

Update of Major Projects

Over the page is a summary of the Council's Major projects:

Please note before reviewing the "Large" project information:

- The Summary of "Large" projects will evolve over time as projects progress, are completed and new projects are initiated and is provided to inform the committee in performing its role of risk and assurance of the project management approach.
- Any project that achieves a score of 80 or more out of 160 qualifies as a "Medium/Large" or Major project and is included in this list.
- Executive is responsible for scheme financing/policy and Scrutiny will perform detailed reviews of any relevant project.
- The status (RAG – Red, Amber or Green) is provided as an overview. (RAG description, below, as agreed at the July 2016 A&G committee)

Green	All the elements of delivery are within acceptable parameters with risks managed.
Amber	There are risks/issues with one or more elements of delivery. There is a plan in place to bring the project back within acceptable parameters and it is in the control of the project team.
Red	There are issues with one or more elements of delivery and there is no plan in place to mitigate or there is a plan emerging, but it is out of the control of the project team

Large Projects Summary	Lead Officer	Governance	RAG Nov 2023	RAG Dec 2023	Direction of travel
York Central Funder	David Warburton	YC Strategic Board YC Delivery Co-ordination Board	Amber	Amber	Same
Castle Gateway	David Warburton	Castle Gateway Working Group	Amber	Amber	Same
Local Plan	Alison Cooke	Local Plan Working Group	Green	Green	Same
Outer Ring Road (A1237)	Gary Frost	YORR Project Delivery Group Technical Working Group	Amber	Amber	Same
Housing Delivery Programme	Sophie Round	Housing Delivery and Asset Management Board	Amber	Amber	Same
Provision of School Places	Claire Roberts	Children and Education Directorate Management Team	Amber	Green	Closed
Smart Travel Evolution Programme – STEP	Shoaib Mahmood	Step Board Transport Board	Green	Green	Same
Flood Risk	Steve Wragg	Environment Agency Programme Board	Green	Green	Same
City Centre Access	Richard Holland	Transport Board	Red	Red	Same
Future Library Investment Programme (FLIP)	Andy Laslett	FLIP Working Group	Green	Green	Same
Council Housing Energy Retrofit Programme	John Hughes	Housing Energy Efficiency Board	Amber	Green	Better
Haxby Station	Richard Holland	NSF Board (DfT; Network Rail etc.)	Amber	Green	Better
York Station Gateway	Brendan Murphy	Station Project Board Infrastructure Delivery Board	Amber	Amber	Same

Ousewem Project	Victoria Murray	Project Governance Board North Yorkshire Flood Risk Partnership	Green	Green	Same
Family Hubs Implementation Project	Niall McVicar	Health and Well-being Board Project Board	Green	Green	Same
Harewood Whin Green Energy Park	Alex Eburne	Interim Project Steering Group	Amber	Amber	Same
Reablement Recommission	Judith Culleton	Reablement Task and Finish Group Health and Wellbeing Board	Green	Green	Same
Specialist Mental Health Housing and Support	Dawn Hobson	Project board	Amber	Amber	Same
CQC Readiness	Dawn Hobson	Project Board	Green	Green	Same
Hyperhubs – Union Terrace	Stuart Andrews	Transport Board	Amber	Amber	Same
EV Charger	Stuart Andrews	Transport Board	Amber	Amber	Same

Detailed Updates

Project title		York Central Funder								
Reporting period		December 2023								
Description		<p>York Central is a key strategic development site for the city to enable economic growth and housing delivery. The majority of the land is in the ownership of Homes England and Network Rail. CYC have played an active role in de-risking the site and accelerating delivery with public sector partners. The site and the opportunity it presents have recently been positioned at all levels of Government as a priority site for the delivery of locally led regeneration and development, that will manifest significant benefits for the city. The capacity for the site to accommodate high quality new office accommodation, with new public realm and a new station entrance, alongside a transformed cultural offer at the Railway Museum, is vital to attract inward investment. The contribution York Central will make to the achievement of the local plan housing targets is also a key consideration.</p>								
Overall status previous period (November)						Overall status this period (December)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
December										
November										
Costs Status Explanation		Exec report approved in April 2022 confirming additional CYC funding to support enabling infrastructure delivery. Cost pressures are being felt on the project, but Homes England are responsible for the infrastructure delivery.								
Resources Status Explanation		Project Management by Homes England and timely information co-ordination by the contractor are key to successful delivery – there is some pressure on the project team.								
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> Homes England and Network Rail as major landowners are now leading project delivery. CYC involvement is now as a part funder and as the statutory authority for regulatory/adoption elements. The contract for the delivery of the main access infrastructure continues to make progress on site, however, elements of detail design and associated planning conditions must be resolved ahead of construction and there 								

	<p>has been some programme slip. The construction of the site access and the ECML bridge is key to opening the site up for development.</p> <ul style="list-style-type: none"> • The procurement process to secure a development partner for the site has concluded with the announcement of the developer partner.
Risks Status Explanation	Risks associated with the project are complex and interdependent. Active risk management is ongoing with Homes England responsible for the infrastructure delivery.
Issues Status Explanation	Landowners carrying out due diligence and cost management on the project.
Progress Update <ul style="list-style-type: none"> • Work continues to progress the main access infrastructure contract with significant site earthworks and drainage works by Sisk visible on site, which are particularly obvious at Water End. • The NRM main entrance has re-located to allow preparatory work for the construction of the new Central Hall. • A significant amount of information has been submitted to discharge planning conditions relating to the development. • The planning application for the new Square has been submitted and is pending determination. • The Planning application for a Government Office hub has also been submitted. 	
Next period <ul style="list-style-type: none"> • Homes England & Sisk will continue to deliver the access infrastructure with further detail / information provided as necessary to discharge planning conditions. • Establishing and building the relationship with the incoming developer partner will be really important for the project. • The planning application for the New Square will be considered for determination. • The planning application for a new government hub / office will be considered by the LPA. • Construction work on site will continue on the main access infrastructure. 	

Reports to	York Central governance structures and Executive.
Exec member	Cllr Peter Kilbane
Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	Local Plan Policy, Economic Strategy, City Transport Policy and external funding bids.
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive December 2015 – York Central and Access Project http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8844&Ver=4</p> <p>Executive July 2016 – York Central http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9303&Ver=4</p> <p>Executive November 2016 - Consultation on access options / Third party acquisitions http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9307&Ver=4</p> <p>Executive July 2017: Project and Partnership Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10188&Ver=4</p> <p>Executive November 2017 - Preferred Access Route and Preparation for Planning http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10193&Ver=4</p> <p>Executive March 2018 - York Central Access Construction http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10189&Ver=4</p> <p>Executive June 2018 – Masterplan & Partnership Agreement http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10469&Ver=4</p> <p>Decision Session August 2018 – York Central Design Guidelines http://modgov.york.gov.uk/ieListDocuments.aspx?CId=875&MID=10847#AI49619</p> <p>Executive August 2018 York Central Update – Western Access http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10471&Ver=4</p>

Executive November 2018 – York Central Enterprise Zone Investment Case

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10474&Ver=4>

Executive January 2019

York Central Partnership Legal Agreement

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10476&Ver=4>

Executive July 2019 - York Central Partnership Update

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11107&Ver=4>

Executive October 2019 – Update

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4>

Executive July 2020 – Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12295&Ver=4>

Executive April 2021 – York Central & York Station Gateway Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12510&Ver=4>

Executive April 2022 – York Central Enterprise Zone Funding Agreement

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12802&Ver=4>

Project title		Castle Gateway								
Reporting period		December 2023								
Description										
City of York Council (CYC) is one of the principal landowners in the area around Piccadilly, the Eye of York, St George’s Field and the Foss Basin. This area is being referred to as the Castle Gateway and many parts of the area are underused, semi derelict or of poor quality. Many of the properties are for sale or owned by investors and there is a risk that the area will continue to be blighted or that important sites will be developed in a piecemeal manner. The area is urgently in need of a vision to improve the locality and create a socially and economically sustainable future. As the principal landowner, CYC will be instrumental in delivering a joined-up regeneration of the area which will maximise social and economic benefits for the city.										
Overall status previous period (November)						Overall status this period (December)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
December										
November										
Costs Status Explanation		The project remains within budget at this time. The Executive considered a report in November which confirmed the way forward for the project and the project programme / budget / outcomes will now be re-baselined.								
Financial Benefits Status Explanation		The Executive considered a report in November which confirmed the way forward for the project and the project programme / budget / outcomes will now be re-baselined.								
Tasks & Milestones Status Explanation		The delivery of the Castle Gateway Masterplan has been delayed by a number of factors. The Executive considered a report in November which confirmed the way forward for the project and the project programme / budget / outcomes will now be re-baselined.								
Risks Status Explanation		This is a complex project to deliver an ambitious masterplan, and as such it has significant risks to its delivery. Whilst mitigation and monitoring of risks is being undertaken, the project is likely to remain at risk throughout delivery. As the different projects that make up the masterplan move into delivery, each has its own dedicated risk register								

	which feeds into the programme level risk register. The Executive considered a report in November which confirmed the way forward for the project and the project programme / budget / outcomes & risks will now be re-baselined.
Issues Status Explanation	The Executive considered a report in November which confirmed the way forward for the project and the project programme / budget / outcomes will now be re-baselined.
Progress Update Castle Mills Following the termination of the previous contract for detail design and construction costings, the project team undertook a business case review of the delivery options for the scheme, taking into account the current financial climate and the market in York. The Executive considered a report in November which confirmed the way forward for the project and the project programme / budget / outcomes will now be re-baselined. St George's Field The Executive considered a report in November which confirmed the way forward for the project and the project programme / budget / outcomes will now be re-baselined. Castle and Eye of York The Executive considered a report in November which confirmed the way forward for the project and the project programme / budget / outcomes will now be re-baselined.	
Next Period The Executive considered a report in November which confirmed the way forward for the project and the project programme / budget / outcomes will now be re-baselined.	
Reports to	The Executive have approved a whole series of recommendations over the years to advance the project, with delivery of these being the responsibility of the Castle Gateway Working Group. This working group was established in January 2017 and serves as the project board and meets on a

	<p>monthly basis. It is chaired by the Director of Place, and the wider interests of the council are represented by the Heads of Regeneration and Economy, Head of Highways and Transport, Head of Planning and Development Services, Head of Environmental Services, Head of Housing Delivery and Asset Management, Head of Legal Services, Chief Finance Officer and Head of Property.</p> <p>The Castle Gateway project manager has defined expenditure levels under the Council's Contract Procedure Rules. Any decisions that are outside the remit of previous recommendations from the Executive are taken to the appropriate decision making route as set out by the council's governance and decision making framework. Dependent on the nature and scope of the issue this may be an officer decision, Executive Member decision, or require a full Executive decision.</p>
Exec member	Cllr Katie Lomas
Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	Local Plan Policy, City Transport Policy
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive October 2015 - York's Southern Gateway http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8842&Ver=4</p> <p>Executive November 2016 - Land Assets on Piccadilly https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9307&Ver=4</p> <p>Executive January 2017 – Update York Castle Gateway https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9309&Ver=4</p> <p>Executive August 2017 - Proposed Temporary Use of Part of Castle Car Park https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10190&Ver=4</p> <p>Executive April 2018 - Castle Gateway Masterplan http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10197&Ver=4</p> <p>Executive October 2018 - Proposed Temporary Uses of Part of Castle Car Park https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10473&Ver=4</p> <p>Executive October 2019 – Update</p>

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4>

Executive January 2020 –Phase One Delivery Strategy

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11115&Ver=4>

Executive October 2020 – Update and Business Case Review

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12297&Ver=4>

Executive June 2022 – Castle Gateway Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=13287&Ver=4>

Executive November 2023 – [Castle Gateway Update](#)

Project title	Local Plan										
Reporting period	December 2023										
Description											
<p>The 'Local Plan' is a citywide plan which sets the overall planning vision and the spatial land use strategy for the city. It provides a portfolio of both housing and employments sites for at least a 15 year period and will set the Green Belt boundaries for York. In addition it incorporates both policies and approaches to set the context for development management decisions. Effectively, it sets out the opportunities and policies on what will or will not be permitted and where, including new homes and businesses.</p> <p>The Local Plan must be accompanied by an infrastructure delivery plan setting out the Council’s approach to strategic infrastructure and its funding. All housing and employments sites included must be viable and deliverable this is directly linked to future approaches to planning gain i.e. CiL and S106.</p> <p>In response to both the Council resolution in autumn 2014, and the changed national and local context, officers have initiated or a series of work streams to inform the next stages of plan production. This relates to housing need, economic growth and the related need for employment land, and detailed site assessments.</p> <p>The production of the plan has to be in accordance with statute and national guidance. This includes a legal requirement to work with neighbouring authorities. It also means that the plan must be subject to Sustainability and Environmental Assessments. It will also ultimately be subject to an independent examination by a government inspector.</p>											
Overall status previous period (November)							Overall status this period (December)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
December											
November											

Scope Status Explanation	Take the Local Plan through examination in public (EIP) and to adoption as statutory development plan for York. This includes completion of additional work requested by the Inspectors or required to inform the Examination as well as public consultation, when required.
Costs Status Explanation	Cost associated with EIP, modifications consultation and adoption. Staffing costs to ensure timely delivery and adequately resourced EIP as well as consultancy support. Additional information requested by Inspectors can incur additional costs.
Resources Status Explanation	The majority of expert consultancy support and spend has now been completed. There is potential for ongoing consultancy spend and this has been awarded additional funding to support the plan process. Recruitment in a new Planning Policy Manager post has been successful.
Risks Status Explanation	Risks associated with examination of Local Plan by Planning Inspectorate.
Issues Status Explanation	Potential further work as a result of representations to main modifications stage consultation.
Progress Update <p>Consultation on the Main Modifications and evidence base submitted for Examination since 2021 ran for a statutory period of 6 weeks between 13th February until 27th March following sign off with the Inspectors and Executive on 26 Jan 2023. Consultation documents available via www.york.gov.uk/localplanconsultation2023.</p> <ul style="list-style-type: none"> • The Inspectors are in receipt of the full representations received through consultation. A consultation summary report together with a response to key issues raised was submitted to the Inspectors and published on 19 June 2023. • Further correspondence received from the Inspectors asking the Council to respond to matters regarding Gypsy and Traveller Provision (22 Sept 2023) and the designations associated with York College (16 Oct 2023). • The council have responded to all matters requested by the Inspectors which was published on 30 October. 	
Next Period	


- We now await a response from the planning inspectors, timetable tbc.

Reports to	Executive, Local Plan Working Group
Exec member	CLlr Michael Pavlovic and CLlr Katie Lomas
Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	Deliverability of York Central
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive July 2015 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8840&Ver=4</p> <p>Executive June 2016 -City of York Local Plan – Preferred Sites Consultation http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9191&Ver=4</p> <p>Executive December 2016 – Update on Preferred Sites Consultation and Next Steps https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9308&Ver=4</p> <p>Executive January 2017 - Update on Local plan https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9309&Ver=4</p> <p>Executive July 2017 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10188&Ver=4</p> <p>Executive January 2018 - Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10195&Ver=4</p> <p>Executive May 2018 City of York Local Plan – Submission https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10198&Ver=4</p> <p>Executive September 2018 Supplementary Planning Documents to support the emerging York Local Plan</p>

	https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=10472&Ver=4 Executive March 2019 - Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=10479&Ver=4 Executive December 2021 - City of York Planning Policy Housing Delivery Action Plan (HDAP) https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=12798&Ver=4 Executive January 2023 - Update https://democracy.york.gov.uk/documents/s165049/Report%20-%20Local%20Plan%20Modifications.pdf
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Project title		Outer Ring Road (A1237)								
Reporting period		December 2023								
Description		<p>This project combines the previously separate schemes - YORR roundabout upgrades & YORR dualling (phase 1). This project has already delivered an upgrade of the Wetherby Road roundabout in 2018/19 to the new standard 3 lane approaches and 2 lane exits on the A1237. This project will continue by upgrading the stretch of the A1237 to dual carriageway standard between the A19 junction and Little Hopgrove junction, including the upgrade of the 5 roundabouts on this stretch to the standard already set by the Wetherby Road upgrade. This project will increase the capacity of the ring road, particularly of the roundabouts being upgraded, to reduce orbital and radial journey times. The A1237 roundabout at Great North Way will also be improved as part of this project (although this lies outside the stretch which is to be dualled).</p>								
Overall status previous period (November)				Overall status this period (December)						
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
December										
November										
Costs Status Explanation		Cost consultants appointed to estimate scheme costs now that planning application has further design fixity.								
Tasks & Milestones Status Explanation		The planning application is about to begin a further round of consultation as required by the planning case officer due to the modifications to information in the EA.								
Climate Change Status Explanation		The carbon impact of the scheme has been considered throughout the development of the project. In principle it is anticipated that traffic will redistribute around the city as a result of the additional orbital capacity reducing overall journey times and emissions.								
Risks Status Explanation		There are a number of risks rated as amber, but the two key risks which are relevant at this stage are getting planning approval and acquiring land. The project team are working on them continuously.								

Issues Status Explanation	The landowners at Cliftongate business park have stated their support for the scheme but have objected to the planning application on a number of grounds mainly based around the impact on their business particularly during construction.
Progress Update <ol style="list-style-type: none"> 1. Ongoing negotiations to purchase land by private agreement. 2. Continued responding to queries and comments on the planning application as required, including providing information to statutory consultees. 3. The planning authority is re-consulting on some project details following some changes in information. 4. Continued with detailed design to bring to a conclusion. 5. Sought meeting with Network Rail to confirm forthcoming agreement processes. 6. Continued to work with utility companies affected by the scheme. 	
Next Period <ol style="list-style-type: none"> 1. Continue negotiations to purchase land by private agreement for the scheme. 2. Notify landowners that CYC have a new land agent, Ardent. 3. Bring final planning documents forward for submission to the planning authority. 4. Complete detailed design. 5. Continue to work with utility companies affected by the scheme. 6. Continue to prepare CPO documentation. 7. Hold update meeting with WYCA about proposed Appraisal Specification Report (ASR). 8. Undertake cost review. 	
Reports to	Project reports into the Transport board, Project Board and Lead Members Board
Exec member	Cllr Peter Kilbane
Director responsible	James Gilchrist - Director Environment, Transport and Planning

Dependencies	LTP4, Local plan
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive W Yorkshire Transport Fund – 24 Nov 16 http://democracy.york.gov.uk/documents/s110381/WYTF%20Exec%20Nov%202016%20v5.pdf</p> <p>Executive July 2017 - Proposed York Outer Ring Road Improvements / Approach to Deliver https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10188&Ver=4</p> <p>Executive December 2018 - A1237 Outer Ring Road – Dualling Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10475&Ver=4</p> <p>Executive September 2019 - Improvements Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11109&Ver=4</p> <p>Executive February 2020 – Dualling from A19 Rawcliffe to A64 Hopgrove https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11116&Ver=4</p> <p>Executive June 2020 – Phase 1 Dualling - Procurement Strategy, Approach to Public Engagement and Landscaping https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12293&Ver=4</p> <p>Executive March 2021 - Phase 1 Dualling - Resolution in principle to promote a Compulsory Purchase Order and associated Side Roads Order https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12509&Ver=4</p> <p>Executive Sept 2021 - Phase 1 Dualling – Evaluation of the Consultation Process and Resolution to Submit a Planning Application https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12795&Ver=4</p> <p>Executive June 2022 - York Outer Ring Road (YORR) - Proposed A1237 (Rawcliffe to Little Hopgrove) Dualling - Update on Progress and Proposed Utility Diversions </p>

Project title		Housing Delivery Programme								
Reporting period		December 2023								
Description										
The accelerated delivery of mixed tenure housing across multiple sites in the city.										
Overall status previous period (November)						Overall status this period (December)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
December										
November										
Costs Status Explanation		A review of the business case for the Ordnance Lane scheme has been undertaken to ensure viability. The receipt of grant funding for enabling works is supporting the development of a viable proposal. Inflationary rises will impact the costs of the project and this remains a risk under review.								
Resources Status Explanation		As the Duncombe / Burnholme schemes approach delivery and as further schemes are being developed the resource within the team must be reviewed as part of the housing re-structure to ensure the council's delivery capability remains strong.								
Financial Benefits Status Explanation		The impact of the cost of living crisis on the Housing Market continues to be monitored with the appointed sales agent. Currently the market is still strong in York although it is anticipated this may slow as the wider economic position worsens. The team are adding sales price contingency to their modelling in anticipation of market instability.								
Tasks & Milestones Status Explanation		The Master Programme is being reviewed with respect to the future programme to reflect the revised timescales.								
Risks Status Explanation		Detailed risk register has been formulated to identify all key risks, assign responsibilities, and determine potential mitigation measures. Construction cost inflation remains a concern.								
Issues Status Explanation		Issues are being managed in accordance with identified risk mitigation measures.								
Progress Update										
Lowfield Green										

- Section 278 design has been approved by CYC Highways, now looking to procure a civils contractor for the works. ITT documents being drawn up.
- Programme extended to mid-January.
- All properties handed over.
- Drainage defect remedials ongoing before wearing course can be laid.
- Closing of general defects is ongoing.

Duncombe Barracks

- Caddick are reporting a significant delay into late 2024.
- Block A fin walls are complete and snags are being and closed out, parapet wall are being fixed down.
- Block B fin walls are nearing completion and standard of work is good.
- Block C fin walls are complete.
- The section 278 works have progressed well, however there are repair works to be undertaken by gas board and highways have asked for the wearing course to be left off until the gas works are completed, this means a revisit for the wearing course.
- Successful visit to Vaillant with CYC heating engineers to get an overview of the specified heat pumps.

Burnholme

- Road base formation works are complete.
- Installation of site-wide drainage is on-going.
- Foundations off all terraces complete; substructures have progressed across all terraces; timber frame installation is underway at four terraces.
- Construction is most advanced at Terraces 11, 8 (eastern end of site) and 9 and 6 (western end of site).

Ordnance Lane

- Enabling works contractor identified. In process of signing contract.

- Decision made to change tenure mix to 100% affordable resulting in a need for redesign and new planning permission.
- Ongoing discussions with the design team and CYC internal teams to understand implications of increased number of affordable units.
- Bidders Day held for main works contractor and Married Quarters work to understand current market appetite.
- Number of utilities diversions and connections completed.

Next Period

Lowfield Green

- In receipt of the utilities information required for S278 tender to be published.
- Comms sent to residents regarding the final completion of roads.

Duncombe Barracks

- Block A timber frame complete, flat roofing complete to 3 storey units, lightning protection started.
- Block B timber frame snags closed out and complete.
- Block C timber complete, flat roofing complete, lightning protection started.
- Close out open change control requests.
- Make decision on kitchen colours.
- Progress fibre broadband wayleave agreements.
- Progress cargo bike store design and agree costs.

Burnholme

- Drainage construction progressed further.
- Timber frame installation progressed, including completion at up to three terraces.
- Progress on other terraces, including substructure works and screeding over block-and-beam floors.
- Bus stop improvement design Bad Bargain Lane scoped and commissioned.

- Draft Local Lettings Initiative approved by Housing Delivery Working Group.

Ordnance Lane

- Dates for final utilities diversions/disconnections secured.
- Enabling works contract signed.
- New planning application submitted.

Reports to	Project team consisting of officers at the council who will advise on specialisms such as legal, housing, finance, and procurement. This project team feeds into the Housing Delivery and Asset Management Board, which consists of senior officers and managers. The board guides decisions shaping the programme, setting objectives, scope, and timelines for projects. The board reports into Homes England as part of the partnership arrangement as well as One Public Estate. Decisions will be taken by the Council Management Team followed by Executive.
Exec member	Cllr Michael Pavlovic
Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	None
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>March 2017 Executive Meeting https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9311&Ver=4</p> <p>December 2017 Executive Meeting</p> <ul style="list-style-type: none"> - Delivering Health and Wellbeing facilities for York - Establishing a Delivery Model and the Scope of the Programme - Delivering the Lowfield Scheme <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10194&Ver=4</p>

July 2018 Executive Meeting - Proposals

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10470&Ver=4>

October 2018 Executive Meeting - Duncombe Barracks, Burton Stone Lane

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10473&Ver=4>

January 2019 Executive Meeting- Building More Homes for York – removal of the HRA borrowing cap

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10476&Ver=4>

September 2019 Executive Meeting - Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11109&Ver=4>

October 2020 Executive Meeting – Phase 2 of the Housing Delivery Programme

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12298>

October 2021 Executive Meeting – Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12796&Ver=4>

March 2022 Executive Meeting – Delivering Affordable Housing on Council Land

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12801&Ver=4>

February 2023 Executive Meeting - Update

<https://democracy.york.gov.uk/documents/s165356/Housing%20Delivery%20Programme%20Update.pdf>

November 2023 Executive Meeting - Update

Project title		Provision of School Places								
Reporting period		December 2023								
Description										
<p>The need to provide sufficient school places for current and future residents is a key statutory duty of CYC and will build an educational infrastructure for the city by forecasting likely demand and supply of school places over the medium term (until 2024/25).</p> <p>The aims of this project are to identify where and when additional school places will be required, and work with central government and the school community to provide places in good or outstanding schools.</p> <p>CYC is provided with some ‘Basic Need’ funding from central government for this purpose and will need to ensure that this and other sources of funding are used to best effect in those areas of greatest need, and to ensure that all educational provision is sustainable in the longer term, working with the school community.</p> <p>The project represents a significant priority for City of York Council in delivering educational opportunities for residents.</p>										
Overall status previous period (November)						Overall status this period (December)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
December										
November										
Progress Update										
Capacity										
<ul style="list-style-type: none">Consultation responses have been collated for changed admissions policies and will be fed back to multi academy trusts as well as being put forward for executive decision.										

Communication

- Continued communication has taken place with other departments within CYC to address the need for additional school places from the proposed Local Plan.
- Discussions continue to take place with relevant parties to address the need for places from proposed housing developments in the city.
- Discussions have taken place with MATs regarding developments in their school catchments and the impact on their schools.
- Sharing of information with CYC officers to plan for SEND places alongside mainstream.

Data Modelling

- Modelling of population trends focusing on internal and international migration.
- GP data used to model possible forecasting once additional years have been received.

Forecasting

- 23/24 admissions data used to identify parental preference patterns to support January forecasts.
- Accuracy of forecasts analysed through comparison with Autumn term census.

Policy

- The 2025/26 Coordinated Admission Consultation has ended this period.
- Analysis of PAN and policy changes have been used to inform the admissions consultation report.
- Reviewing the Education Supplementary Planning Guidance has continued this period.

Next Period

A closure report has been submitted as the Provision of School Places project is now business as usual.

Reports to	Children and Education Directorate Management Team and Executive Member for Children and Young People oversee project as necessary.
Exec member	Cllr Bob Webb
Director responsible	Martin Kelly Corporate Director Children and Education
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive February 2018 - Admission arrangement for the 2019/20 school year https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10196&Ver=4</p> <p>Executive July 2019 - The Provision of School Places and Allocation of School Capital Budgets 2019-2023 to Address Secondary Place Pressures https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11107&Ver=4</p> <p>Executive October 2019 Archbishop Holgate's School - Expansion 2020-21 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4</p> <p>Executive May 2020 - Fulford School Remodelling Phase 1 & Access Improvements by Highways https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12288&Ver=4</p>

Project title		Smart Travel Evolution Programme – STEP								
Reporting period		December 2023								
Description										
STEP is a programme of delivery that will prepare York for the coming revolution in adoption of connected and autonomous vehicles and managing whole city mobility. The project aims to achieve this by:										
<div><div>➤</div>Improving communications to transport infrastructure and collecting more transport data.</div> <div><div>➤</div>Building a transport data platform to assist the city to meet big data challenges and making more of this data accessible.</div> <div><div>➤</div>Improving transport modelling, that allows us to run City wide models at varying scales, in near real time. This allows us to understand the way the transport network is performing and is expected to improve our transport planning activities.</div>										
Overall status previous period (November)						Overall status this period (December)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
December										
November										
Progress Update										
<div><div>•</div>Delay to York Open Data integration with Business Intelligence due to other commitments, meeting rescheduled.</div> <div><div>•</div>Email sent to close PO not required.</div> <div><div>•</div>Chased CYC Legal on maintenance contract.</div>										
Next Period										
<div><div>•</div>York Open Data integration with Business Intelligence meeting rescheduled week commencing 18/12/23.</div>										

<ul style="list-style-type: none"> • Chase CYC Legal on maintenance contract. • Funding profile updated / to discuss with Finance Officers. 	
Reports to	The STEP board reports into the Place DMT and PM updates executive member and Executive when required for updates and approvals. Key decisions are agreed by the Transport Board before reaching executive member or Executive.
Exec member	Cllr Peter Kilbane
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	The Transport Capital Programme and TSAR Project
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	Annex A – Bid documentation for the Smart Transport Evolution Programme funding: www.york.gov.uk/downloads/download/35/smart-travel-evolution-programme-step Decision Session - Executive Member for Transport - June 21 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=738&MId=12726&Ver=4

Project title		Flood Risk – York 5 Year Plan								
Reporting period		December 2023								
Description										
CYC are working closely with the Environment Agency to deliver a range of localised improvements to the cities flood defences, this work – the York Five Year Plan – has been developed following the floods and is supported by Government investment. In addition to this we are working with the EA on a catchment scale study to identify opportunities for wider interventions across the River Ouse catchment to further reduce future flood risks into the long term.										
Overall status previous period (November)						Overall status this period (December)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
December										
November										
Costs Status Explanation		Further appraisal works are underway on flood cells with less viability or lower priority.								
Risks Status Explanation		The programme involves a wide range of projects with associated risk management in place across all. The Programme Board reviews risks at a programme level monthly.								
Progress Update										
<ul style="list-style-type: none">• Work continues at Clifton Ings and Strensall to programme.• CYC led appraisal and design works at Fulford complete and planning approval is being sought.• Contractual/operational handover is being progressed on a range of cells, others are fully operational.• Installation of property flood resilience measures has progressed.• Planning documentation finalised and submitted for the Germany Beck FAS.										
Next Period										

<ul style="list-style-type: none"> • Work impacted from repeated flood events at all ongoing sites. • Construction phases continuing at Clifton and Strensall. 	
Reports to	The Project board sits within the Environment Agency. The Environment Agency has a formal programme board in compliance with PRINCE2 methodology, CYC are a member of the board. The lead Executive member receives a quarterly report, and it is the subject of a bi-annual report to Economy and Place scrutiny committee. This approach to governance has been approved and adopted by Executive.
Exec member	Cllr Jenny Kent and Cllr Kate Ravilious
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	None
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive February 2017: CYC Response to the Independent Flood Inquiry https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9310&Ver=4</p> <p>Executive April 2021 – Strategic Flood Risk Assessment Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12510&Ver=4</p> <p>Executive December 2022 - Germany Beck Flood Alleviation Scheme Update https://democracy.york.gov.uk/documents/s164363/Germany%20Beck%20FAS%20Update%20revised%20version.pdf</p>

Project title		City Centre Access								
Reporting period		December 2023								
Description		<p>Project involves the feasibility, design and installation of static and automated measures to protect the core footstreets area in the city centre and at York Racecourse to provide public protection from potential vehicle as a weapon attack.</p> <p>The proposals follow firm Police and Counter Terror Unit advice to implement measures to protect areas of high footfall.</p> <p>The automated measures will retain vehicle access outside the footstreets hours and allow emergency and other urgent access during footstreets hours through a system of control by CYC.</p>								
Overall status previous period (November)				Overall status this period (December)						
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
December										
November										
Costs Status Explanation		<ul style="list-style-type: none"> Issues with utilities and drainage are adding to construction costs. Operational costs could increase significantly if access for blue badge holders needs to be securely managed. 								
Resources Status Explanation		<ul style="list-style-type: none"> Operational resource may need to be expanded if additional access will be required. Change of Project Manager in December. 								
Non Financial Benefits Status Explanation		<ul style="list-style-type: none"> Blue badge access will be permitted, this increases the risks of a successful attack occurring unless a secure system can be developed to reduce these risks, the risks of road traffic collisions also increases. A staffed interim solution has been developed with Counter Terrorism Policing. The exclusion of all vehicles during the footstreet hours, except those essential to safety, would maximise protection from vehicle as a weapon attack and reduce road safety risks. Consultation regarding how access for blue badge holders will be managed in the longer term is underway. 								
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> Working with the contractor, the programme for the works is being regularly revised. 								

	<ul style="list-style-type: none"> Delays are being experienced due to matters picked up during construction and the requirement to avoid pedestrian diversions wherever possible.
Risks Status Explanation	Risks associated with successful and timely implementation lead to inflation impacts being increased.
Issues Status Explanation	Phase two - Minster area to be clarified.
Progress Update <ul style="list-style-type: none"> Colliergate installation complete, commissioning to follow in 2024, nine of the eleven sites are substantially complete. Work continues on access arrangements including for blue badge holder 	
Next Period <ul style="list-style-type: none"> Work on site will resume 8th January 2024 (Final installations - Blake St & Parliament St) Access arrangements will be refined 	
Reports to	Programme reports to the Transport Board and is advised by the York Counter Terrorism Working Group. There is a CYC internal working group working on the detail.
Exec member	Cllr Peter Kilbane
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	None
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny	Executive February 2018: City Transport Access Measures http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10196&Ver=4

<p>committee)</p>	<p>Executive September 2018: City Centre Access Update and Priority 1 Proposals http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10472&Ver=4</p> <p>Executive August 2019: City Centre Access Experimental Traffic Order Conclusion and Phase 1 Proposals http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11108&Ver=4</p> <p>Executive February 2020: Phase 1 Proposals (Update) https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11116&Ver=4</p> <p>Executive January 2022: Security Measures https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12799&Ver=4</p> <p>Exec July 2022: City Centre Access – Action Plan https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=13288&Ver=4</p> <p>Exec Aug 2022: Security Measures – Update Including Tender Return https://democracy.york.gov.uk/documents/s161595/HVM%20Final%20v2.pdf</p>
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Project title		Future Library Investment Programme (FLIP)									
Reporting period		December 2023									
Description											
To deliver the library vision for Library Learning Centres with investment of over £4m for Acomb and Clifton.											
Overall status previous period (November)						Overall status this period (December)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
December											
November											
Progress Update											
Clifton Library:											
<ul style="list-style-type: none"><u>Main Site Works</u> – Installation of the first floor block and beam on the main new two storey building. Continue superstructure masonry on the same building from first floor up to wall plate height. Start fitting the sash windows to the existing building.											
Acomb Library:											
<ul style="list-style-type: none"><u>Feasibility studies</u> – Member briefing on latest proposals held.											
Haxby Library:											
<ul style="list-style-type: none"><u>Changing Places Toilet Facility</u> – Contractor appointed to complete works within the conditions of national grant received, both in terms of budget and timescales.											
Next Period											
Clifton Library:											

- Main Site Works – Complete superstructure masonry on new two storey building from first floor up to wall plate height. Complete the fitting of the sash windows to the existing building.
- Library garden public engagement – Developed garden design to be submitted to planning to discharge appropriate planning condition.

Acomb Library:

- Funding applications – Awaiting outcome from submitted LIF bid, expected in March 2024.

Haxby Library:

- Changing Places Toilet Facility – On site works continue. To be complete by 31 March 2024.

Reports to	A programme board made up from senior officers from both Explore and the Council will lead the Programme, reporting will follow the corporate project management approach.
Exec member	Cllr Claire Douglas
Director responsible	Pauline Stuchfield - Director Customer and Communities
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive October19 - Future Libraries Investment Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4</p> <p>Executive January 22 - Future Libraries Investment Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12799&Ver=4</p>

Project title		Council Housing Energy Retrofit Programme									
Reporting period		December 2023									
Description											
To improve the energy performance of our poorer performing council houses and private sector homes, to tackle fuel poverty, address Category 1 Excess Cold Hazards and to support our ambition of York being carbon neutral by 2030. The programme also seeks to support the creation of a pipeline of retrofit work in York which will support skills development and create new green jobs.											
Overall status previous period (November)						Overall status this period (December)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
December											
November											
Resource Status Explanation		SHDF1 and HUG2 Project Manager position will soon be vacant, new appointments required to ensure smooth running and control of both scheme.									
Risks Status Explanation		SHDF1: Delivery of council home retrofit has taken longer due to supplier capacity and delivery processes; the main risk is that SHDF will not be able to meet the final deadline due to DNO works. LAD3/HUG1: Schemes ended and closed.									
Issues Status Explanation		Current Issues: SHDF and HUG2 - Staff turnover - new appointments required.									
Progress Update											
LAD3 <ul style="list-style-type: none">Project Complete - End of Project Report is being prepared.											

- LAD3 final installs completed, in York, Harrogate, Selby and Craven - 100x Solar PV, 59x Loft Insulation, 17x Hybrid Air Source Heat Pumps, 17x Smart Heating Controls, 4x Underfloor Insulation, 7x External Wall Insulation, 4x Cavity Wall Insulation.

HUG1

- Project Complete - End of Project Report is being prepared.
- HUG1 final installs completed in York, Harrogate and Selby - 17x Solar PV, 7x Air Source Heat Pump and 5x Loft Insulation.

Social Housing Decarbonisation Fund

- Grant funding of £343,067.57 granted for specific Social Housing insulation and renewable heating works at two sites in York.
- Physical delivery of measures extended until March 2024; grant allocation was invoiced by end of June 2023.
- Delivery of Loft Insulation, new Windows and Doors, Flat-roof Insulation and Smart Heating Controls has been completed.
- Solar PV Panel connection and Air Source Heat Pump delivery is ongoing.
- DNO state it has 3-4 month schedule for ASHP and SPV connectivity; as such, an extra extension for delivery has been approved to March 2024, to accommodate for DNO response and action schedules.

SHDF Wave 2

- CYC successful with bid of £1,033,019 capital and ancillary costs.
- 2 year delivery window until 31/3/25.
- HRA match funding.
- Procurement linked to Home Improvement contracts.
- Capital Projects Officer appointed for assistance in delivery and based in the social housing Capital Projects Team.

HUG Wave 2

- CYC successful with bid of £1,242,000 capital and ancillary costs.
- 2 year delivery window until 31/5/25.
- Procurement has taken place and it is expected that the contract will be awarded shortly.

Next Period

HUG1 and LAD3 (Sustainable Warmth Competition) End of Project Report due before the end of the calendar year.

SHDF Project Manager will continue to monitor DNO install progress, to ensure that the scheme can close for delivery at the end of March 2024.

Reports to	Project delivery will be overseen by the Housing Energy Efficiency Board.
Exec member	Cllr Jenny Kent and Cllr Kate Ravilious
Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive December 2020 - Council Housing Energy Retrofit Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12428&Ver=4</p> <p>Decision Session March 2021, Executive Member for Housing and Safer Neighbourhoods - Update on the Housing Energy Retrofit Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=932&MId=12599&Ver=4</p> <p>Executive December 2021 - Housing Energy Efficiency Programme Update - Utilising Grant Funding to Deliver Additional Retrofit Work https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12798&Ver=4</p>

Project title				Haxby Station						
Reporting period				December 2023						
Description										
Delivery of a new railway station in Haxby before the end of 2024.										
Overall status previous period (November)						Overall status this period (December)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
December										
November										
Tasks & Milestones Status Explanation		<ul style="list-style-type: none">Planning application will be submitted in January 2024, which is a number of months later than initially hoped.Delay in funding announcement by Government to date has pushed the programme so that construction will now be commenced at the end of 2024, with completion not achieved until later in 2025.Any further delays will put the Programme at further risk.								
Risks Status Explanation		<ul style="list-style-type: none">Largest risk to project was confirmation of full funding from Government. Although some funding further granted to Network Rail for next stage in last month, there's always the ongoing risk that the current (or a future) government could decide to cancel the project.Other major risk is granting of planning consent (or delay in achieving this). Project de-risked early: <ul style="list-style-type: none">Acquisition of land for station site at Towthorpe Road.Establishment of a CYC project budget, as evidence of local contribution to expected DfT grant.Granting of extra funding from DfT to continue development of project.Early approvals in-principle from Executive (06/10/22)								
Progress Update										
<ul style="list-style-type: none">Location - Towthorpe Road (land purchased by CYC).										

- Government announcement (04/10/23) that Haxby Station will be funded to delivery (subject to continued satisfactory business case) as part of Network North announcement.
- DfT have accepted the Outline Business Case. Board have expressed their confidence in the project and instructed us to proceed.
- A further £2.1m has been granted to the project for Network Rail to continue seamlessly into ES5 (detailed design & procurement) stage.
- Cost estimate total £23m for new station and associated works (i.e. Highways). This has been benchmarked against comparable stations and is realistic.
- Our project partners Network Rail are taking on more of a role, as designers and the ultimate owner of the new station.
- Work underway by Network Rail and CYC to prepare a Planning Application for submission in January 2024.

Next Period

- Stakeholder Engagement Workshop - 15 December 2023.
- Submission of planning application - target 12 January 2024.
- Press release and publicity surrounding the above, plus confirming full government funding, next steps etc.

Reports to	NSF Board (DfT; Network Rail etc.), Executive (CYC)
Exec member	Cllr Peter Kilbane
Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny	<p>Exec September 2021 - Haxby Station – Update and Land Acquisition https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12795&Ver=4</p> <p>Executive December 2021 - Haxby Station – Site Selection</p>

committee)	https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12798&Ver=4 Executive October 2022 - Haxby Station Update & Next Steps https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=13291&Ver=4
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Project title		York Station Gateway								
Reporting period		December 2023								
Description										
The York Railway Station Gateway scheme comprises a coordinated, multi-modal package of interventions in and around York Railway Station. The scheme complements and connects the proposals being progressed to the west and east of the station and will transform the Station as a gateway to York; significantly improving access, addressing carbon and air quality issues, and directly supporting delivery of housing and commercial uses on the York Central development site.										
Overall status previous period (November)						Overall status this period (December)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
December										
November										
Quality Status Explanation		The quality of the finished scheme will be determined by the extent of available funding streams and quality of the approved design. The design team is fully committed to delivering quality new infrastructure that fulfils the scope of the scheme masterplan and WY+TF and TCF aims.								
Costs Status Explanation		Although WY+TF and TCF funding is now assured, care is being taken to design a scheme within the project budget that fulfils all the goals of the project. Current cost plan shows that the scheme can be delivered within the agreed funding profile.								
Tasks & Milestones Status Explanation		Engagement with project partners, primary stakeholders and utility companies is critical to financial assurance and development of an appropriate delivery programme. The Package 1 - Enabling Works has begun and is ongoing but careful management of utilities is essential to ensuring delivery targets are met. The contract for the highway works packages has been awarded and works on site have started. Package 3 design is in progress.								
Risks Status Explanation		Budgetary risk that will be minimised through project delivery strategy. Programme risk that will be minimised by timely stakeholder and utility company engagement. Further risks posed by parking strategy. All risks are currently manageable.								
		- Electrical Substation to be upgraded to meet the future station demand.								

Issue Status Explanation	<ul style="list-style-type: none"> ○ Engagement with NR/LNER ongoing. New size transformer has been agreed and quotation expected soon. Electrical substation will be delivered by CYC in Package 2 of the scheme with current completion date in November 2024. - Railway Institute Band Room needs relocating and alternative location is being sought. <ul style="list-style-type: none"> ○ A suitable rehearsal space needs to be found to replace the demolished band room. The identified alternative band room requires extensive refurbishment but design work is now in progress.
<p>Progress Update</p> <p>Procurement and Finance</p> <ul style="list-style-type: none"> • WYCA Approval to Proceed approved at PAT allowing drawdown of funds for the delivery of Package 2. Legal agreements currently being agreed for further funding drawdown for Package 2 delivery. <p>Planning</p> <ul style="list-style-type: none"> • The project team continued to work on discharging the planning conditions. Agreement on most conditions is in place. • Contractor planning condition discharge expected to be completed in December 2023. • It is a planning condition to find suitable replacement accommodation for the York RI bands. An alternative option has been identified and the project team await a decision on whether a temporary rehearsal space will be required while the permanent new space is prepared. • A new Listed Building Consent application has been submitted for the Package 3 - Station works however this was refused at committee. <p>Design</p> <ul style="list-style-type: none"> • The detailed design of the Package 3 - Station Works has progressed. <p>Package 1 - Enabling Works (Statutory Utility Diversions)</p> <ul style="list-style-type: none"> • Northern Gas Networks is on target to complete by December 2023. However, further works have now been identified and a programme is awaited. 	

Package 2 - Highway Works

- The appointed delivery contractor commenced construction of the scheme beginning in Queen Street and the station long stay car park.

Stakeholder Engagement

- An alternative permanent location has been identified for the three York RI brass bands and Network Rail has appointed an architect to carry design work in preparation of refurbishment of an existing listed building.
- The project team in association with LNER and WYCA, together with the main contractor is actively engaging with stakeholders to inform them on works in progress and the impact on the various different stakeholder groups.

Land

- Legal work to commence on the purchase of Package 3 and 4 land from Network Rail.

Next Period

Procurement and Finance

- WYCA Approval to Proceed approved at PAT allowing drawdown of funds for the delivery of Package 2.
- Legal agreements are in place for further funding drawdown for Package 2 delivery.

Planning

- The project team will continue to work on discharging pre-construction planning conditions. Agreement on most conditions is in place.
- Contractor planning condition discharge almost complete and on programme.

- It is a planning condition to find suitable replacement accommodation for the York RI bands. An alternative option has been identified and the project team await a decision on whether a temporary rehearsal space will be required while the permanent new space is prepared.

Design

- The detailed design of the Package 3 - Station Works to continue and procurement for the works will commence in spring 2024.

Package 1 - Enabling Works (Statutory Utility Diversions)

- Further Northern Gas Networks works have now been identified and a new programme for January and February 2024 has been proposed.

Package 2 - Highway Works

- The appointed delivery contractor, John Sisk and Son, has commenced construction of the scheme beginning in Queen Street and the station long stay car park/ Works will now begin to construct a diversion route around Queen Street Bridge to allow for the demolition of the bridge.

Stakeholder Engagement

- An alternative permanent location has been identified for the three York RI brass bands and Network Rail has appointed an architect to carry design work in preparation of refurbishment of an existing listed building. A temporary interim band room has been identified and the project team is awaiting approval from the bands.
- The project team in association with LNER and WYCA, together with the main contractor is actively engaging with stakeholders to inform them on works in progress and the impact on the various different stakeholder groups.

Land

<ul style="list-style-type: none"> Legal work to commence on the purchase of Package 3 and 4 land from Network Rail. 	
Reports to	Project reports into the Transport board, Project Board and Lead Members Board
Exec member	Cllr Peter Kilbane
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Exec November 2018 - Report on Public Engagements https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10474&Ver=4</p> <p>Exec November 2020 – Funding and Delivery https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12407&Ver=4</p> <p>Exec November 2021 - Project Update and LNER Funding & Development Agreement https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12797&Ver=4</p>


Project title		Ousewem Project								
Reporting period		December 2023								
Description		<p>A large strategic project across the Swale, Ure, Nidd and Ouse River catchments covering an area over 3000 km2.</p> <p>The project will deliver a programme of investment in natural flood management measures (NFM) which will increase the resilience of small communities across North Yorkshire. Innovative catchment-scale modelling will show the potential of such measures to cumulatively benefit downstream communities, including the city of York. The project will engage with catchment partners and communities to build capacity to implement NFM and raise awareness of how water connects their communities. Financing models will be investigated with the aim of developing a self-sustaining forward pipeline of NFM investment opportunities that enables a long-term legacy.</p> <p>This project is funded by Defra as part of the £150 million Flood and Coastal Resilience Innovation Programme which is managed by the Environment Agency to develop and test new approaches to resilience tailored to local communities.</p>								
Overall status previous period (November)						Overall status this period (December)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
December										
November										
Costs Status Explanation		Underspend remains possibility and is dependent upon pilot project delivery. Many external factors (legislation, alternative funding etc) cause difficulty in securing sites for delivery. Risk mitigated where possible by delivery team and PM.								
Financial Benefits Status Explanation		<p>Dec 23 - same issue as Oct 23. Projects for the NFM grant scheme to be announced, not known if any are in Ousewem area and what impact it may have on delivery of Ousewem work on the ground. Risk will be monitored.</p> <p>Oct 23 - Government NFM Grant scheme announced in late September 23. This scheme covers the same delivery</p>								

	<p>elements as Ousewem and is a competitor to the Ousewem project, it is possible that farmers/landowners who would have engaged with Ousewem will go with NFM scheme instead. This is being monitored and managed by project team. NFM grant scheme closed in November 23, Ousewem runs for longer and so can offer NFM funding options post the government scheme.</p> <p>The project outcomes are yet to be delivered. The national benefits provided by the project depend on influencing Government policy on grants and subsidies to farmers. There is currently uncertainty how Government policy in this area might change.</p>
Risks Status Explanation	Defining the grant delivery process and associated contracts, securing sites, delivering designs including all approvals (planning etc.) will take 3-6 months. Risk that pilot projects will complete after Spring 24 which may delay opening the scheme to the public.
<p>Progress Update</p> <p>October</p> <ul style="list-style-type: none"> • Pilot Projects at Hawkswell, Appersett and Skell in development. Snaizeholme to be investigated as pilot site. Bluecoat farm will not be progressed, not suitable. • Development of monitoring strategy. • NFM Calculator Tool in use and being tested on pilot sites. • Living Labs, collection of project ideas from partners and development of programme. • NFM co-benefits literature review scoped and commenced. <p>September 2023</p> <ul style="list-style-type: none"> • CYC Communications and Engagement Manager for the project commenced with CYC. • YDRT Farm Officer appointed, start date early October. • NFM Calculator (EA version) completed, due to be published end September. Ousewem are now using the calculator for pilot projects. 	

- Pilot projects, Hawkswell, Bluecoat Farm and Apperset Farm cluster in development, NFM designs and calculators produced. Further refinement required for delivery commencing in winter 23. Snaizeholme not appropriate for pilot site.
- Development of monitoring strategy including modelling questionnaire sent to academics to help inform strategy approach.
- Further development of modelling.
- Further work on obtaining data and licences for modelling tools, most datasets and licences now obtained, 2/3 still needed.

Next Period

- Further development NFM Pilots.
- Further development modelling and mapping.
- Development grant payment process.
- Ousewem Annual Review - Delivery Group.

Reports to	Project Governance Board: North Yorkshire Flood Risk Partnership
Exec member	Cllr Jenny Kent and Councillor Kate Ravilious
Director responsible	James Gilchrist - Director Environment, Transport Planning
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Exec July 2021 - Innovative Flood Resilience Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=12793&Ver=4</p> <p>Exec July 2022 - Catchment Flood Management Project  PDF 416 KB</p>

Project title			Family Hubs Implementation Project								
Reporting period			December 2023								
Description											
We will establish a core transformation team that can reach across the city and across professional boundaries to bring people and services together to realise our vision of multi-agency, place based solutions through hubs and beyond. Our model will be developed on a multi-agency basis and with clear involvement of children, young people, families and communities. Whilst we expect the exact offer to be influenced by this co-production we are committed to delivering by September 2024.											
Overall status previous period (November)						Overall status this period (December)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
December											
November											
Climate Change Status Explanation		This element has not yet been fully assessed against the new framework. This will be completed for the next highlight report.									
Progress Update											
Project Team/DfE											
<ul style="list-style-type: none">The Terms of Reference and membership of the Project Board have been reviewed. In November the revised board met in a session facilitated by the Anne Freud Centre. The aim of the session was to reframe the board towards the ongoing delivery of the Family Hubs agenda beyond the transformation period.The Project Board came together again in November and agreed the outcomes framework and priorities for Raise York. Project Board members are being asked to complete a one page bio and to help build the forward plan for the board taking its work beyond the funded project period and into business as usual.A session with operational system leaders took place in early December. This proved to be very helpful and a key step in developing shared ownership across the city.											

- Work will continue with the Anna Freud Centre through to March 2024. This will help to embed the transformation of Family Hubs at different levels within the system. This spans from within the strategic partnership through to the front line.
- The costed delivery plan is under review as we enter the final quarter of 2023/24.
- The Project Team is developing an Expression of Interest into the Changemakers programme being run by the Foundations centre.

Evaluation/Outcomes

- The project team have made some adjustments to the original Theory of Change developed with ECORYS.
- The project team has been undertaken further work to develop the outcomes framework and initial priorities building on work through co-production. These were shared, discussed and agreed with the board in November. They have now been shared with operational leads.
- We are moving towards evaluation of the pilot period. Members of the project team are developing the evaluation model and reporting approach. Two points will be initially reported on, in April and September 2024. The project team is engaging Higher York to develop options for external evaluation of the model.

Partner Engagement / Comms

- The Raise York website went live as planned in November 2023. Some further development of content and functionality will take place between November 2023 and March 2024.
- The initial phase of work with the local creative partner Bright Sparks to develop the 'look and feel' for Family Hubs has now completed. A style guide has been produced along with core assets.
- A regular stakeholder update is now being produced and the communications plan has been updated. This reflects the growing visibility of the transformation as the pilot work begins to progress.
- As the offer is now more developed, work is underway to develop a package of communication tools to improve understanding of Raise York.

- Learning is suggesting we should be providing more visible promotion of the work of Raise York across professional groups and the public. Plans are developing to support this from the new year.

Co-Production

- A plan of co-production activity was in place through to September 2023. This initially focused on supporting work in relation to the name, look and feel and website developments to ensure this was delivered within the required timeframe. This has now moved into supporting Best Start for Life developments and the outcomes framework.
- A new co-production coordinator has started in post and is developing an updated co-production workplan for remaining funded period of the project.
- A summary of all co-production activity has been produced including visual case studies to demonstrate some of the system challenges families face that need to be address by Raise York.
- Consultation is currently underway with young people to develop plans to enhance the provision of information specifically targeted at young people.

Workforce Development

- Initial benchmarking using a toolkit developed by the Early Intervention Foundation and the LGA has been undertaken. The workforce strategy and training matrix has been developed. This has been built by drawing on feedback from stakeholders and reviewing the Family Hubs Model Framework.
- A common multi-agency workforce induction plan has been developed by subject matter experts. This is currently being designed and will launch to operational leads and the front line workforce in January 2024.

Family Hubs Offer

- Many elements of the Family Hub Offer are now being piloted.
- Family Navigators have begun to pilot work through Family Hub Sites. In July this began through Clifton, Hob Moor and The Avenues Children's Centres. In November this was extended alongside the pilot of Explore Libraries as Family Hub sites.
- The Best Start for Life offer has been completed and launched.

- We are implementing our Parent Champions model with support from Coram Family and Childcare Trust. Two volunteers have been recruited and we are actively recruiting a further six ahead of training in January.
- Following discussion at the project board we are currently working to implement the package of online Solihull parenting programmes. It is anticipated this will go live in January 2024.
- In November York St John hosted a meeting of the York youth network. This built on the systems mapping workshops in relation to the Youth Offer that took place in June and July. The outcome from these workshops is being used to develop a new approach youth strategy for the city. It is expected this will launch in March 2024.
- A summary showing the sustainability of the model has been pulled into a single document. This has highlighted key areas of opportunity and some in need of further review.
- We are exploring work being undertaken in other local authorities over linking health into Family Hub arrangements. Options for how this work could be tested in York is being developed so it can be considered by the project board.

Asset review

- Following discussion at CMT proposed sites for Raise York Family Hubs has been confirmed. Engagement has taken place with partners at identified sites.
- Feasibility work has been completed by property services on the reconfiguration of buildings. The DfE Family Hubs team has agreed with proposed developments in 2024. We are currently agreeing the delivery of reconfiguring assets alongside the DfE School Rebuilding team.
- Work has begun with operational leads of teams co-located in Family Hub sites on changes to use of space.

Data / Systems

- The early years dataset has been analysed by NESTA. Their findings have been shared back with the Project Team and will be shared with the Project Board in 2024.
- The Single View family view has been completed and shared.
- The SEND case management system is now live and benefitting from the investment from the Family Hubs grant.

- In November the Project Board agreed the SEND Partner Portal was no longer a viable option and as such this workstream has concluded.

Next Period

Activity in the next period:

- Continue to work with the expert partner to embed the Raise York approach across all levels of the system (strategic to operational). This will include moving into working with the front line partners in the West locality pilot.
- Revisiting scoping requirements for phase 2 of website development.
- Launch the Raise York multi-agency workforce induction guide.
- Finalise pathway for asset reconfiguration.
- Training recruits for the Parent Champions volunteer scheme.
- Implementation of the Solihull Parenting programmes (online).
- Review pilot activities against the agreed outcome and priority areas.
- Engagement of young people in development of the new youth strategy.
- Reviewing the costed delivery plan and Project Board workplan.
- Providing a clearer definition of ongoing requirements around system and integrated leadership.
- Review public communications and promotion of Raise York.
- Provide tools to support key messaging for operational leads.

Reports to	Health and Well-being Board Project Board
Exec member	Cllr Bob Webb
Director responsible	Martin Kelly Corporate Director Children and Education
Dependencies	
Link to paper if it has been	Children, Education and Communities Policy and Scrutiny Committee, 20 December 2022 - YouTube

to another member meeting (e.g. executive, council, a scrutiny committee)	Children, Culture and Communities Scrutiny Committee November 2023 Raise York - Family Hub Network Development Update
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Project title		Harewood Whin Green Energy Park								
Reporting period		December 2023								
Description		<p>The project aims to convert the capped landfill site into a commercially operational 'Green Energy Park' that will generate up to 32MW of renewable energy (solar PV and onshore wind) and support the creation of new net zero carbon products/services such as green hydrogen, energy storage, and EV charging. The Green Energy Park project will contribute significantly towards the transition to net zero across York and North Yorkshire.</p> <p>However, it is recognised that a one-time installation of all solutions together is never likely to be logistically achievable and will be influenced by, for example, the timing of market materialisation for hydrogen; different planning timescales and outcomes for onshore wind; and differing timescales and logistics for the various technologies.</p> <p>Due to these constraints, the full Green Energy Park project will be delivered in a phased implementation. Phase 1 of the project will aim to deliver a 28MW ground-mounted solar PV array and explore opportunities for biodiversity and carbon sequestration enhancement. Subsequent phases of the project will evaluate the potential for wind turbines, battery storage, and hydrogen generation on-site.</p>								
Overall status previous period (November)						Overall status this period (December)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
December										
November										
Scope Status Explanation		<ul style="list-style-type: none"> The council's Corporate Management Team have expressed a desire to develop a new council depot on site. This would help to overcome capacity constraints at the council's Hazel Court depot and provide the additional space required to deliver the council's operational services as demand for services increases with expected housing growth. 								

	<ul style="list-style-type: none"> Subject to Executive approval to initiate the project, the next stage of the project will aim to undertake further techno-economic feasibility work in order to understand the various solutions that could be delivered on site. Therefore, the scope of the project is subject to change at this early stage and a longlist of potential options will be considered.
Costs Status Explanation	<p>Project Development Costs</p> <p>The council has secured £243.5k of revenue funding from the York and North Yorkshire Net Zero Fund. The purpose of the funding is to enable the council to develop a Full Business Case (FBC) for the scheme. FBC will be developed in three stages, in accordance with the Green Book approach issued by the HM Treasury, as recommended for major public projects of this scale.</p> <p>Project Delivery Costs</p> <p>The estimated cost of delivering the project is £25-50m, depending on the technology mix of the GEP and Depot. The next stage of project development will develop a high-level financial model in order to ascertain projected capital and revenue costs to deliver the project. It will also explore the range of funding options and commercial arrangements that could be considered to deliver the project.</p>
Resources Status Explanation	<p>An Executive Report is being prepared seeking formal approval to initiate the project and commit resources to exploring the feasibility and developing a Strategic Outline Business Case for the project. A Project Manager will also be appointed to manage the development and delivery of the project. This will be funded using the £243.5k of revenue funding secured from the York & North Yorkshire Net Zero Fund.</p>
Risks Status Explanation	<p>There are several potential risks to the project's delivery and these are captured in the project risk register. The two key risks to successful project delivery at the current stage of project development include securing grid connection and planning permission for the scheme. Both risks have been assigned an Amber RAG rating and will be closely monitored and managed as the project progresses.</p>
Issues Status Explanation	<p>Initial feasibility work has identified that the primary obstacle to the connection of large-scale generation in the immediate location is National Grid Energy Transmission (NGET) system constraints. This is also an issue that is affecting renewable energy project development at a national scale. Following initial discussions with Northern PowerGrid it is expected that there will be significant delays in obtaining a grid connection at Harewood Whin and additional costs. This could impact project delivery timescales and overall project feasibility and viability.</p>
Progress Update	

- The former landfill site at Harewood Whin, owned by the council, has been identified as a potentially suitable site for a Green Energy Park (GEP) and new council depot.
- A techno-economic feasibility study of the site, commissioned by Yorwaste in 2022, identified that the site has the potential to accommodate up to 32MW of utility-scale renewable energy generation and other additional services including EV charging, battery storage, and green hydrogen production.
- In a previous study from 2020, the council identified that its Hazel Court depot has now reached a point where it is at capacity, and the Harewood Whin site presents an opportunity to develop a new depot with additional depot space required to meet increasing service demand in York in the future.
- The council has formulated an Interim Project Steering Group and Project Manager to undertake the Project Discovery Stage and develop the Project Mandate.
- The project has now reached a key decision gateway; the council will need to decide whether to invest further time and resources in the development of the project and identify a shortlist of options for further assessment.
- A draft Executive report has been prepared seeking approval to initiate the project and conduct further feasibility work to develop a Strategic Outline Case (SOC) for approval at the next gateway. The draft Executive report has been considered by the Interim Project Steering Group and will be submitted for an Executive Decision in February 2024.
- The Council has secured £243.5k revenue funding from the Y&NY Net Zero Fund to enable the next stage of project development, appoint a dedicated Project Manager, and develop a business case for the project.

Next Period

- Preparation and submission of Executive Report for the Executive meeting in January 2024.
- Meeting with key implications officers and external stakeholders prior to the submission of the report.

Reports to	Programme Board, Corporate Management Team (CMT)
Exec member	Cllr Jenny Kent and Cllr Kate Ravilious

Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	
Link to paper if it has been to another member meeting	

Project title		Reablement Recommission								
Reporting period		December 2023								
Description										
<p>Following a review of prevention and early intervention across a range of Health and Social Care Services in York carried out by Venn Consulting it was found that there is a need for all parts of the system, particularly lower level support to be better integrated and improve the capacity and effectiveness of intermediate care and long term care packages.</p> <p>Pathways and entry points to service need simplifying, duplication of effort to be reduced and measures of success agreed and worked towards.</p>										
Overall status previous period (November)						Overall status this period (December)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
December										
November										
Progress Update										
<p>A waiver has been submitted and approved to extend the current Reablement contract from the 1st April 2024 to 30th September 2024 and the new contract starting 1st October 2024.</p> <p>The purpose of the waiver is to allow time to conduct further stakeholder engagement in January 2024 and capture changes in current pathways to ensure they provide the best outcomes for our customers to enable them to remain as independent as possible.</p> <p>The Reablement Service continues to fulfil the Councils statutory duty of delivering Reablement services under the Care Act 2014, ensuring continuity of service provision for vulnerable customers whilst maximising their independence.</p>										

Next Period	
Finalise all documentation required to issue tender to the market.	
Reports to	Health and Wellbeing Board Reablement Task and Finish Group
Exec member	Cllr Jo Coles
Director responsible	Michael Melvin Interim Corporate Director of Adult Services and Integration
Dependencies	Responsive Care and Support Pathway
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	Executive October 2023 - Recommission of York Reablement Services

Project title		Specialist Mental Health Housing & Support								
Reporting period		December 2023								
Description		<p>There is a widely accepted shortage of the right type of accommodation and support to meet the needs of people in York with mental ill-health. The need to improve mental health housing and support in the city has been highlighted and committed to in several key strategic documents. The deficit of housing and support options for people with <i>multiple and complex needs</i>, particularly around mental health and substance misuse was identified as a priority in the 2019 Resettlement Review of the entire housing pathway (PR000190).</p> <p>This project will ensure that people with complex mental health needs, including those with associated substance misuse issues and behavioural difficulties, can access the right type of housing, with the right level of support, at the right time to meet their needs. The project will tackle the local gap in specialist mental health supported accommodation and as a result prevent unnecessarily lengthy stays in hospital or high-cost out-of-area placements. The project will also provide a pathway to combat the high incidence of local placement breakdown within the current offer of generic hostels or low support accommodation. It will increase our ability to meet the multiple and complex support needs of people with mental ill-health and decrease the high numbers of individuals 'bouncing' around the system between homelessness, hospital, prison, and supported housing. This will not only reduce the significant financial cost of extremely expensive placements it will also reduce the significant human cost to some of York's most vulnerable residents.</p>								
Overall status previous period (November)						Overall status this period (December)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
December										
November										
Resources Status Explanation		Project manager is leaving CYC in December.								

Climate Change status Explanation	This status has yet to be fully assessed.
<p>Progress Update</p> <p>Phase 1 - Pilot</p> <p><u>Governance</u></p> <p>The paper authorising the new approach was authorised at the CYC Executive meeting on 16th November.</p> <p><u>Buildings</u></p> <ul style="list-style-type: none"> • Asset Management reviewed the property and has developed a list of works and associated costings which now need authorisation to proceed. • A governance meeting (chaired by Head of Housing) took place where the following mini plan was worked through. <ol style="list-style-type: none"> 1. Property Services to tender and supervise a works contract for the list of works required at 92 2. List of works 3. Costings 4. Tender 5. Works 6. Planning permission from Conservation Team 7. Check appropriate registration 8. Technology installation (CYC data cable infrastructure) 9. List of works/Plan 10. Quote £135 (needs finalising with Provider) 11. Technology installation (Provider fibre connectivity) 12. CCTV 13. Financial sign off (Technology, building works, CCTV) 	

14. Property Services rental valuation (NB power to grant below market rent)
15. 4 weeks' notice of service opening to enable safety checks

Cohort

Expensive supported living service users were highlighted for potential cohort inclusion.

Model

- Market Engagement continues - current consideration of Crisis beds within model.
- Develop SLA with all stakeholders - continue to engage with wider stakeholders including TEWV and third sector, this month York Drug & Alcohol Service were engaged with and a way of working including individual outreach support and support/training for staff within the service.

Procurement

Was on hold awaiting governance sign off at November Exec.

Phase 2 - Mental Health Housing First

Service is now at full staffing complement.

Phase 3 - Housing Development

Sub-project group has been set up to cover both Holgate Road (Pilot) and potential works at Queen Anne's Drive for Hub. This was paused for ill health of Project Manager.

Next Period

Governance Legal

- s75 variation with ICB
- 12-month lease for provider

- Tenancies /licenses for SUs
- Service Contract

Building

- Authorisation of spend of £9,960
- Planning Permission
- Technology/CCTV
- Property Services rental valuation

Cohort

- Now Executive approval to proceed may involve provider in finalisation of cohort

Model

- Coproduction principles pulled into a deliverable service model
- Codify stakeholder holistic support
- Engage with LACs/Pathway to recovery

Procurement

- Waiver
- Contract Award

Reports to	Project Board
Exec member	CLlr Jo Coles
Director responsible	Michael Melvin Interim Corporate Director of Adult Services and Integration
Dependencies	
Link to paper if it has been to another meeting	Executive Nov 2023 – Specialist Mental Health Housing and Support

Project title			CQC Readiness Project							
Reporting period			December 2023							
Description										
To prepare thoroughly and effectively for the implementation of Care Quality Commission (CQC) assessment and assurance.										
CQC acquired a new duty to independently review and assess how Local Authorities are delivering their Care Act Functions. CQC has announced that all providers will be regulated against the new single assessment framework from 2023/24. Its new way of regulating will be rolled out, and providers will have access to a CQC team and a new provider portal.										
Overall status previous period (November)						Overall status this period (December)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
December										
November										
Climate Change Status Explanation		No expected impact on the climate or climate resilience.								
Progress Update										
The following workshops have been held.										
<ul style="list-style-type: none">13th December 2022 and 28th February 2023 - CQC Assurance & Update on Ways of Working4th August 2023 - Theme 1 (Working with People) - 22 people attended12th September 2023 focussing on Theme 2 (Providing Support) - 30 people attended										

- 4th December 2023 - CQC Readiness/Assurance Workshop, which will focussed on Theme 3 (Ensuring Safety) – 11 people attended

An event hosted by ADASS was attended on 17th April 2023 where CYC presented a self-assessment for City of York Council, this gave us an opportunity to provide information and evidence on all areas of ASC, with ADASS providing information on our assessment and gaps identified to help us improve when getting ready for our CQC Inspection. A copy of the assessment has been uploaded within Verto.

CQC Assurance Drop-in Sessions continued (Bi-weekly). From 13th June to 22nd November 2023, sixty one people have attended these sessions.

We have advertised a face-to-face CQC Readiness/Assurance Workshop, which is scheduled to be held Thursday 4th January 2023, which will focus on Theme 4 (Leadership).

Next Period

- We presented our Self-Assessment to ADASS on 3rd October 2023, which evidenced that more work is required on this, we have decided to create a new format which is to be completed in due course.
- Work continues on the Evidence List to gauge which documents we hold, and which need to be refreshed and completed - this work is ongoing.
- A face-to-face CQC Readiness/Assurance Workshop, is scheduled to be held Thursday 4th January 2023, which will focus on Theme 4 (Leadership).

Reports to	Project Board
Exec member	Cllr Jo Coles
Director responsible	Michael Melvin Interim Corporate Director of Adult Services and Integration
Dependencies	

Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	
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Project title		Hyperhubs - Union Terrace								
Reporting period		December 2023								
Description		<p>Award winning, dedicated Ultra Rapid charging options designed specifically for EV charging in urban areas. These provide an alternative for residents without off-street parking, by providing access to Ultra Rapid facilities which can be used as an alternative or as a supplement to public fast charging facilities. Each HyperHub offers four 50 kW Rapid and four 175 kW Ultra Rapid chargers under a canopy structure, with 24/7 access. Each Hub is equipped with solar PV which provides zero carbon electricity for use in vehicle charging and reduces the day to day running costs. The compact nature of the design allows HyperHubs to be delivered in urban areas.</p> <p>The first two HyperHubs are open and serving customers at strategically located sites covering the Northwest and Northeast of the ring road.</p>								
Overall status previous period (November)					Overall status this period (December)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
December										
November										
Costs Status Explanation		Cost estimates from 2021 are expected to have increased.								
Resources Status Explanation		<ul style="list-style-type: none"> PM, Strategy Lead and Admin Support in post. Legal: CYC Senior Property Lawyer and Senior Contract/Commercial Lawyer. Consultation: CYC Access Officer. Additional design support provided by LEVI Support Body. BP pulse contractor is being replaced. Aylesford Electrical will now complete substation work (handover from WGM is ongoing) 								
		<ul style="list-style-type: none"> Planning process has not yet resumed. EIA assessment is ongoing but progress is slow. 								

Tasks & Milestones Status Explanation	<ul style="list-style-type: none"> • No alternative designs have been found that meet planning committees' requirements. • Accessible charging assessment has been completed. • Aim to resubmit planning application during December.
Risks Status Explanation	<p>Main project risks are.</p> <ul style="list-style-type: none"> • Planning permission cannot be obtained. • Insufficient budget due to price increases since previous quote in 2021. • Delays delivering upgraded power supply.
Issues Status Explanation	<ul style="list-style-type: none"> • Current issue is planning permission has been deferred. • Consultation is required before planning can be resubmitted but consultation group is yet to provide a date. • Due to political nature on original decision no other external group has agreed to consult on this project.
Progress Update	
<ul style="list-style-type: none"> • Dates to be confirmed with York Access Group. 	
Next Period	
<ul style="list-style-type: none"> • York Access Group will provide date for consultation. 	
Reports to	The project reports to the Transport Board. This is an internal board that is chaired by the Head of Transport and Highways.
Exec member	Cllr Peter Kilbane
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny	<p>Executive March 2020 - Electric Vehicle Charging Strategy https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11117&Ver=4</p> <p>Decision session Sept 2020: Approval to award the contract for the delivery of Hyper Hubs</p>

committee)	<p>Project</p> <p>https://democracy.york.gov.uk/mgIssueHistoryHome.aspx?IId=60718&Opt=0</p> <p>Executive July 2023 LEVI Pilot Funding for Askham Bar HyperHub</p>
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Project title		EV Charger Asset Renewal (EVCAR)								
Reporting period		December 2023								
Description										
<p>CYC’s EV strategy was approved at the March 2020 Executive Session. Fast chargers will meet the needs of residents and visitors wishing to charge their vehicles whilst parked at York’s long stay carparks and Park & Ride facilities and rapid chargers will be installed at key locations where users are likely to stay for shorter periods of time. Residents without off-street charging at home will also be able to use fast chargers at council car parks overnight. This project will not deal with the ultra-rapid “service station” charging facilities as this part of the strategy is being progressed through the Hyperhubs project.</p> <p>In-line with this strategy, to ensure the demand for public EV charging can be met, and to encourage people to adopt EV’s, the project plans to replace all existing fast and rapid chargers and to install an additional 310 Fast charger bays spread across CYC’s long stay car parks and Park and Ride sites (5% of parking spaces).</p>										
Overall status previous period (November)						Overall status this period (December)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
December										
November										
Resources Status Explanation		<ul style="list-style-type: none">LEVI capability funding in place for 2023/24/25.Currently no engineer in post to deal with day to day running of EV charging network. These tasks are currently being picked up by EV delivery team and maintenance contract will be managed by Head of Programmes.								
Financial Benefits Status Explanation		<ul style="list-style-type: none">Usage data from first two Hyperhubs show that rapid charger facilities are in high demand and can be provided as a cost neutral facility for residents by covering all running costs through the user tariff.Comprehensive details of energy contracts for EV site to be provided by 08/12/2023.								
Tasks & Milestones Status Explanation		Awaiting NPG to provide installation date at new substations at Monk Bar and Bishopthorpe Road car park.								

Risks Status	
Explanation	Further delays for NPG to install new substation which will delay charger activation.
Issues Status	
Explanation	Legals are complete but NPG are yet to provide a date to install new substations.
Progress Update <ul style="list-style-type: none"> WGM replaced by Aylesford Engineering. New wayleaves have been agreed and sealed. Works on separate project at Hazel Court has taken priority and have affected resources on this project. NPG have not provided any further update on timescales for the new substations at the remaining two sites which are Monk Bar and Bishopthorpe Road car park. 	
Next Period <ul style="list-style-type: none"> NPG provide timescales for substations. Comprehensive details of energy contracts for EV site to be provided by 08/12/2023. 	
Reports to	The project will report into the Transport Board who will provide oversight and guidance. Transport Board is chaired by the Assistant Director for Economy and Place who will take ultimate accountability for delivery of the project.
Exec member	Cllr Peter Kilbane
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	Hyperhubs
Link to paper if it has been to another member meeting	