

## Update of Major Projects

Over the page is a summary of the Council's Major projects:

### Please note before reviewing the "Large" project information:

- The Summary of "Large" projects will evolve over time as projects progress, are completed and new projects are initiated and is provided to inform the committee in performing its role of risk and assurance of the project management approach.
- Any project that achieves a score of 80 or more out of 160 qualifies as a "Medium/Large" or Major project and is included in this list.
- Executive is responsible for scheme financing/policy and Scrutiny will perform detailed reviews of any relevant project.
- The status (RAG – Red, Amber or Green) is provided as an overview. (RAG description, below, as agreed at the July 2016 A&G committee)

Green	All the elements of delivery are within acceptable parameters with risks managed.
Amber	There are risks/issues with one or more elements of delivery. There is a plan in place to bring the project back within acceptable parameters and it is in the control of the project team.
Red	There are issues with one or more elements of delivery and there is no plan in place to mitigate or there is a plan emerging, but it is out of the control of the project team

<b>Large Projects Summary</b>	<b>Lead Officer</b>	<b>Governance</b>	<b>RAG June 2023</b>	<b>RAG July 2023</b>	<b>Direction of travel</b>
York Central Funder	David Warburton	YC Strategic Board YC Delivery Co-ordination Board	<b>Amber</b>	<b>Amber</b>	Same
Castle Gateway	Katie Peeke-Vout	Castle Gateway Working Group	<b>Amber</b>	<b>Amber</b>	Same
Local Plan	Alison Cooke	Local Plan Working Group	<b>Amber</b>	<b>Amber</b>	Same
Outer Ring Road (A1237)	Gary Frost	YORR Project Delivery Group Technical Working Group	<b>Amber</b>	<b>Amber</b>	Same
Housing Delivery Programme	Sophie Round	Housing Delivery Programme Board	<b>Amber</b>	<b>Amber</b>	Same
Provision of School Places	Claire Roberts	Children and Education Directorate Management Team	<b>Green</b>	<b>Amber</b>	Worse
Smart Travel Evolution Programme – STEP	Shoaib Mahmood	Step Board Transport Board	<b>Green</b>	<b>Green</b>	Same
Flood Risk	Steve Wragg	Environment Agency Programme Board	<b>Green</b>	<b>Green</b>	Same
City Centre Access	Catherine Higgins	Transport Board	<b>Amber</b>	<b>Amber</b>	Same
Hyperhubs	Stuart Andrews	Transport Board	<b>Amber</b>	<b>Green</b>	Better
Future Library Investment Programme (FLIP)	Andy Laslett	FLIP Working Group	<b>Green</b>	<b>Green</b>	Same
Council Housing Energy Retrofit Programme	John Hughes	Housing Energy Efficiency Board	<b>Amber</b>	<b>Amber</b>	Same
Haxby Station	Richard Holland	NSF Board (DfT; Network Rail etc.)	<b>Amber</b>	<b>Amber</b>	Same

York Station Gateway	Brendan Murphy	Station Project Board Infrastructure Delivery Board	<b>Amber</b>	<b>Amber</b>	Same
Ousewem Project	Victoria Murray	Project Governance Board North Yorkshire Flood Risk Partnership	<b>Green</b>	<b>Green</b>	Same
Family Hubs Implementation Project	Niall McVicar	Health and Well-being Board Project Board	<b>Green</b>	<b>Green</b>	Same
Harewood Whin Green Energy Park	Alex Eburne		<b>Amber</b>	<b>Amber</b>	Same
Responsive Care and Support Pathway Redesign	Judith Culleton	Reablement Task and Finish Group Health and Wellbeing Board	<b>Green</b>	<b>Green</b>	Same
Specialist Mental Health Housing and Support	Caroline Billington	Project board	<b>Green</b>	<b>Green</b>	Same
CQC Readiness	Dawn Hobson	Project Board	<b>Green</b>	<b>Green</b>	Same

## Detailed Updates

Project title				York Central Funder					
Reporting period				July 2023					
Description									
York Central is a key strategic development site for the city to enable economic growth and housing delivery. The majority of the land is in the ownership of Homes England and Network Rail. CYC have played an active role in de-risking the site and accelerating delivery with public sector partners. The site and the opportunity it presents have recently been positioned at all levels of Government as a priority site for the delivery of locally led regeneration and development, that will manifest significant benefits for the city. The capacity for the site to accommodate high quality new office accommodation, with new public realm and a new station entrance, alongside a transformed cultural offer at the Railway Museum, is vital to attract inward investment. The contribution York Central will make to the achievement of the local plan housing targets is also a key consideration.									
Overall status prev period (June)					Overall status this period (July)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
July									
June									
Costs Status Explanation		<ul style="list-style-type: none"><li>Exec report approved in April 2022 confirming additional CYC funding to support enabling infrastructure delivery, although cost pressure remains.</li></ul>							
Resources Status Explanation		<ul style="list-style-type: none"><li>Project Management by Homes England and timely information co-ordination by the contractor are key to successful delivery – there is some pressure on the project team.</li></ul>							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"><li>Homes England and Network Rail as major landowners are now leading project delivery. CYC involvement is now as a part funder and as the statutory authority for regulatory/adoption elements.</li><li>The contract for the delivery of the main access infrastructure continues to progress through the enabling phase on site, elements of detail design and associated planning conditions still remain to be resolved ahead of construction. The construction of the site access and the ECML bridge is key to opening the site up for development.</li><li>Homes England continue to progress the procurement process to secure a development partner for the site.</li></ul>							
Risks Status Explanation		<ul style="list-style-type: none"><li>Risks associated with the project are complex and interdependent. Active risk management is ongoing with Homes England responsible for the infrastructure delivery.</li></ul>							
Issues Status Explanation		<ul style="list-style-type: none"><li>Landowners carrying out due diligence and cost management on the project.</li></ul>							

## Current status

- Following the community engagement undertaken in March which provided further information about the new square and proposed government hub through a combination of in person and on-line events. Designs are being revised in response to comments. See the York Central website for feedback <https://www.yorkcentral.info/>
- Work is progressing on the main infrastructure contract with significant site earthworks by Sisk visible on site, with obvious progress at Water End.
- Temporary car parking to rear of railway station opened in January and the Cinder Lane Access has been diverted.
- The NRM main entrance has re-located to allow preparatory work for the construction of the new Central Hall.
- A significant amount of information has been submitted to discharge planning conditions relating to the development.

## Future outlook

- Homes England & Sisk will continue to work through the submission of information necessary to discharge planning conditions.
- Homes England continue to progress the process to select a developer partner – which is on target for an autumn announcement.
- Construction work on site will continue on the main access infrastructure.
- The planning application for the New Square is being finalised for imminent submission.

<b>Reports to</b>	York Central governance structures and Executive.
<b>Exec member</b>	Cllr Peter Kilbane
<b>Director responsible</b>	Neil Ferris - Corporate Director of Place
<b>Dependencies</b>	Local Plan Policy, Economic Strategy, City Transport Policy and external funding bids.
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	<p>Executive December 2015 – York Central and Access Project <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8844&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8844&amp;Ver=4</a></p> <p>Executive July 2016 – York Central <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9303&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9303&amp;Ver=4</a></p> <p>Executive November 2016 - Consultation on access options / Third party acquisitions <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4</a></p> <p>Executive July 2017: Project and Partnership Update</p>

	<a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4</a> <p>Executive November 2017 - Preferred Access Route and Preparation for Planning</p> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10193&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10193&amp;Ver=4</a> <p>Executive March 2018 - York Central Access Construction</p> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10189&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10189&amp;Ver=4</a> <p>Executive June 2018 – Masterplan &amp; Partnership Agreement</p> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10469&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10469&amp;Ver=4</a> <p>Decision Session August 2018 – York Central Design Guidelines</p> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=875&amp;MId=10847#AI49619">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=875&amp;MId=10847#AI49619</a> <p>Executive August 2018 York Central Update – Western Access</p> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10471&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10471&amp;Ver=4</a> <p>Executive November 2018 – York Central Enterprise Zone Investment Case</p> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10474&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10474&amp;Ver=4</a> <p>Executive January 2019 York Central Partnership Legal Agreement</p> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10476&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10476&amp;Ver=4</a> <p>Executive July 2019 - York Central Partnership Update</p> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11107&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11107&amp;Ver=4</a> <p>Executive October 2019 – Update</p> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11111&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11111&amp;Ver=4</a> <p>Executive July 2020 – Update</p> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12295&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12295&amp;Ver=4</a> <p>Executive April 2021 – York Central &amp; York Station Gateway Update</p> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12510&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12510&amp;Ver=4</a> <p>Executive April 2022 – York Central Enterprise Zone Funding Agreement</p> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12802&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12802&amp;Ver=4</a>
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Project title		Castle Gateway								
Reporting period		July 2023								
Description										
City of York Council (CYC) is one of the principal landowners in the area around Piccadilly, the Eye of York, St George’s Field and the Foss Basin. This area is being referred to as the Castle Gateway and many parts of the area are underused, semi derelict or of poor quality. Many of the properties are for sale or owned by investors and there is a risk that the area will continue to be blighted or that important sites will be developed in a piecemeal manner. The area is urgently in need of a fresh vision to improve the locality and create a socially and economically sustainable future. As the principal landowner, CYC will be instrumental in delivering a joined-up regeneration of the area which will maximise social and economic benefits for the city.										
Overall status prev period (June)						Overall status this period (July)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
July										
June										
Costs Status Explanation		<ul style="list-style-type: none"><li>In Autumn 2021 the Executive approved a further budget of £2.15m to progress the Castle Mills and St George’s Field schemes to detailed design stage and procure contractors, and to secure planning for the Castle and Eye of York scheme.</li><li>The project remains within budget at this time, as the work on the St George’s Field MSCP has been paused, although some of the additional work resulting from the delay at Castle Mills will require the use of some of the St George’s Field budget. The Executive will only be asked to make a decision to proceed with construction phase once tender prices have been received, de-risking any cost inflation due to current market conditions and allowing a further review of project viability before any further financial commitment.</li></ul>								
Financial Benefits Status Explanation		<ul style="list-style-type: none"><li>An economic business case assessment which was prepared for the unsuccessful Levelling Up Funding bid, identified the benefit cost ratio of funding sought to be 2.7, however these benefits being achieved are dependent on external funding being secured.</li></ul>								
Tasks & Milestones Status Explanation		The delivery of the Castle Gateway Masterplan has been delayed due to a number of factors. Firstly, the Government delay to the announcement of schemes successful under the second round of the Levelling Up Fund, and secondly, as reported to Executive in June 2022, due to issues with developing the Castle Mills detailed design.								
Risks Status Explanation		This is a complex project to deliver an ambitious masterplan, and as such it has significant risks to its delivery. Whilst mitigation and monitoring of risks is being undertaken, the project is likely to remain at risk throughout delivery. As the different projects that make up the masterplan move into delivery, each has its own dedicated risk register which feeds into the programme level risk register.								

	The key headline risks reported here are taken from the programme risk register.
<b>Issues Status Explanation</b>	The programme issues remain under review and are managed by the project team.
<b>Current status</b> <p><b>Castle Mills</b> Officers have continued discussions with Wates as part of the termination process and review of the design work undertaken to date. The project team have taken this opportunity to undertake a business case review for the delivery options for the scheme, taking into account the current financial climate and the market in York. The preparation of the procurement pack, and commencement of procurement of a new contractor, is on hold until we have reviewed the business case.</p> <p><b>St George's Field</b> Officers continued to build the evidence base to inform a future decision on car parking in this area of the city centre.</p> <p><b>Castle and Eye of York</b> The Levelling Up Fund Bid submitted by the Council to deliver the Castle and Eye of York scheme was not successful in securing funding. Officers will review the business case and explore options for delivering the scheme.</p> <p><b>Planning</b> Officers have continued to work with the statutory consultees to implement design changes and provide the necessary supplementary information. Once these have been resolved, a planning committee date can be agreed.</p>	
<b>Future outlook</b> <p><b>Castle Mills</b> Undertake business case review of the Castle Mills scheme to consider the current financial climate and market conditions. Subject to outcome, prepare procurement strategy, compile documents necessary for procurement and procure a contractor to undertake the RIBA 4 design and produce a construction cost for the Castle Mills scheme.</p> <p><b>St George's Field</b> Collect improved data on parking demand, engage with city centre stakeholders, and explore alternative options to maximise surface car parking provision at St George's Field.</p>	



<b>Castle and Eye of York</b> The Project Team will continue to work with statutory officers and planning, to respond to the comments on the scheme, providing the necessary supplementary information and design changes. The business case for the scheme will be reviewed and alternative funding sources explored.	
<b>Reports to</b>	<p>The Executive have approved a whole series of recommendations over the years to advance the project, with delivery of these being the responsibility of the Castle Gateway Working Group. This working group was established in January 2017 and serves as the project board and meets on a monthly basis. It is chaired by the Director of Place, and the wider interests of the council are represented by the Heads of Regeneration and Economy, Head of Highways and Transport, Head of Planning and Development Services, Head of Environmental Services, Head of Housing Delivery and Asset Management, Head of Legal Services, Chief Finance Officer and Head of Property.</p> <p>The Castle Gateway project manager has defined expenditure levels under the Council's Contract Procedure Rules. Any decisions that are outside the remit of previous recommendations from the Executive are taken to the appropriate decision making route as set out by the council's governance and decision making framework. Dependent on the nature and scope of the issue this may be an officer decision, Executive Member decision, or require a full Executive decision.</p>
<b>Exec member</b>	Cllr Katie Lomas
<b>Director responsible</b>	Tracey Carter - Director Economy, Regeneration and Housing
<b>Dependencies</b>	Local Plan Policy, City Transport Policy
<b>Link to paper if it has been to another member meeting</b>	<p>Executive October 2015 - York's Southern Gateway  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8842&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8842&amp;Ver=4</a></p> <p>Executive November 2016 - Land Assets on Piccadilly  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4</a></p> <p>Executive January 2017 – Update York Castle Gateway  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4</a></p>

	<p>Executive August 2017 - Proposed Temporary Use of Part of Castle Car Park  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10190&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10190&amp;Ver=4</a></p> <p>Executive April 2018 - Castle Gateway Masterplan  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10197&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10197&amp;Ver=4</a></p> <p>Executive October 2018 - Proposed Temporary Uses of Part of Castle Car Park  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10473&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10473&amp;Ver=4</a></p> <p>Executive October 2019 – Update  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11111&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11111&amp;Ver=4</a></p> <p>Executive January 2020 –Phase One Delivery Strategy  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11115&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11115&amp;Ver=4</a></p> <p>Executive October 2020 – Update and Business Case Review  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12297&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12297&amp;Ver=4</a></p> <p>Executive June 2022 – Castle Gateway Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=13287&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=13287&amp;Ver=4</a></p>
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Project title				Local Plan					
Reporting period				July 2023					
Description									
<p>The 'Local Plan' is a citywide plan which sets the overall planning vision and the spatial land use strategy for the city. It provides a portfolio of both housing and employments sites for at least a 15 year period and will set the Green Belt boundaries for York. In addition it incorporates both policies and approaches to set the context for development management decisions. Effectively, it sets out the opportunities and policies on what will or will not be permitted and where, including new homes and businesses.</p> <p>The Local Plan must be accompanied by an infrastructure delivery plan setting out the Council’s approach to strategic infrastructure and its funding. All housing and employments sites included must be viable and deliverable this is directly linked to future approaches to planning gain i.e. CiL and S106.</p> <p>In response to both the Council resolution in autumn 2014, and the changed national and local context, officers have initiated or a series of work streams to inform the next stages of plan production. This relates to housing need, economic growth and the related need for employment land, and detailed site assessments.</p> <p>The production of the plan has to be in accordance with statute and national guidance. This includes a legal requirement to work with neighbouring authorities. It also means that the plan must be subject to Sustainability and Environmental Assessments. It will also ultimately be subject to an independent examination by a government inspector.</p>									
Overall status prev period (June)					Overall status this period (July)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
July									
June									
Scope Status Explanation		Take the Local Plan through examination in public (EIP) and to adoption as statutory development plan for York. This includes completion of additional work requested by the Inspectors or required to inform the Examination as well as public consultation, when required.							
Costs Status Explanation		Cost associated with EIP, modifications consultation and adoption. Staffing costs to ensure timely delivery and adequately resourced EiP as well as consultancy support. Additional information requested by Inspectors can incur additional costs.							
Resources Status Explanation		The majority of expert consultancy support and spend has now been completed. There is potential for ongoing consultancy spend and this has been awarded additional funding to support the plan process. There is a recognised shortage of							

	planners and securing an additional resource for the team is challenging despite considerable efforts. Recruitment into vacant posts to recommence asap to resource team long-term.
<b>Risks Status Explanation</b>	Risks associated with examination of Local Plan by Planning Inspectorate. Delay to examination process as a result of resourcing.
<b>Issue Status Explanation</b>	Potential challenges from the proposed modifications stage of consultation.
<b>Current status</b> <ul style="list-style-type: none"> <li>Inspectors have agreed the Main Modifications Schedule to the submitted Local Plan following close of hearing sessions in September 2022.</li> <li>Executive agreed to the formal consultation on Main Modifications on 26 January 2023.</li> <li>Consultation on the Main Modifications and evidence base submitted for Examination since 2021 ran for a statutory period of 6 weeks between 13th February until 27th March. Consultation documents available via <a href="http://www.york.gov.uk/localplanconsultation2023">www.york.gov.uk/localplanconsultation2023</a>.</li> <li>The Inspectors are in receipt of the full representations received through consultation.</li> <li>A consultation summary report together with a response to key issues raised was submitted to the Inspectors and published on 19 June 2023.</li> </ul>	
<b>Future outlook</b> <ul style="list-style-type: none"> <li>Awaiting a response from the Inspectors regarding the outcomes of consultation.</li> <li>Next steps will be determined by the appointed Local Plan Inspectors.</li> </ul>	
<b>Reports to</b>	Executive, Local Plan Working Group
<b>Exec member</b>	Cllr Michael Pavlovic and Cllr Katie Lomas
<b>Director responsible</b>	Neil Ferris - Corporate Director of Place
<b>Dependencies</b>	Deliverability of York Central
<b>Link to paper if it has been to another member meeting</b>	<p>Executive July 2015  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=8840&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=8840&amp;Ver=4</a></p> <p>Executive June 2016 -City of York Local Plan – Preferred Sites Consultation  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9191&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9191&amp;Ver=4</a></p> <p>Executive December 2016 – Update on Preferred Sites Consultation and Next Steps</p>

	<p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9308&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9308&amp;Ver=4</a></p> <p>Executive January 2017 - Update on Local plan</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4</a></p> <p>Executive July 2017</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4</a></p> <p>Executive January 2018 - Update</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10195&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10195&amp;Ver=4</a></p> <p>Executive May 2018 City of York Local Plan – Submission</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10198&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10198&amp;Ver=4</a></p> <p>Executive September 2018 Supplementary Planning Documents to support the emerging York Local Plan</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472&amp;Ver=4</a></p> <p>Executive March 2019 - Update</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10479&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10479&amp;Ver=4</a></p> <p>Executive December 2021 - City of York Planning Policy Housing Delivery Action Plan (HDAP)</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12798&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12798&amp;Ver=4</a></p> <p>Executive January 2023 - Update</p> <p><a href="https://democracy.york.gov.uk/documents/s165049/Report%20-%20Local%20Plan%20Modifications.pdf">https://democracy.york.gov.uk/documents/s165049/Report%20-%20Local%20Plan%20Modifications.pdf</a></p>
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Project title				Outer Ring Road (A1237)					
Reporting period				July 2023					
Description									
This project combines the previously separate schemes - YORR roundabout upgrades & YORR dualling (phase 1). This project has already delivered an upgrade of the Wetherby Road roundabout in 2018/19 to the new standard 3 lane approaches and 2 lane exits on the A1237. This project will continue by upgrading the stretch of the A1237 to dual carriageway standard between the A19 junction and Little Hopgrove junction, including the upgrade of the 5 roundabouts on this stretch to the standard already set by the Wetherby Road upgrade. This project will increase the capacity of the ring road, particularly of the roundabouts being upgraded, to reduce orbital and radial journey times. The A1237 roundabout at Great North Way will also be improved as part of this project (although this lies outside the stretch which is to be dualled).									
Overall status prev period (June)					Overall status this period (July)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
July									
June									
Costs Status Explanation		Cost consultants appointed to estimate scheme costs now that planning application has further design fixity.							
Tasks & Milestones Status Explanation		The planning application is about to begin a further round of consultation as required by the planning case officer due to the modifications to information in the EA. A planning committee in Aug/Sept is sought.							
Risk Status Explanation		There are a number of risks rated as amber, but the two key risks which are relevant at this stage are getting planning approval and acquiring land. These risks will be relevant for at least the next six – nine months and the project team are working on them continuously.							
Issues Status Explanation		The landowners at Cliftongate business park have stated their support for the scheme but have objected to the planning application on a number of grounds mainly based around the impact on their business particularly during construction.							
Current status									
<div><div></div><div><div>1.</div><div>Ongoing negotiations to purchase land by private agreement.</div></div><div><div>2.</div><div>Continue responding to queries and comments on the planning application as required including providing information to statutory consultees.</div></div><div><div>3.</div><div>Preparing to submit revised information for planning authority to re-consult.</div></div><div><div>4.</div><div>Continue with detailed design.</div></div><div><div>5.</div><div>Complete structures design.</div></div></div>									

6. Continue to work with utility companies affected by the scheme.	
<b>Future outlook</b> <ol style="list-style-type: none"> <li>1. Continue to attempt to purchase land for the scheme.</li> <li>2. Monitor comments which will be received on the re-consultation process for the planning application.</li> <li>3. Respond to further queries on the planning application as required.</li> <li>4. Continue working with utility companies affected by the scheme.</li> <li>5. Continue with detailed design.</li> <li>6. Continue drafting up the documentation for CPO.</li> <li>7. Continue working on the final business case.</li> </ol>	
<b>Reports to</b>	Project reports into the Transport board, Project Board and Lead Members Board
<b>Exec member</b>	Cllr Peter Kilbane
<b>Director responsible</b>	James Gilchrist - Director Environment, Transport and Planning
<b>Dependencies</b>	LTP4, Local plan
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	<p>Executive W Yorkshire Transport Fund – 24 Nov 16  <a href="http://democracy.york.gov.uk/documents/s110381/WYTF%20Exec%20Nov%202016%20v5.pdf">http://democracy.york.gov.uk/documents/s110381/WYTF%20Exec%20Nov%202016%20v5.pdf</a></p> <p>Executive July 2017 - Proposed York Outer Ring Road Improvements / Approach to Deliver  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=10188&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=10188&amp;Ver=4</a></p> <p>Executive December 2018 -  A1237 Outer Ring Road – Dualling Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=10475&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=10475&amp;Ver=4</a></p> <p>Executive September 2019 - Improvements Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=11109&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=11109&amp;Ver=4</a></p> <p>Executive February 2020 – Dualling from A19 Rawcliffe to A64 Hopgrove  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=11116&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=11116&amp;Ver=4</a></p> <p>Executive June 2020 – Phase 1 Dualling - Procurement Strategy, Approach to Public Engagement and Landscaping  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=12293&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=12293&amp;Ver=4</a></p> <p>Executive March 2021 - Phase 1 Dualling - Resolution in principle to promote a Compulsory Purchase Order and</p>

	<p>associated Side Roads Order</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=12509&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=12509&amp;Ver=4</a></p> <p>Executive Sept 2021 - Phase 1 Dualling – Evaluation of the Consultation Process and Resolution to Submit a Planning Application</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=12795&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=12795&amp;Ver=4</a></p> <p>Executive June 2022 - <a href="#">York Outer Ring Road (YORR) - Proposed A1237 (Rawcliffe to Little Hopgrove) Dualling - Update on Progress and Proposed Utility Diversions</a> </p>
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Project title				Housing Delivery Programme					
Reporting period				July 2023					
Description									
The accelerated delivery of mixed tenure housing across multiple sites in the city.									
Overall status prev period (June)					Overall status this period (July)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
July									
June									
Scope Status Explanation		New administration have clear ambitions for 100% affordable housing. This is a challenging target and the HDT are working collaboratively with Members and funding bodies to review the options for achieving this. This is a fundamental change in the original scope of the HDP.							
Costs Status Explanation		A review of the business case for the Ordnance Lane scheme has been undertaken to ensure viability. The receipt of grant funding for enabling works is supporting the development of a viable proposal. Inflationary rises will impact the costs of the project and this remains a risk under review. This viability is further challenged by 100% affordable target set by new administration. This will require increased borrowing.							
Resources Status Explanation		As the Duncombe / Burnholme schemes approach delivery and as further schemes are being developed the resource within the team must be reviewed as part of the housing re-structure to ensure the council's delivery capability remains strong.							
Financial Status Explanation		The impact of the cost of living crisis on the Housing Market continues to be monitored with the appointed sales agent. Currently the market is still strong in York although it is anticipated this may slow as the wider economic position worsens. The team are adding sales price contingency to their modelling in anticipation of market instability.							
Tasks & Milestones Status Explanation		The Master Programme is being reviewed with respect to the future programme to reflect the revised timescales.							
Risks Status Explanation		Detailed risk register has been formulated to identify all key risks, assign responsibilities, and determine potential mitigation measures. Construction cost inflation remains a concern.							
Issues Status Explanation		Issues are being managed in accordance with identified risk mitigation measures.							
Current status									
Lowfield									
<ul style="list-style-type: none"><li>Section 278 design has been approved by CYC Highways, now looking to procure a civils contractor for the works.</li><li>Programme extended to mid-August.</li></ul>									

- Section 5 handovers have begun with a further 9 properties issued with PC on 19th July.
- Section 2/3 remediation works progressing well and coming to a conclusion.
- Section 5 groundworks have recommenced and are progressing well. Self-build highway is complete besides minor works around the feeder pillar.

#### Duncombe

- Block A first floor external walls, internal walls and airtightness are in progress.
- Block B ground floor insulation and screed are complete. Scaffolding in progress.
- Block C ground floor insulation and screed.
- Defects continue to be raised by the NEC supervisor, however an improved defects process has been agreed to inspect and close out defects.
- Commercial unit fit out tender has been delayed due to programme slippage, decision due in September when to commence tender.
- We face a programme/financial risk in relation to delay to NPG lease agreement for cables.
- We are progressing a community event with St Luke's Church with Caddick.

#### Burnholme

- Installation of site-wide drainage is on-going.
- Construction is most advanced at Terraces 11 and 8 (eastern end of site) where dwarf walls are now complete and ready to receive timber frames. Scaffoldings have been erected at Terrace 11.
- Masonry below floor level is complete at Terraces 9, 6 and 3 (west of site).
- Excavation and pouring of foundations complete at Terrace 2 (north of site) and Terrace 4 (centre of site) and underway at Terrace 7 (centre of site).
- Non-material amendment submitted to Planning to shift Terrace 12 (southwest of site) by 1m eastwards and remove 3 poor quality self-seeding trees along a short section of the boundary to enable construction. Direct neighbour has been informed and is supportive of the proposal. A letter is being prepared for the other residents along the western boundary of the site.
- S38 agreement: Caddick Construction are working with CYC Highways to agree on the construction details around the tree pits before technical approval can be obtained. Adjustments are also made in relation to tree pits membrane, also linked to Planning Condition 8 - Drainage, in consultation with Yorkshire Water and LLFA.
- Retrospective adoption of drainage (S102) and highway (S36) of Mossdale Avenue: necessary remediation works will be required in order to complete

the adoption of Mossdale Avenue and the new Burnholme housing development.

- Street names and numbering approved.
- July newsletter produced.

#### Ordnance

- Enabling works ITT published. Submission deadline 26th July.
- Housing Delivery Programme Manager progressed discussions with the new Executive regarding an increase in affordable units on the site.
- Ongoing discussions with the design team 7 Finance to understand implications of increased number of affordable units.

#### **Next Period**

##### Lowfield

- Full site completion achieved.
- S278 tender published.
- Progress with site wide defects.

##### Duncombe

- Finalise substation and cables lease for NPG substation.
- Diagnostics.
- Progress car parking strategy with Civic.
- Host 1st external Passivhaus site tour on 21st July.
- Ascertain whether additional works are required for Japanese Knotweed remediation.
- Produce outline Duncombe components spec.

##### Burnholme

- Start of timber frame construction at Terrace 11 and installation of scaffoldings at Terrace 8.
- Block and beam floors complete at Terraces 9, 6, and 3 and screed underway.
- Decision for non-material amendment in relation to Terrace 12 works received.
- Submission of S73 application to change tree pits membranes from impermeable to permeable in relation to Condition 8 - Drainage.
- S38 conditional technical approval obtained.
- Proposal to remove eastern open space at Burnholme from GLL lease and transfer it to CYC Public Realm approved.

- Submission for discharge of Condition 21 - Landscape and Condition 22 - Children's play facilities including young children play equipment in the central open space and multigenerational / fitness focused equipment in the eastern open space for the wider community.
- Brief for future maintenance of landscaping and drainage issued to providers for quotes.
- Passivhaus user guide to be reviewed.
- Contractor to issue draft buyer's house manual.

#### Ordnance Ln

- Draft Executive paper in preparation for October Exec.
- Discuss increase in affordable units with CYC colleagues.
- Appoint enabling works contractor.
- Request quotes for Civils CoW.

<b>Reports to</b>	Project team consisting of officers at the council who will advise on specialisms such as legal, housing, finance, and procurement. This project team feeds into the Housing Delivery Programme Board, which consists of senior officers and managers. The board guides decisions shaping the programme, setting objectives, scope, and timelines for projects. The board reports into Homes England as part of the partnership arrangement as well as One Public Estate. Decisions will be taken by the Council Management Team followed by Executive.
<b>Exec member</b>	Cllr Michael Pavlovic
<b>Director responsible</b>	Tracey Carter - Director Economy, Regeneration and Housing
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	<p>March 2017 Executive Meeting  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9311&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9311&amp;Ver=4</a></p> <p>December 2017 Executive Meeting</p> <ul style="list-style-type: none"> <li>- Delivering Health and Wellbeing facilities for York</li> <li>- Establishing a Delivery Model and the Scope of the Programme</li> <li>- Delivering the Lowfield Scheme</li> </ul> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10194&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10194&amp;Ver=4</a></p> <p>July 2018 Executive Meeting - Proposals</p>

	<p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10470&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10470&amp;Ver=4</a></p> <p>October 2018 Executive Meeting - Duncombe Barracks, Burton Stone Lane</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10473&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10473&amp;Ver=4</a></p> <p>January 2019 Executive Meeting- Building More Homes for York – removal of the HRA borrowing cap</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10476&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10476&amp;Ver=4</a></p> <p>September 2019 Executive Meeting - Update</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11109&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11109&amp;Ver=4</a></p> <p>October 2020 Executive Meeting – Phase 2 of the Housing Delivery Programme</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12298">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12298</a></p> <p>October 2021 Executive Meeting – Update</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12796&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12796&amp;Ver=4</a></p> <p>March 2022 Executive Meeting – Delivering Affordable Housing on Council Land</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12801&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12801&amp;Ver=4</a></p> <p>February 2023 Executive Meeting - Update</p> <p><a href="https://democracy.york.gov.uk/documents/s165356/Housing%20Delivery%20Programme%20Update.pdf">https://democracy.york.gov.uk/documents/s165356/Housing%20Delivery%20Programme%20Update.pdf</a></p>
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Project title				Provision of School Places					
Reporting period				July 2023					
Description									
<p>The need to provide sufficient school places for current and future residents is a key statutory duty of CYC and will build an educational infrastructure for the city by forecasting likely demand and supply of school places over the medium term (until 2024/25).</p> <p>The aims of this project are to identify where and when additional school places will be required, and work with central government and the school community to provide places in good or outstanding schools.</p> <p>CYC is provided with some ‘Basic Need’ funding from central government for this purpose and will need to ensure that this and other sources of funding are used to best effect in those areas of greatest need, and to ensure that all educational provision is sustainable in the longer term, working with the school community.</p> <p>The project represents a significant priority for City of York Council in delivering educational opportunities for residents.</p>									
Overall status prev period (June)					Overall status this period (July)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
July									
June									
Scope Status Explanation		The project remains within tolerance for scope. The rate of housing developments is increasing so care needs to be taken in ensuring there is provision of places in the areas of the city where development is planned.							
Cost Status Explanation		Future Basic Need funding is likely to be very limited and housing developer contributions may not meet the expected requirements for educational infrastructure across all sites. This is being addressed through the Local Plan required infrastructure process, but these requirements exceed any current capital for the costs.							
Current status									
Capacity									
<ul style="list-style-type: none"><li>• Visits to schools have taken place to update net capacities and these figures have been fed back to schools.</li><li>• Sixth form net capacities have been updated this period.</li><li>• Correspondence has taken place with schools and CYC officers to ensure the accuracy of net capacity assessments.</li></ul>									

- Net capacity assessments have been carried out in specialist provision using DfE guidance.
- Net capacity figures are now complete and in place for SCAP 23.
- PAN reduction requests have been received from maintained schools and MATS this period.
- Expansion options have been explored for schools in two planning areas to provide places for children from new housing developments.
- Capacity for children from planned housing developments for the future has been identified with developers.

### **Communication**

- Communication with developers has taken place to ensure places are planned for the future with fair contributions from the developers.
- Continued communication has taken place with other departments within CYC to address the need for additional school places from housing developments proposed in Local Plan.
- Meetings have been held with school leaders regarding place planning and changes to admissions policies.
- Discussions have taken place with school leaders regarding reorganisation of classes within schools and the possible implications for place planning.
- Continued discussion with other CYC officers has taken place to build a picture of SEND provision and future need in the city.

### **Data Modelling**

- Options for the local plan are being modelled to assess the impact on school places.
- Data has been modelled and sent out to schools considering a change to PAN.
- The housing data has now been mapped to catchment areas for both the primary and secondary forecasts.

### **Forecasting**

- Training for SCAP and workshops at EBD OG have taken place.
- Forecasts and associated data have continued to be updated this period, in preparation for SCAP 2023
- Forecasts for SEND have been prepared for SCAP 2023.

### **Policy**

- Joint work with the admissions team has continued regarding changes to admissions policies.

## **Future outlook**

The main focus of this period:

### **Capacity**

- Assess the impact of proposed PAN reductions on the supply and forecast supply of places across the city.
- Agree on approach to enable individual schools to reduce capacity for financial security while ensuring there is capacity for in-year movement.

### **Communication**

- Continued engagement with local schools and academy trusts to gather their views and identify any potential plans about how they could assist in providing for future need.
- Continue to liaise regarding the works being carried out to address primary school place requirements in PPA7.

### **Forecasting**

- The newly available forecasts will be used to update the Planning Area Action Plans for release on York Education.
- Continue to update forecasts and the associated data and reports to feed into the DfE annual school capacity data collection.
- Identify any updates that can be made to the forecasting models for mainstream and SEND to ensure they use all available data for accuracy.

### **Policy**

- Continue work on the education supplementary planning guidance to provide clarity for CYC officers and developers.

<b>Reports to</b>	Children and Education Directorate Management Team and Executive Member for Children and Young People oversee project as necessary.
<b>Exec member</b>	Cllr Bob Webb
<b>Director responsible</b>	Martin Kelly Corporate Director Children and Education
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting (e.g. executive,</b>	Executive February 2018 Admission arrangement for the 2019/20 school year <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10196&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10196&amp;Ver=4</a>



<p><b>council, a scrutiny committee)</b></p>	<p>Executive July 2019 - The Provision of School Places and Allocation of School Capital Budgets 2019-2023 to Address Secondary Place Pressures  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11107&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11107&amp;Ver=4</a></p> <p>Executive October 2019  Archbishop Holgate's School - Expansion 2020-21  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11111&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11111&amp;Ver=4</a></p> <p>Executive May 2020 - Fulford School Remodelling Phase 1 &amp; Access Improvements by Highways  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12288&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12288&amp;Ver=4</a></p>
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Project title					Smart Travel Evolution Programme – STEP					
Reporting period					July 2023					
Description										
STEP is a programme of delivery that will prepare York for the coming revolution in adoption of connected and autonomous vehicles and managing whole city mobility. The project aims to achieve this by:										
<div>➤ Improving communications to transport infrastructure and collecting more transport data.</div> <div>➤ Building a transport data platform to assist the city to meet big data challenges and making more of this data accessible.</div> <div>➤ Improving transport modelling, that allows us to run City wide models at varying scales, in near real time. This allows us to understand the way the transport network is performing and is expected to improve our transport planning activities.</div>										
Overall status previous period (June)						Overall status this period (July)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
July										
June										
Current status										
In the last reporting period.										
<div>• Survey opened for responses on GLOSA app.</div> <div>• GLOSA App - Carflow rebranded to YorkFlow due to possible trademark infringements.</div>										
Future outlook										
In the next reporting period.										
<div>• GLOSA feedback survey to be closed and a summary of results to be summarised.</div> <div>• GLOSA contract due to expire 31/0723. Contract not due to be extended.</div> <div>• Meeting arranged to complete outstanding objectives of Project Initiation Documentation.</div> <div>• Meeting arranged with Business Intelligence to ascertain whether integration with York Open Data has been successful. Full Acceptance of STEP outstanding Action to be closed out in next reporting period.</div>										

<b>Reports to</b>	The STEP board reports into the Place DMT and PM updates executive member and Executive when required for updates and approvals. Key decisions are agreed by the Transport Board before reaching executive member or Executive.
<b>Exec member</b>	Cllr Peter Kilbane
<b>Director responsible</b>	James Gilchrist - Director Environment, Transport and Planning
<b>Dependencies</b>	The Transport Capital Programme and TSAR Project
<b>Link to paper if it has been to another member meeting</b>	Annex A – Bid documentation for the Smart Transport Evolution Programme funding: <a href="http://www.york.gov.uk/downloads/download/35/smart-travel-evolution-programme-step">www.york.gov.uk/downloads/download/35/smart-travel-evolution-programme-step</a>  Decision Session - Executive Member for Transport - June 21 <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=738&amp;MId=12726&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=738&amp;MId=12726&amp;Ver=4</a>

Project title				Flood Risk – York 5 Year Plan					
Reporting period				July 2023					
Description									
CYC are working closely with the Environment Agency to deliver a range of localised improvements to the cities flood defences, this work – the York Five Year Plan – has been developed following the floods and is supported by Government investment. In addition to this we are working with the EA on a catchment scale study to identify opportunities for wider interventions across the river Ouse catchment to further reduce future flood risks into the long term.									
Overall status prev period (June)					Overall status this period (July)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
July									
June									
Costs Status Explanation		Further appraisal works are underway on flood cells with less viability or lower priority.							
Risks Status Explanation		The programme involves a wide range of projects with associated risk management in place across all. The Programme Board reviews risks at a programme level monthly.							
Current status									
<ul style="list-style-type: none"><li>• Work continues at Clifton Ings and Strensall to programme.</li><li>• CYC led appraisal and design works at Fulford complete and planning approval is being sought.</li><li>• Contractual/operational handover is being progressed on a range of cells, others are fully operational.</li><li>• Installation of property flood resilience measures has progressed.</li><li>• Planning documentation finalised and submitted for the Germany Beck FAS.</li></ul>									
Future outlook									
<ul style="list-style-type: none"><li>• Continuation of construction work in Clifton Ings and Strensall.</li><li>• PFR installations continue across various sites.</li><li>• Planning decisions pending for the St Georges Field and Germany Beck (CYC led) schemes.</li></ul>									
Reports to				The Project board sits within the Environment Agency. The Environment Agency has a formal programme board in compliance with PRINCE2 methodology, CYC are a member of the board. The lead Executive member receives a quarterly report, and it is the subject of a bi-annual report to					

	Economy and Place scrutiny committee. This approach to governance has been approved and adopted by Executive.
<b>Exec member</b>	Cllr Jenny Kent and Cllr Kate Ravilious
<b>Director responsible</b>	James Gilchrist - Director Environment, Transport and Planning
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting</b>	<p>Executive February 2017: CYC Response to the Independent Flood Inquiry  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9310&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9310&amp;Ver=4</a></p> <p>Executive April 2021 – Strategic Flood Risk Assessment Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12510&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12510&amp;Ver=4</a></p> <p>Executive December 2022 - Germany Beck Flood Alleviation Scheme Update  <a href="https://democracy.york.gov.uk/documents/s164363/Germany%20Beck%20FAS%20Update%20revised%20version.pdf">https://democracy.york.gov.uk/documents/s164363/Germany%20Beck%20FAS%20Update%20revised%20version.pdf</a></p>

Project title				City Centre Access					
Reporting period				July 2023					
Description									
<p>Project involves the feasibility, design and installation of static and automated measures to protect the core footstreets area in the city centre and at York Racecourse to provide public protection from potential vehicle as a weapon attack.</p> <p>The proposals follow firm Police and Counter Terror Unit advice to implement measures to protect areas of high footfall.</p> <p>The automated measures will retain vehicle access outside the footstreets hours and allow emergency and other urgent access during footstreets hours through a system of control by CYC.</p>									
Overall status prev period (June)					Overall status this period (July)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
July									
June									
Costs Status Explanation		<ul style="list-style-type: none"><li>Additional costs are arising due to the programme being extended, splitting the work at all locations into phases where possible, to avoid long pedestrian diversions.</li><li>Issues with utilities and drainage are adding to construction costs.</li></ul>							
Resources Status Explanation		<ul style="list-style-type: none"><li>Design resource in place, a contractor has been appointed and site supervision resource is in place.</li><li>Resources to establish the operational processes, including integration with traffic signals at Parliament Street, are stretched.</li></ul>							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"><li>Working with the contractor, the programme for the works is being regularly revised.</li><li>Delays are being experienced due to matters picked up during construction and the requirement to avoid pedestrian diversions wherever possible.</li></ul>							
Risk Status Explanation		Risks associated with successful and timely implementation lead to inflation impacts being increased.							
Issues Status Explanation		Phase two - Minster area to be clarified.							
Current status									
<ul style="list-style-type: none"><li>Construction at the first two junctions, High Petergate and Lendal, was substantially complete in mid-June.</li><li>Work continued with partners regarding operational systems.</li><li>Construction of High Ousegate/Spurriergate started.</li></ul>									

<b>Future outlook</b> <ul style="list-style-type: none"> <li>• Works on site to continue at High Ousegate/Spurriergate.</li> <li>• Installation of the single bollard on the path between High Ousegate and Coppergate.</li> </ul>	
<b>Reports to</b>	Programme reports to the Transport Board and is advised by the York Counter Terrorism Working Group. There is a CYC internal working group working on the detail.
<b>Exec member</b>	Cllr Peter Kilbane
<b>Director responsible</b>	James Gilchrist - Director Environment, Transport and Planning
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	<p>Executive February 2018: City Transport Access Measures  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10196&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10196&amp;Ver=4</a></p> <p>Executive September 2018: City Centre Access Update and Priority 1 Proposals  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472&amp;Ver=4</a></p> <p>Executive August 2019: City Centre Access Experimental Traffic Order Conclusion and Phase 1 Proposals  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11108&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11108&amp;Ver=4</a></p> <p>Executive February 2020: Phase 1 Proposals (Update)  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11116&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11116&amp;Ver=4</a></p> <p>Executive January 2022: Security Measures  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12799&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12799&amp;Ver=4</a></p> <p>Exec July 2022: City Centre Access – Action Plan  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=13288&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=13288&amp;Ver=4</a></p> <p>Exec Aug 2022: Security Measures – Update Including Tender Return  <a href="https://democracy.york.gov.uk/documents/s161595/HVM%20Final%20v2.pdf">https://democracy.york.gov.uk/documents/s161595/HVM%20Final%20v2.pdf</a></p>

Project title		Hyperhubs								
Reporting period		July 2023								
Description										
Award winning, dedicated Ultra Rapid charging options designed specifically for EV charging in urban areas. These provide an alternative for residents without off-street parking, by providing access to Ultra Rapid facilities which can be used as an alternative or as a supplement to public fast charging facilities. Each HyperHub offers four 50 kW Rapid and four 175 kW Ultra Rapid chargers under a canopy structure, with 24/7 access. Each Hub is equipped with solar PV which provides zero carbon electricity for use in vehicle charging and reduces the day to day running costs. The compact nature of the design allows HyperHubs to be delivered in urban areas. <b>The first two HyperHubs are open and serving customers</b> at strategically located sites covering the Northwest and Northeast of the ring road, a third City Centre HyperHub is progressing through planning and has a confirmed budget.										
Overall status prev period (June)						Overall status this period (July)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
July										
June										
Current status										
<ul style="list-style-type: none"><li>Monks Cross - Complete</li><li>Poppleton Bar - Complete</li><li>Union Terrace - Consultation in progress</li><li>Askham Bar - Funding Offer from OZEV's LEVI Pilot scheme. Decision paper being prepared for July.</li><li>Finance Review complete for FY 2022-23</li><li>Snagging Completed</li></ul>										
Future outlook										
<ul style="list-style-type: none"><li>Closure Report</li><li>Closure of HyperHubs - Monks Cross and Poppleton on Verto,</li><li>Hyperhubs - Askham Bar and Union Terrace will be reported on separately.</li></ul>										
Reports to			The project reports to the Transport Board. This is an internal board that is chaired by the Head of Transport and Highways. The members also include the Smart Transport Programme Manager who acts as the Client for this project and the Head of Transport and Highways who is responsible							



	<p>for the delivery of transport, highways and asset projects within the Economy and Place Directorate.</p> <p>The Project Manager reports directly to the Smart Transport Programme Manager, who in turn reports directly to the Head of Transport and Highways. The Head of Transport and Highways will also ensure project assurance is undertaken. Finance also are members of the board to provide any technical input.</p>
<b>Exec member</b>	Cllr Peter Kilbane
<b>Director responsible</b>	James Gilchrist - Director Environment, Transport and Planning
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting</b>	<p>Executive March 2019 - A Sustainable Future for York with Hyper Hubs  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11469&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11469&amp;Ver=4</a></p> <p>Executive Sept 2019 - Reducing York's Carbon Footprint with Electric Vehicles  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11109&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11109&amp;Ver=4</a></p> <p>Executive March 2020 - Electric Vehicle Charging Strategy  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11117&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11117&amp;Ver=4</a></p> <p>Decision session Sept 2020: Approval to award the contract for the delivery of Hyper Hubs Project  <a href="https://democracy.york.gov.uk/mgIssueHistoryHome.aspx?IId=60718&amp;Opt=0">https://democracy.york.gov.uk/mgIssueHistoryHome.aspx?IId=60718&amp;Opt=0</a></p>
	

Project title				Future Library Investment Programme (FLIP)					
Reporting period				July 2023					
Description									
To deliver the library vision for Library Learning Centres with investment of over £4m for Acomb and Clifton.									
Overall status prev period (June)					Overall status this period (July)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risk	Issues
July									
June									
Current status									
Clifton Library:									
<ul style="list-style-type: none"><li>Path enabling works (new school access path from Fairway) – Physical site works complete and all required CYC Highways approvals received. Path handed operationally to VOY School on Friday 9 July. School opened path to pupils Monday 12 July.</li><li>Main Site Works – Demolition works 100% complete. Foundation works for the new two storey building commenced.</li><li>Library garden public engagement – Explore local public engagement around the external landscaping detailed design closed, responses analysed.</li></ul>									
Acomb Library:									
<ul style="list-style-type: none"><li>Feasibility studies – Continued internal discussion with Architect to develop design options based on Explore vision and available funding.</li><li>Funding applications – Explore submitted funding application for the next round of nationally available Library Improvement Fund (LIF) application.</li></ul>									
Haxby Library:									
<ul style="list-style-type: none"><li>Changing Places Toilet Facility – Minor planning application submitted, awaiting determination in July.</li></ul>									
Future outlook									
Clifton Library:									
<ul style="list-style-type: none"><li>Main Site Works – Foundation works for the new two storey building continue. Restoration works continue to existing main hall structure. New temporary site access to be formed from Rawcliffe once CYC Highways approval received.</li></ul>									

- Library garden public engagement – Revised design produced following Explore’s June 2023 local public engagement around the external landscaping detailed design. Further workshop to take place with stakeholders through August.

**Acomb Library:**

- Feasibility studies – Develop design options with Architect based on Explore vision and available funding.
- Funding applications – Progress next stage bids for both the Library Improvement Fund (LIF) application and UKSPF Bid.

**Haxby Library:**

- Changing Places Toilet Facility – Receive planning determination outcome and prepare (if successful) a small Works tender as required.

<b>Reports to</b>	A programme board made up from senior officers from both Explore and the Council will lead the Programme, reporting will follow the corporate project management approach.
<b>Exec member</b>	Cllr Claire Douglas
<b>Director responsible</b>	Pauline Stuchfield - Director Customer and Communities
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting</b>	Executive October19 - Future Libraries Investment Programme <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11111&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11111&amp;Ver=4</a>  Executive January 22 - Future Libraries Investment Programme <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12799&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12799&amp;Ver=4</a>

Project title				Council Housing Energy Retrofit Programme					
Reporting period				July 2023					
To improve the energy performance of our poorer performing council houses and private sector homes, to tackle fuel poverty, address Category 1 Excess Cold Hazards and to support our ambition of York being carbon neutral by 2030. The programme also seeks to support the creation of a pipeline of retrofit work in York which will support skills development and create new green jobs.									
Overall status prev period (June)					Overall status this period (July)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
July									
June									
Scope Status Explanation		<ul style="list-style-type: none"><li>SHDF1 programme to be included until end of March 2023. Extended until end of June 2023. Delivery and grant spend critical.</li><li>Delivery timetables challenging. LAD3 / HUG1 extension approved.</li></ul>							
Quality Status Explanation		<ul style="list-style-type: none"><li>All installations being completed under PAS2035 certification.</li><li>Certifications are sent to CYC for monitoring.</li><li>Issues with obtaining relevant documentation partially resolved.</li><li>Concerns over delivery partner's approach to PAS2035.</li><li>Sign off process to start.</li></ul>							
Costs Status Explanation		<ul style="list-style-type: none"><li>Continuing monitoring of material and labour costs in current climate. Review of measures may be necessary.</li><li>Return of underspend will incur significant interest charges based on RPI over life of project.</li></ul>							
Resources Status Explanation		<ul style="list-style-type: none"><li>Funding for Home Energy Project Manager post ends June 2023. Extension underway.</li><li>Housing Energy Efficiency Programme Manager post vacant from May end.</li><li>Retrofit qualified / project management resource required.</li><li>Admin support required.</li></ul>							
Financial Status Explanation		<ul style="list-style-type: none"><li>Staffing costs are being covered by the grant funding but linked to capital grant spend.</li><li>Short delivery timescales for LAD3, HUG1 and SHDF1 may also result in underspend and impact on claim for staffing costs. Latter addressed by approval to claim expenditure delivering project regardless of underspend on capital.</li></ul>							
Non-financial Benefits Status Explanation		<ul style="list-style-type: none"><li>Reduction in ability to deliver predicted measures were experienced under LAD2 due to a number of factors which are not manageable, outside of CYC control or able to be predicted.</li><li>Reputational damage if LAD3 /HUG1 and SHDF W1 experience similar difficulties.</li></ul>							
Tasks & Milestones		<ul style="list-style-type: none"><li>Some partner authorities late in signing contracts with delivery partner leading to pressure on milestones and delivery.</li></ul>							

<b>Status Explanation</b>	<ul style="list-style-type: none"> <li>• Extensions to delivery timescales sought to mitigate delivery issues. Achieved.</li> <li>• Delivery timescales still challenging.</li> </ul>
<b>Risks Status Explanation</b>	<p>Top risks affecting the project are:</p> <ul style="list-style-type: none"> <li>• Delivery of council home retrofit has taken longer due to supplier capacity and delivery processes.</li> <li>• Delivery timescales for LAD3/HUG1 and SHDF1 challenging given time spent in procurement and contractual approval within remaining delivery timescales, along with delivery issues.</li> <li>• Potential for underspend to be returned to BEIS for undelivered measures and subsequent impact on admin. element of claim as a % of capital.</li> <li>• Potential interest charges for capital underspend returned to government.</li> </ul>
<b>Issues Status Explanation</b>	<ul style="list-style-type: none"> <li>• LAD3 / HUG1 have more challenging targets, although LAD3 percentage of D rated properties increased to 50%. Now increased to 80% nationally to address issue of lack of suitable properties meeting scheme criteria.</li> <li>• Delivery of measures.</li> <li>• SHDF delivery suffering because of changes to sub-contractors and the need to re-survey all properties. Measure to be re-examined and subject to change request. Further re-surveys required and causing delays.</li> <li>• Queries regarding delivery partners understanding of contract delivery based on a quote per job versus d.p's approach of a blended average cost for installs.</li> <li>• Seeking clarity on delivery partner's approach to delivery under PAS2035 requirements.</li> <li>• Spend of £343k of DESNZ grant funding by 30/6/23.</li> </ul>
<p><b>Current status</b></p> <p>LAD3</p> <ul style="list-style-type: none"> <li>• £2.38m LAD3 capital funding received from BEIS.</li> <li>• Craven D.C. still need to enter into separate agreement with E.ON.</li> <li>• LAD3 Pipeline as of 30<sup>th</sup> June 23 – 492 retrofit assessments completed, 250 live jobs.</li> <li>• LAD3 installs completed as of 30<sup>th</sup> June 2023 - 91 SPV and 30 LI, 8 HASHP, 8 Smart heating controls, 2 UFI and 1 CWI.</li> <li>• Extension of delivery until 30th September 2023 after national extension offer.</li> <li>• Contract with delivery partner extended to accommodate this. Issues with contract delivery addressed.</li> </ul> <p>HUG1</p> <ul style="list-style-type: none"> <li>• HUG revised resubmission successful with bid of £497,863 capital funding approved.</li> <li>• HUG1 Pipeline as of 30<sup>th</sup> June 2023 - 65 retrofit assessments completed, 35 live jobs.</li> <li>• HUG1 installs completed as of 30<sup>th</sup> June 2023 - 18 SPV; 6 ASHP and 4 LI.</li> </ul>	

- Targets off gas properties, so more suited to Craven / Selby areas.
- Extension of delivery until 30th September 2023 after national extension offer. Delivery for Craven, Harrogate and Selby extended until 31<sup>st</sup> July 2023.
- Contract with delivery partner extended to accommodate this. Issues with contract delivery addressed.

#### Social Housing Decarbonisation Fund

- CYC successful with bid of £343,067.57 of capital and ancillary costs funding awarded to improve 28 homes. Additional 4 properties to be paid for under HRA funding to ensure all Danebury Court properties completed.
- Maximum of 2/3rds SHDF to be matched with minimum 1/3rd CYC contribution per property.
- Procurement of delivery partner / contract awarded to E.ON.
- Mobilisation meetings commenced June 2022.
- Delivery partner supplying dedicated project management resources.
- Examine possible options to reduce disturbance to tenants whilst still improving fabric of properties once survey results received.
- Tenants contacted in July. Initial surveys completed 30/9/22. Issues with original surveys identified. Additional work required.
- Continuing to await confirmation of results of new surveys with regard to requesting change in measure mix for properties from BEIS.
- Decisions on suitable measures to be made on receipt of revised survey info. Further delays with surveys.
- Critical risk identified regarding timescales for delivery at current level of progress.
- Extension of delivery deadline approved until 30th June 2023 with grant funding also extended.
- Change of measures approved by DESNZ 4/5/23. Physical delivery of measures extended until 31/08/23; grant allocation needs to be spent by 30/6/23.

#### SHDF Wave 2

- CYC successful with bid of £1,033,019 capital and ancillary costs.
- 2 year delivery window until 31/3/25.
- HRA match funding.
- Procurement linked to Home Improvement contracts.

#### HUG Wave 2

- CYC successful with bid of £1,242,000 capital and ancillary costs.
- 2 year delivery window until 31/5/25.

<ul style="list-style-type: none"> <li>• Procurement of delivery partner underway.</li> </ul>	
<b>Future outlook</b> <ul style="list-style-type: none"> <li>• Ongoing delivery of LAD3 for all areas and HUG1 for York only.</li> <li>• Procurement of delivery partner for HUG2.</li> <li>• Delivery SHDF Wave 1 by end of August 2023.</li> </ul>	
<b>Reports to</b>	Project delivery will be overseen by the Housing Energy Efficiency Board.
<b>Exec members</b>	Cllr Jenny Kent and Cllr Kate Ravilious
<b>Director responsible</b>	Tracey Carter - Director Economy, Regeneration and Housing
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting</b>	<p>Executive December 2020 - Council Housing Energy Retrofit Programme  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12428&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12428&amp;Ver=4</a></p> <p>Decision Session March 2021, Executive Member for Housing and Safer Neighbourhoods - Update on the Housing Energy Retrofit Programme  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=932&amp;MIId=12599&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=932&amp;MIId=12599&amp;Ver=4</a></p> <p>Executive December 2021 - Housing Energy Efficiency Programme Update - Utilising Grant Funding to Deliver Additional Retrofit Work  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12798&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12798&amp;Ver=4</a></p>

Project title				Haxby Station					
Reporting period				July 2023					
Description									
Delivery of a new railway station in Haxby before the end of March 2024.									
Overall status prev period (June)					Overall status this period (July)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
July									
June									
Costs Status Explanation		<ul style="list-style-type: none"><li>DEPENDENT ON VALUE OF FINAL AWARD FROM GOVERNMENT.</li><li>Cost estimate circa £23m (full project).</li><li>Current funding gap of circa £17m.</li><li>CYC contribution of £4.5m match-funding identified.</li><li>To date £1.5m in grants already awarded by DfT for development.</li><li>Costs benchmarked against comparable projects and deemed realistic.</li><li>Inflationary pressures have been applied to cost estimate (compared with previous basic estimate, initially undertaken early 2020).</li></ul>							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"><li>Expectation that planning application will be submitted in autumn 2023, which is a number of months later than initially hoped, however construction/completion still on track to be achieved by end 2024.</li><li>Any further delays in planning, or delay in announcement of full funding by Government will put the Programme at risk.</li></ul>							
Risks Status Explanation		<ul style="list-style-type: none"><li>Largest risk to project remains confirmation of full funding from Government.</li><li>Other major risk is granting of planning consent (or delay in achieving this).</li></ul> <p>Project de-risked early:</p> <ul style="list-style-type: none"><li>Acquisition of land for station site at Towthorpe Road.</li><li>Establishment of a CYC project budget, as evidence of local contribution to expected DfT grant.</li><li>Granting of extra funding from DfT to continue development of project.</li><li>Early approvals in-principle from Executive (06/10/22)</li></ul>							
Issues Status Explanation		Predominantly time related.							
Current status									
<ul style="list-style-type: none"><li>Towthorpe Road site (acquired by CYC) is the single site being developed.</li><li>Approval at Executive (06/10/22) to proceed and granted a number of in-principle approvals to help prevent any delays.</li><li>Work underway by Network Rail and CYC to prepare a Planning Application for submission in the coming months. Scoping Opinion concluded that EIA <u>not</u> required.</li></ul>									



<ul style="list-style-type: none"> <li>• Outline Business Case concluded and submitted to DfT. Some queries received from DfT which are currently being assessed for a response.</li> <li>• Outline station layout now confirmed. Appearance and proposed building materials being developed.</li> <li>• Cost estimate for new station circa £23m. This has been benchmarked against comparable stations and is realistic.</li> <li>• Still awaiting full funding award by Government.</li> </ul>	
<b>Future outlook</b> <ul style="list-style-type: none"> <li>• Ground Investigations to be undertaken by Network Rail.</li> <li>• Queries from DfT re: Business Case to be responded to.</li> <li>• Further development of Planning Application documents.</li> </ul>	
<b>Reports to</b>	<ul style="list-style-type: none"> <li>• NSF Board (DfT; Network Rail etc.)</li> <li>• Executive (CYC)</li> </ul>
<b>Exec member</b>	Cllr Peter Kilbane
<b>Director responsible</b>	Neil Ferris - Corporate Director of Place
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting</b>	<p>Exec September 2021 - Haxby Station – Update and Land Acquisition  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12795&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12795&amp;Ver=4</a></p> <p>Executive December 2021 - Haxby Station – Site Selection  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12798&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12798&amp;Ver=4</a></p> <p>Executive October 2022 - Haxby Station Update &amp; Next Steps  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=13291&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=13291&amp;Ver=4</a></p>

Project title				York Station Gateway					
Reporting period				July 2023					
Description									
<p>City of York Council, Network Rail and the Intercity East Coast franchise operator (LNER) are working together to make sure that the entrance to the station provides a fitting gateway to the city; one which reflects both York’s stunning heritage and its bright future. The project aims to reorganise the roads and entrance to the station in order to:</p> <ul style="list-style-type: none"><li>Remove conflict between vehicles and pedestrians, making it simpler and easier to interchange between modes of transport.</li><li>Create new public spaces and a more pedestrian friendly experience.</li><li>Create an improved setting for the City Walls, the railway station and other heritage buildings.</li></ul> <p>These proposals will help to transform York’s economy; attracting investment, creating homes and jobs, providing much better transport links for residents and visitors, connecting communities and preparing the station for a tripling of passenger numbers as HS2 and Northern Powerhouse Rail take shape over the coming decades.</p>									
Overall status prev period (June)					Overall status this period (July)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
July									
June									
Quality Status Explanation		The quality of the finished scheme will be determined by the extent of available funding streams and quality of the approved design. The design team is fully committed to delivering quality new infrastructure that fulfils the scope of the scheme masterplan and WY+TF and TCF aims.							
Costs Status Explanation		Although WY+TF and TCF funding is now assured, care is being taken to design a scheme within the project budget that fulfils all the goals of the project. Current cost plan (February 2023) shows that the scheme can be delivered within the agreed funding profile.							
Tasks & Milestones Status Explanation		Engagement with project partners, primary stakeholders and utility companies is critical to financial assurance and development of an appropriate delivery programme. The Package 1 - Enabling Works has begun and is ongoing but careful management of utilities is essential to ensuring delivery targets are met. The contract for the highway works packages has been awarded and preparations for a start on site are in progress. Package 3 design is in progress.							
Risks Status Explanation		Budgetary risk that will be minimised through project delivery strategy. Programme risk that will be minimised by timely stakeholder and utility							

	company engagement. Further risks posed by parking strategy. All risks are currently manageable.
<b>Issues Status Explanation</b>	<ul style="list-style-type: none"> <li>- Electrical Substation to be upgraded to meet the future station demand. <ul style="list-style-type: none"> <li>o Engagement with NR/LNER ongoing. New size transformer has been agreed and quotation expected soon. Electrical substation will be delivered by CYC in Package 2 of the scheme.</li> </ul> </li> <li>- Railway Institute Band Room needs relocating and alternative location is being sought. <ul style="list-style-type: none"> <li>o The identified alternative band room requires extensive refurbishment, but design work is now in progress.</li> </ul> </li> </ul>
<p><b>Current status</b></p> <p>Procurement and Finance</p> <ul style="list-style-type: none"> <li>• A delivery contractor has been awarded and a press release was announced in June 2023.</li> <li>• Funding approvals are in place for Packages 2 and 4 of the scheme. Indicative funding approval in place for the Package 3 - Station Works.</li> </ul> <p>Planning</p> <ul style="list-style-type: none"> <li>• The project team continued to work on discharging the planning conditions in particular around drainage and parking strategy.</li> <li>• Preparation of Contractor planning condition discharge continued.</li> <li>• Work has continued to find suitable replacement accommodation for the York RI bands which is a planning condition. A preferred option has been identified and design work has been commissioned to provide an appropriate rehearsal space.</li> <li>• The project team and partners have agreed to the two planning conditions relating to parking. A parking strategy has also been agreed to discharge one of the conditions surrounding parking numbers in the current short stay and long stay car parks.</li> <li>• A new Listed Building Consent application has been submitted for the Package 3 - Station works and is awaiting determination.</li> </ul> <p>Design</p> <ul style="list-style-type: none"> <li>• The detailed design of the Package 3 - Station Works is being progressed by LNER.</li> </ul> <p>Package 1 - Enabling Works (Statutory Utility Diversions)</p> <ul style="list-style-type: none"> <li>• Northern Gas Networks is currently on site and expected to complete July 2023.</li> <li>• Northern PowerGrid works in Queen Street and the station long stay car park to be completed in July 2023.</li> </ul>	

#### Package 2 - Highway Works

- The appointed delivery contractor has commenced pre-construction activities including planning discharge, contractor design and sub-contractor procurement.
- Main contractor in preparation to begin works on site in August 2023.

#### Stakeholder Engagement

- An alternative location has been identified for the three York RI brass bands and Network Rail have appointed an architect to carry design work in preparation of refurbishment of an existing listed building.
- The main contractor continues actively engaging with stakeholders in preparation for works to start on site in the summer 2023.

#### Land

- Network Rail land sale contract agreed.

### **Future outlook**

#### Procurement and Finance

- Funding approvals are in place for Packages 2 and 4 of the scheme. Indicative funding approval in place for the Package 3 - Station Works. Approval to Proceed documentation prepared for submission.

#### Planning

- The project team continues to work on discharging the planning conditions in particular around drainage and parking strategy.
- Preparation of Contractor planning condition discharge will continue.
- It is a planning condition to find suitable replacement accommodation for the York RI bands. An alternative option has been identified and the project team await a decision on whether a temporary rehearsal space will be required while the permanent new space is prepared.
- A new Listed Building Consent application has been submitted for the Package 3 - Station works and is awaiting determination.

#### Design

- The detailed design of the Package 3 - Station Works is being progressed by LNER and it is understood a procurement exercise for the works will commence in autumn 2023.

#### Package 1 - Enabling Works (Statutory Utility Diversions)

- Northern Gas Networks is currently on site and expected to complete by August 2023.
- Northern PowerGrid works in Queen Street and the station long stay car park to be completed in August 2023.

#### Package 2 - Highway Works

- The appointed delivery contractor has commenced pre-construction activities including planning discharge, contractor design and sub-contractor procurement.
- Main contractor in preparation to begin works on site in September 2023.

#### Stakeholder Engagement

- An alternative location has been identified for the three York RI brass bands and Network Rail has appointed an architect to carry design work in preparation of refurbishment of an existing listed building.
- The project team in association with LNER and WYCA, together with the main contractor is actively engaging with stakeholders in preparation for works to start on site in September 2023.


#### Land

- Network Rail land sale contract agreed and contracts exchanged.

<b>Reports to</b>	Project reports into the Transport board, Project Board and Lead Members Board
<b>Exec member</b>	Cllr Peter Kilbane
<b>Director responsible</b>	James Gilchrist - Director Environment, Transport and Planning
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting</b>	<p>Exec November 2018 - Report on Public Engagements  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10474&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10474&amp;Ver=4</a></p> <p>Exec November 2020 – Funding and Delivery  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12407&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12407&amp;Ver=4</a></p> <p>Exec November 2021 - Project Update and LNER Funding &amp; Development Agreement  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12797&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12797&amp;Ver=4</a></p>

Project title		Ousewem Project							
Reporting period		July 2023							
Description									
<p>A large strategic project across the Swale, Ure, Nidd and Ouse River catchments covering an area over 3000 km2.</p> <p>The project will deliver a programme of investment in natural flood management measures (NFM) which will increase the resilience of small communities across North Yorkshire. Innovative catchment-scale modelling will show the potential of such measures to cumulatively benefit downstream communities, including the city of York. The project will engage with catchment partners and communities to build capacity to implement NFM and raise awareness of how water connects their communities. Financing models will be investigated with the aim of developing a self-sustaining forward pipeline of NFM investment opportunities that enables a long-term legacy.</p> <p>This project is funded by Defra as part of the £150 million Flood and Coastal Resilience Innovation Programme which is managed by the Environment Agency to develop and test new approaches to resilience tailored to local communities.</p>									
Overall status prev period (June)					Overall status this period (July)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
July									
June									
Costs Status Explanation		<ul style="list-style-type: none"><li>- Review of forecast and update of milestones/ key deliverables underway. Potential for underspend this FY if no project sites secured. This is being managed by the PM and project team.</li><li>- Overall, project cost commitments are within the budgeted figures but some later items are not yet fully costed. Risk is low, overspend is not a risk at present. Ensuring in year spend meets forecast is risk- potential year underspend.</li></ul>							
Financial Status Explanation		The project outcomes are yet to be delivered. The national benefits provided by the project depend on influencing Government policy on grants and subsidies to farmers. There is currently uncertainty how Government policy in this area might change.							
Risks Status Explanation		<ul style="list-style-type: none"><li>- Work package 2 will deliver NFM interventions on the ground, this requires willing farmers/landowners and land. Securing sites is difficult and if not enough secured this risks the outcomes and outputs of the project. This is currently being managed and YDRT/NE are engaging with communities to source suitable delivery sites. The risk is managed actively but remains a significant risk to project delivery.</li><li>- The national benefits of the project depend on influencing Government policy on grants and subsidies for farmers. There is some uncertainty over the future</li></ul>							

	policy direction which could affect the project's ability to deliver these benefits.
<b>Current status</b> <ul style="list-style-type: none"> <li>• In March 2023 a new Project Manager commenced work on this project. A new project manager for Yorkshire Dales Rivers Trust overseeing this project also commenced work in March 2023.</li> <li>• In May 2023 the project name was created - Ousewem. Ouse to recognise the catchment and WEM for water environment management. Several local design agencies have been contacted for quotes.</li> <li>• In June 2023 work continued with C&amp;E and procurement to agree logo design contract. Advert for C&amp;E officer is now live.</li> <li>• In July 2023 - C&amp;E Officer recruitment complete. New officer appointed and will commence work in September. <ul style="list-style-type: none"> <li>○ Dogealcog appointed for logo and branding and have commenced work. Final logo expected August.</li> <li>○ Advert for Farm officer role at YDRT now live.</li> <li>○ Further work on model development and refinement with JBA, project workshop completed in July.</li> <li>○ Identification of suitable sites/ landowners for delivery of project ongoing. 3 sites needed by Autumn.</li> </ul> </li> </ul>	
<b>Future outlook</b> <ul style="list-style-type: none"> <li>• CYC Coms and Engagement officer starts.</li> <li>• Logo and Branding completed and in use, including twitter and social media account.</li> <li>• C&amp;E strategy to be developed by new C&amp;E officer.</li> <li>• CYC C&amp;E officer to link with UoY and YDRT to share and manage communication plans and crossovers.</li> <li>• Recruitment of Farm Officer- YDRT to be completed with farm officer in post.</li> <li>• 3 pilot sites to be identified and confirmed, work and designs in process for delivery over winter 2023.</li> </ul>	
<b>Reports to</b>	Project Governance Board: North Yorkshire Flood Risk Partnership
<b>Exec member</b>	Cllr Jenny Kent and Councillor Kate Ravilious

<b>Director responsible</b>	James Gilchrist - Director Environment, Transport Planning
<b>Dependencies</b>	
<b>Link to paper if it has been to another meeting</b>	<p>Exec July 2021 - Innovative Flood Resilience Programme  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12793&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12793&amp;Ver=4</a></p> <p>Exec July 2022 - <a href="#">Catchment Flood Management Project</a>  PDF 416 KB</p>



Project title				Family Hubs Implementation Project					
Reporting period				July 2023					
Description									
<p>We will establish a core transformation team that can reach across the city and across professional boundaries to bring people and services together to realise our vision of multi-agency, place based solutions through hubs and beyond.</p> <p>Our model will be developed on a multi-agency basis and with clear involvement of children, young people, families and communities. Whilst we expect the exact offer to be influenced by this co-production we are committed to delivering by March 2024.</p>									
Overall status prev period (June)					Overall status this period (July)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
July									
June									
Risks Status Explanation		The risk in the information workstream related to websites has now been fully mitigated. The risk/issue identified in relation to assets is being discussed at CMT in August.							
Issue Status Explanation		One issue has been identified. This relates to dependency on decisions relating to assets outside the scope of this project. This has been raised through the Corporate Management Team for a decision.							
Current status									
Project Team/DfE									
<ul style="list-style-type: none"><li>Six weekly monitoring is in place with the DfE. The transformation window has been extended to the end of September 2024. The purpose of the extension is to allow more time to embed system change arising from the transformation. The delivery of the pilot and opening of Family Hubs remains unchanged from the original agreement. We are allowed to carry forward into 2024/25 a maximum of £62.5k We have provided a revised costed delivery plan to the DfE which has been agreed.</li><li>The second Project Gateway review has been completed and did not identify any issues with the project governance.</li><li>The Terms of Reference and membership of the Project Board have been reviewed. An updated membership has been agreed and new members are being invited to the next project board.</li><li>We have been active in engaging in the national community of practice developing Family Hubs. We have undertaken an external diagnostic of our transformation programme to help us identify any further opportunities for delivery of system change. We are in the final stages of identifying an expert</li></ul>									

partner to support delivery of some work to embed the transformation of Family Hubs at different levels within the system.

### **Evaluation/Outcomes**

- The systematic review into Family Hubs undertaken by York St John University has been completed. This has provided valuable insight to inform the development of our approach locally. The report has been shared with the project team and will be shared with the Project Board,
- The project team have made some adjustments to the original Theory of Change developed with ECORYS. Further work is required to finalise the outcomes framework and co-production with children, young people and families. This is a critical step and will allow a number of other workstreams to progress.

### **Partner Engagement / Comms**

- Work is underway to develop the JADU Galaxy site for Family Hubs and separately for the other sites impacted by the migration from the existing Content Management System. This is working to the timeframe of launching the new websites in October 2023. Some further development of content and functionality will take place between September 2023 and March 2024. The delivery of this work had been previously identified as a risk due to having very limited contingency should delivery be delayed. Whilst work remains on track this risk has been mitigated to allow more contingency to allowing existing web platforms to stay in place until December 2023 if needed.
- The initial phase of work with the local creative partner Bright Sparks to develop the 'look and feel' for Family Hubs is nearing completion. Following co-production we have now agreed a name for the Family Hubs - "**Raise York**" with a strapline of "**Connected Family Hubs**".

### **Co-Production**

- A plan of co-production activity is in place for the next 12 months. This will initially focus on supporting work in relation to the name, look and feel and website developments to ensure this is delivered within the required timeframe. This will then move into Best Start for Life developments and the outcomes framework.

### **Workforce Development**

- Initial benchmarking using a toolkit developed by the Early Intervention Foundation and the LGA has been undertaken. The aim is to develop an integrated workforce strategy that will drive forward shared values and

priorities for the children's workforce. The strategy will also develop a skills and training matrix with partners for key role groupings. This will inform the delivery of training during the transformation period.

- We are anticipating needing to give greater focus to developing our approach to integrated working as fundamental to delivering meaningful system change.

### **Family Hubs Offer**

- The Family Hubs Project Group has scoped out key components of the Family Hub Offer and how this could be included in the pilot hub site. The system mapping workshops will identify further components of the offer. We have shared our pilot model with the DfE.
- Recruitment has been completed to our pilot Family Navigator roles alongside the development of the Family Navigator Network.
- We are developing our Parent Champions model with support from Coram Family and Childcare Trust.
- We are scoping options for the development and commissioning of parenting support including the online parenting offer.
- Work is underway on the development of the Start for Life offer.
- We have now reach agreement with Explore York libraries and archives over their role during the pilot period and delivery of key elements of the Family Hub offer.
- A systems mapping workshops in relation to the Youth Offer took place in June and July. The outcome from these workshops is being used to develop a new approach to youth work in the city with partners.
- A summary showing the sustainability of the model has been pulled into a single document. This has highlighted key areas of opportunity and some in need of further review.
- The DfE Family Hub Model Framework has been re-visited by members of the project team to check plans continue to be aligned to national expectations.

### **Asset review**

- A more detailed plan in relation to assets was considered by the Project Board in March. Proceeding with key elements of the asset plan are dependent on corporate asset decisions beyond the scope of the Family Hubs Transformation. These will be considered initially by the Corporate Management Team in order to agree next steps. Given this key dependency is outside the scope of Family Hubs Transformation it is currently being recorded as an issue pending a decision. A paper has been drafted and will be considered by CMT in August.

- Further feasibility work is currently being undertaken by property services with more detailed options available in September 2023.

#### **Data / Systems**

- The work to undertake detailed scoping of data / system developments has been completed. The project board in June agreed which system developments to take forward.
- The early years dataset for analysis has now been shared with NESTA as agreed. The findings of their analysis and potential future work will be shared back to the project board.
- A monthly summary of progress against the agreed developments will be shared with project board.
- The SEND case management system is now live and benefitting from the investment from the Family Hubs grant.

#### **Future outlook**

- Progress the system developments as agreed by project board.
- Co-production on best start for life and outcomes framework.
- Development of youth services options paper.
- Agreeing proposed approach for system/cultural change within the workforce.
- Take forward asset feasibility work following direction from CMT.
- Begin to communicate the pilot activity.
- Bring together operational and front-line workers from the Family Hubs Network and Explore York to develop their involvement in the pilot.

<b>Reports to</b>	Health and Well-being Board Project Board
<b>Exec member</b>	Cllr Bob Webb
<b>Director responsible</b>	Martin Kelly Corporate Director Children and Education
<b>Dependencies</b>	
<b>Link to papers</b>	

Project title		Harewood Whin Green Energy Park							
Reporting period		July 2023							
Description									
<p>The project aims to convert the capped landfill site into a commercially operational 'Green Energy Park' that will generate up to 32MW of renewable energy (solar PV and onshore wind) and support the creation of new net zero carbon products/services such as green hydrogen, energy storage, and EV charging. The Green Energy Park project will contribute significantly towards the transition to net zero across York and North Yorkshire.</p> <p>However, it is recognised that a one-time installation of all solutions together is never likely to be logistically achievable and will be influenced by, for example, the timing of market materialisation for hydrogen; different planning timescales and outcomes for onshore wind; and differing timescales and logistics for the various technologies.</p> <p>Due to these constraints, the full Green Energy Park project will be delivered in a phased implementation. Phase 1 of the project will aim to deliver a 28MW ground-mounted solar PV array and explore opportunities for biodiversity and carbon sequestration enhancement. Subsequent phases of the project will evaluate the potential for wind turbines, battery storage, and hydrogen generation on-site.</p>									
Overall status prev period (June)					Overall status this period (July)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
July									
June									
Scope Status explanation		<ul style="list-style-type: none"><li>- The Council has initiated discussion with potential delivery partners to understand interest from other parties in partnering with the Council to develop the project. The Project Team have initiated discussions with the Council's Corporate Management Team to understand their perspective on the potential investment opportunity and consider the various technical options outlined in the feasibility study. The CMT confirmed that they would like to widen the scope of the project to consider developing a new Council depot at the Harewood Whin site as part of the Green Energy Park project proposal. Whilst this was not considered within the Green Energy Park feasibility study, the Council has already conducted a high-level assessment of the feasibility of relocating the depot from Hazel Court to Harewood Whin back in 2020.</li><li>- The outputs of these discussions will inform the development of a Strategic Business Case (SBC) at the next decision gateway. The scope of the project is</li></ul>							

	subject to change and will not be confirmed until the SBC has been approved.
<b>Costs Status explanation</b>	<ul style="list-style-type: none"> <li>- Significant capital expenditure will be required to progress the project to completion (between £32m - £57m), depending on the technological mix of the Green Energy Park. The addition of a new Council depot to the project scope may, however, make the project unaffordable; this will be further assessed during project development.</li> <li>- Identifying and assessing potential funding options and delivery mechanisms will form a key part of the business case - from the initial Strategic Business Case (SBC) through to the Full Business Case (FBC). There are a range of options that could be considered such as use of council revenues and reserves; grant funding; Public Works Loan Board borrowing; Municipal Bonds; and UK Infrastructure Bank (UKIB) borrowing.</li> </ul>
<b>Resources Status explanation</b>	The council remains interested in the Harewood Whin Green Energy Park scheme and has initiated discussion with its Corporate Management Team to determine how it intends to progress with the project through further project development. The council is reliant upon securing external funding in order to progress the project towards the Full Business Case (FBC) stage. The council is awaiting confirmation on whether it has been successful in its funding application to the Net Zero Fund for development funding. At the SBC stage, the Council will also request approval to recruit a new project manager post to develop the Outline Business Case (OBC) and manage the subsequent development and delivery of the project. The project will be project managed in accordance with the council's framework for project management.
<b>Risks Status explanation</b>	There are several risks to the project's delivery and these are captured in the project risk register. The two key risks to successful project delivery at the current stage of project development include securing grid connection and planning permission for the scheme. The delivery of the project and commencement of operation of the proposed first phase 28MW ground-mounted solar farm (and the subsequent revenue generation to the council) is reliant upon securing a grid connection and planning permission. Both risks have been assigned an Amber RAG rating and will be closely monitored and managed as the project progresses.
<b>Issues Status explanation</b>	Initial feasibility work has identified that the primary obstacle to the connection of large-scale generation in the immediate location is National Grid Energy Transmission (NGET) system constraints. This is also an issue that is affecting renewable energy project development at a national scale. Following initial discussions with Northern PowerGrid it is expected that there will be significant delays in obtaining a grid connection at Harewood Whin and additional costs. This could impact project delivery timescales and overall project feasibility and viability.
<b>Current status</b> <ul style="list-style-type: none"> <li>• The project is currently in the feasibility stage with the council's delivery partner and leaseholder of the site Yorwaste having taken a leading role in progressing the project to its current stage.</li> </ul>	

- A feasibility study has been undertaken confirming that the site is suitable for the development of a Green Energy Park (GEP) and a shortlist of technological options with indicative costs have been developed.
- The feasibility study identified that the site has the potential to accommodate up to 28MW of ground-mounted solar PV and an additional 4MW wind turbine. This would generate 39GWh of electricity per annum over a 25-year period - equivalent to powering 10,000 households - and 8,308 tCO<sub>2</sub>e of annual carbon savings.
- The study also assessed opportunities to support the creation of new products/services that utilise the on-site renewable generation. This includes EV charging points; battery energy storage applications; and green hydrogen production and utilisation. Supplying renewable energy generation to properties adjacent to the site via a private wire arrangement and/or exporting via the grid to other sites through a Power Purchase Agreement (PPA) are also considered.
- Initial analysis suggests a potential carbon saving of between 6,000 - 8,500 tCO<sub>2</sub>e can be achieved depending on the technology mix deployed, for an investment of between £31m - £52m, and an IRR of 5% - 8.9%.
- Having progressed through the initial concept development and feasibility stage, the project has now reached a key decision gateway, the Strategic Business Case (SBC). At this gateway, the Council will need to decide whether to invest further time and resources in the development of the project and identify a shortlist of options for further assessment.
- A draft report was presented to the council's Corporate Management Team (CMT) in late May 2023 to understand their perspective on the potential investment opportunity, consider the various technical options, and determine the next steps for the project. The CMT requested to receive an additional updated report in September 2023, that also considers the potential for developing a new Council depot at the Harewood Whin site, to replace the existing depot at Hazel Court. CMT also agreed to formulate a Programme Board to monitor and control project progress at this early stage of project development.
- The Council has submitted an application for funding from the Y&NY Net Zero Fund. The application has been successfully shortlisted following an initial review of proposals and the Council has now provided further information for consideration by the funding body (Y&NY LEP) as part of a second round of shortlisting. If successful, the funding will support the remaining project development activities. The funding will also support the development of a new dedicated Project Manager post to lead the project through the business case development and remaining project development and delivery stages.

## Future outlook

- The Council is expecting to receive confirmation as to whether it was successful with its bid for funding from the York and North Yorkshire Net Zero Fund. The funding will support further project development activities and support the development of a new dedicated Project Manager post to lead the project through the business case development and remaining project development and delivery stages.
- Work is currently underway to develop a further CMT report. The report will consider options for twin-tracking the development of a new Council depot at the Harewood Whin site as part of the existing Green Energy Park proposal, building on initial high-level work conducted in 2020 to assess the feasibility of relocating the depot from Hazel Court to Harewood Whin. The report will be considered by the Programme Board on 5th September 2023, with the discussions and recommendations informing the development of a final CMT paper and SBC for the project.
- If the SBC is approved, additional work will be required to assess and update the assumptions and options developed in the feasibility study and develop the five case dimensions within the Outline Business Case (OBC). Formal approval will be required, via an appropriate decision route, for the Council to approve the OBC and proceed to the final stage of project development with a preferred option.
- Upon approval of the OBC, significant capital and revenue expenditure will be required to undertake the remaining development and delivery of the preferred option. This includes securing statutory consents; grid connection; developing the technical design; conducting community engagement; procuring contractor(s) to design, build, operate, and maintain the scheme; and developing the components of the Full Business Case (FBC) for approval at the final decision gateway.

<b>Reports to</b>	
<b>Exec member</b>	Cllr Jenny Kent and Cllr Kate Ravilious
<b>Director responsible</b>	Director of Governance & Monitoring Officer - Janie Berry
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting</b>	



Project title				Responsive Care and Support Pathway Redesign					
Reporting period				July 2023					
Description									
<p>Following a review of prevention and early intervention across a range of Health and Social Care Services in York carried out by Venn Consulting it was found that there is a need for all parts of the system, particularly lower level support to be better integrated and improve the capacity and effectiveness of intermediate care and long term care packages.</p> <p>Pathways and entry points to service need simplifying, duplication of effort to be reduced and measures of success agreed and worked towards.</p>									
Overall status prev period (June)					Overall status this period (July)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
July									
June									
Current status									
<ul style="list-style-type: none"><li>Currently in the review/analysis of the commissioning cycle where we review the current service outcome and outputs.</li><li>Survey sent to a wide range of stakeholders including: customers, social care staff, health staff, providers and stakeholder groups within the council and with the external voluntary sector. Survey now closed.</li><li>Financial information received from existing provider and is under review.</li><li>A draft Equality Impact Assessment has been completed and further stakeholders have been identified.</li><li>Further work needs to be completed by engaging with the additional stakeholders identified.</li></ul>									
Future outlook									
<ul style="list-style-type: none"><li>The current contract expires on the 31st March 2024 and there are no longer any options to extend the current contract any further. This is an opportunity to review the current service. With this in mind a report will be presented at DMT on the 2nd August 2023. This request is to seek approval to go out to the market via a competitive tendering process in line with Council Procedure Rules and Public Regulations 2005.</li><li>Supporting documents have been developed i.e. Performance Report, Voice of the Customer, Procurement timeline, Equality Impact Assessment (EIA)</li></ul>									

<p>and Data Protection Impact Assessment) (DPIA) in line with the new Governance process, these will help support the approval of the report.</p> <ul style="list-style-type: none"> <li>○ Development of a new service specification (working with Health and Partners) incorporating suggestions from the Voice of the Customer survey and Professionals survey.</li> <li>○ Development of a robust contract including key measures for outcomes and data provision.</li> <li>• If the report is approved at DMT it will be taking it to CMT on the 9th August 2023 for approval.</li> </ul>	
<b>Reports to</b>	Health and Wellbeing Board Reablement Task and Finish Group
<b>Exec member</b>	Cllr Jo Coles
<b>Director responsible</b>	Jamaila Hussain – Corporate Director of Adult Services and Integration
<b>Dependencies</b>	Responsive Care and Support Pathway
<b>Link to paper if it has been to another member meeting</b>	

Project title				Specialist Mental Health Housing & Support					
Reporting period				July 2023					
Description									
<p>There is a widely accepted shortage of the right type of accommodation and support to meet the needs of people in York with mental ill-health. The need to improve mental health housing and support in the city has been highlighted and committed to in several key strategic documents. The deficit of housing and support options for people with <i>multiple and complex needs</i>, particularly around mental health and substance misuse was identified as a priority in the 2019 Resettlement Review of the entire housing pathway (PR000190).</p> <p>This project will ensure that people with complex mental health needs, including those with associated substance misuse issues and behavioural difficulties, can access the right type of housing, with the right level of support, at the right time to meet their needs. The project will tackle the local gap in specialist mental health supported accommodation and as a result prevent unnecessarily lengthy stays in hospital or high-cost out-of-area placements. The project will also provide a pathway to combat the high incidence of local placement breakdown within the current offer of generic hostels or low support accommodation. It will increase our ability to meet the multiple and complex support needs of people with mental ill-health and decrease the high numbers of individuals 'bouncing' around the system between homelessness, hospital, prison, and supported housing. This will not only reduce the significant financial cost of extremely expensive placements it will also reduce the significant human cost to some of York's most vulnerable residents.</p>									
Overall status prev period (June)					Overall status this period (July)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
July									
June									
Current status									
<p>Project Board has signed off the PID and the outlined phased approach NB these phases will be delivered concurrently.</p>									
Phase 1 - Pilot									
<ul style="list-style-type: none"><li>• Waiver for procurement written and circulated.</li><li>• Amendments to Pilot accommodation have been identified.</li><li>• Pilot cohort work group has reviewed lists from TEWV, CYC social work and CYC resettlement.</li></ul>									

- Market engagement has continued with visits to and input from the Cornmill in Malton.

#### **Phase 2 - Mental Health Housing First**

- Deed of variation to contract enacted.
- Offer made to 3rd Mental Health Housing First worker.

#### **Phase 3 - Housing Development**

Recruitment of temporary Specialist Housing Development worker paused whilst project reviews future spending commitment.

#### **Future outlook**

##### **Phase 1 - Pilot**

- Waiver for procurement signed off.
- Provider identified.
- Building amendments costed out with timelines.
- Pilot cohort work group to:
  - Review temporary housing.
  - Seek resource to review CYC out-of-area placements.
- Agree Partner Support Offer
  - Hub
  - Substance Misuse
  - Community Sector
  - SW
  - TUVE

##### **Phase 2 - Mental Health Housing First**

- Start date agreed for 3<sup>rd</sup> worker.
- Plans developed for further 7 units.
- Review service's working partnership with TEWV - clinical supervision/shadowing etc.

##### **Phase 3 - Housing Development**

- Identify way forward and leadership for this area given funding deficit for specialist Housing Development Manager.

<b>Reports to</b>	Project Board
<b>Exec member</b>	Cllr Jo Coles
<b>Director responsible</b>	Jamaila Hussain – Corporate Director of Adult Services and Integration

<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting</b>	

Project title					CQC Readiness Project					
Reporting period					July 2023					
Description										
To prepare thoroughly and effectively for the implementation of Care Quality Commission (CQC) assessment and assurance.										
CQC acquired a new duty to independently review and assess how Local Authorities are delivering their Care Act Functions. CQC has announced that all providers will be regulated against the new single assessment framework from 2023/24. Its new way of regulating will be rolled out, and providers will have access to a CQC team and a new provider portal.										
Overall status prev period (June)						Overall status this period (July)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
July										
June										
Current status										
Two Face to Face Workshops have been held on CQC Assurance & Update on Ways of Working on the 13th December 2022 and 28th February 2023. These Workshops were designed to help staff understand the timeline for the CQC Inspection and what would be expected during the process.										
We attended an Event hosted by ADASS on 17th April 2023 where CYC had to produce and present a self-assessment for City of York Council, this gave us an opportunity to provide information and evidence on all areas of ASC, with ADASS providing information on our assessment and gaps identified to help us improve when getting ready for our CQC Inspection. A copy of the assessment has been uploaded within Verto.										
A CQC Readiness - Support and Engagement Communication has been sent to all ASC Staff ASC on Wednesday 7th June 2023 and also in a recent Newsletter to inform them that there will be CQC Assurance informal Drop-in Sessions starting from Tuesday 13th June 2023 to Tuesday 12th September 2023 (Bi-Weekly) for operational colleagues to ensure they are all feel prepared and to enable staff to ask any questions and understand what the CQC’s visit will mean for them.										
Future outlook										
<ul style="list-style-type: none"><li>Our CQC Assurance Drop-in Sessions have now commenced (Bi-weekly), 18 people have attended the sessions to date.</li></ul>										

- We have arranged a face to face CQC Readiness/Assurance Workshop for the 4th August 2023, which will focus on Theme 1 (Working with People). Further Workshops will be scheduled up to December 2023 to focus on Themes 2- 4 and we will also be looking to hold mop-up sessions virtually for people who missed the opportunity to attend the Workshop(s).
- We are currently holding fortnightly meetings with Heads of Service and Directors to update the Self-Assessment with a view to completion by 1st September 2023.
- We have started work on the Evidence List to gauge what documents we hold and what documents need refreshing and completion - this work is ongoing.

<b>Reports to</b>	Project Board
<b>Exec member</b>	Cllr Jo Coles
<b>Director responsible</b>	Jamaila Hussain – Corporate Director of Adult Services and Integration
<b>Dependencies</b>	
<b>Link to paper if it has been to another member meeting</b>	