbital and radial journey times. The A1237 roundabout at Great North Way will also be improved as part of this project (although this lies outside the stretch which is to be dualled).									
Overall status this period (Apr)					Overall status previous period (May)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Apr									
Costs Status Explanation		The last cost plan was produced in February 2021 showing that the scheme is broadly within the budget but some of the contingency is at risk. A review of land prices and the additional items recommended in the scheme e.g. diverting Bridleway No. 4 have now put that contingency at greater risk. A full cost review will now be undertaken following the October 2022 planning application submission.							
Tasks & Milestones Status Explanation		The planning application was submitted in September 2022 and the team are now looking at the programme into the future stages which will include completing the detailed design, drafting the final business case, preparing the CPO documentation and submitting a made order to the Secretary of State.							
Risk Status Explanation		There are a number of risks rated as amber, but the two key risks which are relevant at this stage are getting planning approval and acquiring land. These risks will be relevant for at least the next six – nine months and the project team are working on them continuously.							
Issues Status Explanation		The landowners at Cliftongate business park have stated their support for the scheme but have objected to the planning application on a number of grounds mainly based around the impact on their business particularly during construction.							
Current status									
1. Ongoing negotiations to purchase land by private agreement. 2. Continue responding to queries and comments on the planning application as required including providing information to statutory consultees.									

<ol style="list-style-type: none"> <li>Finalise pack of revised information for planning authority to re-consult.</li> <li>Conclude review of Appraisal Specification Report.</li> <li>Review updated version of the LTN 1/20 assessment.</li> <li>Continue with detailed design.</li> <li>Complete structures design.</li> <li>Continue to work with utility companies affected by the scheme.</li> </ol>	
<b>Future outlook</b> <ol style="list-style-type: none"> <li>Continue negotiations to purchase land for the scheme.</li> <li>Submit pack of revised information for planning authority to re-consult.</li> <li>Respond to queries on the planning application as required.</li> <li>Continue with detailed design.</li> <li>Continue to work with utility companies affected by the scheme.</li> <li>Prepare CPO documentation.</li> <li>Commence work on Full Business Case.</li> </ol>	
<b>Reports to</b>	Project reports into the Transport board, Project Board and Lead Members Board
<b>Director responsible</b>	James Gilchrist - Director Environment, Transport and Planning
<b>Dependencies</b>	LTP4, Local plan
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	<p>Executive W Yorkshire Transport Fund – 24 Nov 16  <a href="http://democracy.york.gov.uk/documents/s110381/WYTF%20Exec%20Nov%202016%20v5.pdf">http://democracy.york.gov.uk/documents/s110381/WYTF%20Exec%20Nov%202016%20v5.pdf</a></p> <p>Executive July 2017 - Proposed York Outer Ring Road Improvements / Approach to Deliver  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4</a></p> <p>Executive December 2018 -  A1237 Outer Ring Road – Dualling Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10475&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10475&amp;Ver=4</a></p> <p>Executive September 2019 - Improvements Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11109&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11109&amp;Ver=4</a></p> <p>Executive February 2020 – Dualling from A19 Rawcliffe to A64 Hopgrove  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11116&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11116&amp;Ver=4</a></p> <p>Executive June 2020 – Phase 1 Dualling - Procurement Strategy, Approach to Public Engagement and Landscaping</p>

	<p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=12293&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=12293&amp;Ver=4</a></p> <p>Executive March 2021 - Phase 1 Dualling - Resolution in principle to promote a Compulsory Purchase Order and associated Side Roads Order</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=12509&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=12509&amp;Ver=4</a></p> <p>Executive Sept 2021 - Phase 1 Dualling – Evaluation of the Consultation Process and Resolution to Submit a Planning Application</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=12795&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=12795&amp;Ver=4</a></p> <p>Executive June 2022 - <a href="#">York Outer Ring Road (YORR) - Proposed A1237 (Rawcliffe to Little Hopgrove) Dualling - Update on Progress and Proposed Utility Diversions</a> </p>
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Project title				Housing Delivery Programme					
Reporting period				May 2023					
Description									
The accelerated delivery of mixed tenure housing across multiple sites in the city.									
Overall status this period (Apr)					Overall status previous period (May)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Apr									
Costs Status Explanation		A review of the business case for the Ordnance Lane scheme has been undertaken to ensure viability. The receipt of grant funding for enabling works is supporting the development of a viable proposal. Inflationary rises will impact the costs of the project and this remains a risk under review.							
Resources Status Explanation		As the Duncombe / Burnholme schemes approach delivery and as further schemes are being developed the resource within the team must be reviewed as part of the housing re-structure to ensure the council's delivery capability remains strong.							
Financial Status Explanation		The impact of the cost of living crisis on the Housing Market continues to be monitored with the appointed sales agent. Currently the market is still strong in York although it is anticipated this may slow as the wider economic position worsens. The team are adding sales price contingency to their modelling in anticipation of market instability.							
Tasks & Milestones Status Explanation		The Master Programme is being reviewed with respect to the future programme to reflect the revised timescales.							
Risks Status Explanation		Detailed risk register has been formulated to identify all key risks, assign responsibilities and determine potential mitigation measures. Construction cost inflation remains a concern.							
Issues Status Explanation		Issues are being managed in accordance with identified risk mitigation measures.							
Current status									
Lowfield									
<ul style="list-style-type: none"><li>• All self build plots have commenced and 4/6 have moved into their property</li><li>• Superstructure works ongoing to sections 5 &amp; 6</li><li>• Section 278 design has been approved by CYC Highways, now looking to procure a civils contractor for the works</li><li>• Programme extended to late April</li><li>• Section 5 handovers have begun with 29 properties now issued with a practical completion certificate</li><li>• Commencement of highway installation to front of self-build plots</li></ul>									

- Section 2/3 remediation works progressing well, car parking outside Magnolia Court is finished but further defects found on Restharrow Road causing minor delay
- Section 5 groundworks have recommenced and are progressing well

#### Duncombe Barracks

- Caddick are currently behind previous programmes on Block A and C by approximately 9 weeks, with 1 week delay to sectional completion dates
- Block A ground floor timber frame erection is underway
- Block B substructure blockwork is underway
- Block C concrete beams and block floor is installed and awaiting installation of drainage
- Defects continue to be raised by the NEC supervisor but older defects are now being closed out by the contractor
- Two change control requests are pending these are costs for level access showers in M4(3) units and costs relating to the rationalising meter cupboards
- Commercial unit fitout tender is being prepared

#### Burnholme

- Road base formation works are now complete around the site
- Installation of site-wide drainage is on-going
- Masonry below floor level has started at Terrace 3 (north west of site) and Terrace 9 (west of site) and is complete at Terraces 11 and 8 (eastern end of site) where damp proofing works have started. Installation of ducting lines for the air source heat pumps is under way at Terrace 11
- Excavation and pouring of foundations are underway at Terrace 4 (centre of site) and Terrace 6 (west of site)
- S38 agreement: Caddick Construction are working with CYC Highways to agree on the construction details around the tree pits before technical approval can be obtained
- Retrospective adoption of drainage (S102) and highway (S36) of Mosssdale Avenue: necessary remediation works will be required in order to complete the adoption of Mosssdale Avenue and the new Burnholme housing development
- Draft Local Lettings Initiative issued
- Travel Coordinator tender issued
- Street names and numbering submitted
- Conveyancing pack progressed, to be completed nearer completion

#### Ordnance Lane

- Executive approval to undertake procurement and appointment of an enabling works contractor, and to undertake procurement for main works contractor
- We have an updated enabling works cost plan which can inform the tender
- Risk assessments carried out on vacant buildings and actions taken to make safe prior to works commencing

## **Next Period**

### Lowfield

- Updated whole site completion dates following finalisation of Section 5 groundworks programme
- Issue PC to plot 85
- Self-build highway complete

### Duncombe Barracks

- Review Caddick quality plan and return comments
- Assess Travel Plan coordinator tender return
- Resolve S278 legal agreement and bond agreement
- Resolve MVHR commercial spec
- Finalise commercial unit fitout for tender

### Burnholme

- Installation of branded hoardings
- Installation of scaffoldings at Terrace 11 and start of timber frame construction
- Possible change of sequencing for other terraces as works at Terrace 12 have been delayed
- S38 conditional technical approval obtained
- Quality Plan update to be completed by contractor
- Brief for future maintenance of landscaping and drainage issued to providers for quotes
- Passivhaus user guide to be reviewed
- Contractor to issue draft buyer's house manual
- Street names and addresses approved

### Ordnance Lane

- Publish enabling works ITT
- Procure hoarding supply and install
- Finalise indemnity insurance policy
- Receive updated main works cost plan

<b>Reports to</b>	Project team consisting of officers at the council who will advise on specialisms such as legal, housing, finance, and procurement. This project team feeds into the Housing Delivery Programme Board, which consists of senior officers and managers. The board guides decisions shaping the programme, setting objectives, scope, and timelines for projects. The board reports into Homes England as part of the partnership arrangement as well as One Public Estate. Decisions will be taken by the Council Management Team followed by Executive.
<b>Director responsible</b>	Tracey Carter - Director Economy, Regeneration and Housing
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	<p>March 2017 Executive Meeting  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9311&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9311&amp;Ver=4</a></p> <p>December 2017 Executive Meeting</p> <ul style="list-style-type: none"> <li>- Delivering Health and Wellbeing facilities for York</li> <li>- Establishing a Delivery Model and the Scope of the Programme</li> <li>- Delivering the Lowfield Scheme</li> </ul> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10194&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10194&amp;Ver=4</a></p> <p>July 2018 Executive Meeting - Proposals  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10470&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10470&amp;Ver=4</a></p> <p>October 2018 Executive Meeting - Duncombe Barracks, Burton Stone Lane  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10473&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10473&amp;Ver=4</a></p> <p>January 2019 Executive Meeting- Building More Homes for York – removal of the HRA borrowing cap  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10476&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10476&amp;Ver=4</a></p> <p>September 2019 Executive Meeting - Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11109&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11109&amp;Ver=4</a></p> <p>October 2020 Executive Meeting – Phase 2 of the Housing Delivery Programme  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12298">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12298</a></p> <p>October 2021 Executive Meeting – Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12796&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12796&amp;Ver=4</a></p>

	<p>March 2022 Executive Meeting – Delivering Affordable Housing on Council Land</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12801&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12801&amp;Ver=4</a></p> <p>February 2023 Executive Meeting - Update</p> <p><a href="https://democracy.york.gov.uk/documents/s165356/Housing%20Delivery%20Programme%20Update.pdf">https://democracy.york.gov.uk/documents/s165356/Housing%20Delivery%20Programme%20Update.pdf</a></p>
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Project title				Provision of School Places					
Reporting period				May 2023					
Description									
<p>The need to provide sufficient school places for current and future residents is a key statutory duty of CYC and will build an educational infrastructure for the city by forecasting likely demand and supply of school places over the medium term (until 2022/23).</p> <p>The aims of this project are to identify where and when additional school places will be required, and work with central government and the school community to provide places in good or outstanding schools.</p> <p>CYC is provided with some ‘Basic Need’ funding from central government for this purpose and will need to ensure that this and other sources of funding are used to best effect in those areas of greatest need, and to ensure that all educational provision is sustainable in the longer term, working with the school community.</p> <p>The project represents a significant priority for City of York council in delivering educational opportunities for residents.</p>									
Overall status this period (Feb)					Overall status previous period (May)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Feb									
Cost Status Explanation		Future Basic Need funding is likely to be very limited and housing developer contributions may not meet the expected requirements for educational infrastructure across all sites. This is being addressed through the Local Plan required infrastructure process, but these requirements exceed any current capital for the costs.							
Current status									
Capacity									
<ul style="list-style-type: none"><li>• Work to increase places in a secondary school in the south-east of the city has been completed.</li><li>• Information has been requested from schools regarding changes to net capacity to ensure accurate reporting in SCAP 23.</li><li>• The net capacities categorised as priority c are currently being completed prior to SCAP 23.</li><li>• Guidance has been received from the DfE regarding net capacity assessments of special schools.</li></ul>									
Communication									

- Continued communication has taken place with other departments within CYC to address the need for additional school places from housing developments proposed in Local Plans.
- Discussions continue to take place with relevant parties to address the need for places from proposed housing developments in the city and neighbouring areas.

### **Data Modelling**

- Latest allocation data has been mapped to primary and secondary catchment areas.

### **Forecasting**

- January forecasts have been finalised and are available on York Education.
- Initial information-gathering has started to forecast SEND need for SCAP 23.
- Officers are aware of the potential for unpredictable changes to in-year migration, for example from service families and refugees moving into the city, to increase in-year pressures in some areas of the city and this has again been monitored this period.

### **Policy**

- The admission arrangements for the 2024/25 school year have now been determined, and the determination notice published.

### **Future outlook**

The main focus of this period:

#### **Capacity**

- Continue updating net capacity assessments for schools where building work has been completed.
- Evaluate number of surplus places available in schools with local building work planned.

#### **Communication**

- Continued engagement with local schools and academy trusts to gather their views and identify any potential plans about how they could assist in providing for future need.

#### **Forecasting**

- New forecasts to be produced for all primary and secondary planning areas.

<ul style="list-style-type: none"> <li>Develop forecasting for SEND places.</li> </ul> <p><b>Policy</b></p> <ul style="list-style-type: none"> <li>School places planning for developments identified in the draft local plan.</li> </ul>	
<b>Reports to</b>	Children and Education Directorate Management Team and Executive Member for Children and Young People oversee project as necessary.
<b>Director responsible</b>	Martin Kelly Corporate Director Children and Education
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	<p>Executive February 2018 Admission arrangement for the 2019/20 school year <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10196&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10196&amp;Ver=4</a></p> <p>Executive July 2019 - The Provision of School Places and Allocation of School Capital Budgets 2019-2023 to Address Secondary Place Pressures <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11107&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11107&amp;Ver=4</a></p> <p>Executive October 2019 Archbishop Holgate's School - Expansion 2020-21 <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11111&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11111&amp;Ver=4</a></p> <p>Executive May 2020 - Fulford School Remodelling Phase 1 &amp; Access Improvements by Highways <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12288&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12288&amp;Ver=4</a></p>



Project title				Smart Travel Evolution Programme – STEP					
Reporting period				May 2023					
Description									
STEP is a programme of delivery that will prepare York for the coming revolution in adoption of connected and autonomous vehicles and managing whole city mobility. The project aims to achieve this by:									
<div>➤ Improving communications to transport infrastructure and collecting more transport data.</div> <div>➤ Building a transport data platform to assist the city to meet big data challenges and making more of this data accessible.</div> <div>➤ Improving transport modelling, that allows us to run City wide models at varying scales, in near real time. This allows us to understand the way the transport network is performing and is expected to improve our transport planning activities.</div>									
Overall status this period (Apr)					Overall status previous period (May)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Apr									
Current status									
In the last reporting period.									
<div>• GLOSA feedback survey ongoing.</div> <div>• Work continued with Alchera / Business Intelligence to Integrate York Open Data.</div> <div>• Meeting held with PTV regarding model.</div>									
Future outlook									
In the next reporting period.									
<div>• Confirmation to be provided to procurement whether to re-tender Glosa is necessary.</div> <div>• Produce summary of Glosa feedback.</div> <div>• To review project objectives and produce dashboard.</div> <div>• Novation of contracts ongoing progress with CYC Legal. CYC Legal to draw up novation contracts based on previous template.</div> <div>• Close out STEP project.</div>									

<b>Reports to</b>	<p>The STEP board reports into the Place DMT and PM updates executive member and Executive when required for updates and approvals.</p> <p>Key decisions are agreed by the Transport Board before reaching executive member or Executive.</p>
<b>Director responsible</b>	James Gilchrist - Director Environment, Transport and Planning
<b>Dependencies</b>	The Transport Capital Programme and TSAR Project
<b>Link to paper if it has been to another member meeting</b>	<p>Annex A – Bid documentation for the Smart Transport Evolution Programme funding:  <a href="http://www.york.gov.uk/downloads/download/35/smart-travel-evolution-programme-step">www.york.gov.uk/downloads/download/35/smart-travel-evolution-programme-step</a></p> <p>Decision Session - Executive Member for Transport - June 21  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=738&amp;MId=12726&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=738&amp;MId=12726&amp;Ver=4</a></p>


Project title				Flood Risk – York 5 Year Plan					
Reporting period				May 2023					
Description									
CYC are working closely with the Environment Agency to deliver a range of localised improvements to the cities flood defences, this work – the York Five Year Plan – has been developed following the floods and is supported by Government investment. In addition to this we are working with the EA on a catchment scale study to identify opportunities for wider interventions across the river Ouse catchment to further reduce future flood risks into the long term.									
Overall status this period (Apr)					Overall status previous period (May)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Apr									
Costs Status Explanation		Further appraisal works are underway on flood cells with less viability or lower priority.							
Risks Status Explanation		The programme involves a wide range of projects with associated risk management in place across all. The Programme Board reviews risks at a programme level monthly.							
Current status									
<ul style="list-style-type: none"><li>• Work continues at Clifton Ings and Strensall to programme.</li><li>• CYC led appraisal and design works at Fulford complete and planning approval is being sought.</li><li>• Contractual/operational handover is being progressed on a range of cells, others are fully operational.</li><li>• Installation of property flood resilience measures has progressed.</li><li>• Planning documentation finalised and submitted for the Germany Beck FAS.</li></ul>									
Future outlook									
<ul style="list-style-type: none"><li>• EA progress in Clifton Ings and Strensall is expected to programme.</li><li>• Property Flood Resilience (PFR) installations and surveys continue.</li><li>• Fulford Flood Alleviation Scheme (FAS) planning determination date not presently set, planning committee consideration date TBC.</li></ul>									
Reports to				The Project board sits within the Environment Agency. The Environment Agency has a formal programme board in compliance with PRINCE2 methodology, CYC are a member of the board. The lead Executive member receives a quarterly report, and it is the subject of a bi-annual report to					

	Economy and Place scrutiny committee. This approach to governance has been approved and adopted by Executive.
<b>Director responsible</b>	James Gilchrist - Director Environment, Transport and Planning
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting</b>	<p>Executive February 2017: CYC Response to the Independent Flood Inquiry  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9310&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9310&amp;Ver=4</a></p> <p>Executive April 2021 – Strategic Flood Risk Assessment Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12510&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12510&amp;Ver=4</a></p> <p>Executive December 2022 - Germany Beck Flood Alleviation Scheme Update  <a href="https://democracy.york.gov.uk/documents/s164363/Germany%20Beck%20FAS%20Update%20revised%20version.pdf">https://democracy.york.gov.uk/documents/s164363/Germany%20Beck%20FAS%20Update%20revised%20version.pdf</a></p>

Project title				City Centre Access					
Reporting period				May 2023					
Description									
<p>Project involves the feasibility and design of static and automated measures to be implemented into the area around Spurriergate, Coney Street, Parliament Street and York Racecourse to provide public protection from potential vehicle attack.</p> <p>The proposals follow firm Police and Counter Terror Unit advice to implement measure to protect areas of high footfall.</p> <p>The automated measures will retain vehicle access outside the footstreets hours and allow emergency and other urgent access during footstreets hours through a system of control by CYC.</p>									
Overall status this period (Apr)					Overall status previous period (May)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Apr									
Costs Status Explanation		<ul style="list-style-type: none"><li>Costs continue to rise due to inflation; steel costs are still subject to specific surcharges.</li><li>City of York Council will cover inflation in line with industry indices.</li><li>Utilities costs have been established, all quoted for worst case scenario. Some major utilities diversion costs have been avoided.</li></ul>							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"><li>Working with the contractor, the programme for the works is being finalised. Some changes are arising due to other city centre works that could not have been predicted.</li></ul>							
Risk Status Explanation		<ul style="list-style-type: none"><li>Risks associated with successful and timely implementation lead to inflation impacts being increased.</li></ul>							
Issues Status Explanation		<ul style="list-style-type: none"><li>Phase two - Minster area to be clarified.</li></ul>							
Current status									
<ul style="list-style-type: none"><li>Construction at first two junctions, High Petergate and Lendal, began 24 April.</li></ul>									
Future outlook									
<ul style="list-style-type: none"><li>Construction will continue to complete High Petergate and Lendal and prepare for the next location.</li></ul>									

<ul style="list-style-type: none"> <li>Operational procedures and protocols to be reviewed.</li> </ul>	
Reports to	<p>Programme reports to the Transport Board and is advised by the York Counter Terrorism Working Group.</p> <p>There is a CYC internal working group working on the detail.</p>
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	None
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive February 2018: City Transport Access Measures  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10196&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10196&amp;Ver=4</a></p> <p>Executive September 2018: City Centre Access Update and Priority 1 Proposals  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10472&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10472&amp;Ver=4</a></p> <p>Executive August 2019: City Centre Access Experimental Traffic Order Conclusion and Phase 1 Proposals  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11108&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11108&amp;Ver=4</a></p> <p>Executive February 2020: Phase 1 Proposals (Update)  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11116&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11116&amp;Ver=4</a></p> <p>Executive January 2022: Security Measures  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12799&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12799&amp;Ver=4</a></p> <p>Exec July 2022: City Centre Access – Action Plan  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=13288&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=13288&amp;Ver=4</a></p> <p>Exec Aug 2022: Security Measures – Update Including Tender Return  <a href="https://democracy.york.gov.uk/documents/s161595/HVM%20Final%20v2.pdf">https://democracy.york.gov.uk/documents/s161595/HVM%20Final%20v2.pdf</a></p>

Project title		Hyperhubs							
Reporting period		May 2023							
Description									
Award winning, dedicated Ultra Rapid charging options designed specifically for EV charging in urban areas. These provide an alternative for residents without off-street parking, by providing access to Ultra Rapid facilities which can be used as an alternative or as a supplement to public fast charging facilities. Each HyperHub offers four 50 kW Rapid and four 175 kW Ultra Rapid chargers under a canopy structure, with 24/7 access. Each Hub is equipped with solar PV which provides zero carbon electricity for use in vehicle charging and reduces the day to day running costs. The compact nature of the design allows HyperHubs to be delivered in urban areas. <b>The first two HyperHubs are open and serving customers</b> at strategically located sites covering the Northwest and Northeast of the ring road, a third City Centre HyperHub is progressing through planning and has a confirmed budget.									
Overall status this period (Apr)					Overall status previous period (May)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Apr									
Scope Status Explanation		<ul style="list-style-type: none"><li>In order to satisfy planning committees concerns, some areas of the Union Terrace car park may need to be redesigned. This is not within the original scope of the project.</li><li>Askham Bar HyperHub to be included in project scope if approved at Exec.</li></ul>							
Cost Status Explanation		Cost estimates for the scheme were produced over 12 months ago. Given recent global events and economic challenges, a cost increase is expected. Design changes to satisfy the planning committee may also increase project costs. Costs will be reviewed once planning permission is granted.							
Tasks & Milestones Status Explanation		Union Terrace Planning application deferred at committee. Design options and further consultation are ongoing.							
Issues Status Explanation		Planning application for Union Terrace Hyperhub has been deferred.							
Current status									
<ul style="list-style-type: none"><li>Monks Cross - Complete</li><li>Poppleton Bar - Complete</li><li>Union Terrace - Consultation in progress</li><li>Askham Bar - Funding Offer from OZEV's LEVI Pilot scheme. Decision paper being prepared for July.</li></ul>									

<b>Future outlook</b> <ul style="list-style-type: none"> <li>• Union Terrace - Consultation completion</li> <li>• Askham Bar - Decision paper being prepared for July Exec</li> </ul>	
<b>Reports to</b>	<p>The project reports to the Transport Board. This is an internal board that is chaired by the Head of Transport and Highways. The members also include the Smart Transport Programme Manager who acts as the Client for this project and the Head of Transport and Highways who is responsible for the delivery of transport, highways and asset projects within the Economy and Place Directorate.</p> <p>The Project Manager reports directly to the Smart Transport Programme Manager, who in turn reports directly to the Head of Transport and Highways. The Head of Transport and Highways will also ensure project assurance is undertaken. Finance also are members of the board to provide any technical input.</p>
<b>Director responsible</b>	James Gilchrist - Director Environment, Transport and Planning
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting</b>	<p>Executive March 2019 - A Sustainable Future for York with Hyper Hubs  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11469&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11469&amp;Ver=4</a></p> <p>Executive Sept 2019 - Reducing York's Carbon Footprint with Electric Vehicles  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11109&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11109&amp;Ver=4</a></p> <p>Executive March 2020 - Electric Vehicle Charging Strategy  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11117&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11117&amp;Ver=4</a></p> <p>Decision session Sept 2020: Approval to award the contract for the delivery of Hyper Hubs Project  <a href="https://democracy.york.gov.uk/mgIssueHistoryHome.aspx?IIId=60718&amp;Opt=0">https://democracy.york.gov.uk/mgIssueHistoryHome.aspx?IIId=60718&amp;Opt=0</a></p>
 <div> <b>European Union</b>  European Regional  Development Fund </div>	



Project title		Future Library Investment Programme (FLIP)							
Reporting period		May 2023							
Description									
To deliver the library vision for Library Learning Centres with investment of over £4m for Acomb and Clifton.									
Overall status prev period (Apr)					Overall status this period (May)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risk	Issues
May									
Apr									
Current status									
Clifton Library: <ul style="list-style-type: none"><li>• Path enabling works (new school access path from Fairway) - In site works complete. Outstanding works within existing highway on Fairway only remain.</li><li>• Main Site Works – Site mobilisation and soft strip of existing building internals complete.</li></ul> Acomb Library: <ul style="list-style-type: none"><li>• Public consultation – Closed 25 March, Explore have reviewed all responses and produced a design requirement specification from the public engagement findings.</li></ul>									
Future outlook									
Clifton Library: <ul style="list-style-type: none"><li>• Path enabling works (new school access path from Fairway) - Outstanding works within existing highway on Fairway to be undertaken.</li><li>• Main Site Works – Demolition works continue. Start vibro piling mat for the new building structure.</li><li>• Library garden public engagement – Explore to launch local public engagement around the external landscaping detailed design.</li></ul> Acomb Library: <ul style="list-style-type: none"><li>• Feasibility studies – Design workshop to take place through May to consider key findings from the recent Explore public engagement.</li></ul>									
Reports to		A programme board made up from senior officers from both Explore and the Council will lead the Programme, reporting will follow the corporate project management approach.							
Director responsible		Pauline Stuchfield - Director Customer and Communities							

<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting</b>	<p>Executive October19 - Future Libraries Investment Programme  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11111&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11111&amp;Ver=4</a></p> <p>Executive January 22 - Future Libraries Investment Programme  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12799&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12799&amp;Ver=4</a></p>

Project title				Council Housing Energy Retrofit Programme					
Reporting period				May 2023					
To improve the energy performance of our poorer performing council houses and private sector homes, to tackle fuel poverty, address Category 1 Excess Cold Hazards and to support our ambition of York being carbon neutral by 2030. The programme also seeks to support the creation of a pipeline of retrofit work in York which will support skills development and create new green jobs.									
Overall status prev period (Apr)					Overall status this period (May)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Apr									
Scope Status Explanation		<ul style="list-style-type: none"><li>SHDF1 Programme to be included until end of March 2023. Extended until end of June 2023</li><li>Delivery timetables challenging. Identified as critical risk if extension to LAD3/HUG1 programmes not approved.</li></ul>							
Quality Status Explanation		<ul style="list-style-type: none"><li>Issues with obtaining relevant documentation.</li><li>Concerns over delivery partner's approach to PAS2035 to be addressed.</li></ul>							
Costs Status Explanation		<ul style="list-style-type: none"><li>Continuing monitoring of material and labour costs in current climate. Review of measures may be necessary.</li><li>Return of underspend will incur significant interest charges based on RPI over life of project.</li></ul>							
Resources Status Explanation		<ul style="list-style-type: none"><li>Funding for Home Energy project Manager post ends June 2023.</li><li>Retrofit qualified / project management resource required.</li></ul>							
Non-financial Benefits Status Explanation		<ul style="list-style-type: none"><li>Reduction in ability to deliver predicted measures under LAD2 due to a number of factors which are not manageable, outside of CYC control or able to be predicted.</li><li>Reputational damage if LAD3 /HUG1 experience similar difficulties.</li></ul>							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"><li>Some partner authorities late in signing contracts with delivery partner leading to pressure on milestones and delivery.</li><li>Extensions to delivery timescales sought to mitigate delivery issues. Achieved.</li></ul>							
Risks Status Explanation		<p>Top risks affecting the project are:</p> <ul style="list-style-type: none"><li>Delivery of council home retrofit has taken longer due to supplier capacity and delivery processes.</li><li>Delivery timescales for LAD3/HUG1 and SHDF1 challenging given time spent in procurement and contractual approval within remaining delivery timescales, along with delivery issues.</li><li>Potential for underspend to be returned to BEIS for undelivered measures and subsequent impact on admin. element of claim as a % of capital.</li><li>Potential interest charges for capital underspend returned to government.</li></ul>							

<b>Issues Status Explanation</b>	<ul style="list-style-type: none"> <li>• SHDF delivery suffering because of changes to sub-contractors and the need to re-survey all properties. Measure to be re-examined and subject to change request. Further re-surveys required and causing delays.</li> <li>• Queries regarding delivery partners understanding of contract delivery based on a quote per job versus d.p's approach of a blended average cost for installs.</li> <li>• Seeking clarity on delivery partner's approach to delivery under PAS2035 requirements.</li> </ul>
<p><b>Current status</b></p> <p><b>LAD3</b></p> <ul style="list-style-type: none"> <li>• £2.38m LAD3 capital funding received from BEIS.</li> <li>• Procurement of delivery partner / contract awarded to E.ON.</li> <li>• Mobilisation meetings commenced June 2022.</li> <li>• Craven D.C. still need to enter into separate agreement with E.ON.</li> <li>• LAD3 - 451 retrofit assessments completed, 258 live jobs. 62 SPV and 18 LI, 2 HASHP, 2 Smart heating controls and 2 UFI installs completed.</li> <li>• Extension of delivery until 30th September 2023 after national extension offer.</li> <li>• Contract with delivery partner extended to accommodate this. Issues with contract delivery addressed.</li> </ul> <p><b>HUG1</b></p> <ul style="list-style-type: none"> <li>• HUG revised resubmission successful with bid of £497,863 capital funding approved.</li> <li>• Procurement of delivery partner / contract awarded to E.ON.</li> <li>• Mobilisation meetings commenced June 2022.</li> <li>• Craven D.C. still need to enter into separate agreement with E.ON.</li> <li>• HUG1 - 66 retrofit assessments completed, 37 live jobs. 12 SPV; 1 ASHP and 1 LI installs completed. Targets off gas properties, so more suited to Craven / Selby areas.</li> <li>• Selby D.C. funding RFA's for waiting list.</li> <li>• Extension of delivery until 30th September 2023 after national extension offer. Delivery for Craven, Harrogate and Selby extended until 30th June 2023.</li> <li>• Contract with delivery partner extended to accommodate this. Issues with contract delivery addressed.</li> </ul> <p><b>Social Housing Decarbonisation Fund</b></p> <ul style="list-style-type: none"> <li>• CYC successful with bid of £343,067.57 of capital and ancillary costs funding awarded to improve 28 homes. Additional 4 properties to be paid for under HRA funding to ensure all Danebury Court properties completed.</li> <li>• Maximum of 2/3rds SHDF to be matched with minimum 1/3rd CYC contribution per property.</li> </ul>	

- Procurement of delivery partner / contract awarded to E.ON.
- Mobilisation meetings commenced June 2022.
- Delivery partner supplying dedicated project management resources.
- Examine possible options to reduce disturbance to tenants whilst still improving fabric of properties once survey results received.
- Tenants contacted in July. Initial surveys completed 30/9/22. Issues with original surveys identified. Additional work required.
- Continuing to await confirmation of results of new surveys with regard to requesting change in measure mix for properties from BEIS.
- Decisions on suitable measures to be made on receipt of revised survey info. Further delays with surveys.
- Critical risk identified regarding timescales for delivery at current level of progress.
- Extension of delivery deadline approved until 30th June 2023 with grant funding also extended.
- Change of measures approved by DESNZ 4/5/23. Physical delivery of measures extended until 31/08/23; grant allocation needs to be spent by 30/6/23.

#### Future Funding Bids

- Bid for SHDF Wave 2 submitted. Approved for the sum of £1,033,019.
- Bid for HUG Wave 2 submitted. Approved for the sum of £1,242,000.

#### Future outlook

- Ongoing delivery of LAD3 and HUG1.
- Start delivery of SHDF Wave 1 measures.
- Start planning for delivery of SHDF Wave 2.
- Continue procurement of delivery partner for HUG2.

<b>Reports to</b>	Project delivery will be overseen by the Housing Energy Efficiency Board.
<b>Director responsible</b>	Tracey Carter - Director Economy, Regeneration and Housing
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting</b>	Executive December 2020 - Council Housing Energy Retrofit Programme <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12428&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12428&amp;Ver=4</a>

	<p>Decision Session March 2021, Executive Member for Housing and Safer Neighbourhoods - Update on the Housing Energy Retrofit Programme</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=932&amp;MId=12599&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=932&amp;MId=12599&amp;Ver=4</a></p> <p>Executive December 2021 - Housing Energy Efficiency Programme Update - Utilising Grant Funding to Deliver Additional Retrofit Work</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12798&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12798&amp;Ver=4</a></p>
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Project title				Haxby Station					
Reporting period				May 2023					
Description									
Delivery of a new railway station in Haxby before the end of March 2024.									
Overall status this period (Apr)					Overall status this period (May)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Apr									
Costs Status Explanation		<ul style="list-style-type: none"><li>Cost estimate circa £22/23m (full project). CYC contribution of £4m towards this. Costs benchmarked against comparable projects and deemed realistic.</li><li>Inflationary pressures have been applied to cost estimate (compared with previous basic estimate, initially undertaken early 2020).</li><li>DfT has approved additional £1.1m grant funding (bringing total to £1.5m) to continue developing the project beyond the current stage.</li></ul>							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"><li>Progression through NwR's ES stages has taken longer than envisaged. We are now commencing ES4 stage.</li><li>Programming review has been undertaken to see if some aspects of the project can be accelerated, including reducing construction duration.</li><li>Expectation that planning will be determined by autumn 2023, which is a number of months later than initially hoped, however completion still on track to be achieved within 2024.</li></ul>							
Risks Status Explanation		<ul style="list-style-type: none"><li>Largest risk to project remains confirmation of full funding from Government.</li></ul>							
Issues Status Explanation		Predominantly time related.							
Current status									
<ul style="list-style-type: none"><li>Towthorpe Road site (acquired by CYC) is the single site being developed.</li><li>Approval granted at Executive (06/10/22) to proceed and gave a number of in-principle approvals to help prevent any delays.</li><li>Work underway to prepare a Planning Application for submission in the coming months. Pre-application discussions held with CYC Planners. Scoping Opinion concluded that EIA <u>not</u> required.</li><li>Outline station layout / design now confirmed. Station Proposal Report issued by NwR to CYC and DfT.</li><li>Cost estimate for new station circa £22/23m. This has been benchmarked against comparable stations and is realistic.</li><li>Outline Business Case now concluded and submitted to DfT for their appraisal and hopefully confirmation of full funding to be awarded.</li></ul>									

<b>Future outlook</b>	
<ul style="list-style-type: none"> <li>• Brief new CYC Administration / Executive on the project.</li> <li>• Continue to develop Planning documentation.</li> <li>• Invite to a meeting of Haxby Town Council, to update on project.</li> <li>• Decide on proposed palette of materials/colours for station buildings.</li> </ul>	
<b>Reports to</b>	<ul style="list-style-type: none"> <li>• NSF Board (DfT; Network Rail etc.)</li> <li>• Executive (CYC)</li> </ul>
<b>Director responsible</b>	Neil Ferris - Corporate Director of Place
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting</b>	<p>Exec September 2021 - Haxby Station – Update and Land Acquisition  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12795&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12795&amp;Ver=4</a></p> <p>Executive December 2021 - Haxby Station – Site Selection  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12798&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12798&amp;Ver=4</a></p> <p>Executive October 2022 - Haxby Station Update &amp; Next Steps  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=13291&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=13291&amp;Ver=4</a></p>



Project title				York Station Gateway					
Reporting period				May 2023					
Description									
<p>City of York Council, Network Rail and the Intercity East Coast franchise operator (LNER) are working together to make sure that the entrance to the station provides a fitting gateway to the city; one which reflects both York’s stunning heritage and its bright future. The project aims to reorganise the roads and entrance to the station in order to:</p> <ul style="list-style-type: none"><li>Remove conflict between vehicles and pedestrians, making it simpler and easier to interchange between modes of transport.</li><li>Create new public spaces and a more pedestrian friendly experience.</li><li>Create an improved setting for the City Walls, the railway station and other heritage buildings.</li></ul> <p>These proposals will help to transform York’s economy; attracting investment, creating homes and jobs, providing much better transport links for residents and visitors, connecting communities and preparing the station for a tripling of passenger numbers as HS2 and Northern Powerhouse Rail take shape over the coming decades.</p>									
Overall status this period (Apr)					Overall status this period (May)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Apr									
Quality Status Explanation		The quality of the finished scheme will be determined by the extent of available funding streams and quality of the approved design. The design team is fully committed to delivering quality new infrastructure that fulfils the scope of the scheme masterplan and WY+TF and TCF aims.							
Costs Status Explanation		Although WY+TF and TCF funding is now assured, care is being taken to design a scheme within the project budget that fulfils all the goals of the project. Current cost plan (February 2023) shows that the scheme can be delivered within the agreed funding profile however current domestic and world events may mean costs could escalate.							
Tasks & Milestones Status Explanation		Engagement with project partners, primary stakeholders and utility companies is critical to financial assurance and development of an appropriate delivery programme. The Package 1 - Enabling Works has begun and is ongoing but careful management of utilities is essential to ensuring delivery targets are met.							
Risks Status Explanation		Budgetary risk that will be minimised through project delivery strategy. Programme risk that will be minimised by timely stakeholder and utility company engagement. Further risks posed by parking strategy. All risks are currently manageable.							

<b>Issues Status Explanation</b>	<ul style="list-style-type: none"> <li>- Electrical Substation to be upgraded to meet the future station demand. Engagement with NR/LNER ongoing. New size transformer has been agreed and quotation expected soon. Electrical substation will be delivered by CYC in Package 2 of the scheme.</li> <li>- Railway Institute Band Room needs relocating and alternative location is being sought.</li> <li>- The identified alternative band room requires extensive refurbishment but design work is now in progress.</li> </ul>
<p><b>Current status</b></p> <p>Procurement and Finance</p> <ul style="list-style-type: none"> <li>• A delivery contractor for Packages 2 and 4 has been awarded the Package 2 contract. A period of 10 days standstill is required before works commence.</li> <li>• Funding approvals are now in place for Packages 2 and 4 of the scheme. Indicative funding approval in place for the Package 3 - Station Works.</li> </ul> <p>Planning</p> <ul style="list-style-type: none"> <li>• Contractor planning condition discharge commenced in April 2023.</li> <li>• It is a planning condition to find suitable replacement accommodation for the York RI bands. A preferred option has been identified and design work has been commissioned to provide an appropriate rehearsal space. Temporary accommodation has also been identified in the event the new permanent accommodation is not ready in time.</li> <li>• There are two planning conditions relating to parking which the project team and partners continued to address. A parking strategy has been agreed to discharge one of the conditions surrounding parking numbers in the current short stay and long stay car parks.</li> <li>• A new Listed Building Consent application has been submitted for the Package 3 - Station works.</li> </ul> <p>Design</p> <ul style="list-style-type: none"> <li>• The detailed design of the Package 3 - Station Works continued to be progressed by LNER.</li> <li>• LNER continued to independently work with an architect to prepare a design for proposed improvements to the station portico following the removal of taxis and other vehicles. The refurbishment will include updated paving and glazing.</li> <li>• The detailed design of the City Walls element of the scheme is complete and a process of technical checks will continue to progress.</li> </ul> <p>Package 1 - Enabling Works (Statutory Utility Diversions)</p> <ul style="list-style-type: none"> <li>• All BT Openreach copper and fibre changeovers are complete.</li> </ul>	

- Northern Gas Networks have been programmed to carry out works in the station long stay car park and Queen Street from April 2023. Works expected to be complete by July 2023.
- Northern PowerGrid for works to the front of the station and in the station long stay car park have been scheduled to commence in June 2023 with completion July 2023.

#### Stakeholder Engagement

- An alternative location has been identified for the three York RI brass bands and Network Rail have appointed an architect to carry design work in preparation of refurbishment of an existing listed building.

#### Land

- Network Rail land sale contract agreed. Negotiations in progress for a further third-party land purchase.

### **Future outlook**

#### Procurement and Finance

- A delivery contractor has been awarded and a press release is being prepared for the announcement.
- Funding approvals are now in place for Packages 2 and 4 of the scheme. Indicative funding approval in place for the Package 3 - Station Works.

#### Planning

- The project team will continue to work on discharging the planning conditions and a submission was made to the LPA in February 2023.
- Preparation of Contractor planning condition discharge has commenced.
- It is a planning condition to find suitable replacement accommodation for the York RI bands. A preferred option has been identified and design work has been commissioned to provide an appropriate rehearsal space. Temporary accommodation has also been identified in the event the new permanent accommodation is not ready in time. A decision on suitability is awaited from the bands.
- There are two planning conditions relating to parking which the project team and partners have now agreed. Also, a parking strategy has been agreed to discharge one of the conditions surrounding parking numbers in the current short stay and long stay car parks.
- A new Listed Building Consent application has been submitted for the Package 3 - Station works.

#### Design

- The detailed design of the Package 3 - Station Works is continuing to be progressed by LNER.
- LNER will continue to independently work with an architect to prepare a design for proposed improvements to the station portico following the removal of taxis and other vehicles. The refurbishment is likely to include improved paving and glazing.
- The detailed design of the City Walls element of the scheme is complete and a process of technical checks is complete.

#### Package 1 - Enabling Works (Statutory Utility Diversions)

- The BT Openreach diversionary works are now complete.
- Northern Gas Networks expected to be complete by July 2023.
- Northern PowerGrid for works to the front of the station and in the station long stay car park to commence to be completed in July 2023.

#### Stakeholder Engagement

- An alternative location has been identified for the three York RI brass bands and Network Rail have appointed an architect to carry design work in preparation of refurbishment of an existing listed building.

#### Land

- Network Rail land sale contract agreed. Negotiations in progress for a further third-party land purchase.

<b>Reports to</b>	Project reports into the Transport board, Project Board and Lead Members Board
<b>Director responsible</b>	James Gilchrist - Director Environment, Transport and Planning
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting</b>	<p>Exec November 2018 - Report on Public Engagements  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10474&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10474&amp;Ver=4</a></p> <p>Exec November 2020 – Funding and Delivery  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12407&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12407&amp;Ver=4</a></p> <p>Exec November 2021 - Project Update and LNER Funding &amp; Development Agreement  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12797&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12797&amp;Ver=4</a></p>

Project title				Ousewem Project					
Reporting period				May 2023					
Description									
<p>A large strategic project across the Swale, Ure, Nidd and Ouse River catchments covering an area over 3000 km2.</p> <p>The project will deliver a programme of investment in natural flood management measures (NFM) which will increase the resilience of small communities across North Yorkshire. Innovative catchment-scale modelling will show the potential of such measures to cumulatively benefit downstream communities, including the city of York. The project will engage with catchment partners and communities to build capacity to implement NFM and raise awareness of how water connects their communities. Financing models will be investigated with the aim of developing a self-sustaining forward pipeline of NFM investment opportunities that enables a long-term legacy.</p> <p>This project is funded by Defra as part of the £150 million Flood and Coastal Resilience Innovation Programme which is managed by the Environment Agency to develop and test new approaches to resilience tailored to local communities.</p>									
Overall status this period (Apr)					Overall status last period (May)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Apr									
Costs Status Explanation		Overall, project cost commitments are within the budgeted figures but some later items are not yet fully costed.							
Resources Status Explanation		<ul style="list-style-type: none"><li>Resource requirements are still being identified for some elements of the project hence are not yet secured, these includes farm officers (at YDRT and NE) and communication officer (CYC) and project support officer (CYC).</li><li>The new Project Manager started in March 2023 and will start to develop project further.</li></ul>							
Financial Status Explanation		Project outcomes are yet to be delivered. The national benefits provided by the project depend on influencing Government policy on grants and subsidies to farmers. There is currently uncertainty how Government policy in this area might change.							
Risks Status Explanation		The national benefits of the project depend on influencing Government policy on grants and subsidies for farmers. There is some uncertainty over the future policy direction which could affect the project's ability to deliver these benefits.							
Current status									
Throughout January 2023, the project team carried out technical work to enable suitable grant payments to be calculated for natural flood management measures									

across the river catchment, the initial outputs of this work have been shared with partners. A grant agreement with the University of York has been finalised to enable a programme of research as part of the project. An agreement with Natural England is also being prepared to enable them to host a farm advisor to encourage uptake of natural flood management measures in the lower reaches of the catchment.

In March 2023 a new Project Manager for CYC and this project, commenced work on the project. A new Project Manager for Yorkshire Dales Rivers Trust, overseeing this project also commenced work in March 2023.

May 2023 the project name has been created - Ousewem. Ouse to recognise the catchment and WEM for water environment management. Several local design agencies have been contacted for quotes, expected that a contract in May with logo and branding completed by end June 2023.

#### **Future outlook**

- Project name, logo and branding completed.
- Communications and Engagement Officer to be recruited.
- Project Support Officer role to be developed and recruitment in process.
- Pilot site and contract developed.

<b>Reports to</b>	Project Governance Board: North Yorkshire Flood Risk Partnership
<b>Director responsible</b>	James Gilchrist - Director Environment, Transport Planning
<b>Dependencies</b>	
<b>Link to paper if it has been to another meeting</b>	Exec July 2021 - Innovative Flood Resilience Programme <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12793&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12793&amp;Ver=4</a> Exec July 2022 - <a href="#">Catchment Flood Management Project</a> PDF 416 KB

Project title				Family Hubs Implementation Project					
Reporting period				May 2023					
Description									
<p>We will establish a core transformation team that can reach across the city and across professional boundaries to bring people and services together to realise our vision of multi-agency, place based solutions through hubs and beyond.</p> <p>Our model will be developed on a multi-agency basis and with clear involvement of children, young people, families and communities. Whilst we expect the exact offer to be influenced by this co-production we are committed to delivering by March 2024.</p>									
Overall status this period (Apr)					Overall status this period (May)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Apr									
Risks Status Explanation		A further risk has emerged in relation to the Information Workstream. This has been added to the risk register and further mitigations are planned. The status has been moved to amber due to further mitigations being planned to new risks relating to the Information Workstream and Assets.							
Issue Status Explanation		One issue has been identified. This relates to dependency on decisions relating to assets outside the scope of this project. This has been raised through the Corporate Management Team for a decision.							
Current status									
Project Team/DfE									
<ul style="list-style-type: none"><li>Six weekly monitoring is in place with the DfE. The DfE confirmed carry forward of funding into 2023/24 delivery. We are anticipating that the window for the overall transformation will be extended by six months. This does not change the overall level of funding available but does change the end of the funded window to the end of September 2024. The purpose of the extension is to allow more time to embed system change arising from the transformation. The delivery of the pilot and opening of Family Hubs would remain unchanged from the original agreement. The project team will reprofile planned spend and activity in anticipation of confirmation from the DfE.</li><li>The second Project Gateway review has now been completed.</li><li>Teams channel has been established to support project team.</li><li>All key roles in the project team are now in post. We are identifying any additional partners from our stakeholder mapping who could add value to the team.</li></ul>									

- We have been active in engaging in the national community of practice developing Family Hubs. We have arranged an external diagnostic of our transformation programme to help us identify any further opportunities for delivery of system change.

### **Evaluation/Outcomes**

- Work with ECORYS - the DfE contracted national evaluation partner.
- The systematic review into Family Hubs undertaken by York St John University has been completed. This has provided valuable insight to inform the development of our approach locally. The report has been shared with the project team and will be shared with the Project Board,
- The project team have made some adjustments to the original Theory of Change developed with ECORYS. Further work is required to finalise the outcomes framework and co-production with children, young people and families. This is a critical step and will allow a number of other workstreams to progress.

### **Partner Engagement / Comms**

- Capacity is now in place within the Web Services Team and within Communities to take forward the development of galaxy websites. This is a critical step in delivering the online presence for Family Hubs and moving away from the existing Content Management System.
- Work is underway to develop the JADU Galaxy site for Family Hubs and separately for the other sites impacted by the migration from the existing Content Management System. This is working to the timeframe of launching the new websites in September 2023. Some further development of content and functionality will take place between September 2023 and March 2024. The delivery of this work has very limited contingency and as such is being tracked closely to ensure delivery. This is reflected within the risk log.
- Following a competitive tendering exercise a contract has been awarded for the development of the 'look and feel' for Family Hubs. Work in this area will now move at pace in order to support developing the website and pilot. Co-production has been designed into the development of the look and feel for Family Hubs.
- A stakeholder session was held on the 18th May and attended by over 90 partners. Initial feedback suggests the session was really well received. The purpose of the session was to update stakeholders on developments and act as a tool to gain engagement and feedback on key workstreams.

### **Co-Production**



- The model of co-production has been fully launched following the pre-election restrictions being lifted. A plan of co-production activity is in place for the next 12 months. This will initially focus on supporting work in relation to the name, look and feel and website developments to ensure this is delivered within the required timeframe.

### **Workforce Development**

- Initial benchmarking using a toolkit developed by the Early Intervention Foundation and the LGA has been undertaken. Stakeholders have been engaged on the workforce developing workstream. This will be used to develop an integrated workforce strategy that will drive forward shared values and priorities for the children's workforce. The strategy will also develop a skills and training matrix with partners for key role groupings. This will inform the delivery of training during the transformation period.
- We are anticipating needing to give greater focus to developing our approach to integrated working as fundamental to delivering meaningful system change.

### **Family Hubs Offer**

- The Family Hubs Project Group has scoped out key components of the Family Hub Offer and how this could be included in the pilot hub site. The system mapping workshops will identify further components of the offer. We have shared our pilot model with the DfE.
- Recruitment has been completed to our pilot Family Navigator roles alongside the development of the Family Navigator Network.
- We are developing our Parent Champions model with support from Coram Family and Childcare Trust.
- We are scoping options for the development and commissioning of parenting support including the online parenting offer.
- Work is underway on the development of the Start for Life offer.
- We are nearing agreement with York Libraries over their role during the pilot period and delivery of key elements of the Family Hub offer.
- A systems mapping workshop in relation to the Youth Offer will take place on the 5th June and facilitated by the Youth Work Unit. This will be used to develop a new approach to youth work in the city.

### **Asset review**

- A more detailed plan in relation to assets was considered by the Project Board in March. Proceeding with key elements of the asset plan are dependent on corporate asset decisions beyond the scope of the Family Hubs Transformation. These will be considered initially by the Corporate

Management Team in order to agree next steps. Given this key dependency is outside the scope of Family Hubs Transformation it is currently being recorded as an issue pending a decision. A paper has been drafted and will be considered by CMT in May/June.

### **Data / Systems**

- The work to match early years data sets is proving challenging given the nature of the data and the level of work required. An option for simplifying the requirements has been shared with the Family Hubs Project Board in March. This is now progressing.
- The work to undertake detailed scoping of data / system developments is nearing completion. This will allow us to identify which exact projects to take forward in this area and the resource required from the grant.
- The SEND case management system is now live and benefitting from the investment from the Family Hubs grant.

### **Drafting the new Children and Young People's Plan**

- Feedback on the draft CYPP has been gathered from the Children and Young People's Health and Well-Being Programme Board and the City of York Safeguarding Children's Partnership. This feedback has been used to amend the draft plan. Work is now underway to develop the CYPP delivery plan prior to launch in June/July 2023 pending final sign off.

### **Future outlook**

Work in the next period includes:

- Once confirmation is given by DfE we will reprofile our workplan and financial plan to reflect and extension to the transformation window.
- Co-Production focussed on 'look and feel' and website developments are a priority in June.
- A diagnostic session with an external expert group will take place in May. This will inform the future development of the transformation programme.
- A systems mapping workshop will be delivered in relation to the development of the youth offer.
- CMT will consider the issues and options paper in relation to assets.
- We will secure agreement with York Explore as to their role during the pilot period.
- We will engage the new administration in development of the Family Hub model.
- We will confirm the next iteration of our outcomes framework and co-produce this with families.

<b>Reports to</b>	Health and Well-being Board Project Board
<b>Director responsible</b>	Martin Kelly Corporate Director Children and Education
<b>Dependencies</b>	
<b>Link to papers</b>	

Project title				Harewood Whin Green Energy Park						
Reporting period				May 2023						
Description										
<p>The capped landfill site at Harewood Whin, owned by CYC and leased by Yorwaste, has for some time been considered to be a suitable location for large-scale renewable generation. The project aims to convert the capped landfill site into a commercially operational 'Green Energy Park' that will generate up to 32MW of renewable energy (solar PV and onshore wind) and support the creation of new net zero carbon products/services such as green hydrogen, energy storage, and EV charging. The Green Energy Park project will contribute significantly towards the transition to net zero across York and North Yorkshire.</p> <p>Due to planning timescales, electrical network connection constraints, and the complexities of implementation, the full Green Energy Park project will be delivered in a phased implementation. Phase 1 of the project will deliver a 28MW ground-mounted solar PV array. Subsequent phases of the project will evaluate the potential for wind turbines, battery storage, and hydrogen generation on-site.</p>										
Overall status prev period (Apr)						Overall status this period (May)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
May										
Apr										
Scope Status explanation		The CYC and Yorwaste have begun discussions to confirm the specific roles and responsibilities each delivery partner will take on in relation to financing and managing the remaining project development activities and subsequent delivery of the project. The outputs of these discussions and the feasibility study will confirm the details around the preferred option and inform the development of an Outline Business Case (OBC) for investment. As a result, the scope of the project is not fully confirmed.								
Costs Status explanation		<p>Initial feasibility work has been completed for the project including a high-level financial appraisal. The financial modelling, based on projected cost and income streams, indicates that the project presents a viable investment opportunity and will deliver a financial return on investment over the project's operational life-cycle.</p> <p>Significant capital expenditure will be required to progress the project to completion (between £32m - £57m). The council has recently submitted an application for funding from the Y&amp;NY Net Zero Fund to support with the remaining project development activities required. If successful, the available funding will allow the project to progress through the remaining project development activities towards the creation of a Full Business Case (FBC) for</p>								

	investment. The largest source of expenditure during the remaining project development stage is expected to be the development of a planning application and supporting documents.
<b>Resources Status explanation</b>	The council is reliant upon securing external funding in order to progress the project towards the Full Business Case (FBC) and financial closure. The council is awaiting confirmation on whether it has been successful in its funding application to the Net Zero Fund for development funding. A Project Manager has been identified who will be able to commit the necessary resources to progress the project towards completion. The project will be project managed in accordance with the council's framework for project management.
<b>Risks Status explanation</b>	There are several risks to the project's delivery and these are captured in the project risk register. The two key risks to successful project delivery at the current stage of project development include securing grid connection and planning permission for the scheme. The delivery of the project and commencement of operation of the proposed first phase 28MW ground-mounted solar farm (and the subsequent revenue generation to the council) is reliant upon securing a grid connection and planning permission. Both risks have been assigned an Amber RAG rating and will be closely monitored and managed as the project progresses.
<b>Issues Status explanation</b>	Initial feasibility work has identified that the primary obstacle to the connection of large-scale generation in the immediate location is National Grid Energy Transmission (NGET) system constraints. This is also an issue that is affecting renewable energy project development at a national scale. Following initial discussions with Northern PowerGrid it is expected that there will be significant delays in obtaining a grid connection at Harewood Whin and additional costs. This could impact project delivery timescales and overall project feasibility and viability. A G99 application has been submitted in order to secure a connection offer and understand the full extent of the issue.

## **Current status**

### Current progress

- The project is currently in the feasibility stage with the council's delivery partner and leaseholder of the site Yorwaste taking a leading role in progressing the project.
- In early 2021, Yorwaste commissioned consultants to undertake a preliminary feasibility study which provided an initial techno-economic analysis of a long-list of options for developing the Harewood Whin capped landfill site into a 'Green Energy Park'. The findings demonstrated that a Green Energy Park development at the site would be both technically feasible and commercially viable capital investment for the delivery partners.
- Further funding was secured by Yorwaste to undertake a detailed feasibility study. Building on the preliminary study, this included a detailed site assessment, development of an outline design, commercial structure, economic appraisal, options appraisal, implementation plan, and review of key risks and constraints. The study identified the potential for generating up to

32MW of on-site renewable energy generation (28MW solar PV and 4 MW wind). The study also identified opportunities to support the creation of new zero-carbon products/services on-site that make use of any surplus electricity generated such as green hydrogen, battery storage, and EV charging.

- Due to planning timescales, electrical network connection constraints, and the complexities of implementing a range of technologies, the full Green Energy Park solution identified in the feasibility study would need to be delivered in a phased implementation. It is proposed that Phase 1 of the project will deliver a 28MW ground-mounted solar PV array. The financial analysis based on projected cost and income streams, indicates that the Phase 1 solar farm project is a commercially viable project. Subsequent phases of the project will evaluate the potential for wind turbines, battery storage, and hydrogen generation on-site.

#### Next steps

- There are several remaining project development activities that need completing in order to progress the scheme to detailed design and construction. This includes, for example, conducting informal and formal stakeholder engagement, securing grid connection and planning permission, developing preliminary technical designs, tendering for a turnkey contractor, and developing a robust business case for investment.
- There are a number of key assumptions that will determine the success of the project in terms of its financial viability. Proceeding with the project will allow these assumptions to be confirmed, and the financial projections updated, before a final decision to commence the construction of the project is undertaken.
- Initial progress has already been made on progressing project development activities:
  - The Council, Yorwaste, and North Yorkshire Council have begun discussions to confirm the specific roles and responsibilities each delivery partner will take on in relation to financing and managing the remaining project development activities and subsequent delivery of the project.
  - A planning pre-application and G99 application have both now been submitted. Connection offer has been provided by Northern PowerGrid which is currently being reviewed.
  - The Council has submitted an application for funding from the Y&NY Net Zero Fund. The application has been successfully shortlisted following an initial review of proposals and the Council has now provided further information for consideration by the funding body (Y&NY LEP) as part of a second round of shortlisting. Confirmation of whether the Council has

been successful in its funding bid is expected from May 23 onwards. If successful, the funding will support the remaining project development activities.

#### **Future outlook**

- The Council, Yorwaste, and North Yorkshire Council will continue discussions and finalise the specific roles and responsibilities that each party will take on in relation to the project.
- The Project Manager is preparing a report for consideration by the Council's Senior Management to summarise project progress and determine the future direction of the project.
- Expect to receive confirmation about whether the Council has been successful in securing funding from the Net Zero Fund by the end of May 2023.
- Review of the G99 application and decision about whether or not to accept connection offer.
- Feedback on planning pre-application.

#### **Reports to**

#### **Director responsible**

Director of Governance & Monitoring Officer - Janie Berry

#### **Dependencies**

#### **Link to paper if it has been to another member meeting**

Project title				Responsive Care and Support Pathway Redesign					
Reporting period				May 2023					
Description									
<p>Following a review of prevention and early intervention across a range of Health and Social Care Services in York carried out by Venn Consulting it was found that there is a need for all parts of the system, particularly lower level support to be better integrated and improve the capacity and effectiveness of intermediate care and long term care packages.</p> <p>Pathways and entry points to service need simplifying, duplication of effort to be reduced and measures of success agreed and worked towards.</p> <p>As part of the overall redesign project, there is also a recommendation to insource the reablement service, which is currently contracted to an external provider, HSG.</p>									
Overall status this period (Apr)					Overall status this period (May)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Apr									
Current status									
<ul style="list-style-type: none"><li>Currently in the review/analysis of the commissioning cycle where we review the current service outcome and outputs.</li><li>Survey sent to a wide range of stakeholders including: customers, social care staff, health staff, providers and stakeholder groups within the council and with the external voluntary sector. Survey now closed.</li><li>Financial information received from existing provider and is under review.</li><li>A draft Equality Impact Assessment has been completed and further stakeholders have been identified.</li><li>Further work needs to be completed by engaging with the additional stakeholders identified.</li></ul>									
Future outlook									
<ul style="list-style-type: none"><li>Additional financial information received from current provider Human Support Group.</li><li>This will enable the project group to begin financial modelling for future options being considered.</li></ul>									



<ul style="list-style-type: none"> <li>Project timescales are currently under review.</li> </ul>	
<b>Reports to</b>	Health and Wellbeing Board Reablement Task and Finish Group
<b>Director responsible</b>	Jamaila Hussain – Corporate Director of Adult Services and Integration
<b>Dependencies</b>	Responsive Care and Support Pathway
<b>Link to paper if it has been to another member meeting</b>	

Project title		Specialist Mental Health Housing & Support							
Reporting period		May 2023							
Description									
<p>There is a widely accepted shortage of the right type of accommodation and support to meet the needs of people in York with mental ill-health. The need to improve mental health housing and support in the city has been highlighted and committed to in several key strategic documents. The deficit of housing and support options for people with <i>multiple and complex needs</i>, particularly around mental health and substance misuse was identified as a priority in the 2019 Resettlement Review of the entire housing pathway (PR000190).</p> <p>This project will ensure that people with complex mental health needs, including those with associated substance misuse issues and behavioural difficulties, can access the right type of housing, with the right level of support, at the right time to meet their needs. The project will tackle the local gap in specialist mental health supported accommodation and as a result prevent unnecessarily lengthy stays in hospital or high-cost out-of-area placements. The project will also provide a pathway to combat the high incidence of local placement breakdown within the current offer of generic hostels or low support accommodation. It will increase our ability to meet the multiple and complex support needs of people with mental ill-health and decrease the high numbers of individuals 'bouncing' around the system between homelessness, hospital, prison, and supported housing. This will not only reduce the significant financial cost of extremely expensive placements it will also reduce the significant human cost to some of York's most vulnerable residents.</p>									
Overall status this period (May)									
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Current status									
<p>Project Board has signed off the PID and its outlined phased approach NB these phases will be delivered concurrently.</p> <p><b>Phase 1 - Pilot</b></p> <ul style="list-style-type: none"><li>Pilot accommodation has been identified and is aiming to be empty July 1st. Currently 'self-contained' element being clarified and assessed for suitability.</li><li>All end user stakeholders/clinicians identified and engaged with. Meeting planned with leads from TUVE, CYC social work and CYC resettlement to identify 7 pilot cohort members.</li></ul>									

- Market engagement to inform pilot model with:
  - existing local providers
  - specialist mental health supported accommodation service in Leeds
  - TUVE REACH model

### **Phase 2 - Mental Health Housing First**

- Mental Health Housing First is now successfully supporting 14 units and is at capacity.
- As per the agreed approach the recruitment for the third and final worker is commencing to enable a further 7 units within this support model.

### **Phase 3 - Housing Development**

- All Age Commissioning, Housing Development and Housing Strategy met to progress recruitment of a temporary Specialist Housing Development lead to take forward Phase 3 of the project.
- Agreement that role would sit within Housing Development management structures but would deliver the specific housing requirements of this project.
- Existing building with current general needs stock has been identified as a potential option for the first 'hub'. Timescales and costings would be less than a brand new purpose built development.

### **Future outlook**

Over the next 3 months we aim to:

#### **Phase 1:**

- Identify pilot cohort
- Secure accommodation to host pilot
- Work through procurement and legal requirements to commissioning the support for the pilot
- Develop the model
- Engage with providers

#### **Phase 2:**

- Expand Mental Health Housing First to envisioned capacity

#### **Phase 3:**

- Recruit Specialist Housing Support Manager

<b>Reports to</b>	Project Board
<b>Director</b>	Jamaila Hussain – Corporate Director of Adult Services and

<b>responsible</b>	Integration
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting</b>	