

Update of Major Projects

Over the page is a summary of the Council's Major projects:

Please note before reviewing the "Large" project information:

- The Summary of "Large" projects will evolve over time as projects progress, are completed and new projects are initiated and is provided to inform the committee in performing its role of risk and assurance of the project management approach.
- Any project that achieves a score of 80 or more out of 160 qualifies as a "Medium/Large" or Major project and is included in this list.
- Executive is responsible for scheme financing/policy and Scrutiny will perform detailed reviews of any relevant project.
- The status (RAG – Red, Amber or Green) is provided as an overview. (RAG description, below, as agreed at the July 2016 A&G committee)

Green	All the elements of delivery are within acceptable parameters with risks managed.
Amber	There are risks/issues with one or more elements of delivery. There is a plan in place to bring the project back within acceptable parameters and it is in the control of the project team.
Red	There are issues with one or more elements of delivery and there is no plan in place to mitigate or there is a plan emerging, but it is out of the control of the project team

Large Projects Summary	Lead Officer	Governance	RAG Aug 2023	RAG Sept 2023	Direction of travel
York Central Funder	David Warburton	YC Strategic Board YC Delivery Co-ordination Board	Amber	Amber	Same
Castle Gateway	Katie Peeke-Vout	Castle Gateway Working Group	Amber	Amber	Same
Local Plan	Alison Cooke	Local Plan Working Group	Green	Green	Same
Outer Ring Road (A1237)	Gary Frost	YORR Project Delivery Group Technical Working Group	Amber	Amber	Same
Housing Delivery Programme	Sophie Round	Housing Delivery Programme Board	Amber	Amber	Same
Provision of School Places	Claire Roberts	Children and Education Directorate Management Team	Amber	Amber	Same
Smart Travel Evolution Programme – STEP	Shoaib Mahmood	Step Board Transport Board	Green	Green	Same
Flood Risk	Steve Wragg	Environment Agency Programme Board	Green	Green	Same
City Centre Access	Catherine Higgins	Transport Board	Amber	Amber	Same
Future Library Investment Programme (FLIP)	Andy Laslett	FLIP Working Group	Green	Green	Same
Council Housing Energy Retrofit Programme	John Hughes	Housing Energy Efficiency Board	Amber	Amber	Same
Haxby Station	Richard Holland	NSF Board (DfT; Network Rail etc.)	Amber	Amber	Same
York Station Gateway	Brendan Murphy	Station Project Board Infrastructure Delivery Board	Amber	Amber	Same
Ousewem Project	Victoria Murray	Project Governance Board	Green	Green	Same

		North Yorkshire Flood Risk Partnership			
Family Hubs Implementation Project	Niall McVicar	Health and Well-being Board Project Board	Green	Green	Same
Harewood Whin Green Energy Park	Alex Eburne	Interim Project Steering Group	Amber	Amber	Same
Reablement Recommission	Judith Culleton	Reablement Task and Finish Group Health and Wellbeing Board	Green	Green	Same
Specialist Mental Health Housing and Support	Caroline Billington	Project board	Green	Green	Same
CQC Readiness	Dawn Hobson	Project Board	Green	Green	Same
Hyperhubs – Union Terrace	Stuart Andrews	Transport Board	Green	Green	Same
EV Charger	Stuart Andrews	Transport Board	N/A	Amber	New

Detailed Updates

Project title		York Central Funder									
Reporting period		September 2023									
Description											
York Central is a key strategic development site for the city to enable economic growth and housing delivery. The majority of the land is in the ownership of Homes England and Network Rail. CYC have played an active role in de-risking the site and accelerating delivery with public sector partners. The site and the opportunity it presents have recently been positioned at all levels of Government as a priority site for the delivery of locally led regeneration and development, that will manifest significant benefits for the city. The capacity for the site to accommodate high quality new office accommodation, with new public realm and a new station entrance, alongside a transformed cultural offer at the Railway Museum, is vital to attract inward investment. The contribution York Central will make to the achievement of the local plan housing targets is also a key consideration.											
Overall status previous period (August)							Overall status this period (September)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
September											
August								N/A			
Costs Status Explanation		Exec report approved in April 2022 confirming additional CYC funding to support enabling infrastructure delivery, although cost pressure remains.									
Resources Status Explanation		Project Management by Homes England and timely information co-ordination by the contractor are key to successful delivery – there is some pressure on the project team.									
Tasks & Milestones Status Explanation		<ul style="list-style-type: none">Homes England and Network Rail as major landowners are now leading project delivery. CYC involvement is now as a part funder and as the statutory authority for regulatory/adoption elements.The contract for the delivery of the main access infrastructure continues to progress through the enabling phase on site, elements of detail design and associated planning conditions still remain to be resolved ahead of									

	<p>construction. The construction of the site access and the ECML bridge is key to opening the site up for development.</p> <ul style="list-style-type: none"> Homes England continue to progress the procurement process to secure a development partner for the site.
Risks Status Explanation	Risks associated with the project are complex and interdependent. Active risk management is ongoing with Homes England responsible for the infrastructure delivery.
Issues Status Explanation	Landowners carrying out due diligence and cost management on the project.
Current status <ul style="list-style-type: none"> Work is progressing on the main infrastructure contract with significant site earthworks by Sisk visible on site, with obvious progress at Water End. The NRM main entrance has re-located to allow preparatory work for the construction of the new Central Hall. A significant amount of information has been submitted to discharge planning conditions relating to the development. Following the community engagement undertaken previously the designs have been finalised in response to comments and the planning application for the new Square has been submitted. 	
Future outlook <ul style="list-style-type: none"> Homes England & Sisk will continue to work through the submission of information necessary to discharge planning conditions. Homes England continue to progress the process to select a developer partner – which is on target for an autumn announcement. Construction work on site will continue on the main access infrastructure. The planning application for the New Square will be considered for determination. 	
Reports to	York Central governance structures and Executive.
Exec member	Cllr Peter Kilbane

Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	Local Plan Policy, Economic Strategy, City Transport Policy and external funding bids.
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive December 2015 – York Central and Access Project http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8844&Ver=4</p> <p>Executive July 2016 – York Central http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9303&Ver=4</p> <p>Executive November 2016 - Consultation on access options / Third party acquisitions http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9307&Ver=4</p> <p>Executive July 2017: Project and Partnership Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10188&Ver=4</p> <p>Executive November 2017 - Preferred Access Route and Preparation for Planning http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10193&Ver=4</p> <p>Executive March 2018 - York Central Access Construction http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10189&Ver=4</p> <p>Executive June 2018 – Masterplan & Partnership Agreement http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10469&Ver=4</p> <p>Decision Session August 2018 – York Central Design Guidelines http://modgov.york.gov.uk/ieListDocuments.aspx?CId=875&MID=10847#AI49619</p> <p>Executive August 2018 York Central Update – Western Access http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10471&Ver=4</p> <p>Executive November 2018 – York Central Enterprise Zone Investment Case</p>

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10474&Ver=4>

Executive January 2019

York Central Partnership Legal Agreement

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10476&Ver=4>

Executive July 2019 - York Central Partnership Update

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11107&Ver=4>

Executive October 2019 – Update

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4>

Executive July 2020 – Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12295&Ver=4>

Executive April 2021 – York Central & York Station Gateway Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12510&Ver=4>

Executive April 2022 – York Central Enterprise Zone Funding Agreement

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12802&Ver=4>

Project title		Castle Gateway									
Reporting period		September 2023									
Description											
City of York Council (CYC) is one of the principal landowners in the area around Piccadilly, the Eye of York, St George’s Field and the Foss Basin. This area is being referred to as the Castle Gateway and many parts of the area are underused, semi derelict or of poor quality. Many of the properties are for sale or owned by investors and there is a risk that the area will continue to be blighted or that important sites will be developed in a piecemeal manner. The area is urgently in need of a vision to improve the locality and create a socially and economically sustainable future. As the principal landowner, CYC will be instrumental in delivering a joined-up regeneration of the area which will maximise social and economic benefits for the city.											
Overall status previous period (August)							Overall status this period (September)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
September											
August								N/A			
Costs Status Explanation		The project remains within budget at this time, as the work on the St George’s Field MSCP has been paused, although some of the additional work resulting from the delay at Castle Mills will require the use of some of the St George’s Field budget. The Executive will only be asked to make a decision to proceed with a construction phase once tender prices have been received, de-risking any cost inflation due to current market conditions and allowing a further review of project viability before any further financial commitment.									
Financial Benefits Status Explanation		An economic business case assessment which was prepared for the unsuccessful Levelling Up Funding bid, identified the benefit cost ratio of funding sought to be 2.7, however these benefits being achieved are dependent on external funding being secured.									
Tasks & Milestones Status Explanation		The delivery of the Castle Gateway Masterplan has been delayed due to a number of factors. Firstly, the Government delay to the announcement of schemes successful under the second round of the Levelling Up Fund, and secondly, as reported to Executive in June 2022, due to issues with developing the Castle Mills detailed design.									

Risks Status Explanation	This is a complex project to deliver an ambitious masterplan, and as such it has significant risks to its delivery. Whilst mitigation and monitoring of risks is being undertaken, the project is likely to remain at risk throughout delivery. As the different projects that make up the masterplan move into delivery, each has its own dedicated risk register which feeds into the programme level risk register. The headline risks reported here are taken from the programme risk register.
Issues Status Explanation	The programme issues remain under review and are managed by the project team.
Current status Castle Mills Officers have concluded the termination process with Wates and reviewed the design work undertaken to date. The project team have taken this opportunity to undertake a business case review for the delivery options for the scheme, taking into account the current financial climate and the market in York. The preparation of the procurement pack, and commencement of procurement of a new contractor, is on hold until this review has concluded. St George's Field Officers continued to build the evidence base to inform a future decision on car parking in this area of the city centre. Castle and Eye of York The Levelling Up Fund Bid submitted by the Council to deliver the Castle and Eye of York scheme was not successful in securing funding. Officers will review the business case and explore options for delivering the scheme. Planning Officers have continued to work with the statutory consultees to establish the requirement for supplementary information.	
Future outlook	

Castle Mills

Conclude business case review of the Castle Mills scheme to consider the current financial climate and market conditions. Subject to outcome, prepare procurement strategy, compile documents necessary for procurement and procure a contractor to undertake the RIBA 4 design and produce a construction cost for the Castle Mills scheme.

St George's Field

Compile data on parking and explore / establish alternative options to maximise surface car parking provision at St George's Field.

Castle and Eye of York

The Project Team will continue to work with statutory officers and planning, to respond to the comments on the scheme, providing the necessary supplementary information and design changes. The business case for the scheme will be reviewed and alternative funding sources explored.

Reports to

The Executive have approved a whole series of recommendations over the years to advance the project, with delivery of these being the responsibility of the Castle Gateway Working Group. This working group was established in January 2017 and serves as the project board and meets on a monthly basis. It is chaired by the Director of Place, and the wider interests of the council are represented by the Heads of Regeneration and Economy, Head of Highways and Transport, Head of Planning and Development Services, Head of Environmental Services, Head of Housing Delivery and Asset Management, Head of Legal Services, Chief Finance Officer and Head of Property.

The Castle Gateway project manager has defined expenditure levels under the Council's Contract Procedure Rules. Any decisions that are outside the remit of previous recommendations from the Executive are taken to the appropriate decision making route as set out by the council's governance and decision making framework. Dependent on the nature and scope of the issue this may be an officer decision, Executive Member decision, or require a full Executive decision.

Exec member	Cllr Katie Lomas
Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	Local Plan Policy, City Transport Policy
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive October 2015 - York's Southern Gateway http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8842&Ver=4</p> <p>Executive November 2016 - Land Assets on Piccadilly https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9307&Ver=4</p> <p>Executive January 2017 – Update York Castle Gateway https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9309&Ver=4</p> <p>Executive August 2017 - Proposed Temporary Use of Part of Castle Car Park https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10190&Ver=4</p> <p>Executive April 2018 - Castle Gateway Masterplan http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10197&Ver=4</p> <p>Executive October 2018 - Proposed Temporary Uses of Part of Castle Car Park https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10473&Ver=4</p> <p>Executive October 2019 – Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4</p> <p>Executive January 2020 –Phase One Delivery Strategy https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11115&Ver=4</p> <p>Executive October 2020 – Update and Business Case Review https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12297&Ver=4</p> <p>Executive June 2022 – Castle Gateway Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=13287&Ver=4</p>

Project title	Local Plan										
Reporting period	September 2023										
Description											
<p>The 'Local Plan' is a citywide plan which sets the overall planning vision and the spatial land use strategy for the city. It provides a portfolio of both housing and employments sites for at least a 15 year period and will set the Green Belt boundaries for York. In addition it incorporates both policies and approaches to set the context for development management decisions. Effectively, it sets out the opportunities and policies on what will or will not be permitted and where, including new homes and businesses.</p> <p>The Local Plan must be accompanied by an infrastructure delivery plan setting out the Council’s approach to strategic infrastructure and its funding. All housing and employments sites included must be viable and deliverable this is directly linked to future approaches to planning gain i.e. CiL and S106.</p> <p>In response to both the Council resolution in autumn 2014, and the changed national and local context, officers have initiated or a series of work streams to inform the next stages of plan production. This relates to housing need, economic growth and the related need for employment land, and detailed site assessments.</p> <p>The production of the plan has to be in accordance with statute and national guidance. This includes a legal requirement to work with neighbouring authorities. It also means that the plan must be subject to Sustainability and Environmental Assessments. It will also ultimately be subject to an independent examination by a government inspector.</p>											
Overall status previous period (August)							Overall status this period (September)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
September											
August								N/A			

Scope Status Explanation	Take the Local Plan through examination in public (EIP) and to adoption as statutory development plan for York. This includes completion of additional work requested by the Inspectors or required to inform the Examination as well as public consultation, when required.
Costs Status Explanation	Cost associated with EIP, modifications consultation and adoption. Staffing costs to ensure timely delivery and adequately resourced EIP as well as consultancy support. Additional information requested by Inspectors can incur additional costs.
Risks Status Explanation	Risks associated with examination of Local Plan by Planning Inspectorate. Delay to examination process as a result of resourcing.
Issues Status Explanation	Potential challenges from the proposed modifications stage of consultation.
Current status <ul style="list-style-type: none"> Inspectors have agreed the Main Modifications Schedule to the submitted Local Plan following close of hearing sessions in September 2022. Executive agreed to the formal consultation on Main Modifications on 26th January 2023. Consultation on the Main Modifications and evidence base submitted for Examination since 2021 ran for a statutory period of 6 weeks between 13th February until 27th March. Consultation documents available via www.york.gov.uk/localplanconsultation2023. The Inspectors are in receipt of the full representations received through consultation. A consultation summary report together with a response to key issues raised was submitted to the Inspectors and published on 19th June 2023. 	
Future outlook <ul style="list-style-type: none"> Officers are currently awaiting communication from the Inspectors with regards to next steps. 	
Reports to	Executive, Local Plan Working Group
Exec member	CLlr Michael Pavlovic and CLlr Katie Lomas

Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	Deliverability of York Central
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive July 2015 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8840&Ver=4</p> <p>Executive June 2016 -City of York Local Plan – Preferred Sites Consultation http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9191&Ver=4</p> <p>Executive December 2016 – Update on Preferred Sites Consultation and Next Steps https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9308&Ver=4</p> <p>Executive January 2017 - Update on Local plan https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9309&Ver=4</p> <p>Executive July 2017 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10188&Ver=4</p> <p>Executive January 2018 - Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10195&Ver=4</p> <p>Executive May 2018 City of York Local Plan – Submission https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10198&Ver=4</p> <p>Executive September 2018 Supplementary Planning Documents to support the emerging York Local Plan https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10472&Ver=4</p> <p>Executive March 2019 - Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10479&Ver=4</p> <p>Executive December 2021 - City of York Planning Policy Housing Delivery Action Plan (HDAP)</p>

	https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=12798&Ver=4
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Executive January 2023 - Update

<https://democracy.york.gov.uk/documents/s165049/Report%20-%20Local%20Plan%20Modifications.pdf>

Project title		Outer Ring Road (A1237)								
Reporting period		September 2023								
Description		<p>This project combines the previously separate schemes - YORR roundabout upgrades & YORR dualling (phase 1). This project has already delivered an upgrade of the Wetherby Road roundabout in 2018/19 to the new standard 3 lane approaches and 2 lane exits on the A1237. This project will continue by upgrading the stretch of the A1237 to dual carriageway standard between the A19 junction and Little Hopgrove junction, including the upgrade of the 5 roundabouts on this stretch to the standard already set by the Wetherby Road upgrade. This project will increase the capacity of the ring road, particularly of the roundabouts being upgraded, to reduce orbital and radial journey times. The A1237 roundabout at Great North Way will also be improved as part of this project (although this lies outside the stretch which is to be dualled).</p>								
Overall status previous period (August)				Overall status this period (September)						
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
September										
August								N/A		
Costs Status Explanation		Cost consultants appointed to estimate scheme costs now that planning application has further design fixity.								
Tasks & Milestones Status Explanation		The planning application is about to begin a further round of consultation as required by the planning case officer due to the modifications to information in the EA. A planning committee in Sept is sought.								
Climate Change Status Explanation		The carbon impact of the scheme has been considered throughout the development of the project. In principle it is anticipated that traffic will redistribute around the city as a result of the additional orbital capacity reducing overall journey times and emissions.								
Risks Status Explanation		There are a number of risks rated as amber, but the two key risks which are relevant at this stage are getting planning approval and acquiring land. These risks will be relevant for at least the next six – nine months and the project team are working on them continuously.								

Issues Status Explanation	The landowners at Cliftongate business park have stated their support for the scheme but have objected to the planning application on a number of grounds mainly based around the impact on their business particularly during construction.
Current status <ol style="list-style-type: none"> 1. Ongoing negotiations to purchase land by private agreement. 2. Continue responding to queries and comments on the planning application as required including providing information to statutory consultees. 3. The planning authority is re-consulting on some project details following some changes in information. 4. Continue with detailed design. 5. Continue with structures design. 6. Continue to work with utility companies affected by the scheme. 	
Future outlook <ol style="list-style-type: none"> 1. Continue negotiations to purchase land by private agreement for the scheme. 2. Continue to respond to planning queries. 3. Engage with statutory consultees as required on planning reconsultation. 4. Continue with detailed design. 5. Continue to work with utility companies affected by the scheme. 6. Continue to prepare CPO documentation. 7. Continue working on full business case. 	
Reports to	Project reports into the Transport board, Project Board and Lead Members Board
Exec member	Cllr Peter Kilbane
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	LTP4, Local plan

<p>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</p>	<p>Executive W Yorkshire Transport Fund – 24 Nov 16 http://democracy.york.gov.uk/documents/s110381/WYTF%20Exec%20Nov%202016%20v5.pdf</p> <p>Executive July 2017 - Proposed York Outer Ring Road Improvements / Approach to Deliver https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10188&Ver=4</p> <p>Executive December 2018 - A1237 Outer Ring Road – Dualling Update https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10475&Ver=4</p> <p>Executive September 2019 - Improvements Update https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=11109&Ver=4</p> <p>Executive February 2020 – Dualling from A19 Rawcliffe to A64 Hopgrove https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=11116&Ver=4</p> <p>Executive June 2020 – Phase 1 Dualling - Procurement Strategy, Approach to Public Engagement and Landscaping https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12293&Ver=4</p> <p>Executive March 2021 - Phase 1 Dualling - Resolution in principle to promote a Compulsory Purchase Order and associated Side Roads Order https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12509&Ver=4</p> <p>Executive Sept 2021 - Phase 1 Dualling – Evaluation of the Consultation Process and Resolution to Submit a Planning Application https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12795&Ver=4</p> <p>Executive June 2022 - York Outer Ring Road (YORR) - Proposed A1237 (Rawcliffe to Little Hopgrove) Dualling - Update on Progress and Proposed Utility Diversions </p>
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Project title		Housing Delivery Programme								
Reporting period		September 2023								
Description										
The accelerated delivery of mixed tenure housing across multiple sites in the city.										
Overall status previous period (August)							Overall status this period (September)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
September										
August								N/A		
Costs Status Explanation		A review of the business case for the Ordnance Lane scheme has been undertaken to ensure viability. The receipt of grant funding for enabling works is supporting the development of a viable proposal. Inflationary rises will impact the costs of the project and this remains a risk under review.								
Resources Status Explanation		As the Duncombe / Burnholme schemes approach delivery and as further schemes are being developed the resource within the team must be reviewed as part of the housing re-structure to ensure the council's delivery capability remains strong.								
Financial Benefits Status Explanation		The impact of the cost of living crisis on the Housing Market continues to be monitored with the appointed sales agent. Currently the market is still strong in York although it is anticipated this may slow as the wider economic position worsens. The team are adding sales price contingency to their modelling in anticipation of market instability.								
Tasks & Milestones Status Explanation		The Master Programme is being reviewed with respect to the future programme to reflect the revised timescales.								
Risks Status Explanation		Detailed risk register has been formulated to identify all key risks, assign responsibilities, and determine potential mitigation measures. Construction cost inflation remains a concern.								
Issues Status Explanation		Issues are being managed in accordance with identified risk mitigation measures.								
Current status										
Lowfield										

- Section 278 design has been approved by CYC Highways, now looking to procure a civils contractor for the works.
- Programme extended to mid-August.
- Section 5 handovers have begun with a further 9 properties issued with PC on 19th July.
- Pocket park opened 19th July.
- Section 2/3 remediation works progressing well and coming to a conclusion.
- Section 5 groundworks have recommenced and are progressing well. Self-build highway is complete besides minor works around the feeder pillar.

Duncombe

- Caddick are reporting a contractual delay of approximately 11 weeks.
- Block A: progress has been made with the majority of roof cassettes now being installed and some defects being addressed.
- Block B Scaffolding complete: good progress has been made. Ground floor wall panels are complete and membrane installed ready for floor joists, which are in progress.
- Block C: timber sole plates in progress.
- Discussions with POE suppliers have taken place to understand range of sensors available for data collection.
- Change to central park landscaping has been instructed.
- Change of White Goods spec has been instructed.

Burnholme

- Road base formation works are complete.
- Installation of site-wide drainage is on-going. The attenuation tank to reduced levels has been completed.
- Foundations of all 12 terraces apart from Terrace 1 and part of Terrace 12 are now complete.
- Construction is most advanced at Terraces 11 and 8 (eastern end of site). The timber frame is being constructed at Terrace 11; scaffoldings have been erected at Terrace 8 and the timber frame is awaited.

- Substructure blockwork, installation of block and beam floor, construction of low levels walls above block and beam levels, laying of screed and fitting of insulation have been completed at Terraces 9, 6 and 3 (west of site).
- At Terraces 7 and 10 (centre of site), substructure blockwork and installation of block and beam floor are complete. Terrace 4 (centre of site, north of Terrace 7) is following closely with the substructure blockwork complete and the installation of block and beam floor underway.
- Adjustments have also been made to the tree pit design and approval is awaited from Yorkshire Water for this particular change, as part of S104. This is also linked to Planning Condition 8 - Drainage, in consultation with Yorkshire Water and LLFA.
- Drafting of the parking strategy with our recently appointed travel coordinator (Civic) is underway.
- Local Lettings Initiative has been updated.
- Newsletter distributed.

Ordnance Lane

- Enabling works procurement concluded and preferred bidder identified.
- Work ongoing to review the project as 100% affordable.
- Decommissioning of services ongoing.

Future outlook

Lowfield

- Full site completion achieved.
- S278 tender published.
- Progress with site wide defects.

Duncombe

- Block A: work to commence on external fin walls and continuation of defects resolution.
- Block B: timber frame will advance to roof cassettes.

- Block C: ground floor wall panels to commence.
- Ensure NPG lease is finalised to progress power.
- Obtain quotes for POE sensor solutions and start work on options paper.
- Meeting with Caddick to discuss defects and handover processes.
- Contact bus team to discuss bus vouchers for Duncombe/Burnholme.
- Progress landscape maintenance schedules for obtaining costs.

Burnholme

- Timber frame construction at Terrace 11 progressing further and start of timber frame construction at Terrace 8.
- Scaffoldings to be erected at Terraces 9,
- Hedge to be trimmed by Terraces 6 and 12 and tree works by Terrace 12.
- Start of construction of low level walls above block and beam floor level at Terraces 10, 7 and 4 (centre of site).
- Substructure blockwork at Terrace 2.
- Parking Strategy finalised.
- Update Travel Plan started.
- LLI submitted for approval.
- Proposal to remove eastern open space at Burnholme from GLL lease and transfer it to CYC Public Realm approved.
- Submission for discharge of Condition 21 - Landscape and Condition 22 - Children's play facilities including young children play equipment in the central open space and multigenerational / fitness-focused equipment in the eastern open space for the wider community.
- Brief for future maintenance of landscaping and drainage issued to providers for quotes.
- Newsletter for September prepared and distributed.

Ordinance Lane

- Enter enabling contract with preferred bidder and begin mobilisation works.
- Carry out design changes to develop 100% affordable scheme.

- Complete service diversions.

Reports to	Project team consisting of officers at the council who will advise on specialisms such as legal, housing, finance, and procurement. This project team feeds into the Housing Delivery Programme Board, which consists of senior officers and managers. The board guides decisions shaping the programme, setting objectives, scope, and timelines for projects. The board reports into Homes England as part of the partnership arrangement as well as One Public Estate. Decisions will be taken by the Council Management Team followed by Executive.
Exec member	CLlr Michael Pavlovic
Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	None
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>March 2017 Executive Meeting https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9311&Ver=4</p> <p>December 2017 Executive Meeting</p> <ul style="list-style-type: none"> - Delivering Health and Wellbeing facilities for York - Establishing a Delivery Model and the Scope of the Programme - Delivering the Lowfield Scheme <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10194&Ver=4</p> <p>July 2018 Executive Meeting - Proposals https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10470&Ver=4</p> <p>October 2018 Executive Meeting - Duncombe Barracks, Burton Stone Lane https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10473&Ver=4</p>

	<p>January 2019 Executive Meeting- Building More Homes for York – removal of the HRA borrowing cap https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10476&Ver=4</p> <p>September 2019 Executive Meeting - Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11109&Ver=4</p> <p>October 2020 Executive Meeting – Phase 2 of the Housing Delivery Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12298</p> <p>October 2021 Executive Meeting – Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12796&Ver=4</p> <p>March 2022 Executive Meeting – Delivering Affordable Housing on Council Land https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12801&Ver=4</p> <p>February 2023 Executive Meeting - Update https://democracy.york.gov.uk/documents/s165356/Housing%20Delivery%20Programme%20Update.pdf</p>
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Project title		Provision of School Places									
Reporting period		Sept 2023									
Description											
<p>The need to provide sufficient school places for current and future residents is a key statutory duty of CYC and will build an educational infrastructure for the city by forecasting likely demand and supply of school places over the medium term (until 2024/25).</p> <p>The aims of this project are to identify where and when additional school places will be required, and work with central government and the school community to provide places in good or outstanding schools.</p> <p>CYC is provided with some ‘Basic Need’ funding from central government for this purpose and will need to ensure that this and other sources of funding are used to best effect in those areas of greatest need, and to ensure that all educational provision is sustainable in the longer term, working with the school community.</p> <p>The project represents a significant priority for City of York Council in delivering educational opportunities for residents.</p>											
Overall status previous period (August)							Overall status this period (September)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
September											
August								N/A			
Scope Status Explanation		<ul style="list-style-type: none">The project remains within tolerance for scope. The rate of housing developments is increasing so care needs to be taken in ensuring there is provision of places in the areas of the city where development is planned.A close relationship between this project and early years and special educational needs provision make it necessary to monitor that the project is not drifting outside scope.									
Costs Status Explanation		Future Basic Need funding is likely to be very limited and housing developer contributions may not meet the expected requirements for educational infrastructure across all sites. This is being addressed through the Local Plan required infrastructure process, but these requirements exceed any current capital for the costs.									

Climate Change Status Explanation	<p>The need for any building work to provide additional places will have some environmental impact and when buildings are commissioned will need to be as low as possible. Ensuring school places are provided for local children reduces the need to travel.</p>
<p>Current status</p> <p>Capacity</p> <ul style="list-style-type: none"> • PAN reduction requests have been received and checked to prepare for consultation. • Schedules of Accommodation and DfE guidance have been used to produce data showing the area of land needed for different sizes of school and nursery. • Outline plans have been drawn up to increase the number of primary places in the south of the city. <p>Communication</p> <ul style="list-style-type: none"> • Continued communication has taken place with other departments within CYC to address the need for additional school places from the proposed Local Plan. • Discussions continue to take place with relevant parties to address the need for places from proposed housing developments in the city. • Communication with other CYC departments has set up a structure to identify pupil yield from different tenure types. <p>Data Modelling</p> <ul style="list-style-type: none"> • In-year migration and demand has been analysed to measure the impact on school places and the effect it has on place planning. • Pupil yield information has been updated for housing developments currently under construction. • Forecasts have been analysed to check accuracy and benchmarked against similar and neighbouring authorities using DfE scorecards. • Admissions data has been analysed to support forecasting for secondary children attending school out of catchment. 	

- Alternative forecasting methods have been trialled to compare accuracy.

Forecasting

- Forecasts have been updated and submitted to the Department for Education through the SCAP process. Data Cleaning and analysis will now take place by the Department for Education, with final sign off taking place once this has been completed.
- Planning Area Action Plans have been updated and added to York Education for schools to access.

Policy

- Joint work with the admissions team has continued regarding changes to admissions policies.
- The Education component of the Infrastructure Delivery Plan (IDP) has been revised and updated to support the implementation of York's Local Plan.

Future outlook

Capacity

- Continue work to establish an agreed approach to surplus places.
- Assess the impact of proposed PAN reductions on the supply and forecast supply of places across the city.

Communication

- Continued engagement with local schools and academy trusts to gather their views and identify any potential plans about how they could assist in providing for future need.
- Communicate with relevant parties regarding need for school places from planned housing developments,

Data Modelling

- Continue work identifying differences in pupil yield from different housing tenures.

Forecasting

- Begin draft of new school organisation plan.
- Review SEND forecasting model and collate data towards improving it.

Policy

- Continue work on the Education component of the Local Plan as necessary.
- Update interim document for supplementary planning advice for education provision.

Reports to	Children and Education Directorate Management Team and Executive Member for Children and Young People oversee project as necessary.
Exec member	Cllr Bob Webb
Director responsible	Martin Kelly Corporate Director Children and Education
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive February 2018 - Admission arrangement for the 2019/20 school year https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10196&Ver=4</p> <p>Executive July 2019 - The Provision of School Places and Allocation of School Capital Budgets 2019-2023 to Address Secondary Place Pressures https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11107&Ver=4</p> <p>Executive October 2019 Archbishop Holgate's School - Expansion 2020-21 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4</p> <p>Executive May 2020 - Fulford School Remodelling Phase 1 & Access Improvements by Highways https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12288&Ver=4</p>

Project title		Smart Travel Evolution Programme – STEP									
Reporting period		September 2023									
Description											
STEP is a programme of delivery that will prepare York for the coming revolution in adoption of connected and autonomous vehicles and managing whole city mobility. The project aims to achieve this by:											
<div><div>➤</div>Improving communications to transport infrastructure and collecting more transport data.</div> <div><div>➤</div>Building a transport data platform to assist the city to meet big data challenges and making more of this data accessible.</div> <div><div>➤</div>Improving transport modelling, that allows us to run City wide models at varying scales, in near real time. This allows us to understand the way the transport network is performing and is expected to improve our transport planning activities.</div>											
Overall status previous period (August)						Overall status this period (September)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
September											
August								N/A			
Current status											
Ongoing correspondence with Business Intelligence.											
Future outlook											
<div><div>•</div>Meeting organised with Business Intelligence in exporting of data to York Open Data using platform - 19/09/23.</div> <div><div>•</div>Meeting organised with internal colleagues to discuss delivery of Objectives 6 and 7 - 27/09/23.</div>											

<ul style="list-style-type: none"> Review of financial commitments to be undertaken. 	
Reports to	The STEP board reports into the Place DMT and PM updates executive member and Executive when required for updates and approvals. Key decisions are agreed by the Transport Board before reaching executive member or Executive.
Exec member	Cllr Peter Kilbane
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	The Transport Capital Programme and TSAR Project
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	Annex A – Bid documentation for the Smart Transport Evolution Programme funding: www.york.gov.uk/downloads/download/35/smart-travel-evolution-programme-step Decision Session - Executive Member for Transport - June 21 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=738&MId=12726&Ver=4

Project title		Flood Risk – York 5 Year Plan									
Reporting period		September 2023									
Description											
CYC are working closely with the Environment Agency to deliver a range of localised improvements to the cities flood defences, this work – the York Five Year Plan – has been developed following the floods and is supported by Government investment. In addition to this we are working with the EA on a catchment scale study to identify opportunities for wider interventions across the River Ouse catchment to further reduce future flood risks into the long term.											
Overall status previous period (August)						Overall status this period (September)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
September											
August								N/A			
Costs Status Explanation		Further appraisal works are underway on flood cells with less viability or lower priority.									
Risks Status Explanation		The programme involves a wide range of projects with associated risk management in place across all. The Programme Board reviews risks at a programme level monthly.									
Current status											
<ul style="list-style-type: none">• Work continues at Clifton Ings and Strensall to programme.• CYC led appraisal and design works at Fulford complete and planning approval is being sought.• Contractual/operational handover is being progressed on a range of cells, others are fully operational.• Installation of property flood resilience measures has progressed.• Planning documentation finalised and submitted for the Germany Beck FAS.											
Future outlook											

<ul style="list-style-type: none"> • Clifton Ings earthworks scheduled to complete before winter, wider scheme progressing well. • Strensall scheme progressing to programme. • Ongoing planning stage consultations for the Foss Basin and CYC led Germany Beck scheme. 	
Reports to	The Project board sits within the Environment Agency. The Environment Agency has a formal programme board in compliance with PRINCE2 methodology, CYC are a member of the board. The lead Executive member receives a quarterly report, and it is the subject of a bi-annual report to Economy and Place scrutiny committee. This approach to governance has been approved and adopted by Executive.
Exec member	Cllr Jenny Kent and Cllr Kate Ravilious
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	None
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive February 2017: CYC Response to the Independent Flood Inquiry https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9310&Ver=4</p> <p>Executive April 2021 – Strategic Flood Risk Assessment Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12510&Ver=4</p> <p>Executive December 2022 - Germany Beck Flood Alleviation Scheme Update https://democracy.york.gov.uk/documents/s164363/Germany%20Beck%20FAS%20Update%20revised%20version.pdf</p>

Project title		City Centre Access									
Reporting period		September 2023									
Description											
Project involves the feasibility, design and installation of static and automated measures to protect the core footstreets area in the city centre and at York Racecourse to provide public protection from potential vehicle as a weapon attack.											
The proposals follow firm Police and Counter Terror Unit advice to implement measures to protect areas of high footfall.											
The automated measures will retain vehicle access outside the footstreets hours and allow emergency and other urgent access during footstreets hours through a system of control by CYC.											
Overall status previous period (August)						Overall status this period (September)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
September											
August								N/A			
Costs Status Explanation		<ul style="list-style-type: none">Costs continue to rise due to inflation, steel costs are still subject to specific surcharges.City of York Council will cover inflation in line with industry indices.Additional costs are arising due to the programme being extended. Splitting the work at all locations into phases where possible, to avoid long pedestrian diversions.Issues with utilities and drainage are adding to construction costs.Operational costs could increase significantly if access for blue badge holders needs to be securely managed.									
Resources Status Explanation		<ul style="list-style-type: none">Design resource in place, a contractor has been appointed and site supervision resource is in place.Resources to establish the operational processes, including integration with traffic signals at Parliament Street, are stretched.Operational resource may need to be expanded if additional access will be required.									

Tasks & Milestones Status Explanation	<ul style="list-style-type: none"> Working with the contractor, the programme for the works is being regularly revised. Delays are being experienced due to matters picked up during construction and the requirement to avoid pedestrian diversions wherever possible.
Risks Status Explanation	Risks associated with successful and timely implementation lead to inflation impacts being increased.
Issues Status Explanation	Phase two - Minster area to be clarified.
Current status <ul style="list-style-type: none"> Construction at the first two junctions, High Petergate and Lendal, was substantially complete in mid-June, Spurriergate substantially complete 11th August. The Coppergate path is complete. Goodramgate and St Andrewgate are under construction. Work continued with partners regarding operational systems. Complaints from traders adjacent to the construction works are being dealt with. A drop-in session has been held ahead of work starting at the Shambles. 	
Future outlook <ul style="list-style-type: none"> Goodramgate and St Andrewgate works due for completion of construction during September. Shambles construction starting 11 September, Minster Gates 25 September. Fibre connections and CCTV due to be completed at first three junctions. Design of operational systems and contractual aspects continue to be addressed though resource is limited and there are uncertainties regarding access arrangements for blue badge holders. 	
Reports to	Programme reports to the Transport Board and is advised by the York Counter Terrorism Working Group. There is a CYC internal working group working on the detail.
Exec member	Cllr Peter Kilbane

Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	None
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive February 2018: City Transport Access Measures http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10196&Ver=4</p> <p>Executive September 2018: City Centre Access Update and Priority 1 Proposals http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10472&Ver=4</p> <p>Executive August 2019: City Centre Access Experimental Traffic Order Conclusion and Phase 1 Proposals http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11108&Ver=4</p> <p>Executive February 2020: Phase 1 Proposals (Update) https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11116&Ver=4</p> <p>Executive January 2022: Security Measures https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12799&Ver=4</p> <p>Exec July 2022: City Centre Access – Action Plan https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=13288&Ver=4</p> <p>Exec Aug 2022: Security Measures – Update Including Tender Return https://democracy.york.gov.uk/documents/s161595/HVM%20Final%20v2.pdf</p>

Project title		Future Library Investment Programme (FLIP)									
Reporting period		September 2023									
Description											
To deliver the library vision for Library Learning Centres with investment of over £4m for Acomb and Clifton.											
Overall status previous period (August)						Overall status this period (September)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
September											
August								N/A			
Current status											
Clifton Library:											
<ul style="list-style-type: none">• <u>Main Site Works</u> – Foundation works for the new two storey building complete. Restoration works continue to existing main hall structure.• <u>Library garden public engagement</u> – Further workshop took place with stakeholders through August.											
Acomb Library:											
<ul style="list-style-type: none">• <u>Feasibility studies</u> – External Cost report commissioned against developed design(s)• <u>Funding applications</u> – Project team work to collate all information required for the LIF application.											
Haxby Library:											
<ul style="list-style-type: none">• <u>Changing Places Toilet Facility</u> – Planning application received.											
Future outlook											
Clifton Library:											

- Main Site Works – Structural works commence to the new two storey buildings following ground works completion. Restoration works continue to existing main hall structure. New temporary site access to be formed from Rawcliffe once CYC Highways approval received.
- Library garden public engagement – Findings from late August stakeholder workshop analysed, further design produced.

Acomb Library:

- Feasibility studies – External cost reports to be received on two design proposals for project team consideration and detailed analysis.
- Funding applications – Submit LIF funding application by 18 September 2023. Await update on our submitted SPF funding bid.

Haxby Library:

- Changing Places Toilet Facility – Prepare and launch small Works tender.

Reports to	A programme board made up from senior officers from both Explore and the Council will lead the Programme, reporting will follow the corporate project management approach.
Exec member	Cllr Claire Douglas
Director responsible	Pauline Stuchfield - Director Customer and Communities
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive October19 - Future Libraries Investment Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11111&Ver=4</p> <p>Executive January 22 - Future Libraries Investment Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12799&Ver=4</p>

Project title		Council Housing Energy Retrofit Programme								
Reporting period		September 2023								
Description										
To improve the energy performance of our poorer performing council houses and private sector homes, to tackle fuel poverty, address Category 1 Excess Cold Hazards and to support our ambition of York being carbon neutral by 2030. The programme also seeks to support the creation of a pipeline of retrofit work in York which will support skills development and create new green jobs.										
Overall status previous period (August)						Overall status this period (September)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
September										
August								N/A		
Scope Status Explanation		<ul style="list-style-type: none">SHDF1 programme to be included until end of March 2023. Extended until end of October 2023. Delivery and grant spend critical.Delivery timetables challenging. LAD3 / HUG1 extension approved until end of September 2023.								
Quality Status Explanation		<ul style="list-style-type: none">Concerns over delivery partner's approach to PAS2035.Sign off has begun but concern that not all customers can be reached/will respond.								
Costs Status Explanation		<ul style="list-style-type: none">Continuing monitoring of material and labour costs in current climate.Return of underspend will incur significant interest charges based on RPI over life of project.								
Resources Status Explanation		<ul style="list-style-type: none">Funding for Home Energy Project Manager post ends June 2023. Extension underway.Housing Energy Efficiency Programme Manager post vacant from end of May.Project management resource is adequate.Admin resource is being sourced.								
Financial Benefits Status Explanation		<ul style="list-style-type: none">Staffing costs are being covered by the grant funding but linked to capital grant spend.Short delivery timescales for LAD3, HUG1 and SHDF1 may also result in underspend and impact on claim for staffing costs. Latter addressed by approval to claim expenditure delivering project regardless of underspend on capital.								

Non Financial Benefits Status Explanation	<ul style="list-style-type: none"> Reduction in ability to deliver predicted measures were experienced under LAD2 due to a number of factors which are not manageable, outside of CYC control or able to be predicted. Reputational damage if LAD3 /HUG1 and SHDF W1 experience similar difficulties.
Tasks & Milestones Status Explanation	<ul style="list-style-type: none"> Extensions to delivery timescales sought to mitigate delivery issues. Achieved. Delivery timescales still challenging. Final completion of projects due before the end of the year, with LAD3 and HUG1 delivery due to end 30th September 2023 and SHDF delivery due to end 31st October 2023.
Risks Status Explanation	<p>Top risks affecting the project are:</p> <ul style="list-style-type: none"> Delivery of council home retrofit has taken longer due to supplier capacity and delivery processes. Delivery timescales for SHDF1 challenging given time spent in procurement and contractual approval within remaining delivery timescales, along with delivery issues. Potential for underspend to be returned to BEIS for undelivered measures and subsequent impact on admin. element of claim as a % of capital. Potential interest charges for capital underspend returned to government.
Issues Status Explanation	<ul style="list-style-type: none"> LAD3 / HUG1 have more challenging targets, although LAD3 percentage of D rated properties increased to 50%. Now increased to 80% nationally to address issue of lack of suitable properties meeting scheme criteria. Delivery of measures. SHDF delivery suffering because of changes to sub-contractors and the need to re-survey all properties. Measure to be re-examined and subject to change request. Further re-surveys required and causing delays. Queries regarding delivery partners understanding of contract delivery based on a quote per job versus d.p's approach of a blended average cost for installs. Seeking clarity on delivery partner's approach to delivery under PAS2035 requirements. Spend of £343k of DESNZ grant funding by 30/6/23.
Current status LAD3 <ul style="list-style-type: none"> £2.38m LAD3 capital funding received from BEIS. LAD3 Pipeline as of 31/08/23 – 505 retrofit assessments completed, 241 live jobs. LAD3 installs completed as of 31/08/23 - 101 SPV and 57 LI, 13 HASHP, 13 Smart heating controls, 4 UFI and 3 CWI. 	

- Extension of delivery until 30/09/23 after national extension offer.
- Craven D.C. have signed the agreement with E.ON and eligible applications have been processed
- New applications are no longer being accepted, to ensure delivery of the existing live jobs.
- Issues with contract delivery addressed.

HUG1

- HUG1 revised resubmission successful with bid of £497,863 capital funding approved.
- HUG1 Pipeline as of 31/08/23 – 66 retrofit assessments completed, 33 live jobs.
- HUG1 installs completed as of 31/08/23 – 17 SPV, 6 ASHP and 6 LI.
- Targets off gas properties, so more suited to Craven / Selby areas.
- Delivery for the consortium areas of Harrogate and Selby has now come to an end; no delivery was undertaken for Craven.
- For York only, extension of delivery until 30/09/23, after national extension offer.
- New applications are no longer being accepted, to ensure delivery of the existing live jobs.
- Issues with contract delivery addressed.

Social Housing Decarbonisation Fund

- Change of measures approved by DESNZ 4/5/23. Physical delivery of measures extended until 31/08/23; grant allocation was invoiced by end of June 2023.
- Delivery of Insulation measures and Solar PV has begun on the appropriate properties.
- An extra extension for delivery has been requested, to accommodate for DNO response and action schedules.
- Extension for installation of measures approved to end October 23.
- DNO response and quote re essential works prior to the connection of ASHPs, potential risk to deadline of 31 October as DNO state it is 3-4 month schedule. Initial discussions had with Ricardo to mitigate this and ensure works can be all completed.
- All measures apart from ASHPs are almost complete and on schedule.

SHDF Wave 2

- CYC successful with bid of £1,033,019 capital and ancillary costs.
- 2 year delivery window until 31/3/25.
- HRA match funding.
- Procurement linked to Home Improvement contracts.
- Capital Projects Officer appointed for assistance in delivery and based in the social housing Capital Projects Team.

HUG Wave 2

- CYC successful with bid of £1,242,000 capital and ancillary costs.
- 2 year delivery window until 31/5/25.
- Procurement of delivery partner underway.
- Procurement has taken place and the tender is out for bidders to submit, the deadline for submissions is 29/09/23 with the contract to be awarded at the beginning of November 2023.

Future outlook

- LAD3 and HUG1 - Delivery to cease at the end of September 2023.
- Final invoices and audit to be undertaken in October with full project completion occurring by 1st November 2023.

Reports to	Project delivery will be overseen by the Housing Energy Efficiency Board.
Exec member	Cllr Jenny Kent and Cllr Kate Ravilious
Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny	Executive December 2020 - Council Housing Energy Retrofit Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12428&Ver=4

committee)	<p>Decision Session March 2021, Executive Member for Housing and Safer Neighbourhoods - Update on the Housing Energy Retrofit Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=932&MId=12599&Ver=4</p> <p>Executive December 2021 - Housing Energy Efficiency Programme Update - Utilising Grant Funding to Deliver Additional Retrofit Work https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12798&Ver=4</p>
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Project title			Haxby Station							
Reporting period			September 2023							
Description										
Delivery of a new railway station in Haxby before the end of 2024.										
Overall status previous period (August)						Overall status this period (September)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
September										
August								N/A		
Costs Status Explanation		<ul style="list-style-type: none">DEPENDENT ON VALUE OF FINAL AWARD FROM GOVERNMENT.Cost estimate circa £23m (full project).Current funding gap of circa £17m.CYC contribution of £4.5m match-funding identified.To date £1.5m in grants already awarded by DfT for development.Costs benchmarked against comparable projects and deemed realistic.Inflationary pressures have been applied to cost estimate (compared with previous basic estimate, initially undertaken early 2020).								
Tasks & Milestones Status Explanation		<ul style="list-style-type: none">Expectation that planning application will be submitted in autumn 2023, which is a number of months later than initially hoped, however construction/completion still on track to be achieved by end 2024.Any further delays in planning, or delay in announcement of full funding by Government will put the Programme at risk.								
Risks Status Explanation		<ul style="list-style-type: none">Largest risk to project remains confirmation of full funding from Government.Other major risk is granting of planning consent (or delay in achieving this). <p>Project de-risked early:</p> <ul style="list-style-type: none">Acquisition of land for station site at Towthorpe Road.Establishment of a CYC project budget, as evidence of local contribution to expected DfT grant.Granting of extra funding from DfT to continue development of project.Early approvals in-principle from Executive (06/10/22)								

Issues Status Explanation	Predominantly time related. PLEASE NOTE: That the Project is now being progressed as a partnership of CYC & NwR (& DfT). Thus, approvals for, and construction of, the new station is now mainly NwR's responsibility.
Current status <ul style="list-style-type: none"> • Single site being developed - Towthorpe Road (acquired by CYC). • Approval at Executive (06/10/22) to proceed and granted number of in-principle approvals. • Work underway by Network Rail and CYC to prepare a Planning Application for submission in the coming months (Autumn 2023). Scoping Opinion concluded that EIA <u>not</u> required. • Outline Business Case concluded and submitted to DfT. Queries received from DfT which have been responded to and awaiting a discussion with them for any remaining clarifications. • Outline station layout concluded. Appearance and proposed building materials being developed. • Cost estimate £23m for new station and associated works (i.e. Highways). This has been benchmarked against comparable stations and is realistic. • Still awaiting full funding award by Government. 	
Future outlook <ul style="list-style-type: none"> • Ground Investigation Surveys to be undertaken by Network Rail. • Discussion with DfT regarding Outline Business Case. • Development of Planning Application documents. 	
Reports to	NSF Board (DfT; Network Rail etc.), Executive (CYC)
Exec member	Cllr Peter Kilbane
Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	
Link to paper if it has been	Exec September 2021 - Haxby Station – Update and Land Acquisition

<p>to another member meeting (e.g. executive, council, a scrutiny committee)</p>	<p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12795&Ver=4</p> <p>Executive December 2021 - Haxby Station – Site Selection</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12798&Ver=4</p> <p>Executive October 2022 - Haxby Station Update & Next Steps</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=13291&Ver=4</p>
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Project title		York Station Gateway								
Reporting period		September 2023								
Description										
The York Railway Station Gateway scheme comprises a coordinated, multi-modal package of interventions in and around York Railway Station. The scheme complements and connects the proposals being progressed to the west and east of the station and will transform the Station as a gateway to York; significantly improving access, addressing carbon and air quality issues, and directly supporting delivery of housing and commercial uses on the York Central development site.										
Overall status previous period (August)						Overall status this period (September)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
September										
August								N/A		
Quality Status Explanation		The quality of the finished scheme will be determined by the extent of available funding streams and quality of the approved design. The design team is fully committed to delivering quality new infrastructure that fulfils the scope of the scheme masterplan and WY+TF and TCF aims.								
Costs Status Explanation		Although WY+TF and TCF funding is now assured, care is being taken to design a scheme within the project budget that fulfils all the goals of the project. Current cost plan (February 2023) shows that the scheme can be delivered within the agreed funding profile.								
Tasks & Milestones Status Explanation		Engagement with project partners, primary stakeholders and utility companies is critical to financial assurance and development of an appropriate delivery programme. The Package 1 - Enabling Works has begun and is ongoing but careful management of utilities is essential to ensuring delivery targets are met. The contract for the highway works packages has been awarded and preparations for a start on site are in progress. Package 3 design is in progress.								
Risks Status Explanation		Budgetary risk that will be minimised through project delivery strategy. Programme risk that will be minimised by timely stakeholder and utility company engagement. Further risks posed by parking strategy. All risks are currently manageable.								
Issues Status Explanation		- Electrical Substation to be upgraded to meet the future station demand.								

- Engagement with NR/LNER ongoing. New size transformer has been agreed and quotation expected soon. Electrical substation will be delivered by CYC in Package 2 of the scheme.
- Railway Institute Band Room needs relocating and alternative location is being sought.
 - The identified alternative band room requires extensive refurbishment, but design work is now in progress.

Current status

Procurement and Finance

- Approval to proceed documentation prepared for submission.

Planning

- The project team continued to work on discharging the planning conditions. Agreement on most conditions is in place.
- Preparation of contractor planning condition discharge continued.
- A new Listed Building Consent application has been submitted for the Package 3 - Station works and is awaiting determination.

Design

- The detailed design of the Package 3 - Station Works is progressing and procurement for the works will commence in autumn 2023.

Package 1 - Enabling Works (Statutory Utility Diversions)

- Northern Gas Networks on target complete by December 2023.
- Northern PowerGrid works in Queen Street and the station long stay car park on target to completed in August 2023.

Package 2 - Highway Works

- The appointed delivery contractor has commenced pre-construction activities including planning discharge, contractor design and sub-contractor procurement.
- Main contractor prepared to begin works on site in September 2023.

Stakeholder Engagement

- An alternative location has been identified for the three York RI brass bands and Network Rail has appointed an architect to carry design work in preparation of refurbishment of an existing listed building.
- The project team in association with LNER and WYCA, together with the main contractor is actively engaging with stakeholders in preparation for works to start on site in September 2023.
- Engagement with all stakeholder groups will take place in August 2023 ahead of the start of the main works.

Land

- Legal work to commence on the purchase of Packages 3 and 4 land from Network Rail.

Future outlook

Procurement and Finance

- WYCA Approval to Proceed approved at PAT allowing drawdown of funds for the delivery of Package 2.

Planning

- The project team will continue to work on discharging the planning conditions. Agreement on most conditions is in place. Discharge for pre-construction conditions for Package 2 and 4 expected w/c 18th September 2023.
- Preparation of contractor planning condition discharge expected this month.
- It is a planning condition to find suitable replacement accommodation for the York RI bands. An alternative option has been identified and the project team await a decision on whether a temporary rehearsal space will be required while the permanent new space is prepared.

- A new Listed Building Consent application has been submitted for the Package 3 - Station works and is awaiting determination.

Design

- Detailed design of Packages 2 and 4 complete.
- The detailed design of the Package 3 - Station Works is in progress and procurement for the works will commence in autumn 2023.

Package 1 - Enabling Works (Statutory Utility Diversions)

- Northern Gas Networks is on target complete by December 2023.
- BT Openreach, Yorkshire Water and Northern PowerGrid works complete.

Package 2 - Highway Works

- The appointed delivery contractor has commenced pre-construction activities including planning discharge, contractor design and sub-contractor procurement.
- Main contractor in preparation to begin works on site on 16th October 2023.

Stakeholder Engagement

- An alternative location has been identified for the three York RI brass bands and Network Rail has appointed an architect to carry design work in preparation of refurbishment of an existing listed building.
- The project team in association with LNER and WYCA, together with the main contractor is actively engaging with stakeholders in preparation for works to start on site in September 2023.
- Engagement with all stakeholder groups will take place in August 2023 ahead of the start of the main works.

Land

- Legal work to commence on the purchase of Packages 3 and 4 land from Network Rail.

Reports to	Project reports into the Transport board, Project Board and Lead Members Board
Exec member	Cllr Peter Kilbane
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Exec November 2018 - Report on Public Engagements https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10474&Ver=4</p> <p>Exec November 2020 – Funding and Delivery https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12407&Ver=4</p> <p>Exec November 2021 - Project Update and LNER Funding & Development Agreement https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12797&Ver=4</p>

Project title		Ousewem Project								
Reporting period		September 2023								
Description		<p>A large strategic project across the Swale, Ure, Nidd and Ouse River catchments covering an area over 3000 km2.</p> <p>The project will deliver a programme of investment in natural flood management measures (NFM) which will increase the resilience of small communities across North Yorkshire. Innovative catchment-scale modelling will show the potential of such measures to cumulatively benefit downstream communities, including the city of York. The project will engage with catchment partners and communities to build capacity to implement NFM and raise awareness of how water connects their communities. Financing models will be investigated with the aim of developing a self-sustaining forward pipeline of NFM investment opportunities that enables a long-term legacy.</p> <p>This project is funded by Defra as part of the £150 million Flood and Coastal Resilience Innovation Programme which is managed by the Environment Agency to develop and test new approaches to resilience tailored to local communities.</p>								
Overall status previous period (August)				Overall status this period (September)						
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
September										
August								N/A		
Costs Status Explanation		Review of forecast, milestones and finance continues. risk of underspend for 23/24 - once monitoring strategy defined and equipment purchased underspend risk will be reduced.								
Financial Benefits Status Explanation		The project outcomes are yet to be delivered. The national benefits provided by the project depend on influencing Government policy on grants and subsidies to farmers. There is currently uncertainty how Government policy in this area might change.								
Risks Status Explanation		Securing sites for NFM delivery remains a managed risk								


Current status

- September 2023
 - CYC Communications and Engagement Manager for the project commenced with CYC.
 - YDRT Farm Officer appointed, start date early October.
 - NFM Calculator (EA version) completed, due to be published end September. Ousewem are now using the calculator for pilot projects.
 - Pilot projects, Hawkswell, Bluecoat Farm and Apperset Farm cluster in development, NFM designs and calculators produced. Further refinement required for delivery commencing in winter 23. Snaizeholme not appropriate for pilot site.
 - Development of monitoring strategy including modelling questionnaire sent to academics to help inform strategy approach.
 - Further development of modelling.
 - Further work on obtaining data and licences for modelling tools, most datasets and licences now obtained, 2/3 still needed.
- August 2023
 - Logo completed. Branding document and logo handover due end August.
 - Farm Officer YDRT advert closed, 8 applicants, interviews and appointment due late August.
 - Model development including new layers for model led design - hedgerows, planting zones, riparian connection and leaky barriers potential.
 - Monitoring for project - development of modelling strategy - due September this will influence pilot projects.
 - Continued engagement with Snaizeholme, partners and potential new project sites.
- In July 2023 - C&E Officer recruitment complete. New officer appointed and will commence work in September.
 - Dogealcog appointed for logo and branding and have commenced work. Final logo expected August.
 - Advert for Farm Officer role at YDRT now live.
 - Further work on model development and refinement with JBA, project workshop completed in July.

- Identification of suitable sites/ landowners for delivery of project ongoing. 3 sites needed by Autumn.
- In June 2023 work continued with C&E and procurement to agree logo design contract.
 - Advert for C&E officer is now live.

Future outlook

- Pilot project progression.
- Grant scheme and contracts defined.
- Logo and branding - guidance for delivery team on how to use to be produced by C&E manager.
- C&E engagement to start development of C&E strategy.
- Database and licence collection.
- Refinement of modelling and calculators.

Reports to	Project Governance Board: North Yorkshire Flood Risk Partnership
Exec member	Cllr Jenny Kent and Councillor Kate Ravilious
Director responsible	James Gilchrist - Director Environment, Transport Planning
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Exec July 2021 - Innovative Flood Resilience Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12793&Ver=4</p> <p>Exec July 2022 - Catchment Flood Management Project  PDF 416 KB</p>

Project title		Family Hubs Implementation Project									
Reporting period		September 2023									
Description											
We will establish a core transformation team that can reach across the city and across professional boundaries to bring people and services together to realise our vision of multi-agency, place based solutions through hubs and beyond. Our model will be developed on a multi-agency basis and with clear involvement of children, young people, families and communities. Whilst we expect the exact offer to be influenced by this co-production we are committed to delivering by September 2024.											
Overall status previous period (August)						Overall status this period (September)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
September											
August								N/A			
Climate Change Status Explanation		This element has not yet been fully assessed against the new framework. This will be completed for the next highlight report.									
Current status											
Project Team/DfE											
<ul style="list-style-type: none">Six weekly monitoring is in place with the DfE. The transformation window has been extended to the end of September 2024. The purpose of the extension is to allow more time to embed system change arising from the transformation. The delivery of the pilot and opening of Family Hubs remains unchanged from the original agreement. We are allowed to carry forward into 2024/25 a maximum of £62.5k We have provided a revised costed delivery plan to the DfE which has been agreed.The DfE have provided a revised Memorandum of Understanding for the transformation to reflect the extended funding period.											

- The second Project Gateway review has been completed and did not identify any issues with the project governance.
- The Terms of Reference and membership of the Project Board have been reviewed. An updated membership has been agreed and new members are being invited to the next project board.
- We have commissioned an expert partner to support delivery of some work to embed the transformation of Family Hubs at different levels within the system. This spans from within the strategic partnership through to the front line. This work will begin in September and run through to February 2023.

Evaluation/Outcomes

- The systematic review into Family Hubs undertaken by York St John University has been completed. This has provided valuable insight to inform the development of our approach locally. The report has been shared with the project team and will be shared with the Project Board,
- The project team have made some adjustments to the original Theory of Change developed with ECORYS. Further work is required to finalise the outcomes framework and co-production with children, young people and families. This is a critical step and will allow a number of other workstreams to progress.
- The project team has been undertaken further work to develop the outcomes further reflecting on key messages captured through co-production.

Partner Engagement / Comms

- Work is underway to develop the JADU Galaxy site for Family Hubs and separately for the other sites impacted by the migration from the existing Content Management System. This is working to the timeframe of launching the new websites in October 2023. Some further development of content and functionality will take place between September 2023 and March 2024.
- The initial phase of work with the local creative partner Bright Sparks to develop the 'look and feel' for Family Hubs has now completed. A style guide has been produced along with core assets.

- A regular stakeholder update is now being produced and the communications plan has been updated. This reflects the growing visibility of the transformation as the pilot work begins to progress.

Co-Production

- A plan of co-production activity is in place through to September 2023. This has initially focused on supporting work in relation to the name, look and feel and website developments to ensure this is delivered within the required timeframe. This has now moved into supporting Best Start for Life developments and the outcomes framework.
- The co-production lead will be leaving their post in October/November 2023. Options to address this are currently being developed and will be progressed once agreed.
- A summary of all co-production activity has been produced including visual case studies to demonstrate some of the system challenges families face that need to be address by Raise York.

Workforce Development

- Initial benchmarking using a toolkit developed by the Early Intervention Foundation and the LGA has been undertaken. The first draft of a workforce strategy and training matrix has been developed. This has been built by drawing on feedback from stakeholders and reviewing the Family Hubs Model Framework.
- A common multi-agency workforce induction plan has been developed and content is currently being built by subject matter experts.

Family Hubs Offer

- The Family Hubs Project Group has scoped out key components of the Family Hub Offer and how this could be included in the pilot hub site. We have shared our pilot model with the DfE.
- Recruitment has been completed to our pilot Family Navigator roles alongside the development of the Family Navigator Network. Family Navigators have now begun to pilot work through key sites. This will extend in Autumn alongside the pilot of Explore Libraries as Family Hub sites.
- The Best Start for Life offer is nearing completion and will be shared with Project Board members prior to launch.

- We have now reach agreement with Explore York libraries and archives over their role during the pilot period and delivery of key elements of the Family Hub offer.
- We are developing our Parent Champions model with support from Coram Family and Childcare Trust.
- Options for the development and commissioning of parenting support including the online parenting offer are being considered by the project team in September ahead of being put before the project board in September.
- Work is underway on the development of the Start for Life offer.
- A systems mapping workshops in relation to the Youth Offer took place in June and July. The outcome from these workshops is being used to develop a new approach to youth work in the city with partners.
- A summary showing the sustainability of the model has been pulled into a single document. This has highlighted key areas of opportunity and some in need of further review.
- The DFE Family Hub Model Framework has been re-visited by members of the project team to check plans continue to be aligned to national expectations.
- We are exploring work being undertaken in other local authorities over linking health into Family Hub arrangements. Options for how this work could be tested in York is being developed so it can be considered by the project board.

Asset review

- Following discussion at CMT proposed sites for Raise York Family Hubs has been confirmed. Engagement will now begin to proceed with partners and communities.
- Feasibility work is currently being undertaken by property services on the reconfiguration of buildings, with more detailed options available in September 2023. This should allow for wider redevelopments to be undertaken.
- Work has begun with operational leads of teams co-located in Family Hub sites on changes to use of space.

Data / Systems

- The work to undertake detailed scoping of data / system developments has been completed. The project board in June agreed which system developments to take forward.

- The early years dataset for analysis has now been shared with NESTA as agreed. The findings of their analysis and potential future work will be shared back to the project board.
- A monthly summary of progress against the agreed developments will be shared with project board.
- The Single View family view and Right Early Help lists are nearing completion and will be rolled out in October.
- The SEND case management system is now live and benefitting from the investment from the Family Hubs grant. Work to develop the SEND Partner Portal is highlighting a challenge that costs are likely to outstrip the current allocated funding. Options will be shared with the Project Board in September.

Future outlook

Work in the next period includes:

- Progress the system developments as agreed by project board. Agree proposed options in relation to SEND Partner Portal.
- Finalising and agreeing the Start for Life Offer.
- Development of options to support the youth sector.
- Working alongside expert partner to deliver system change.
- Complete feasibility study for asset reconfiguration and finalise use of capital funding.
- Launch pilot Family Hubs activity through Explore York sites.
- Agree proposals for parenting support development.
- Agree workforce induction programme.
- Prepare for launching the Raise York website in October 2023.

Reports to	Health and Well-being Board Project Board
Exec member	Cllr Bob Webb
Director responsible	Martin Kelly Corporate Director Children and Education

Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	

Project title		Harewood Whin Green Energy Park								
Reporting period		September 2023								
Description		<p>The project aims to convert the capped landfill site into a commercially operational 'Green Energy Park' that will generate up to 32MW of renewable energy (solar PV and onshore wind) and support the creation of new net zero carbon products/services such as green hydrogen, energy storage, and EV charging. The Green Energy Park project will contribute significantly towards the transition to net zero across York and North Yorkshire.</p> <p>However, it is recognised that a one-time installation of all solutions together is never likely to be logistically achievable and will be influenced by, for example, the timing of market materialisation for hydrogen; different planning timescales and outcomes for onshore wind; and differing timescales and logistics for the various technologies.</p> <p>Due to these constraints, the full Green Energy Park project will be delivered in a phased implementation. Phase 1 of the project will aim to deliver a 28MW ground-mounted solar PV array and explore opportunities for biodiversity and carbon sequestration enhancement. Subsequent phases of the project will evaluate the potential for wind turbines, battery storage, and hydrogen generation on-site.</p>								
Overall status previous period (August)				Overall status this period (September)						
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
September										
August								N/A		
Scope Status Explanation		<ul style="list-style-type: none"> - The former landfill site at Harewood Whin, owned by the council has been identified as a potentially suitable site for a Green Energy Park (GEP) and new council depot. - Initial feasibility work undertaken by Yorwaste, identified that the site has the potential to accommodate up to 32MW of utility-scale renewable energy generation and support additional services such as EV charging, battery energy storage, and green hydrogen production. The creation of a new depot on site would help to overcome 								

	<p>capacity constraints at the council's Hazel Court depot and provide additional depot space that is needed to deliver the council's operational services as demand for services increases with expected housing growth.</p> <ul style="list-style-type: none"> - The next stage of the project will aim to undertake further techno-economic feasibility work in order to understand the various solutions that could be delivered on site. Therefore, the scope of the project is subject to change at this early stage and a longlist of potential options will be considered.
Costs Status Explanation	<ul style="list-style-type: none"> - Further project development work is required to progress the project to the Full Business Case (FBC) stage. This includes securing planning permission and grid connection; developing the technical design; conducting community engagement; procuring contractor(s) to design, build, operate, and maintain the scheme; and developing the business case. This will require significant revenue and capital funding and resourcing to complete due to the complexity of the project. The largest source of expenditure during the remaining project development stage is expected to be the development of a planning application and supporting documents for an estimated cost of £200k - £300k. The council has recently submitted an application for funding from the Y&NY Net Zero Fund to support with the remaining project development activities required.
Resources Status Explanation	<ul style="list-style-type: none"> - An Executive Report is being prepared seeking formal approval to initiate the project and commit resources to exploring the feasibility and developing a Strategic Outline Business Case for the project.
Risks Status Explanation	<ul style="list-style-type: none"> - There are several potential risks to the project's delivery and these are captured in the project risk register. The two key risks to successful project delivery at the current stage of project development include securing grid connection and planning permission for the scheme. Both risks have been assigned an Amber RAG rating and will be closely monitored and managed as the project progresses.
Issues Status Explanation	<ul style="list-style-type: none"> - Initial feasibility work has identified that the primary obstacle to the connection of large-scale generation in the immediate location is National Grid Energy Transmission (NGET) system constraints. This is also an issue that is affecting renewable energy project development at a national scale. Following initial discussions with Northern Powergrid it is expected that there will be significant delays in obtaining a grid connection at Harewood Whin and additional costs. This could impact project delivery timescales and overall project feasibility and viability.
Current status <ul style="list-style-type: none"> • The former landfill site at Harewood Whin, owned by the council, has been identified as a potentially suitable site for a Green Energy Park (GEP) and new council depot. 	

- A techno-economic feasibility study of the site, commissioned by Yorwaste in 2022, identified that the site has the potential to accommodate up to 32MW of utility-scale renewable energy generation and other additional services including EV charging, battery storage, and green hydrogen production.
- In a previous study from 2020, the council identified that its Hazel Court depot has now reached a point where it is at capacity, and the Harewood Whin site presents an opportunity to develop a new depot with additional depot space required to meet increasing service demand in York in the future.
- The project has now reached a key decision gateway; the council will need to decide whether to invest further time and resources in the development of the project and identify a shortlist of options for further assessment.
- The council has formulated an Interim Project Steering Group and Project Manager to undertake the Project Mandate and Initiation Stage.
- A draft CMT report has now been prepared seeking approval to initiate the project and conduct further feasibility work to develop a Strategic Outline Business Case for approval at the next gateway. The report has been considered by the Interim Project Steering Group and will be revised prior to submission to Executive in November or December.
- The Council has also submitted an application for revenue funding from the Y&NY Net Zero Fund. If successful, the funding will enable the council to progress through the next stage of project development and support the creation of a dedicated Project Manager post to lead the project development and delivery.

Future outlook

- Preparation of an Executive Report for the Harewood Whin GEP and Depot project.
- Preparation of a Project Initiation Document (PID) which specifies the aims, objectives, scope, critical success factors, dependencies etc. of the project.
- Decision as to which Executive Meeting date to report to (16th November or 14th December 2023) and completion of Forward Plan form.
- Confirmation of Y&NY Net Zero Fund bid submission expected from the Y&NY LEP.

Reports to	Programme Board, Corporate Management Team (CMT)
Exec member	Cllr Jenny Kent and Cllr Kate Ravilious
Director responsible	Director of Governance & Monitoring Officer - Janie Berry
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	

Project title		Reablement Recommission								
Reporting period		September 2023								
Description										
<p>Following a review of prevention and early intervention across a range of Health and Social Care Services in York carried out by Venn Consulting it was found that there is a need for all parts of the system, particularly lower level support to be better integrated and improve the capacity and effectiveness of intermediate care and long term care packages.</p> <p>Pathways and entry points to service need simplifying, duplication of effort to be reduced and measures of success agreed and worked towards.</p>										
Overall status previous period (August)						Overall status this period (September)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
September										
August								N/A		
Current status										
<p>A Reablement Report which included necessary changes and additions for approval was re-circulated to CMT. The report has been shared and agreed by our Portfolio holder Councillor Coles. The report was shared with CMT members electronically and a decision to proceed to Executive has been approved.</p> <p>Key documentation continues to be developed with Partners. This will provide an opportunity to tender the services at the earliest opportunity when and if the approval is provided by Executive on 12th October 2023. This approach will provide sufficient time to tender and implement the new contract in line with the current timetable.</p>										
Future outlook										

Actions going forward for the next period are to present reports to Executive on 12th October 2023.

Work will continue with regards to developing the specification, contract and performance measures with Health and Social Care Partners.

Updated TUPE information has now been received and supplied to our Human Resource and Pensions colleagues to source the relevant information with regards to 2nd Generation TUPE to enable sufficient time to have the information ready for the tendering process.

These pieces of work will continue to reduce timescales further upstream so that we can approach the market at the earliest opportunity once we have sought approval from Executive.

Reports to	Health and Wellbeing Board Reablement Task and Finish Group
Exec member	Cllr Jo Coles
Director responsible	Jamaila Hussain – Corporate Director of Adult Services and Integration
Dependencies	Responsive Care and Support Pathway
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	

Project title		Specialist Mental Health Housing & Support								
Reporting period		September 2023								
Description		<p>There is a widely accepted shortage of the right type of accommodation and support to meet the needs of people in York with mental ill-health. The need to improve mental health housing and support in the city has been highlighted and committed to in several key strategic documents. The deficit of housing and support options for people with <i>multiple and complex needs</i>, particularly around mental health and substance misuse was identified as a priority in the 2019 Resettlement Review of the entire housing pathway (PR000190).</p> <p>This project will ensure that people with complex mental health needs, including those with associated substance misuse issues and behavioural difficulties, can access the right type of housing, with the right level of support, at the right time to meet their needs. The project will tackle the local gap in specialist mental health supported accommodation and as a result prevent unnecessarily lengthy stays in hospital or high-cost out-of-area placements. The project will also provide a pathway to combat the high incidence of local placement breakdown within the current offer of generic hostels or low support accommodation. It will increase our ability to meet the multiple and complex support needs of people with mental ill-health and decrease the high numbers of individuals 'bouncing' around the system between homelessness, hospital, prison, and supported housing. This will not only reduce the significant financial cost of extremely expensive placements it will also reduce the significant human cost to some of York's most vulnerable residents.</p>								
Overall status previous period (August)									Overall status this period (September)	
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
September										
August								N/A		
Climate Change Status Explanation		This status has yet to be fully assessed.								

Current status

Phase 1 - Pilot

Governance - paper has been to CMT and which requested more detailed business case for Year 2 and beyond. Paper has been moved from October Exec to November Exec meaning the launch of the Pilot will be pushed back February

Buildings - sub project plan has been pulled together to ensure 92 Holgate is ready for Service delivery.

1. Property Services to tender and supervise a works contract for the list of works required at 92
2. List of works
3. Costings
4. Tender
5. Works
6. Planning permission from Conservation Team
7. Check appropriate registration
8. Technology installation (CYC data cable infrastructure)
9. List of works/Plan
10. Quote £135 (needs finalising with Provider)
11. Technology installation (Provider fibre connectivity)
12. CCTV
13. Financial sign off (Technology, building works, CCTV)
14. Property Services rental valuation (NB power to grant below market rent)
15. 4 weeks' notice of service opening to enable safety checks

Cohort

Referrals from Social Work, Resettlement, Tees, Esk & Wear Valleys NHS Foundation Trust (TEWV) have been reviewed. Outstanding is still out-of-area residential and those in temporary accommodation.

Model

Market Engagement continues - current consideration of Crisis beds within model.

Develop SLA with all stakeholders - continue to engage with wider stakeholders including TEWV and third sector.

Procurement

On hold awaiting governance sign off.

Phase 2 - Mental Health Housing First

3rd worker started work on 31st August - service is now at full staffing complement.

Phase 3 - Housing Development

Met with Head of Housing Delivery and Asset Management to discuss how to take forward the Housing Development for the HUBS.

Future outlook

Governance Legal

CYC approval at PHCMT.

Preparation for Scrutiny.

Legal actions including s75 variation with ICB.

Building

First governance meeting for subgroup.

Plan with roles and timeframes signed off.

Cohort

Focus on out-of-area residential placements through allocation of new AMHP.

Focus on those in Temp Accommodation.

Additional review meeting to summarise.

Service Model

Engagement with Mind.

Continue engagement with (Tees, Esk & Wear Valleys NHS Foundation Trust) TEWV.

Reports to	Project Board
Exec member	Cllr Jo Coles
Director responsible	Jamaila Hussain – Corporate Director of Adult Services and Integration
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	

Project title		CQC Readiness Project									
Reporting period		September 2023									
Description											
To prepare thoroughly and effectively for the implementation of Care Quality Commission (CQC) assessment and assurance.											
CQC acquired a new duty to independently review and assess how Local Authorities are delivering their Care Act Functions. CQC has announced that all providers will be regulated against the new single assessment framework from 2023/24. Its new way of regulating will be rolled out, and providers will have access to a CQC team and a new provider portal.											
Overall status previous period (August)						Overall status this period (September)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
September											
August								N/A			
Climate Change Status Explanation		No expected impact on the climate or climate resilience.									
Current status											
The following workshops have taken place;											
<ul style="list-style-type: none">13th December 2022 and 28th February 2023 - CQC Assurance & Update on Ways of Working4th August 2023 - Theme 1 (Working with People) - 22 people attended.12th September 2023 focussing on Theme 2 (Providing Support) - 30 people attended.											

Two further Workshops will be scheduled up to December 2023, these will focus on Themes 3 - 4.

An event hosted by ADASS was attended on 17th April 2023 where CYC presented a self-assessment for City of York Council, this gave us an opportunity to provide information and evidence on all areas of ASC, with ADASS providing information on our assessment and gaps identified to help us improve when getting ready for our CQC Inspection. A copy of the assessment has been uploaded within Verto.

CQC Assurance Drop-in Sessions continued (Bi-weekly) from 13th June to 7th September 2023, thirty five people have attended these sessions.

Future outlook

- CQC Assurance Drop-in Sessions (Bi-weekly) continue with her next session scheduled for 10th October 2023.
- Further Workshops will be scheduled up to December 2023, which will focus on Themes 3 - 4. The dates for these Workshops will be confirmed in due course, with a view to holding mop-up sessions virtually for people who missed the opportunity to attend these Workshop(s).
- We have completed our Self-Assessment which will be presented to ADASS on 3rd October 2023. Feedback will be shared on Verto.
- We have started work on the Evidence List to gauge what documents we hold and what documents need refreshing and completion - this work is ongoing.

Reports to	Project Board
Exec member	Cllr Jo Coles
Director responsible	Jamaila Hussain – Corporate Director of Adult Services and Integration
Dependencies	
Link to paper if it has been	

to another member meeting (e.g. executive, council, a scrutiny committee)	
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Project title		Hyperhubs - Union Terrace								
Reporting period		September 2023								
Description		<p>Award winning, dedicated Ultra Rapid charging options designed specifically for EV charging in urban areas. These provide an alternative for residents without off-street parking, by providing access to Ultra Rapid facilities which can be used as an alternative or as a supplement to public fast charging facilities. Each HyperHub offers four 50 kW Rapid and four 175 kW Ultra Rapid chargers under a canopy structure, with 24/7 access. Each Hub is equipped with solar PV which provides zero carbon electricity for use in vehicle charging and reduces the day to day running costs. The compact nature of the design allows HyperHubs to be delivered in urban areas.</p> <p>The first two HyperHubs are open and serving customers at strategically located sites covering the Northwest and Northeast of the ring road.</p>								
Overall status previous period (August)					Overall status this period (September)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
September										
August								N/A		
Issues Status Explanation		Current issue is planning permission has been deferred.								
Current status		<p>Exec Decision 13/07/2023:</p> <p>i. Option 1 approved: LEVI funding offer of £1,243k be accepted in principle, recognising the ultimate need for the £669k match funding, and that approval be given at this stage to match fund £60k, allocated from within current transport budgets, for a phase 1 business case and feasibility study.</p>								

- ii. That the results of the feasibility study be reported to a future Executive meeting and a further decision be sought on proceeding with delivery dependent on the outcome of the study.

Reason: To continue to deliver on the public EV charging strategy to meet objectives in terms of uptake of Electric Vehicles and climate change and carbon reduction.

Future outlook

Project Kick off meeting conducted and the following tasks are in progress:

- Completion of mandatory project documentation.
- EIA is being developed and a consultation is being prepared with York Action Group to review lessons learned from HyperHub 1 & 2, incorporate new design guidance and collect feedback on the new design proposal.
- Title review under way.
- Arrange discovery review with CYC stakeholders.
- Consultation with First group.
- Set date for consultation with York access group.

Reports to	The project reports to the Transport Board. This is an internal board that is chaired by the Head of Transport and Highways.
Exec member	Cllr Peter Kilbane
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive,	Executive March 2020 - Electric Vehicle Charging Strategy https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11117&Ver=4

<p>council, a scrutiny committee)</p>	<p>Decision session Sept 2020: Approval to award the contract for the delivery of Hyper Hubs Project</p> <p>https://democracy.york.gov.uk/mgIssueHistoryHome.aspx?IId=60718&Opt=0</p> <p>Executive July 2023 LEVI Pilot Funding for Askham Bar HyperHub</p>
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Project title		EV Charger Asset Renewal (EVCAR)								
Reporting period		September 2023								
Description										
<p>CoYC’s EV strategy was approved at the March 2020 Executive Session. Fast chargers will meet the needs of residents and visitors wishing to charge their vehicles whilst parked at York’s long stay carparks and Park & Ride facilities and rapid chargers will be installed at key locations where users are likely to stay for shorter periods of time. Residents without off-street charging at home will also be able to use fast chargers at council car parks overnight. This project will not deal with the ultra-rapid “service station” charging facilities as this part of the strategy is being progressed through the Hyperhubs project.</p> <p>In-line with this strategy, to ensure the demand for public EV charging can be met, and to encourage people to adopt EV’s, the project plans to replace all existing fast and rapid chargers and to install an additional 310 Fast charger bays spread across CoYC’s long stay car parks and Park and Ride sites (5% of parking spaces).</p>										
Overall status this period (September)										
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
September										
Resources Status Explanation		<ul style="list-style-type: none">PM, project support, business admin apprentice in roll.LEVI capability funding in place for 2023/24/25.Currently no engineer in post to deal with day to day running of EV charging network. These tasks are currently being picked up by EV delivery team and maintenance contract will be managed by Head of Programmes.								
Tasks & Milestones Status Explanation		<ul style="list-style-type: none">Construction delayed by NPG due to requested design changes following completion of wayleaves.MPG will not provide substation completion date or program of works until new access documents are drawn up by legal team (estimated to be 4 weeks to complete).								
Issues Status Explanation		<ul style="list-style-type: none">NPG have requested changes to their agreed designs at both substation sites. This has delayed construction and may require further changes to legal documentation already completed.								

Current status

Monk Bar car park - NPG have requested a design change for the substation. NPG will provide updated drawings which will be checked by both parties' legal representatives to ensure wayleaves are correct.

Bishopthorpe Road car park - NPG have requested substation is moved by 2 metres. NPG will provide updated drawings which will be checked by legal representatives of both parties to ensure wayleaves are correct.

Jacksons who are representing MPG have submitted revised access plans to CYC legal for Monk bar car park and Bishopthorpe Road.

Future outlook

CYC legal to surrender existing lease documents and complete new lease documents with Jacksons.

Reports to	The project will report into the Transport Board who will provide oversight and guidance. Transport Board is chaired by the Assistant Director for Economy and Place who will take ultimate accountability for delivery of the project.
Exec member	Cllr Peter Kilbane
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	Hyperhubs
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	