

## Update of Major Projects

Over the page is a summary of the Council's Major projects:

### Please note before reviewing the "Large" project information:

- The Summary of "Large" projects will evolve over time as projects progress, are completed and new projects are initiated and is provided to inform the committee in performing its role of risk and assurance of the project management approach.
- Any project that achieves a score of 80 or more out of 160 qualifies as a "Medium/Large" or Major project and is included in this list.
- Executive is responsible for scheme financing/policy and Scrutiny will perform detailed reviews of any relevant project.
- The status (RAG – Red, Amber or Green) is provided as an overview. (RAG description, below, as agreed at the July 2016 A&G committee)

Green	All the elements of delivery are within acceptable parameters with risks managed.
Amber	There are risks/issues with one or more elements of delivery. There is a plan in place to bring the project back within acceptable parameters and it is in the control of the project team.
Red	There are issues with one or more elements of delivery and there is no plan in place to mitigate or there is a plan emerging, but it is out of the control of the project team

<b>Large projects summary</b>	<b>Lead Officer</b>	<b>Governance</b>	<b>RAG Mar 2023</b>	<b>RAG April 2023</b>	<b>Direction of travel</b>
York Central	David Warburton	YC Strategic Board YC Delivery Co-ordination Board	<b>Amber</b>	<b>Amber</b>	Same
Castle Gateway	Katie Peeke-Vout	Castle Gateway Working Group	<b>Amber</b>	<b>Amber</b>	Same
Local Plan	Alison Cooke	Local Plan Working Group	<b>Amber</b>	<b>Amber</b>	Same
Outer Ring Road (A1237)	Gary Frost	YORR Project Delivery Group Technical Working Group	<b>Amber</b>	<b>Amber</b>	Same
Housing Delivery Programme	Sophie Round	Housing Delivery Programme Board	<b>Amber</b>	<b>Amber</b>	Same
Smart Travel Evolution Programme – STEP	Shoaib Mahmood	Step Board Transport Board	<b>Green</b>	<b>Green</b>	Same
Flood Risk	Steve Wragg	Environment Agency Programme Board	<b>Green</b>	<b>Green</b>	Same
City Centre Access	Catherine Higgins	Transport Board	<b>Amber</b>	<b>Amber</b>	Same
Hyperhubs	Stuart Andrews	Transport Board	<b>Amber</b>	<b>Amber</b>	Same
Future Library Investment Programme (FLIP)	Andy Laslett	FLIP Working Group	<b>Green</b>	<b>Green</b>	Same
Council Housing Energy Retrofit Programme	Jeremy Smawfield	Housing Energy Efficiency Board	<b>Amber</b>	<b>Amber</b>	Same
Haxby Station	Richard Holland	NSF Board (DfT; Network Rail etc.)	<b>Amber</b>	<b>Amber</b>	Same
York Station Gateway	Brendan Murphy	Station Project Board Infrastructure Delivery Board	<b>Amber</b>	<b>Amber</b>	Same

York and North Yorkshire Catchment Flood Management Project	TBC	Project Governance Board North Yorkshire Flood Risk Partnership	<b>Green</b>	<b>Green</b>	Same
Family Hubs Implementation Project	Niall McVicar	Health and Well-being Board Project Board	<b>Green</b>	<b>Green</b>	Same
Harewood Whin Green Energy Park	Alex Eburne		<b>Amber</b>	<b>Amber</b>	Same
Responsive Care and Support Pathway Redesign	Judith Culleton	Reablement Task and Finish Group Health and Wellbeing Board	<b>Green</b>	<b>Green</b>	Same

## Detailed Updates

Project title				York Central						
Reporting period				April 2023						
Description										
York Central is a key strategic development site for economic growth and housing delivery for the city. The majority of the land is in the ownership of Network Rail and Homes England. CYC have played an active role in de-risking the site and accelerating delivery with public sector partners. The site and the opportunity it presents have recently been positioned at all levels of Government as a priority site for the delivery of locally led regeneration and development, that will manifest significant benefits for the city. The capacity for the site to accommodate high quality new office accommodation, with new public realm and a new station entrance is vital to attract inward investment and its contribution to the achievement of the local plan housing targets is also a key consideration.										
Overall status this period (Mar)						Overall status previous period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
Apr										
Mar										
Costs Status Explanation		<ul style="list-style-type: none"><li>Exec report approved in April 2022 confirming additional CYC funding to support enabling infrastructure delivery, although cost pressure remains.</li></ul>								
Resources Status Explanation		<ul style="list-style-type: none"><li>Project Management by Homes England and timely information co-ordination by the contractor are key to successful delivery – there is some pressure on the project team.</li></ul>								
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"><li>Homes England and Network Rail as major landowners are now leading project delivery. CYC involvement is now as a part funder and on the regulatory/adoption elements.</li><li>The contract for the delivery of the enabling infrastructure is progressing well on site, but some elements of detail design and associated planning conditions remain to be resolved ahead of construction. The construction of the site access and the ECML bridge is key to opening the site up for development.</li><li>Homes England are actively seeking a development partner for the site, with the process progressing.</li></ul>								
Risks Status Explanation		<ul style="list-style-type: none"><li>Risks associated with the project are complex and interdependent. Active risk management is ongoing with Homes England responsible for the infrastructure delivery.</li><li>Significant number of pre commencement conditions and highway adoption approvals are required prior to construction. Which are progressing, but these are the responsibility of Homes England.</li></ul>								

<b>Issues Status Explanation</b>	<ul style="list-style-type: none"> <li>Landowners carrying out due diligence and cost management on the project.</li> </ul>
<p><b>Current status</b></p> <ul style="list-style-type: none"> <li>A further round of community engagement was undertaken in March including further information about the new square and proposed government hub. There was a combination of in person and on-line events with a further period for comments to be submitted. See the York Central website for feedback <a href="https://www.yorkcentral.info/">https://www.yorkcentral.info/</a></li> <li>Work is progressing on the main infrastructure contract with significant site earthworks by Sisk visible on site.</li> <li>The project team have prepared and submitted some of the additional detail required to discharge planning conditions – with work progressing on other elements.</li> <li>Temporary car parking to rear of railway station opened in January and the Cinder Lane Access has been diverted.</li> <li>The NRM main entrance has re-located to allow preparatory work for the construction of the new Central Hall.</li> </ul>	
<p><b>Future outlook</b></p> <ul style="list-style-type: none"> <li>The Highway adoption processes is being coordinated with Homes England in respect of the new infrastructure.</li> <li>Homes England continue to work through the submission of information necessary to discharge planning conditions.</li> <li>Homes England continue to progress the process to select a developer partner.</li> <li>Construction work on site progressing.</li> </ul>	
<b>Reports to</b>	York Central governance structures and Executive.
<b>Exec member</b>	Cllr Keith Aspden
<b>Director responsible</b>	Neil Ferris - Corporate Director of Place
<b>Dependencies</b>	Local Plan Policy, Economic Strategy, City Transport Policy and external funding bids.
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	<p>Executive December 2015 – York Central and Access Project  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=8844&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=8844&amp;Ver=4</a></p> <p>Executive July 2016 – York Central  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9303&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9303&amp;Ver=4</a></p> <p>Executive November 2016 - Consultation on access options / Third party acquisitions</p>

	<a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4</a> <b>Executive July 2017: Project and Partnership Update</b> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4</a> <b>Executive November 2017 - Preferred Access Route and Preparation for Planning</b> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10193&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10193&amp;Ver=4</a> <b>Executive March 2018 - York Central Access Construction</b> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10189&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10189&amp;Ver=4</a> <b>Executive June 2018 – Masterplan &amp; Partnership Agreement</b> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10469&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10469&amp;Ver=4</a> <b>Decision Session August 2018 – York Central Design Guidelines</b> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=875&amp;MId=10847#AI49619">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=875&amp;MId=10847#AI49619</a> <b>Executive August 2018</b> <b>York Central Update – Western Access</b> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10471&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10471&amp;Ver=4</a> <b>Executive November 2018 – York Central Enterprise Zone Investment Case</b> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10474&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10474&amp;Ver=4</a> <b>Executive January 2019</b> <b>York Central Partnership Legal Agreement</b> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10476&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10476&amp;Ver=4</a> <b>Executive July 2019 - York Central Partnership Update</b> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11107&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11107&amp;Ver=4</a> <b>Executive October 2019 – Update</b> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11111&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11111&amp;Ver=4</a> <b>Executive July 2020 – Update</b> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12295&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12295&amp;Ver=4</a> <b>Executive April 2021 – York Central &amp; York Station Gateway Update</b> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12510&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12510&amp;Ver=4</a> <b>Executive April 2022 – York Central Enterprise Zone Funding Agreement</b> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12802&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12802&amp;Ver=4</a>
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Project title		Castle Gateway							
Reporting period		April 2023							
Description									
City of York Council (CYC) is one of the principal landowners in the area around Piccadilly, the Eye of York, St George’s Field and the Foss Basin. This area is being referred to as the Castle Gateway and many parts of the area are underused, semi derelict or of poor quality. Many of the properties are for sale or owned by investors and there is a risk that the area will continue to be blighted or that important sites will be developed in a piecemeal manner. The area is urgently in need of a fresh vision to improve the locality and create a socially and economically sustainable future. As the principal landowner, CYC will be instrumental in delivering a joined-up regeneration of the area which will maximise social and economic benefits for the city.									
Overall status this period (Feb)						Overall status previous period (Apr)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Apr									
Feb									
Costs Status Explanation		<ul style="list-style-type: none"><li>In Autumn 2021 the Executive approved a further budget of £2.15m to progress the Castle Mills and St George’s Field schemes to detailed design stage and procure contractors, and to secure planning for the Castle and Eye of York scheme.</li><li>The project remains within budget at this time, as the work on the St George’s Field MSCP has been paused, although some of the additional work resulting from the delay at Castle Mills will require the use of some of the St George’s Field budget. The Executive will only be asked to make a decision to proceed with construction phase once tender prices have been received, de-risking any cost inflation due to current market conditions and allowing a further review of project viability before any further financial commitment.</li></ul>							
Financial Benefits Status Explanation		<ul style="list-style-type: none"><li>An economic business case assessment which was prepared for the unsuccessful Levelling Up Funding bid, identified the benefit cost ratio of funding sought to be 2.7, however these benefits being achieved are dependent on external funding being secured.</li></ul>							
Tasks & Milestones Status Explanation		The delivery of the Castle Gateway Masterplan has been delayed due to a number of factors. Firstly, the Government delay to the announcement of schemes successful under the second round of the Levelling Up Fund, and secondly, as reported to Executive in June 2022, due to issues with developing the Castle Mills detailed design.							
Risks Status Explanation		This is a complex project to deliver an ambitious masterplan, and as such it has significant risks to its delivery. Whilst mitigation and monitoring of risks is being undertaken, the project is likely to remain at risk throughout delivery. As the different projects that make up the masterplan move into delivery, each has its own dedicated risk register which feeds into the programme level risk register.							

	The key headline risks reported here are taken from the programme risk register.
<b>Issues Status Explanation</b>	The programme issues remain under review and are managed by the project team.
<b>Current status</b>  <b>Castle Mills</b> Officers have continued discussions with Wates as part of the termination process and review of the design work undertaken to date. The project team have taken this opportunity to undertake a business case review for the delivery options for the scheme, taking into account the current financial climate and the market in York. The preparation of the procurement pack, and commencement of procurement of a new contractor, is on hold until we have reviewed the business case.  <b>St George's Field</b> Officers continued to build the evidence base to inform a future decision on car parking in this area of the city centre.  <b>Castle and Eye of York</b> The Levelling Up Fund Bid submitted by the Council to deliver the Castle and Eye of York scheme was not successful in securing funding. Officers will review the business case and explore options for delivering the scheme.  <b>Planning</b> Officers have continued to work with the statutory consultees to implement design changes and provide the necessary supplementary information. Once these have been resolved, a planning committee date can be agreed.  <b>Procurement Strategy</b> A review of the procurement strategy for procuring a contractor to undertake the next stages of the design through to construction has been undertaken. Some additional design work has been identified to minimise the risk of design change once the contractor has been appointed. Until the design changes referenced above are fixed, this additional design work and procurement pack preparation work is on hold.	
<b>Future outlook</b>  <b>Castle Mills</b> Undertake business case review of the Castle Mills scheme to consider the current financial climate and market conditions. Subject to outcome, prepare procurement strategy, compile documents necessary for procurement and	



procure a contractor to undertake the RIBA 4 design and produce a construction cost for the Castle Mills scheme.

### **St George's Field**

Collect improved data on parking demand, engage with city centre stakeholders, and explore alternative options to maximise surface car parking provision at St George's Field.

### **Castle and Eye of York**

The Project Team will continue to work with statutory officers and planning, to respond to the comments on the scheme, providing the necessary supplementary information and design changes. The business case for the scheme will be reviewed and alternative funding sources explored.

<b>Reports to</b>	<p>The Executive have approved a whole series of recommendations over the years to advance the project, with delivery of these being the responsibility of the Castle Gateway Working Group. This working group was established in January 2017 and serves as the project board and meets on a monthly basis. It is chaired by the Director of Place, and the wider interests of the council are represented by the Heads of Regeneration and Economy, Head of Highways and Transport, Head of Planning and Development Services, Head of Environmental Services, Head of Housing Delivery and Asset Management, Head of Legal Services, Chief Finance Officer and Head of Property.</p> <p>The Castle Gateway project manager has defined expenditure levels under the Council's Contract Procedure Rules. Any decisions that are outside the remit of previous recommendations from the Executive are taken to the appropriate decision making route as set out by the council's governance and decision making framework. Dependent on the nature and scope of the issue this may be an officer decision, Executive Member decision, or require a full Executive decision.</p>
<b>Exec member</b>	Cllr Nigel Ayre
<b>Director responsible</b>	Tracey Carter - Director Economy, Regeneration and Housing
<b>Dependencies</b>	Local Plan Policy, City Transport Policy

<p><b>Link to paper if it has been to another member meeting</b></p>	<p>Executive October 2015 - York's Southern Gateway  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8842&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8842&amp;Ver=4</a></p> <p>Executive November 2016 - Land Assets on Piccadilly  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4</a></p> <p>Executive January 2017 – Update York Castle Gateway  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4</a></p> <p>Executive August 2017 - Proposed Temporary Use of Part of Castle Car Park  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10190&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10190&amp;Ver=4</a></p> <p>Executive April 2018 - Castle Gateway Masterplan  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10197&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10197&amp;Ver=4</a></p> <p>Executive October 2018 - Proposed Temporary Uses of Part of Castle Car Park  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10473&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10473&amp;Ver=4</a></p> <p>Executive October 2019 – Update  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11111&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11111&amp;Ver=4</a></p> <p>Executive January 2020 –Phase One Delivery Strategy  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11115&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11115&amp;Ver=4</a></p> <p>Executive October 2020 – Update and Business Case Review  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12297&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12297&amp;Ver=4</a></p> <p>Executive June 2022 – Castle Gateway Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=13287&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=13287&amp;Ver=4</a></p>
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Project title				Local Plan					
Reporting period				April 2023					
Description									
<p>The 'Local Plan' is a citywide plan which sets the overall planning vision and the spatial land use strategy for the city. It provides a portfolio of both housing and employments sites for at least a 15 year period and will set the Green Belt boundaries for York. In addition it incorporates both policies and approaches to set the context for development management decisions. Effectively, it sets out the opportunities and policies on what will or will not be permitted and where, including new homes and businesses.</p> <p>The Local Plan must be accompanied by an infrastructure delivery plan setting out the Council’s approach to strategic infrastructure and its funding. All housing and employments sites included must be viable and deliverable this is directly linked to future approaches to planning gain i.e. CiL and S106.</p> <p>In response to both the Council resolution in autumn 2014, and the changed national and local context, officers have initiated or a series of work streams to inform the next stages of plan production. This relates to housing need, economic growth and the related need for employment land, and detailed site assessments.</p> <p>The production of the plan has to be in accordance with statute and national guidance. This includes a legal requirement to work with neighbouring authorities. It also means that the plan must be subject to Sustainability and Environmental Assessments. It will also ultimately be subject to an independent examination by a government inspector.</p>									
Overall status this period (Mar)					Overall status previous period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Apr									
Mar									
Scope Status Explanation		Take the Local Plan through examination in public (EIP) and to adoption as statutory development plan for York. This includes completion of additional work requested by the Inspectors or required to inform the Examination as well as public consultation, when required.							
Costs Status Explanation		Cost associated with EIP, modifications consultation and adoption. Staffing costs to ensure timely delivery and adequately resourced EIP as well as consultancy support. Additional information requested by Inspectors can incur additional costs.							
Resources Status Explanation		The majority of expert consultancy support and spend has now been completed. There is potential for ongoing consultancy spend and this has been awarded additional funding to support the plan process. There is a recognised shortage of							

	planners and securing an additional resource for the team is challenging despite considerable efforts. Recruitment into vacant posts to recommence asap to resource team long-term.
<b>Tasks &amp; Milestones Status Explanation</b>	Statutory Main Modifications consultation ran between 13th February - 27th March 2023. Submission of responses received directly to Inspectors asap following close of consultation. Submission of consultation statement to the Planning Inspectorate potentially May 2023.
<b>Risks Status Explanation</b>	Risks associated with examination of Local Plan by Planning Inspectorate. Delay to examination process as a result of resourcing.
<b>Issue Status Explanation</b>	Potential challenges from the proposed modifications stage of consultation.

### Current status

- Inspectors have agreed the Main Modifications Schedule to the submitted Local Plan following close of hearing sessions in September 2022.
- Executive agreed to the formal consultation on Main Modifications on 26 January 2023.
- Consultation on the Main Modifications and evidence base submitted for Examination since 2021 ran for a statutory period of 6 weeks between 13th February until 27th March. Consultation documents available via [www.york.gov.uk/localplanconsultation2023](http://www.york.gov.uk/localplanconsultation2023).

### Future outlook


- Officers are collating the Main Modifications consultation responses and will produce a Regulation 22 Consultation Statement summarising the comments made.
- The full representations will be sent directly to the Inspectors for their consideration.
- Documents will be published on the Examination Library in due course.

<b>Reports to</b>	Executive, Local Plan Working Group
<b>Exec member</b>	Cllr Keith Aspden, Cllr Nigel Ayre, Cllr Andrew Waller
<b>Director responsible</b>	Neil Ferris - Corporate Director of Place
<b>Dependencies</b>	Deliverability of York Central
<b>Link to paper if it has been to another member meeting</b>	Executive July 2015 <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8840&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8840&amp;Ver=4</a> Executive June 2016 -City of York Local Plan – Preferred Sites

	<p>Consultation  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9191&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9191&amp;Ver=4</a></p> <p>Executive December 2016 – Update on Preferred Sites Consultation and Next Steps  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9308&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9308&amp;Ver=4</a></p> <p>Executive January 2017 - Update on Local plan  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4</a></p> <p>Executive July 2017  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4</a></p> <p>Executive January 2018 - Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10195&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10195&amp;Ver=4</a></p> <p>Executive May 2018 City of York Local Plan – Submission  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10198&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10198&amp;Ver=4</a></p> <p>Executive September 2018 Supplementary Planning Documents to support the emerging York Local Plan  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472&amp;Ver=4</a></p> <p>Executive March 2019 - Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10479&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10479&amp;Ver=4</a></p> <p>Executive December 2021 - City of York Planning Policy Housing Delivery Action Plan (HDAP)  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12798&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12798&amp;Ver=4</a></p> <p>Executive January 2023 - Update  <a href="https://democracy.york.gov.uk/documents/s165049/Report%20-%20Local%20Plan%20Modifications.pdf">https://democracy.york.gov.uk/documents/s165049/Report%20-%20Local%20Plan%20Modifications.pdf</a></p>
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Project title				Outer Ring Road (A1237)					
Reporting period				April 2023					
Description									
<p>This project combines the previously separate schemes - YORR roundabout upgrades &amp; YORR dualling (phase 1). This project has already delivered an upgrade of the Wetherby Road roundabout in 2018/19 to the new standard 3 lane approaches and 2 lane exits on the A1237. This project will continue by upgrading the stretch of the A1237 to dual carriageway standard between the A19 junction and Little Hopgrove junction, including the upgrade of the 5 roundabouts on this stretch to the standard already set by the Wetherby Road upgrade. This project will increase the capacity of the ring road, particularly of the roundabouts being upgraded, to reduce orbital and radial journey times. The A1237 roundabout at Great North Way will also be improved as part of this project (although this lies outside the stretch which is to be dualled).</p>									
Overall status this period (Mar)					Overall status previous period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Apr									
Mar									
Costs Status Explanation		The last cost plan was produced in February 2021 showing that the scheme is broadly within the budget but some of the contingency is at risk. A review of land prices and the additional items recommended in the scheme e.g. diverting Bridleway No. 4 have now put that contingency at greater risk. A full cost review will now be undertaken following the October 2022 planning application submission.							
Tasks & Milestones Status Explanation		The planning application was submitted in September 2022 and the team are now looking at the programme into the future stages which will include completing the detailed design, drafting the final business case, preparing the CPO documentation and submitting a made order to the Secretary of State.							
Risk Status Explanation		There are a number of risks rated as amber, but the two key risks which are relevant at this stage are getting planning approval and acquiring land. These risks will be relevant for at least the next six – nine months and the project team are working on them continuously.							
Issues Status Explanation		The landowners at Cliftongate business park have stated their support for the scheme but have objected to the planning application on a number of grounds mainly based around the impact on their business particularly during construction.							
Current status									
<div><div>1.</div><div>Continue negotiations to purchase land by private agreement.</div></div> <div><div>2.</div><div>Continue responding to queries and comments on the planning application as required.</div></div>									

<ol style="list-style-type: none"> <li>3. Provide additional information to statutory consultees as requested on the planning application.</li> <li>4. Review updated Appraisal Specification Report.</li> <li>5. Review updated version of the updated LTN 1/20 assessment.</li> <li>6. Continue with detailed design.</li> <li>7. Complete structures design.</li> <li>8. Continue to work with utility companies affected by the scheme.</li> </ol>	
<b>Future outlook</b> <ol style="list-style-type: none"> <li>1. Continue negotiations to purchase land for the scheme.</li> <li>2. Continue responding to queries on the planning application as required.</li> <li>3. Providing additional information to statutory consultees were requested on the planning application.</li> <li>4. Continue with detailed design.</li> <li>5. Continue to work with utility companies affected by the scheme.</li> <li>6. Prepare pack of revised information for planning authority to re-consult.</li> </ol>	
<b>Reports to</b>	Project reports into the Transport board, Project Board and Lead Members Board
<b>Exec member</b>	Cllr Andy D'Agorne
<b>Director responsible</b>	James Gilchrist - Director Environment, Transport and Planning
<b>Dependencies</b>	LTP4, Local plan
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	<p>Executive W Yorkshire Transport Fund – 24 Nov 16  <a href="http://democracy.york.gov.uk/documents/s110381/WYTF%20Exec%20Nov%202016%20v5.pdf">http://democracy.york.gov.uk/documents/s110381/WYTF%20Exec%20Nov%202016%20v5.pdf</a></p> <p>Executive July 2017 - Proposed York Outer Ring Road Improvements / Approach to Deliver  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=10188&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=10188&amp;Ver=4</a></p> <p>Executive December 2018 -  A1237 Outer Ring Road – Dualling Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=10475&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=10475&amp;Ver=4</a></p> <p>Executive September 2019 - Improvements Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=11109&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=11109&amp;Ver=4</a></p> <p>Executive February 2020 – Dualling from A19 Rawcliffe to A64 Hopgrove  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=11116&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=11116&amp;Ver=4</a></p> <p>Executive June 2020 – Phase 1 Dualling - Procurement</p>

	<p>Strategy, Approach to Public Engagement and Landscaping  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=12293&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=12293&amp;Ver=4</a></p> <p>Executive March 2021 - Phase 1 Dualling - Resolution in principle to promote a Compulsory Purchase Order and associated Side Roads Order  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=12509&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=12509&amp;Ver=4</a></p> <p>Executive Sept 2021 - Phase 1 Dualling – Evaluation of the Consultation Process and Resolution to Submit a Planning Application  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=12795&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=12795&amp;Ver=4</a></p> <p>Executive June 2022 - <a href="#">York Outer Ring Road (YORR) - Proposed A1237 (Rawcliffe to Little Hopgrove) Dualling - Update on Progress and Proposed Utility Diversions</a> </p>
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Project title				Housing Delivery Programme					
Reporting period				April 2023					
Description									
The accelerated delivery of mixed tenure housing across multiple sites in the city.									
Overall status this period (Mar)					Overall status previous period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Apr									
Mar									
Costs Status Explanation		A review of the business case for the Ordnance Lane scheme has been undertaken to ensure viability. The receipt of grant funding for enabling works is supporting the development of a viable proposal. Inflationary rises will impact the costs of the project and this remains a risk under review.							
Resources Status Explanation		As the Duncombe / Burnholme schemes approach delivery and as further schemes are being developed the resource within the team must be reviewed as part of the housing re-structure to ensure the council's delivery capability remains strong.							
Financial Status Explanation		The impact of the cost of living crisis on the Housing Market continues to be monitored with the appointed sales agent. Currently the market is still strong in York although it is anticipated this may slow as the wider economic position worsens. The team are adding sales price contingency to their modelling in anticipation of market instability.							
Tasks & Milestones Status Explanation		The Master Programme is being reviewed with respect to the future programme to reflect the revised timescales.							
Risks Status Explanation		Detailed risk register has been formulated to identify all key risks, assign responsibilities and determine potential mitigation measures. Construction cost inflation remains a concern.							
Issues Status Explanation		Issues are being managed in accordance with identified risk mitigation measures.							
Current status									
Lowfield Green									
<ul style="list-style-type: none"><li>All self build plots have commenced and 4/6 have moved into their property.</li><li>Superstructure works ongoing to sections 6.</li><li>Section 278 design has been approved by CYC Highways, now looking to procure a civils contractor for the works.</li><li>Groundworks subcontractor has demobilised due to financial capacity. Wates are entering into contracts with 2 additional subcontractor to complete the works. Regular liaison with residents to explain the situation.</li></ul>									

- Programme extended to late April however issue with groundworks subcontractor may result in further delays.
- Section 5 handovers have begun with 29 properties now issued with a practical completion certificate.

#### Duncombe Barracks

- Caddick are currently behind programme on Block A by approximately 6 weeks against the previously agreed programme. This is owing to tolerance issues with the timber frame which have had to be resolved.
- Block A screed has been completed however remedial work may be required due to the blockwork being out of tolerance and therefore the timber frame being set higher than designed.
- Block A scaffolding is erected ready for timber frame.
- Block B external foul drainage and inspection chambers installed.
- Block C concrete beams and blockwork have been rebuilt, infill blocks yet to be complete.
- Two change control requests are pending including changes to electricity meter locations and subfloor drainage support.
- We are awaiting costs for the EV chargers from both Caddick and BP Pulse.

#### Burnholme

- Perimeter fencing and permanent site accommodation have been installed, site-wide reduced level excavation works are complete; installation of public sewer has started.
- Foundations and all blockwork to floor level of Terrace 11 have now been completed.
- Foundations of Terrace 8 have been completed and block laying is underway.
- EV charging space location to the car park north of the site now agreed and brief issued to contractor.
- S38 agreement: Caddick Construction are working with CYC Highways to agree on the construction details around the tree pits before technical approval can be obtained.
- Retrospective adoption of drainage (S102) and highway (S36) of Mossdale Avenue: necessary remediation works will be required in order to complete the adoption of Mossdale Avenue and the new Burnholme housing development.

#### Ordnance Lane

- Executive approval to undertake procurement and appointment of an enabling works contractor, and to undertake procurement for main works contractor.
- We have an updated enabling works cost plan which can inform the tender.
- Risk assessments carried out on vacant buildings and actions taken to make safe prior to works commencing.

## **Next Period**

### Lowfield Green

- Recommencement of groundworks.
- Practical completion issued on final plots.
- Section 4 end of DLP visits complete.

### Duncombe Barracks

- Block A - timber frame panels commence.
- Block B - substructure blockwork and drainage to commence.
- Block C - complete beam and block floor.
- MVHR training scheduled for 20th April with Caddick, JLM, RLB and T&T.
- Decisions on change control Nr 10 meter cupboards and Nr 13 subfloor drainage.
- Decision on whether to tender commercial unit fitout.
- Produce Travel Plan Coordinator tender document and issue for pricing.
- Produce MVHR servicing tender document for comment.
- Seek advice from Rights of Way Officer regarding access through St Luke's land.
- Review and update CYC workstreams programme.

### Burnholme

- Installation of branded hoardings.
- Road construction started.
- Block and beam floor of Terraces 11 and 8 complete.
- Foundations of Terrace 12 complete.
- S38 conditional technical approval obtained.
- Quality Plan updated by contractor.
- Progress future maintenance strategy.
- Passivhaus user guide to be reviewed.
- Progress conveyancing pack for new homes.
- Contractor to issue draft buyer's house manual.
- New draft of Local Lettings Initiative.

<b>Ordnance Lane</b> <ul style="list-style-type: none"> <li>• Publish enabling works ITT.</li> <li>• Procure hoarding supply and install.</li> <li>• Finalise indemnity insurance policy.</li> <li>• Be in receipt of updated main works cost plan.</li> </ul>	
<b>Reports to</b>	Project team consisting of officers at the council who will advise on specialisms such as legal, housing, finance, and procurement. This project team feeds into the Housing Delivery Programme Board, which consists of senior officers and managers. The board guides decisions shaping the programme, setting objectives, scope, and timelines for projects. The board reports into Homes England as part of the partnership arrangement as well as One Public Estate. Decisions will be taken by the Council Management Team followed by Executive.
<b>Exec member</b>	Cllr. Denise Craghill
<b>Director responsible</b>	Tracey Carter - Director Economy, Regeneration and Housing
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	<p>March 2017 Executive Meeting  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9311&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9311&amp;Ver=4</a></p> <p>December 2017 Executive Meeting</p> <ul style="list-style-type: none"> <li>- Delivering Health and Wellbeing facilities for York</li> <li>- Establishing a Delivery Model and the Scope of the Programme</li> <li>- Delivering the Lowfield Scheme</li> </ul> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10194&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10194&amp;Ver=4</a></p> <p>July 2018 Executive Meeting - Proposals  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10470&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10470&amp;Ver=4</a></p> <p>October 2018 Executive Meeting - Duncombe Barracks, Burton Stone Lane  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10473&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10473&amp;Ver=4</a></p> <p>January 2019 Executive Meeting- Building More Homes for York – removal of the HRA borrowing cap  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10476&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10476&amp;Ver=4</a></p> <p>September 2019 Executive Meeting - Update</p>

	<p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11109&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11109&amp;Ver=4</a></p> <p>October 2020 Executive Meeting – Phase 2 of the Housing Delivery Programme</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12298">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12298</a></p> <p>October 2021 Executive Meeting – Update</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12796&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12796&amp;Ver=4</a></p> <p>March 2022 Executive Meeting – Delivering Affordable Housing on Council Land</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12801&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12801&amp;Ver=4</a></p> <p>February 2023 Executive Meeting - Update</p> <p><a href="https://democracy.york.gov.uk/documents/s165356/Housing%20Delivery%20Programme%20Update.pdf">https://democracy.york.gov.uk/documents/s165356/Housing%20Delivery%20Programme%20Update.pdf</a></p>
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Project title				Smart Travel Evolution Programme – STEP						
Reporting period				April 2023						
Description										
STEP is a programme of delivery that will prepare York for the coming revolution in adoption of connected and autonomous vehicles and managing whole city mobility. The project aims to achieve this by:										
<div>➤ Improving communications to transport infrastructure and collecting more transport data.</div> <div>➤ Building a transport data platform to assist the city to meet big data challenges and making more of this data accessible.</div> <div>➤ Improving transport modelling, that allows us to run City wide models at varying scales, in near real time. This allows us to understand the way the transport network is performing and is expected to improve our transport planning activities.</div>										
Overall status this period (Mar)						Overall status previous period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
Apr										
Mar										
Current status										
In the last reporting period.										
<div><div>• GLOSA feedback survey ongoing</div><div>• Work continued with CYC Procurement to finalise contractual agreements<ul style="list-style-type: none"><li>◦ Maintenance and Support Agreement</li><li>◦ Software as a subscription Agreement</li><li>◦ Software License Agreement</li></ul></div><div>• Novation of contracts ongoing progress with CYC Legal</div><div>• Work continued with Alchera / Business Intelligence to Integrate York Open Data</div><div>• Transition from prototype complete</div></div>										
Future outlook										
In the next reporting period.										

<ul style="list-style-type: none"> <li>• GLOSA feedback survey ongoing. Survey to be shared with wider team to ensure more feedback received on the Glosa app.</li> <li>• Work continued with CYC Procurement to finalise contractual agreements - Meeting arranged, further discussion to be held.</li> <li>• Novation of contracts ongoing progress with CYC Legal. CYC Legal to draw up novation contracts based on previous template.</li> <li>• Work continued with Alchera / Business Intelligence to Integrate York Open Data - Ongoing discussion regarding ATCs to provide real time information through York Open Data.</li> <li>• Further discussion to be held with Alchera to maximise use of data platform with CYC team.</li> </ul>	
<b>Reports to</b>	<p>The STEP board reports into the Place DMT and PM updates executive member and Executive when required for updates and approvals.</p> <p>Key decisions are agreed by the Transport Board before reaching executive member or Executive.</p>
<b>Exec member</b>	Cllr Andy D'Agorne
<b>Director responsible</b>	James Gilchrist - Director Environment, Transport and Planning
<b>Dependencies</b>	The Transport Capital Programme and TSAR Project
<b>Link to paper if it has been to another member meeting</b>	<p>Annex A – Bid documentation for the Smart Transport Evolution Programme funding:  <a href="http://www.york.gov.uk/downloads/download/35/smart-travel-evolution-programme-step">www.york.gov.uk/downloads/download/35/smart-travel-evolution-programme-step</a></p> <p>Decision Session - Executive Member for Transport - June 21  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=738&amp;MId=12726&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=738&amp;MId=12726&amp;Ver=4</a></p>

Project title				Flood Risk – York 5 Year Plan					
Reporting period				April 2023					
Description									
CYC are working closely with the Environment Agency to deliver a range of localised improvements to the cities flood defences, this work – the York Five Year Plan – has been developed following the floods and is supported by Government investment. In addition to this we are working with the EA on a catchment scale study to identify opportunities for wider interventions across the river Ouse catchment to further reduce future flood risks into the long term.									
Overall status this period (Mar)					Overall status previous period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Apr									
Mar									
Costs Status Explanation		Further appraisal works are underway on flood cells with less viability or lower priority.							
Risks Status Explanation		The programme involves a wide range of projects with associated risk management in place across all. The Programme Board reviews risks at a programme level monthly.							
Current status									
<ul style="list-style-type: none"><li>• Work continues at Clifton Ings and Strensall.</li><li>• CYC led appraisal and design works at Fulford continue.</li><li>• A number of flood cells have construction compounds nearing removal and contractual/operational handover is being progressed.</li><li>• Installation of property flood resilience measures has progressed.</li><li>• Planning documentation finalised and submitted for the Germany Beck FAS.</li></ul>									
Future outlook									
<ul style="list-style-type: none"><li>• Continued construction phase work on the Clifton Ings and Strensall schemes.</li><li>• Property flood resilience installations continue.</li><li>• CYC led Germany Beck scheme continues through the planning process.</li></ul>									
Reports to				The Project board sits within the Environment Agency. The Environment Agency has a formal programme board in compliance with PRINCE2 methodology, CYC are a member of the board. The lead Executive member receives a quarterly report, and it is the subject of a bi-annual report to Economy and Place scrutiny committee. This approach to					




	governance has been approved and adopted by Executive.
<b>Exec member</b>	Cllr Andrew Waller
<b>Director responsible</b>	James Gilchrist - Director Environment, Transport and Planning
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting</b>	<p>Executive February 2017: CYC Response to the Independent Flood Inquiry  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9310&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9310&amp;Ver=4</a></p> <p>Executive April 2021 – Strategic Flood Risk Assessment Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12510&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12510&amp;Ver=4</a></p> <p>Executive December 2022 - Germany Beck Flood Alleviation Scheme Update  <a href="https://democracy.york.gov.uk/documents/s164363/Germany%20Beck%20FAS%20Update%20revised%20version.pdf">https://democracy.york.gov.uk/documents/s164363/Germany%20Beck%20FAS%20Update%20revised%20version.pdf</a></p>

Project title				City Centre Access					
Reporting period				April 2023					
Description									
<p>Project involves the feasibility and design of static and automated measures to be implemented into the area around Spurriergate, Coney Street, Parliament Street and York Racecourse to provide public protection from potential vehicle attack.</p> <p>The proposals follow firm Police and Counter Terror Unit advice to implement measure to protect areas of high footfall.</p> <p>The automated measures will retain vehicle access outside the footstreets hours and allow emergency and other urgent access during footstreets hours through a system of control by CYC.</p>									
Overall status this period (Mar)					Overall status previous period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Apr									
Mar									
Costs Status Explanation		<ul style="list-style-type: none"><li>Costs continue to rise due to inflation; steel costs are still subject to specific surcharges.</li><li>City of York Council will cover inflation in line with industry indices.</li><li>Utilities costs have been established, all quoted for worst case scenario. Some major utilities diversion costs have been avoided.</li></ul>							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"><li>Working with the contractor, the programme for the works is being finalised. Some changes are arising due to other city centre works that could not have been predicted.</li></ul>							
Risk Status Explanation		<ul style="list-style-type: none"><li>Risks associated with successful and timely implementation lead to inflation impacts being increased.</li></ul>							
Issues Status Explanation		<ul style="list-style-type: none"><li>Phase two - Minster area to be clarified.</li></ul>							
Current status									
<ul style="list-style-type: none"><li>Working with the contractor, suppliers and utilities companies as the construction programme is refined, work starting on site 24 April.</li><li>Working on resolving issues raised in the stage 2 Road Safety Audit.</li><li>Procedures and protocols document reviewed following input from CT.</li></ul>									
Future outlook									
<ul style="list-style-type: none"><li>Construction of measures in Lendal and High Petergate.</li></ul>									

<ul style="list-style-type: none"> <li>Preparation for next phase of construction.</li> </ul>	
Reports to	<p>Programme reports to the Transport Board and is advised by the York Counter Terrorism Working Group.</p> <p>There is a CYC internal working group working on the detail.</p>
Exec member	Cllr Andy D'Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	None
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive February 2018: City Transport Access Measures  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10196&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10196&amp;Ver=4</a></p> <p>Executive September 2018: City Centre Access Update and Priority 1 Proposals  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10472&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10472&amp;Ver=4</a></p> <p>Executive August 2019: City Centre Access Experimental Traffic Order Conclusion and Phase 1 Proposals  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11108&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11108&amp;Ver=4</a></p> <p>Executive February 2020: Phase 1 Proposals (Update)  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11116&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11116&amp;Ver=4</a></p> <p>Executive January 2022: Security Measures  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12799&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12799&amp;Ver=4</a></p> <p>Exec July 2022: City Centre Access – Action Plan  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=13288&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=13288&amp;Ver=4</a></p> <p>Exec Aug 2022: Security Measures – Update Including Tender Return  <a href="https://democracy.york.gov.uk/documents/s161595/HVM%20Final%20v2.pdf">https://democracy.york.gov.uk/documents/s161595/HVM%20Final%20v2.pdf</a></p>

Project title		Hyperhubs								
Reporting period		April 2023								
Description										
Award winning, dedicated Ultra Rapid charging options designed specifically for EV charging in urban areas. These provide an alternative for residents without off-street parking, by providing access to Ultra Rapid facilities which can be used as an alternative or as a supplement to public fast charging facilities. Each HyperHub offers four 50 kW Rapid and four 175 kW Ultra Rapid chargers under a canopy structure, with 24/7 access. Each Hub is equipped with solar PV which provides zero carbon electricity for use in vehicle charging and reduces the day to day running costs. The compact nature of the design allows HyperHubs to be delivered in urban areas. <b>The first two HyperHubs are open and serving customers</b> at strategically located sites covering the Northwest and Northeast of the ring road, a third City Centre HyperHub is progressing through planning and has a confirmed budget.										
Overall status this period (Mar)						Overall status previous period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
Apr										
Mar										
Scope Status Explanation		In order to satisfy planning committees concerns, some areas of the Union Terrace car park may need to be redesigned. This is not within the original scope of the project.								
Cost Status Explanation		Cost estimates for the scheme were produced over 12 months ago. Given recent global events and economic challenges, a cost increase is expected. Design changes to satisfy the planning committee may also increase project costs. Costs will be reviewed once planning permission is granted.								
Tasks & Milestones Status Explanation		Union Terrace Planning application deferred at committee. Design options and further consultation are ongoing.								
Issues Status Explanation		Planning application for Union Terrace Hyperhub has been deferred.								
Current status										
<ul style="list-style-type: none"><li>European Regional Development Fund (ERDF) close down complete.</li></ul>										
Future outlook										
<ul style="list-style-type: none"><li>Motability are visiting Monks Cross HyperHub and will likely use it as a case study to demonstrate PAS1899 principals.</li></ul>										

<b>Reports to</b>	<p>The project reports to the Transport Board. This is an internal board that is chaired by the Head of Transport and Highways. The members also include the Smart Transport Programme Manager who acts as the Client for this project and the Head of Transport and Highways who is responsible for the delivery of transport, highways and asset projects within the Economy and Place Directorate.</p> <p>The Project Manager reports directly to the Smart Transport Programme Manager, who in turn reports directly to the Head of Transport and Highways. The Head of Transport and Highways will also ensure project assurance is undertaken. Finance also are members of the board to provide any technical input.</p>
<b>Exec member</b>	Cllr Andy D'Agorne
<b>Director responsible</b>	James Gilchrist - Director Environment, Transport and Planning
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting</b>	<p>Executive March 2019 - A Sustainable Future for York with Hyper Hubs  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11469&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11469&amp;Ver=4</a></p> <p>Executive Sept 2019 - Reducing York's Carbon Footprint with Electric Vehicles  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11109&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11109&amp;Ver=4</a></p> <p>Executive March 2020 - Electric Vehicle Charging Strategy  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11117&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11117&amp;Ver=4</a></p> <p>Decision session Sept 2020: Approval to award the contract for the delivery of Hyper Hubs Project  <a href="https://democracy.york.gov.uk/mgIssueHistoryHome.aspx?IId=60718&amp;Opt=0">https://democracy.york.gov.uk/mgIssueHistoryHome.aspx?IId=60718&amp;Opt=0</a></p>
	

Project title				Future Library Investment Programme (FLIP)					
Reporting period				April 2023					
Description									
To deliver the library vision for Library Learning Centres with investment of over £4m for Acomb and Clifton.									
Overall status prev period (Mar)					Overall status this period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risk	Issues
Apr									
Mar									
Current status									
Clifton Library									
<ul style="list-style-type: none"><li>• <u>Path enabling works</u> (new school access path from Fairway) - In site works complete. Outstanding works within existing highway on Fairway only remain.</li><li>• <u>Construction tender</u> - Following successful procurement, contract awarded to Walter Thompson.</li><li>• <u>Main Site Works</u> – Off site contractor mobilisation under way. All pre-works commencement planning conditions have been submitted for discharge.</li></ul>									
Acomb Library									
<ul style="list-style-type: none"><li>• <u>Public consultation</u> – Closed 25 March. Explore reviewing the findings to inform future public engagement and design options.</li></ul>									
Haxby Library									
<ul style="list-style-type: none"><li>• <u>New Library opening</u> - Successfully opened to the public on Tuesday 3 January 2023. New café is proving very popular with local residents, lots of positive feedback being received from all who step into the new facilities.</li></ul>									
Future outlook									
Clifton Library:									
<ul style="list-style-type: none"><li>• <u>Path enabling works</u> - (new school access path from Fairway) – Tie in works from new path into existing public highway on fairway to undertaken.</li><li>• <u>Main Site Works</u> - Main contractor, Walter Thompson, takes site possession and commences site set up and works.</li></ul>									
Acomb Library:									
<ul style="list-style-type: none"><li>• <u>Public consultation</u> - Findings from the March 2023 public engagement used by the project team to shape future engagement and design options.</li></ul>									

<b>Reports to</b>	A programme board made up from senior officers from both Explore and the Council will lead the Programme, reporting will follow the corporate project management approach.
<b>Exec member</b>	Cllr Darryl Smalley
<b>Director responsible</b>	Pauline Stuchfield - Director Customer and Communities
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting</b>	<p>Executive October19 - Future Libraries Investment Programme  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11111&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11111&amp;Ver=4</a></p> <p>Executive January 22 - Future Libraries Investment Programme  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12799&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12799&amp;Ver=4</a></p>

Project title				Council Housing Energy Retrofit Programme					
Reporting period				April 2023					
To improve the energy performance of our poorer performing council houses and private sector homes, to tackle fuel poverty, address Category 1 Excess Cold Hazards and to support our ambition of York being carbon neutral by 2030. The programme also seeks to support the creation of a pipeline of retrofit work in York which will support skills development and create new green jobs.									
Overall status prev period (Mar)					Overall status this period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Apr									
Mar									
Scope Status Explanation		<ul style="list-style-type: none"><li>SHDF1 Programme to be included until end of March 2023. Extended until end of June 2023</li><li>Delivery timetables challenging. Identified as critical risk if extension to LAD3/HUG1 programmes not approved.</li></ul>							
Quality Status Explanation		<ul style="list-style-type: none"><li>Issues with obtaining relevant documentation.</li><li>Concerns over delivery partner's approach to PAS2035 to be addressed.</li></ul>							
Costs Status Explanation		<ul style="list-style-type: none"><li>Continuing monitoring of material and labour costs in current climate. Review of measures may be necessary.</li><li>Return of underspend will incur significant interest charges based on RPI over life of project.</li></ul>							
Resources Status Explanation		<ul style="list-style-type: none"><li>Funding for Home Energy project Manager post ends June 2023.</li><li>Retrofit qualified / project management resource required.</li></ul>							
Non-financial Benefits Status Explanation		<ul style="list-style-type: none"><li>Reduction in ability to deliver predicted measures under LAD2 due to a number of factors which are not manageable, outside of CYC control or able to be predicted.</li><li>Reputational damage if LAD3 /HUG1 experience similar difficulties.</li></ul>							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"><li>Some partner authorities late in signing contracts with delivery partner leading to pressure on milestones and delivery.</li><li>Extensions to delivery timescales sought to mitigate delivery issues. Achieved.</li></ul>							
Risks Status Explanation		<p>Top risks affecting the project are:</p> <ul style="list-style-type: none"><li>Delivery of council home retrofit has taken longer due to supplier capacity and delivery processes.</li><li>Delivery timescales for LAD3/HUG1 and SHDF1 challenging given time spent in procurement and contractual approval within remaining delivery timescales, along with delivery issues.</li><li>Potential for underspend to be returned to BEIS for undelivered measures and subsequent impact on admin. element of claim as a % of capital.</li><li>Potential interest charges for capital underspend returned to government.</li></ul>							



<b>Issues Status Explanation</b>	<ul style="list-style-type: none"> <li>• SHDF delivery suffering because of changes to sub-contractors and the need to re-survey all properties. Measure to be re-examined and subject to change request. Further re-surveys required and causing delays.</li> <li>• Queries regarding delivery partners understanding of contract delivery based on a quote per job versus d.p's approach of a blended average cost for installs.</li> <li>• Seeking clarity on delivery partner's approach to delivery under PAS2035 requirements.</li> </ul>
<p><b>Current status</b></p> <p><b>LAD1B</b></p> <ul style="list-style-type: none"> <li>• Delivery completed 30th September 2022.</li> <li>• Project sign off returned to BEIS 31st October 2022.</li> <li>• Delivered 139 measures installed in 122 properties (80 Loft Insulation; 38 Cavity Wall Insulation; 21 Room in Roof).</li> </ul> <p><b>LAD2</b></p> <ul style="list-style-type: none"> <li>• Delivery completed 30th September 2022.</li> <li>• CYC solar PV project contract work complete. 45 properties completed by early July, including 21 roof replacements.</li> <li>• 26 Solar PV, 2 Room in Roof and 1 Air Source Heat Pump delivered.</li> <li>• Joseph Rowntree Housing Trust 6 property ASHP project in Elvington complete.</li> <li>• Yorkshire Housing Association 8 property solar PV project complete.</li> <li>• BRE research received.</li> </ul> <p><b>LAD3</b></p> <ul style="list-style-type: none"> <li>• £2.38m LAD3 capital funding received from BEIS.</li> <li>• Procurement of delivery partner / contract awarded to E.ON.</li> <li>• Mobilisation meetings commenced June 2022.</li> <li>• Craven D.C. still need to enter into separate agreement with E.ON.</li> <li>• LAD3 - 405 retrofit assessments completed, 207 live jobs. 40 SPV and 11 LI and 2 UFI installs completed.</li> <li>• Extension of delivery until 30th September 2023 after national extension offer.</li> <li>• Contract with delivery partner extended to accommodate this. Issues with contract delivery to be addressed.</li> </ul> <p><b>HUG1</b></p> <ul style="list-style-type: none"> <li>• HUG revised resubmission successful with bid of £497,863 capital funding approved.</li> <li>• Procurement of delivery partner / contract awarded to E.ON.</li> <li>• Mobilisation meetings commenced June 2022.</li> </ul>	

- Craven D.C. still need to enter into separate agreement with E.ON.
- HUG1 - 54 retrofit assessments completed, 37 live jobs. 10 SPV installs to date. Targets off gas properties, so more suited to Craven / Selby areas.
- Selby D.C. to fund RFA's for waiting list.
- Extension of delivery until 30th September 2023 after national extension offer. Delivery for Craven, Harrogate and Selby extended until 30th June 2023.
- Contract with delivery partner extended to accommodate this. Issues with contract delivery to be addressed.

#### Social Housing Decarbonisation Fund

- CYC successful with bid of £343,067.57 of capital and ancillary costs funding awarded to improve 28 homes. Additional 4 properties to be paid for under HRA funding to ensure all Danebury Court properties completed.
- Maximum of 2/3rds SHDF to be matched with minimum 1/3rd CYC contribution per property.
- Procurement of delivery partner / contract awarded to E.ON.
- Mobilisation meetings commenced June 2022.
- Delivery partner supplying dedicated project management resources.
- Examine possible options to reduce disturbance to tenants whilst still improving fabric of properties once survey results received.
- Tenants contacted in July. Initial surveys completed 30/9/22. Issues with original surveys identified. Additional work required.
- Continuing to await confirmation of results of new surveys with regard to requesting change in measure mix for properties from BEIS.
- Decisions on suitable measures to be made on receipt of revised survey info. Further delays with surveys.
- Critical risk identified regarding timescales for delivery at current level of progress.
- Extension of delivery deadline approved until 30th June 2023 with grant funding also extended.
- Change request for new measure mix to be submitted asap.

#### Future Funding Bids

- Bid for SHDF Wave 2 submitted. Approved for the sum of £1,033,019.
- Bid for HUG Wave 2 submitted. Approved for the sum of £1,242,000.

#### **Future outlook**

- Finalise measure mix for SHDF W1 and submit change request to approve these / possible further extension.
- Continue delivery of all programmes.

<ul style="list-style-type: none"> <li>Procurement of delivery agent/partner for HUG Wave 2.</li> </ul>	
<b>Reports to</b>	Project delivery will be overseen by the Housing Energy Efficiency Board.
<b>Exec member</b>	Cllr Denise Craghill, Cllr Paula Widdowson
<b>Director responsible</b>	Tracey Carter - Director Economy, Regeneration and Housing
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting</b>	<p>Executive December 2020 - Council Housing Energy Retrofit Programme  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12428&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12428&amp;Ver=4</a></p> <p>Decision Session March 2021, Executive Member for Housing and Safer Neighbourhoods - Update on the Housing Energy Retrofit Programme  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=932&amp;MIId=12599&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=932&amp;MIId=12599&amp;Ver=4</a></p> <p>Executive December 2021 - Housing Energy Efficiency Programme Update - Utilising Grant Funding to Deliver Additional Retrofit Work  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12798&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12798&amp;Ver=4</a></p>

Project title				Haxby Station					
Reporting period				April 2023					
Description									
Delivery of a new railway station in Haxby before the end of March 2024.									
Overall status this period (Mar)					Overall status this period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Apr									
Mar									
Costs Status Explanation		<ul style="list-style-type: none"><li>Cost estimate circa £22m (full project). CYC contribution of £4m towards this.</li><li>Inflationary pressures have been applied to cost estimate (compared with previous basic estimate, initially undertaken early 2020).</li><li>DfT has approved additional grant funding to continue developing the project beyond the current stage. CYC Executive has approved significant budget for next three years as match-funding to expected full funding grant from DfT in 2023.</li></ul>							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"><li>Cost estimate circa £22m (full project). CYC contribution of £4m towards this. Costs benchmarked against comparable projects and deemed realistic.</li><li>Inflationary pressures have been applied to cost estimate (compared with previous basic estimate, initially undertaken early 2020).</li><li>DfT has approved additional grant funding to continue developing the project beyond the current stage. CYC Executive has approved significant budget for next three years as match-funding to expected full funding grant from DfT in 2023.</li></ul>							
Issues Status Explanation		Predominantly time related.							
Current status									
<ul style="list-style-type: none"><li>Towthorpe Road site (now CYC owned) is the single site option to be developed.</li><li>Approval granted at Executive (06/10/22) to proceed and gave a number of in-principle approvals to help prevent any delays.</li><li>Pre-application discussions being held with CYC Planners in advance of submitting a planning application in May/June 2023. Scoping Opinion concluded that EIA not required.</li><li>Outline station layout and design now confirmed. Draft Station Proposal Report issued by NwR to CYC and DfT.</li><li>Cost estimate for new station concluded - circa £22m. This has been benchmarked against comparable stations and is realistic.</li></ul>									

<ul style="list-style-type: none"> <li>Outline Business Case now concluded and submitted to DfT for their appraisal and hopefully confirmation of full funding to be awarded.</li> </ul>	
<b>Future outlook</b> <ul style="list-style-type: none"> <li>Any clarifications required from DfT regarding the recently submitted Outline Business Case.</li> <li>Further discussions with Landowner regarding License to construct path from Swarthdale to Western Platform.</li> <li>Soakaway testing on-site to determine drainage strategy of the proposed station and car park.</li> <li>Development of planning application documentation.</li> </ul>	
<b>Reports to</b>	<ul style="list-style-type: none"> <li>NSF Board (DfT; Network Rail etc.)</li> <li>Executive (CYC)</li> </ul>
<b>Exec member</b>	Cllr Andy D'Agorne
<b>Director responsible</b>	Neil Ferris - Corporate Director of Place
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting</b>	<p>Exec September 2021 - Haxby Station – Update and Land Acquisition  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12795&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12795&amp;Ver=4</a></p> <p>Executive December 2021 - Haxby Station – Site Selection  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12798&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12798&amp;Ver=4</a></p> <p>Executive October 2022 - Haxby Station Update &amp; Next Steps  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=13291&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=13291&amp;Ver=4</a></p>

Project title				York Station Gateway					
Reporting period				April 2023					
Description									
<p>City of York Council, Network Rail and the Intercity East Coast franchise operator (LNER) are working together to make sure that the entrance to the station provides a fitting gateway to the city; one which reflects both York’s stunning heritage and its bright future. The project aims to reorganise the roads and entrance to the station in order to:</p> <ul style="list-style-type: none"><li>Remove conflict between vehicles and pedestrians, making it simpler and easier to interchange between modes of transport.</li><li>Create new public spaces and a more pedestrian friendly experience.</li><li>Create an improved setting for the City Walls, the railway station and other heritage buildings.</li></ul> <p>These proposals will help to transform York’s economy; attracting investment, creating homes and jobs, providing much better transport links for residents and visitors, connecting communities and preparing the station for a tripling of passenger numbers as HS2 and Northern Powerhouse Rail take shape over the coming decades.</p>									
Overall status this period (Mar)					Overall status this period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Apr									
Mar									
Scope Status Explanation		A tender for Packages 2 and 4 has been issued and returns have been received. A preferred bidder has been identified and an award letter sent. Design work for Package 3 - Station Works ongoing.							
Quality Status Explanation		The quality of the finished scheme will be determined by the extent of available funding streams and quality of the approved design. The design team is fully committed to delivering quality new infrastructure that fulfils the scope of the scheme masterplan and WY+TF and TCF aims.							
Costs Status Explanation		Although WY+TF and TCF funding is now assured, care is being taken to design a scheme within the project budget that fulfils all the goals of the project. Current cost plan (February 2023) shows that the scheme can be delivered within the agreed funding profile however current domestic and world events may mean costs could escalate.							
Tasks & Milestones Status Explanation		Engagement with project partners, primary stakeholders and utility companies is critical to financial assurance and development of an appropriate delivery programme. The Package 1 - Enabling Works has begun and is ongoing but careful management of utilities is essential to ensuring delivery targets are met.							

<b>Risks Status Explanation</b>	Budgetary risk that will be minimised through project delivery strategy. Programme risk that will be minimised by timely stakeholder and utility company engagement. Further risks posed by parking strategy. All risks are currently manageable.
<b>Issues Status Explanation</b>	<ul style="list-style-type: none"> <li>- Electrical Substation to be upgraded to meet the future station demand. Engagement with NR/LNER ongoing. New size transformer has been agreed and quotation expected soon. Electrical substation will be delivered by CYC in Package 2 of the scheme.</li> <li>- Railway Institute Band Room needs relocating and alternative location is being sought. The identified alternative band room requires extensive refurbishment but design work is now in progress.</li> </ul>
<p><b>Current status</b></p> <p>Procurement and Finance</p> <ul style="list-style-type: none"> <li>• A delivery contractor for Packages 2 and 4 has been identified. Legal and procurement checks have taking place ahead of appointment to the role of main contractor. Formally appointed in March 2023 with commencement of pre-construction activities in April 2023.</li> <li>• Funding approvals are now in place for Packages 2 and 4 of the scheme.</li> <li>• Indicative funding approval in place for the Package 3 - Station Works.</li> </ul> <p>Planning</p> <ul style="list-style-type: none"> <li>• The project team continued to work on discharging the planning conditions and a submission was made to the LPA in February 2023.</li> <li>• Contractor planning condition discharge commenced on appointment of the delivery contractor in March 2023.</li> <li>• It is a planning condition to find suitable replacement accommodation for the York RI bands. A preferred option has been identified and design work has been commissioned to provide an appropriate rehearsal space. Temporary accommodation has also been identified in the event the new permanent accommodation is not ready in time.</li> <li>• There are two planning conditions relating to parking which the project team and partners will continue to address. A parking strategy has been agreed to discharge one of the conditions surrounding parking numbers in the current short stay and long stay car parks.</li> </ul> <p>Design</p> <ul style="list-style-type: none"> <li>• The detailed design of the Package 3 - Station Works will continue to be progressed by LNER.</li> <li>• LNER continued to independently work with an architect to prepare a design for proposed improvements to the station portico following the</li> </ul>	

removal of taxis and other vehicles. The refurbishment will include updated paving and glazing.

- The detailed design of the City Walls element of the scheme is complete and a process of technical checks will continue to progress.

#### Package 1 - Enabling Works (Statutory Utility Diversions)

- Northern Gas Networks are programmed to carry out works in the station long stay car park and Queen Street from March 2023. Works expected to be complete by April/May 2023.
- Currently awaiting programme confirmation from Northern PowerGrid for works to the front of the station and in the station long stay car park.

#### Stakeholder Engagement

- An alternative location has been identified for the three York RI brass bands and Network Rail have appointed an architect to carry design work in preparation of refurbishment of an existing listed building.
- A further Queen Street residents stakeholder was carried out in March 2023.

#### Land

- Network Rail land sale contract agreed. Negotiations in progress for a further third party land purchase.

### **Future outlook**

#### Procurement and Finance

- A delivery contractor for Packages 2 and 4 has been awarded the Package 2 contract. There will be a period of 10 days standstill before works commence.
- Funding approvals are now in place for Packages 2 and 4 of the scheme. Indicative funding approval in place for the Package 3 - Station Works.

#### Planning

- The project team will continue to work on discharging the planning conditions and a submission was made to the LPA in February 2023.
- Contractor planning condition discharge will commence in April 2023.
- It is a planning condition to find suitable replacement accommodation for the York RI bands. A preferred option has been identified and design work has been commissioned to provide an appropriate rehearsal space. Temporary accommodation has also been identified in the event the new permanent accommodation is not ready in time.
- There are two planning conditions relating to parking which the project team and partners will continue to address. A parking strategy has been



agreed to discharge one of the conditions surrounding parking numbers in the current short stay and long stay car parks.

- A new Listed Building Consent application has been submitted for the Package 3 - Station works.

#### Design

- The detailed design of the Package 3 - Station Works will continue to be progressed by LNER.
- LNER will continue to independently work with an architect to prepare a design for proposed improvements to the station portico following the removal of taxis and other vehicles. The refurbishment will include updated paving and glazing.
- The detailed design of the City Walls element of the scheme is complete and a process of technical checks will continue to progress.

#### Package 1 - Enabling Works (Statutory Utility Diversions)

- All BT Openreach copper and fibre changeovers are now complete.
- Northern Gas Networks are programmed to carry out works in the station long stay car park and Queen Street from April 2023. Works expected to be complete by July 2023.
- Northern PowerGrid for works to the front of the station and in the station long stay car park to commence in June 2023 with completion July 2023.

#### Stakeholder Engagement

- An alternative location has been identified for the three York RI brass bands and Network Rail have appointed an architect to carry design work in preparation of refurbishment of an existing listed building.

#### Land

- Network Rail land sale contract agreed. Negotiations in progress for a further third party land purchase.

<b>Reports to</b>	Project reports into the Transport board, Project Board and Lead Members Board
<b>Exec member</b>	Cllr Andy D'Agorne
<b>Director responsible</b>	James Gilchrist - Director Environment, Transport and Planning
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting</b>	<p>Exec November 2018 - Report on Public Engagements  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10474&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10474&amp;Ver=4</a></p> <p>Exec November 2020 – Funding and Delivery</p>

	<a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12407&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12407&amp;Ver=4</a> Exec November 2021 - Project Update and LNER Funding & Development Agreement <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12797&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12797&amp;Ver=4</a>
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Project title		York & North Yorkshire Catchment Flood Management Project							
Reporting period		April 2023							
Description									
<p>A large strategic project across the Swale, Ure, Nidd and Ouse River catchments covering an area over 3000 km2.</p> <p>The project will deliver a programme of investment in natural flood management measures (NFM) which will increase the resilience of small communities across North Yorkshire. Innovative catchment-scale modelling will show the potential of such measures to cumulatively benefit downstream communities, including the city of York. The project will engage with catchment partners and communities to build capacity to implement NFM and raise awareness of how water connects their communities. Financing models will be investigated with the aim of developing a self-sustaining forward pipeline of NFM investment opportunities that enables a long-term legacy.</p> <p>This project is funded by Defra as part of the £150 million Flood and Coastal Resilience Innovation Programme which is managed by the Environment Agency to develop and test new approaches to resilience tailored to local communities.</p>									
Overall status this period (Mar)					Overall status last period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Apr									
Mar									
Costs Status Explanation		Overall, project cost commitments are within the budgeted figures but some later items are not yet fully costed.							
Resources Status Explanation		<ul style="list-style-type: none"><li>Resource requirements are still being identified for some elements of the project hence are not yet secured, these includes farm officers (at YDRT and NE) and communication officer (CYC).</li><li>The new Project Manager started in March 2023 and will start to develop project further.</li></ul>							
Financial Status Explanation		Project outcomes are yet to be delivered. The national benefits provided by the project depend on influencing Government policy on grants and subsidies to farmers. There is currently uncertainty how Government policy in this area might change.							
Risks Status Explanation		The national benefits of the project depend on influencing Government policy on grants and subsidies for farmers. There is some uncertainty over the future policy direction which could affect the project's ability to deliver these benefits.							
Current status									
<p>The Expression of Interest for the project was approved in August 2021, which released development funding to enable an outline business case to be</p>									

developed. The outline business case was submitted to the Environment Agency in April 2022 and was formally approved on 3rd August 2022. City of York Council Executive approved the implementation of the project on 28th July 2022 and the North Yorkshire Flood Risk Partnership approved further, more detailed, proposals on 30th August 2022.

City of York Council agreed the terms of a grant to Yorkshire Dales Rivers Trust (YDRT) in October 2022 and YDRT are employing an officer to oversee delivery of natural flood management measures across the Swale, Ure, Nidd and Ouse catchment. Detailed catchment modelling has been commissioned from JBA Consulting and workshops were held in November 2022 to engage a number of partner organisations in the modelling approach.

Throughout January 2023, the project team carried out technical work to enable suitable grant payments to be calculated for natural flood management measures across the river catchment, the initial outputs of this work have been shared with partners. A grant agreement with the University of York has been finalised to enable a programme of research as part of the project. An agreement with Natural England is also being prepared to enable them to host a farm advisor to encourage uptake of natural flood management measures in the lower reaches of the catchment.

In March 2023 a new Project Manager for CYC and this project, commenced work on the project. A new Project Manager for Yorkshire Dales Rivers Trust, overseeing this project also commenced work in March 2023.

## **Future outlook**

### Collaboration and Project

- Development of partnership working, information and opportunity mapping and sharing across the SUNO catchment.
- Development of project name, logo and branding.
- Development of links with and understanding of landowners and stakeholders in catchment - supporting opportunity mapping.

### Grant Payments and Farm officers

- Further analysis and development of grant payment system.
- Strategy of when/how to recruit farm officers (at YDRT and NE).

### Modelling & monitoring /data

- Refine and analyse JBA modelling.

- Identify locations for JBA monitoring equipment - commence discussions for agreement.
- Data licencing - agree and source relevant permissions for required data sets.

#### Communications and Engagement

- Development of communications strategy.
- Plan/ agreement of when and how to recruit a communications officer.

<b>Reports to</b>	Project Governance Board: North Yorkshire Flood Risk Partnership
<b>Exec member</b>	Cllr Paula Widdowson
<b>Director responsible</b>	James Gilchrist - Director Environment, Transport Planning
<b>Dependencies</b>	
<b>Link to paper if it has been to another meeting</b>	<p>Exec July 2021 - Innovative Flood Resilience Programme  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12793&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12793&amp;Ver=4</a></p> <p>Exec July 2022 - <a href="#">Catchment Flood Management Project</a>  PDF 416 KB</p>

Project title				Family Hubs Implementation Project					
Reporting period				April 2023					
Description									
<p>We will establish a core transformation team that can reach across the city and across professional boundaries to bring people and services together to realise our vision of multi-agency, place based solutions through hubs and beyond.</p> <p>Our model will be developed on a multi-agency basis and with clear involvement of children, young people, families and communities. Whilst we expect the exact offer to be influenced by this co-production we are committed to delivering by March 2024.</p>									
Overall status this period (Mar)					Overall status this period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Apr									
Mar									
Risks Status Explanation		A further risk has emerged in relation to the Information Workstream. The status has been moved to amber due to further mitigations being planned to new risks relating to the Information Workstream and Assets.							
Issue Status Explanation		One issue has been identified. This relates to dependency on decisions relating to assets outside the scope of this project. This has been raised through the Corporate Management Team for a decision.							
Current status									
Project Team									
<ul style="list-style-type: none"><li>• Six weekly monitoring is in place with the DfE.</li><li>• Project Gateway review completed. The next gateway review will take place in April 2023.</li><li>• Teams channel has been established to support project team.</li><li>• The Public Health role within the project team is now in post.</li><li>• The Project Officer role supporting the Project Manager is now in post.</li><li>• The Midwifery lead for Family Hubs is now in place.</li><li>• The Co-Production Coordinator is now in post.</li></ul>									
Evaluation									
<ul style="list-style-type: none"><li>• Work with ECORYS - the DfE contracted national evaluation partner.<ul style="list-style-type: none"><li>◦ ECORYS are arranging benchmarking evaluation interviews with three strategic leaders, three front line staff and four families. This forms part of the evaluation of the transformation and will be repeated in the middle and again at the end of the project.</li></ul></li></ul>									

- Student researcher funding awarded to work jointly with York St John University and Project Team locally.
- ECORYS have updated the draft Theory of Change.
- To further support this work operational stakeholders from across the partnership have undertaken System Mapping. This allows us to understand in more detail the strengths, areas of development and next steps. Multiple sessions are currently being run in line with themes from the CYPP and the Family Hubs model.
- A revised outcome framework is being developed and will be ready in April 2023. This will build upon:
  - The Theory of Change
  - The priorities of the draft Children and Young People's Plan
  - The Supporting Families Outcomes framework.

#### **Partner Engagement / Comms**

- Family Hubs page established on CYC website [www.york.gov.uk/familyhubs](http://www.york.gov.uk/familyhubs)
- A meeting has been held with the CYC web governance team to agree key principles of consolidating multiple legacy websites into galaxy sites.
- A Request for Tender for the 'look and feel' of Family Hubs has been issued. The contract will be awarded in May. Co-production has been designed into the development of the look and feel for Family Hubs.
- Work is underway to develop the JADU Galaxy site for Family Hubs and separately for the other sites impacted by the migration from the Sitekit Content Management System. This is working to the timeframe of launching the new websites in September 2023. Some further development of content and functionality will take place between September 2023 and March 2024.
- A stakeholder session is being planned for the 18th May. This will be to update stakeholders on developments and act as a tool to gain engagement and feedback on key workstreams.

#### **Co-Production**

- The model of co-production launched in March and development of young person and family input into the development of Family Hubs.
- Co-production is being limited during the pre-election period in line with guidance. Following the conclusion of the local election co-production activity will ramp back up. Co-production sessions are planned from June onwards.
- The DfE have published guidance on the development of Parent Carer Forums linked to Family Hubs.

#### **Workforce Development**

- A toolkit developed by the Early Intervention Foundation has been developed. This will be used with partners to benchmark current multi-agency working linked to the Family Hubs agenda. This benchmarking will be repeated at different stages of transformation to track developments.
- A skills and training matrix will be developed with partners for key role groupings. This will inform the delivery of training during the transformation period.

### **Family Hubs Offer**

- The Family Hubs Project Group has scoped out key components of the Family Hub Offer and how this could be included in the pilot hub site. The system mapping workshops will identify further components of the offer. We have shared our pilot model with the DfE.
- Recruitment is underway to the pilot Family Navigator roles alongside the development of the Family Navigator Network.
- We are developing our Parent Champions model with support from Coram Family and Childcare Trust.
- We are scoping options for the development and commissioning of parenting support including the online parenting offer. This will come back to Project Board in May.
- Work is underway on the development of the Start for Life offer.
- Work is underway to specify implications and secure agreement for delivery of elements of the Family Hub offer through York Explore Libraries.

### **Asset review**

- A more detailed plan in relation to assets was considered by the Project Board in March. Proceeding with key elements of the asset plan are dependent on corporate asset decisions beyond the scope of the Family Hubs Transformation. These will be considered initially by the Corporate Management Team in order to agree next steps. Given this key dependency is outside the scope of Family Hubs Transformation it is currently being recorded as an issue pending a decision.

### **Data / Systems**

- The work to match early years data sets is proving challenging given the nature of the data and the level of work required. An option for simplifying the requirements has been shared with the Family Hubs Project Board in March.
- A list of potential data / systems project developments has been identified with high level scoping. This will be reviewed in more detail by the project team



before putting a recommended list of projects forward to the Project Board in order to progress this workstream.

#### **Drafting the new Children and Young People's Plan**

- Feedback on the draft CYPP has been gathered from the Children and Young People's Health and Well-Being Programme Board and the City of York Safeguarding Children's Partnership. This feedback has been used to amend the draft plan. Work is now underway to develop the CYPP delivery plan prior to launch in June/July 2023 pending final sign off.

#### **Future outlook**

Work in the next period includes:

- Completing recruitment to the Family Navigator pilot roles.
- Corporate Management Team options in relation to assets.
- Co-production activity and Stakeholder sessions (post election).
- Workforce benchmarking and development of core skills and training matrix.
- Develop options paper for commissioning of services.
- Develop options paper for parenting programmes (including online parenting programmes).

<b>Reports to</b>	Health and Well-being Board Project Board
<b>Exec member</b>	Cllr Andrew Waller
<b>Director responsible</b>	Martin Kelly Corporate Director Children and Education
<b>Dependencies</b>	
<b>Link to papers</b>	

Project title					Harewood Whin Green Energy Park				
Reporting period					April 2023				
Description									
<p>The capped landfill site at Harewood Whin, owned by CYC and leased by Yorwaste, has for some time been considered to be a suitable location for large-scale renewable generation. The project aims to convert the capped landfill site into a commercially operational 'Green Energy Park' that will generate up to 32MW of renewable energy (solar PV and onshore wind) and support the creation of new net zero carbon products/services such as green hydrogen, energy storage, and EV charging. The Green Energy Park project will contribute significantly towards the transition to net zero across York and North Yorkshire.</p> <p>Due to planning timescales, electrical network connection constraints, and the complexities of implementation, the full Green Energy Park project will be delivered in a phased implementation. Phase 1 of the project will deliver a 28MW ground-mounted solar PV array. Subsequent phases of the project will evaluate the potential for wind turbines, battery storage, and hydrogen generation on-site.</p>									
Overall status prev period (Mar)						Overall status this period (Apr)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Apr									
Mar									
Scope Status explanation		The CYC and Yorwaste have begun discussions to confirm the specific roles and responsibilities each delivery partner will take on in relation to financing and managing the remaining project development activities and subsequent delivery of the project. The outputs of these discussions and the feasibility study will confirm the details around the preferred option and inform the development of an Outline Business Case (OBC) for investment. As a result, the scope of the project is not fully confirmed.							
Costs Status explanation		Initial feasibility work has been completed for the project including a high-level financial appraisal. The financial modelling, based on projected cost and income streams, indicates that the project would be a viable investment and deliver a financial return on investment over the project's operational life cycle. Significant capital expenditure will be required to progress the project to completion. The council has recently applied for funding from the Y&NY Net Zero Fund to support with the remaining project development activities required. Following successful shortlisting, the council is now required to submit further information to inform a Value for Money (VfM) assessment of the project in the second round of shortlisting. If successful, the available funding will allow the project to progress through the remaining project development activities towards the creation of a Full Business Case (FBC) for investment. The							

	largest source of expenditure during the remaining project development stage is expected to be the development of a planning application and supporting documents.
<b>Resources Status explanation</b>	The council is awaiting confirmation on whether it has been successful in its funding application to the Net Zero Fund for development funding. A Project Manager has been identified who will be able to commit the necessary resources to progress the project towards completion. The project will be project managed in accordance with the council's framework for project management.
<b>Risks Status explanation</b>	The two key risks to successful project delivery at the current stage of project development include securing grid connection and planning permission for the scheme. The delivery of the project and commencement of operation of the proposed first phase 28MW ground-mounted solar farm (and the subsequent revenue generation to the council) is reliant upon securing a grid connection and planning permission. Both risks have been assigned an Amber RAG rating and will be closely monitored and managed as the project progresses.
<b>Issues Status explanation</b>	Initial feasibility work has identified that the primary obstacle to the connection of large-scale generation in the immediate location is National Grid Energy Transmission (NGET) system constraints. This is also an issue that is affecting renewable energy project development at a national scale. Following initial discussions with Northern PowerGrid it is expected that there will be significant delays in obtaining a grid connection at Harewood Whin and additional costs. This could impact project delivery timescales and overall project feasibility and viability. A G99 application has been submitted in order to secure a connection offer and understand the full extent of the issue.

## Current status

### Current progress

- The project is currently in the feasibility stage with the council's delivery partner and leaseholder of the site Yorwaste taking a leading role in progressing the project.
- In early 2021, Yorwaste commissioned consultants to undertake a preliminary feasibility study which provided an initial techno-economic analysis of a long-list of options for developing the Harewood Whin capped landfill site into a 'Green Energy Park'. The findings demonstrated that a Green Energy Park development at the site would be both technically feasible and commercially viable capital investment for the delivery partners.
- Further funding was secured by Yorwaste to undertake a detailed feasibility study. Building on the preliminary study, this included a detailed site assessment, development of an outline design, commercial structure, economic appraisal, options appraisal, implementation plan, and review of key risks and constraints. The study identified the potential for generating up to 32MW of on-site renewable energy generation (28MW solar PV and 4 MW wind). The study also identified opportunities to support the creation of new

zero-carbon products/services on-site that make use of any surplus electricity generated such as green hydrogen, battery storage, and EV charging.

- Due to planning timescales, electrical network connection constraints, and the complexities of implementing a range of technologies, the full Green Energy Park solution identified in the feasibility study would need to be delivered in a phased implementation. It is proposed that Phase 1 of the project will deliver a 28MW ground-mounted solar PV array. The financial analysis based on projected cost and income streams, indicates that the Phase 1 solar farm project is a commercially viable project. Subsequent phases of the project will evaluate the potential for wind turbines, battery storage, and hydrogen generation on-site.

#### Next steps

- There are several remaining project development activities that need completing in order to progress the scheme to detailed design and construction. This includes, for example, securing grid connection, conducting informal and formal stakeholder engagement, securing planning permission, front-end engineering design (FEED), and developing a robust business case for investment.
- There are a number of key assumptions that will determine the success of the project in terms of its financial viability. Proceeding with the project will allow these assumptions to be confirmed, and the financial projections updated, before a final decision to commence the construction of the project is undertaken.
- Initial progress has already been made on progressing these project development activities:
  - A planning pre-application and G99 application have both now been submitted by Yorwaste. Awaiting response on both applications.
  - The Council and Yorwaste have begun discussions to confirm the specific roles and responsibilities each delivery partner will take on in relation to financing and managing the remaining project development activities and subsequent delivery of the project.
  - The Council has submitted an application for funding from the Y&NY Net Zero Fund. If successful, the funding will support the remaining project development activities. The application has been successfully shortlisted following an initial review of proposals and the Council is required to provide further details for consideration by the funding body (Y&NY LEP). Confirmation of whether the Council has been successful in its funding bid is expected from May 23 onwards.

**Future outlook**

- The Council and Yorwaste will continue discussions and finalise the specific roles and responsibilities that each party will take on in relation to the project.
- Following successful shortlisting in the first round of the Y&NY Net Zero Fund, the council is required to provide further details to inform a Value for Money (VfM) assessment for further shortlisting. Work is underway to provide the additional information.
- The grid connection (G99) application and planning pre-application have been submitted. It is expected that an outcome of both applications will be provided within the next couple of months, although an exact timeline is not confirmed. An update will be provided in the next period.

<b>Reports to</b>	
<b>Exec member</b>	Cllr Paula Widdowson
<b>Director responsible</b>	Director of Governance & Monitoring Officer - Janie Berry
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting</b>	

Project title				Responsive Care and Support Pathway Redesign					
Reporting period				April 2023					
Description									
<p>Following a review of prevention and early intervention across a range of Health and Social Care Services in York carried out by Venn Consulting it was found that there is a need for all parts of the system, particularly lower level support to be better integrated and improve the capacity and effectiveness of intermediate care and long term care packages.</p> <p>Pathways and entry points to service need simplifying, duplication of effort to be reduced and measures of success agreed and worked towards.</p> <p>As part of the overall redesign project, there is also a recommendation to insource the reablement service, which is currently contracted to an external provider, HSG.</p>									
Overall status this period (Mar)					Overall status this period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Apr									
Mar									
Current status									
<ul style="list-style-type: none"><li>Currently in the review/analysis of the commissioning cycle where we review the current service outcome and outputs.</li><li>Survey sent to a wide range of stakeholders including: customers, social care staff, health staff, providers and stakeholder groups within the council and with the external voluntary sector. Survey now closed.</li><li>Financial information received from existing provider and is under review.</li><li>A draft Equality Impact Assessment has been completed and further stakeholders have been identified.</li><li>Further work needs to be completed by engaging with the additional stakeholders identified.</li></ul>									
Future outlook									
<ul style="list-style-type: none"><li>Additional financial information sought from current provider Human Support Group.</li><li>This is currently under review to understand implications for the options being explored.</li></ul>									

<b>Reports to</b>	Health and Wellbeing Board Reablement Task and Finish Group
<b>Exec member</b>	Cllr Carol Runciman
<b>Director responsible</b>	Jamaila Hussain – Corporate Director of Adult Services and Integration
<b>Dependencies</b>	Responsive Care and Support Pathway
<b>Link to paper if it has been to another member meeting</b>	